Costs of Managing Patients with Diabetes in a Large Health Maintenance Organization in Israel: A Retrospective Cohort Study

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ABSTRACT

Introduction: The aim of this study was to evaluate the direct costs of patients with diabetes ensured in a large health maintenance organization, Maccabi Health Services (MHS), in order to compare the medical costs of these patients to the medical costs of other patients insured by MHS and to assess the impact of poorly controlled diabetes on medical costs.

Methods: A retrospective analysis of patients insured in MHS during 2012 was performed. Data were extracted automatically from the electronic database. A glycated hemoglobin (HbA1c) level of $\geq 9\%$ (75 mmol/mol) was considered to define poorly controlled diabetes, and that of $< 7\%$ (53 mmol/mol) and $< 8\%$ (64 mmol/mol) to define controlled diabetes for patients aged $< 75$ and $\geq 75$ years, respectively. Multivariate analysis analyses were done to assess factors affecting cost.

Results: Data on a total of 99,017 patients with diabetes were obtained from the MHS database for 2012. Of these, 54% were male and 72% were aged 45–75 years. The median annual cost of treating diabetes was 4420 cost units (CU), with hospitalization accounting for 56% of the total costs. The median annual cost per patient in the age groups 35–44 and 75–84 years was 2836 CU and 7033 CU, respectively. Differences between costs for patients with diabetes and those for patients without diabetes was 85% for the age group 45–54 years but only 24% for the age group 75-84 years. Medical costs increased similarly with age for patients with controlled diabetes and those with poorly controlled diabetes costs, as did additional co-morbidities.
Costs were significantly impacted by kidney disease. The costs for patients with an HbA1c level of 8.0–8.99% (64–74 mmol/mol) and 9.0–9.99% (75–85 mmol/mol) were 5722 and 5700 CU, respectively. In a multivariate analysis the factors affecting all patients’ costs were HbA1c level, male gender, chronic diseases, complications of diabetes, disease duration, and stage of kidney function.

**Conclusions:** The direct medical costs of patients with diabetes were significantly higher than those of patients without diabetes. The main drivers of these higher costs were hospitalizations and renal function. In poorly controlled patients the effect of HbA1c on costs was limited. These findings suggest that it is cost effective to identify patients with diabetes early in the course of the disease.

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**Keywords:** Chronic renal failure; Costs; HbA1c; Type 2 diabetes

**INTRODUCTION**

Diabetes is one of the most commonly occurring diseases in both developed countries and in middle- and low-income countries. According to the International’s Diabetes Federation Diabetes Atlas [1, 2], during 2014 there were 387 million people living with diabetes worldwide. One in 12 people around the globe suffers from diabetes, and 50% of afflicted patients are unaware of their disease status. During 2014 there were 4.9 million deaths from diabetes. According to the Israeli Quality Indicators Program for Community Health [3, 4], in 2013 there were 468,103 people aged 18 years or older (9.6% of the adult Israeli population) diagnosed with diabetes in Israel. In Israel as in other countries in the world, there is documented evidence that the prevalence of diabetes is on the rise. This increase was particularly alarming in 2011 and 2012, with the Israeli diabetes rate increased from 9.1% of adults in 2011 to 9.5% in 2012. The risk of diabetes increases with age, reaching a peak in the age group of 75–84 years. Only 64.3% of diabetes patients have controlled diabetes, defined as a glycated hemoglobin (HbA1c) level of >7% (53 mmol/mol) in the age group 18–75 years and an HbA1c level of >8% (64 mmol/mol) in the age group of 75 years and older. Of those individuals diagnosed with diabetes, 31.6% have renal injury (proteinuria or increased creatinine).

These numbers reflect the growing economic burden on healthcare providers due to diabetes. A recent systematic review of the global evidence on the costs of type 2 diabetes demonstrated that the costs of treating diabetes increase over time and with disease severity. Direct costs were found to be higher than indirect costs and to be particularly high in Western countries, such as the USA [2]. A Canadian study demonstrated that costs were particularly high after the first year of diagnosing diabetes and reached C$3785–3826 (Canadian dollars). These costs increased substantially for older patients and for patients who eventually died during the follow-up. After accounting for baseline co-morbidities, costs were primarily incurred through inpatient acute hospitalizations, physician visits, prescription medications, and assistive devices [5]. Similar results have been found in other countries, including the USA and Europe [6–11].

In order to decrease costs and improve patients’ outcomes it is important to understand the different effects of co-morbidities, complication, and various...
interventions on the costs of treating patients with diabetes. For example, chronic renal injury significantly raises the costs of treating patients with diabetes [12–14]. Also, it is important to assess the relative impact of higher HbA1C levels on medical costs as this guides the choice of cost-effective interventions in the spectrum of diabetic patients failing to achieve their HbA1c goals.

Maccabi Healthcare Services (MHS) is the second largest primary healthcare insurer and provider in Israel. This health maintenance organization (HMO) serves 25% of the total population in Israel, with approximately 2 million members. In a study assessing diabetes mellitus costs in MHS, diabetes accounted for 3.5% of the total medical costs for both men and women [15].

The aim of this study was to evaluate the direct costs of patients with diabetes ensured by MHS in order to compare the medical costs of these patients to those of other patients insured by MHS and to identify the drivers of these costs. In particular, we wanted to assess the impact of poorly controlled diabetes on medical costs as the Israeli Ministry of Health and the National Quality Indicator Program pay particular attention to patients with poorly controlled diabetes, defined as an HbA1c level of >9% (75 mmol/mol) [3, 4]. To do so we used patient data compiled in the electronic MHS diabetes registry which contains information on approximately 100,000 Israeli patients with diabetes.

METHODS

Setting

This retrospective study was conducted by MHS after obtaining approval from the ethics committee of MSH. It was performed in accordance with the Helsinki Declaration. This article does not contain any new studies with human or animal subjects performed by any of the authors. Since 1997, information on member–MSH interactions (i.e., diagnoses, visits to primary and secondary care physicians, visits to outpatient clinics, hospitalizations, laboratory tests, and purchased and dispensed medications) have been recorded in a large central computerized database. Data on patients’ interactions with MHS can be retrieved from this database. The database includes information on hospitalizations, emergency department visits, physician visits, outpatient specialist visits, home healthcare visits, purchases of medications and other aids, laboratory tests, imaging, and paramedical services such as nursing care, physiotherapy, social workers, and dietary consultations. Each individual has a unique identification code in the system that is valid for all encounters. All medical services have a price tag that can be used to estimate costs related to each patient or encounter. Information on patients’ out of pocket expenses, services that are fully paid for by the patients themselves, and treatments provided directly by the state, such as primarily certain mental healthcare services (e.g., hospitalization in psychiatric wards) and costs of a hospital delivery, are also not complied in the database. Indirect costs, such as productivity losses owing to sick leave and early retirement are also not included. Services are automatically converted into monetary terms by the MHS’ Financial Department [16]. To avoid disclosure of internal corporate information, for this study all costs were translated into internal resource cost units (CU). CU were calculated as the actual cost corrected to the formal pricing of medicines and health technologies in Israel.
The database includes several automatically formulated registries, including a diabetes registry. Patients are identified by an automated database search; consequently, the registry is not dependent on physicians actively reporting on the patient to the registry. These registries are routinely validated by community physicians and other healthcare workers. To be included in the Diabetes registry patients had to have one or more of the following criteria. The patient has to be defined as diabetic according to the criteria suggested by American Diabetes Association: (1) presence of symptoms leading to a diagnosis of diabetes; (2) a fasting plasma glucose concentration of $126 \text{ mg/dl} (7.0 \text{ mmol/l})$ or casual (namely, any time of day without regard to time since last meal) plasma glucose concentration of $200 \text{ mg/dl} (11.1 \text{ mmol/l})$. In order to reach maximal validity, we also included any patient who met one of the following criteria: (1) purchased at least two hypoglycemic medications or a single insulin dose during one 6-month period; (2) had an HbA1c measurement of at least $7.25\% (55.7 \text{ mmol/mol})$. An HbA1c level of $6.5\% (47.5 \text{ mmol/mol})$ was used as entry criterion to the registry only when the patient had been previously diagnosed as diabetic. The codes employed do not distinguish between insulin-dependent diabetes mellitus (type 1) and non-insulin-dependent diabetes mellitus (type 2). According to the 1994 Israel National Health Act, MHS may not deny coverage to applicants on any grounds, including age or state of health. Thus, all sectors of the Israeli population are represented in MHS, except for young adults aged 18–21 years who, due to a high percentage of them being enlisted in the Israeli Defence Forces, are provided medical care from this latter source.

**Patients**

To be included in these analyses patients had to registered in the diabetes registry of MSH during 2012. Data extracted from the registry included sociodemographic details, duration of diabetes, drugs prescribed to treat diabetes, comorbidities, HbA1c level, renal function, and proteinuria. Patients were considered to have poorly controlled diabetes if the HbA1c level was $>9\% (75 \text{ mmol/mol})$. Controlled diabetes was defined as an HbA1c level of $<7\% (53 \text{ mmol/mol})$ for patients aged $<75 \text{ years}$ and an HbA1c level of $<8\% (64 \text{ mmol/mol})$ for patients aged $\geq 75 \text{ years}$ within the past year.

**Statistical Methods**

Patient data were analyzed using descriptive statistics and expressed. Continuous variables were expressed as the mean and standard deviation and dichotomous variables as the number and percentage. Statistical significance was set at $p < 0.05$.

To assess determinants of costs, we performed both a univariate and multivariate analysis. The dependent variable was patient costs. Candidate dependent variables were age, gender, diabetes duration, HbA1c level, number of co-morbidities, renal injury, and medications. To enter a variable into the multivariate regression model $p$ was set at $<0.2$. Significance was set at $p < 0.05$. All analyses were conducted using standard statistical software (SPSS ver. 22; IBM Corp., Armonk, NY).

**RESULTS**

The diabetes registry included 99,017 patients, of whom 54% (53,283) were male and 72% were in the age group of 45–75 years. The mean and
median costs of treating a patient with diabetes for 1 year was 14,250 and 4420 CU, respectively. The main driver of cost was hospitalization, which accounted for 56% of the total spending on patients with diabetes. Additional costs included physician fees (11%) and all medications for treating diabetes (16%). The median annual medical costs for men and women were 4046 and 4839 CU, respectively. Costs increased significantly with age (Fig. 1). For patients aged 35–44 years, the annual cost per patient was 2836 CU as compared to 7033 CU for patients aged 75–84 years. Costs for patients aged 25–34 years was 3315 CU per year. The costs significantly increased with longer period of time of diabetes diagnosis (Fig. 2), with the costs of patients diagnosed within the past 3 years being 3309 CU compared to 7975 CU for patients diagnosed >14 years ago. As can be seen in Fig. 3, the differences between the costs of patients with diabetes and the annual median costs of all members in MHS decreased with increasing age, with the difference being 86% for patients aged 45–54 years but only 14% for patients aged 75–84 years.

To assess cost attributes in patients with poor control of their diabetes we assessed various cost attributes in patients with an HbA1c level of >9% (75 mmol/mol) compared to patients with an HbA1c level of <7% (53 mmol/mol) for patients aged <75 years and with an HbA1c level of <8% (64 mmol/mol) for patients aged ≥75 years in the past year. As demonstrated in Table 1, costs for both patients with controlled diabetes and poorly controlled diabetes increased by age in a similar fashion. Additional co-morbidity increased costs in both groups, but this variable was more significant in patients with poorly controlled diabetes. In patients with poorly controlled diabetes, the median costs for those with no
One co-morbidity, two co-morbidities, and three or more co-morbidities were 3240, 3716, 5130 and 11,555 CU, respectively; in comparison, in patients with controlled diabetes, the respective median costs were 2726, 3305, 4146, and 8170 CU. Surprisingly, HbA1c per se had less effect than co-morbidity on patients' costs, as seen in Table 2.

Kidney injury and kidney disease increased significantly with age (Fig. 4). Costs were significantly impacted by kidney disease, particularly in patients with kidney injury stage C and D (Fig. 5). Hospitalization was the major contributor to costs in all stages of kidney impairment, representing 53% of costs in stage A, 60% in stage B, 66% in stage C, and 70% in stage D.

In a multivariate regression model we assessed the contribution of various patient factors to costs. The independent factor was patient costs per year. Factors that significantly affected patients' costs were HbA1C level, male gender, any chronic disease, diabetes complications, disease duration, and kidney function stage. $R^2$ was 17.2%.

**DISCUSSION**

In this analysis we assessed the cost of treating patients with diabetes registered in a large Maccabi Health Services database in Israel in an attempt to understand the drivers of costs. Our results demonstrate that MHS expenditure was 86% higher in younger patients with diabetes (age range 45–54 years) than in other MHS clients. Differences in expenditure were less striking with increasing patient age. These results are in agreement with those of other studies which demonstrated increased costs incurred in treating patients with diabetes [17–21]. A study assessing the economic burden of diabetes in the USA in 2012 found that patients with diabetes had 2.3-fold higher medical expenditures than expenditures expected in the absence of diabetes, with inpatient care accounting for 43% of the increased expenditure [17]. Chang et al. [18]

| Age (years) | Number of patients with poorly controlled diabetes (%) | Mean costs (CU)$^a$ | Median costs of patients with poorly controlled diabetes (CU) | Median costs of patients with controlled diabetes (CU) |
|-------------|--------------------------------------------------------|---------------------|---------------------------------------------------------------|--------------------------------------------------------|
| 15–24       | 9 (0.1)                                                | 5075 (7221)         | 2107                                                          | 2684                                                   |
| 25–34       | 114 (1.3)                                              | 6138 (8791)         | 2568                                                          | 3705                                                   |
| 35–44       | 950 (10.4)                                             | 7538 (14016)        | 3732                                                          | 3028                                                   |
| 45–54       | 2357 (25.9)                                            | 10,792 (25,555)     | 4202                                                          | 2954                                                   |
| 55–64       | 3029 (33.2)                                            | 13,626 (34,874)     | 5266                                                          | 3493                                                   |
| 65–74       | 1677 (18.4)                                            | 15,603 (26,930)     | 6992                                                          | 4899                                                   |
| 75–84       | 766 (8.4)                                              | 22,794 (35,435)     | 10,017                                                        | 6796                                                   |
| 85+         | 211 (2.3)                                              | 24,749 (35,618)     | 11,669                                                        | 7783                                                   |

CU Cost unit, SD standard deviation

$^a$ Standard deviation (SD) is given in parenthesis

Table 1 Comparing costs of patients with controlled and poorly controlled diabetes by age group

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demonstrated that in Taiwan, where all patients receive primary care through a national health care system, patients with diabetes have 1.4-fold higher medical costs than patients without diabetes. These authors also reported that in 2009, the medical costs of outpatient management of diabetes accounted for 18.5% of all outpatient expenditures. Similar to our results, the cost of patients with micro- and macrovascular complications was fourfold higher than that of patients who did not have complications associated with diabetes [18]. In a study assessing medical costs of patients with diabetes in Spain, the medical care costs of patients with diabetes were 72.4% higher than those for patients without diabetes [19]. Based on patient data compiled in this Spanish database, hospitalization of patients

### Table 2 Patients costs in relation to glycated hemoglobin levels

| HbA1c (%)<sup>a</sup> | Number of patients | Mean cost (CU)<sup>b</sup> | Median cost (CU) |
|-----------------------|--------------------|---------------------------|------------------|
| 5.0–5.99 [31–41]     | 7935               | 16,206 (39,107)           | 4615             |
| 6.0–6.99 [42–52]     | 40,767             | 10,921 (25,414)           | 4095             |
| 7.0–7.99 [53–63]     | 22,479             | 12,237 (26,928)           | 4724             |
| 8.0–8.99 [64–74]     | 9040               | 14,242 (29,225)           | 5722             |
| 9.0–9.99 [75–85]     | 4338               | 13,654 (25,718)           | 5700             |
| 10.0–10.99 [85–95]   | 2289               | 13,068 (28,539)           | 5039             |
| 11.0–11.99 [96–106]  | 1279               | 13,856 (28,241)           | 5197             |
| ≥12.0 [≥107]         | 1207               | 13,754 (43,342)           | 4348             |

<sup>a</sup> HbA1c level in millimole/mole is given in square brackets

<sup>b</sup> SD in given in parenthesis

![Fig. 4](image1.png) Kidney injury by age (in years)

![Fig. 5](image2.png) Medical costs (in CU; Y-axis) of diabetes patients with kidney injury stages A, B, C, and D registered in the Maccabi Healthcare Services (MHS) database compared to all Maccabi Healthcare Services (MHS) customers by age (in years, X-axis)
with diabetes accounted for 41.9% of the total costs, generating a difference of 70% between patients with diabetes and patients without diabetes.

We demonstrated a significant impact of co-morbidities on the medical costs of patients with diabetes. Costs increased by threefold in patients with diabetes with three co-morbidities compared to patients with no co-morbidities in well-controlled patients with diabetes. The increase was 3.6-fold higher in patients with uncontrolled diabetes. These results are comparable to data from reported from other countries [9, 10, 13, 17, 20–22].

Several factors emerged as main drivers of cost in patients with diabetes, including HbA1C level, male gender, any additional chronic disease, complications associated with diabetes, duration of diabetes, and kidney function stage. In particular, the effect of decreased renal function, proteinuria, and dialysis were significant drivers of expenditures that greatly surpassed the effect of HbA1C level. Surprisingly, poorly controlled diabetes had a lesser effect than expected on patients’ costs. Menzin et al. [23] performed a retrospective cohort study and found that the odds of having at least one diabetes-related hospitalization were not significantly associated with higher mean HbA1C level— with the exception of patients with a mean HbA1C level of \( \geq 10\% \) (85.8 mmol/mol). However, higher mean HbA1c levels were associated with significantly higher estimated hospitalization costs. The basic assumption is that targeting this particular population of very poorly controlled diabetes patients with a HbA1c level of \( \geq 9\% \) (75 mmol/mol) is cost-effective, whereas our data may suggest that this is not necessarily so.

In our study population even a mild decrease in renal function (defined as stage A) resulted in a significant increase in a patient’s medical care costs. This was true for all age groups. Costs were much higher when the renal impairment was defined as stage C and D. Ward et al. [7] estimated that the event costs of proteinuria and microalbuminuria were relatively low-cost interventions ($109 and $79, respectively) while end-stage renal disease cost $71,714. It has also been demonstrated that medical costs increase significantly for patients who progress from stage A and B kidney impairment to stage C and D [14]. However, our data appear to suggest that even stage A renal impairment is a marker of patients who are costly to the system beyond the expected cost of diabetes or proteinuria per se.

Kidney deterioration may be prevented not only by decreasing HbA1c level but also by other interventions, such as better control of blood pressure, improving patients’ lipid profiles, use of aspirin, smoking cessation, and physical activity [24–27]. This may explain why cost assessment goes beyond the decrease of HbA1c level. Identifying these patients in an early stage and implementing multifaceted programs intervening in kidney function decline may offer a significant cost-effective intervention for patients with diabetes. This benefit seems to be pronounced in the younger population, as these patients are expected to remain in MHS for many additional years, with each year contributing to increased costs. Further study is warranted in this area.

The study has several limitations. This was a retrospective observational study. Therefore, all information relied on the completeness of the medical records of routine clinical visits. Clinical events may not have been captured in full. It is possible that some co-morbidities were not recorded and that laboratory data were missing at various time-points.
CONCLUSION

The results of this study show that direct costs of patients with diabetes insured by MHS are higher than the costs of patients without diabetes insured by MHS. The major attributes of costs were hospitalizations and renal disease. In poorly controlled patients [HbA1c 8.0–8.99% (64–74 mmol/mol) and patients with HbA1c >9.0% (75 mmol/mol)] the effect of HbA1c level on costs was limited. These findings suggest that it is cost effective to identify patients with diabetes early in the course of the disease and to direct efforts at preventing renal deterioration and hospitalizations.

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Compliance with Ethics. The study was approved by the ethics committee of Maccabi Healthcare Servies and was performed in accordance with the Helsinki Declaration. This article does not contain any new studies with human or animal subjects performed by any of the authors.

Data Availability. The datasets analyzed during the current study are available from the corresponding author upon reasonable request.

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