RESEARCH ARTICLE

Evaluation of passenger satisfaction of urban multi-mode public transport

Xinhuan Zhang, Hongjie Liu, Mingming Xu, Chengyuan Mao, Junqing Shi, Guolian Meng, Jinhong Wu

The Institute of Road and Traffic Engineering, Zhejiang Normal University, Jinhua, Zhejiang Province, China, School of Electronic and Information Engineering, Xi’an Jiao Tong University, Xi’an, Shanxi Province, China, Ningbo Public Transport Administration Bureau, Ningbo, Zhejiang Province, China

☯ These authors contributed equally to this work.
‡ These authors also contributed equally to this work
* zxh@zjnu.cn (XZ); hj_popel@stu.xjtu.edu (HL)

Abstract

The scientific evaluation of passenger satisfaction for public transport is helpful to enhance the attraction of public transport. To improve the accuracy of passenger satisfaction evaluation for public transport and the scientficity and objectivity of the index weighting, combining the characteristics of analytic hierarchy process (AHP), entropy weight method (EWM) and fuzzy comprehensive evaluation(FCE) method, the passenger satisfaction evaluation system for Ningbo’s urban public transportation was built. The paper analyzed 5046 questionnaires on conventional bus transit and 1682 questionnaires on rail transit in Ningbo city, Passenger satisfaction for Ningbo city’s public transport was evaluated comprehensively, and the evaluation results showed that the overall passenger satisfaction of the public transport in Ningbo was 91.2 in 2019, The case study shows that the application of the AHP-EWM-FCE model on the multi-mode public transport system can objectively quantify passengers’ feelings about urban public transport service, and thus provide a theoretical basis for the improvement of passenger satisfaction in Ningbo.

I. Introduction

With the increase of urban population and the expansion of urban space, single-mode public transport can no longer meet the growth of travel demand. Multiple modes of public transport are constantly integrated into urban public transport networks, making urban public transport in a multi-mode state. As various modes of public transport are independent and influence each other, the evaluation and improvement of passenger satisfaction have become the focus of the traffic management department in such a multi-mode environment to attract passenger flow.

Passenger satisfaction of public transport service refers to a psychological state of satisfaction or disappointment after comparing the expectations of passengers about the services provided by the public transport system with their overall feelings after receiving the services [1], which can be expressed by the average score of the questionnaire on passenger satisfaction of...
public transport service during the survey period [2]. The passenger satisfaction survey, on the one hand, promotes the public’s participation in the improvement of the urban public transport system. On the other hand, it also promotes the public transport enterprises to grasp the core of the operation of the urban public transport system. The improvement (or deterioration) of public transport system for a city is usually reflected in the score of passenger satisfaction. Also, the degree of passenger satisfaction with different attributes of the public transportation system indicates the priority of improving the public transportation service.

In the process of evaluation of passenger satisfaction of urban public transportation, there are various types of evaluation indexes and they are related to each other. Fuzzy comprehensive evaluation (FCE) method is suitable for solving various non-deterministic problems, but it is not good at directly giving the weight of each index. The weights determined by AHP method reflect the subjective weights with expert intention to a great extent, while the objective weights calculated by EWM (entropy weight method) are inherently strong in mathematical theory. Combined with the characteristics of AHP and EWM, the complementary combination was realized, the comprehensive weight is more reasonable. It is more practical to use AHP-EWM-FCE model to evaluate passenger satisfaction.

To simplify the research content, in this paper, only the multi-mode public transport system composed of the two typical modes of conventional bus transit and rail transit is considered as the research object. Taking the multi-mode public transport in Ningbo as an example, the characteristics of the analytic hierarchy process (AHP), EWM (entropy weight method) and fuzzy comprehensive evaluation (FCE) methods was combined to build a passenger satisfaction evaluation system for urban public transportation. The application of the AHP-EWM-FCE model in the field of public transport can improve the scientificity and objectivity of index weighting, objectively quantify the passengers’ feelings towards the city’s public transport service, and help to propose improvement suggestions from the aspects of public transport operators and managers in the future, to provide the theoretical basis for the improvement of passenger satisfaction.

II. Literature review
A. Study on passenger satisfaction
The concept of customer satisfaction was first proposed by Richard (1965) [3], and subsequent studies have elaborated on the concept of customer satisfaction from different research perspectives. Many experts and scholars comprehensively used various methods to establish an evaluation model for measuring customer satisfaction. Early studies mainly included Oliver (1980) who established an expected inconsistency model [4], Fornell C., Larcker D. F. (1981) studied the structural equation model with latent variables and measurement errors [5], Churchillg. A. J r and Carol Surprenant’s (1982) cognitive performance model [6], Sasser’s (1987) customer service level model [7], Engel and Blackwell’s (1993) weighted evaluation model [8]. The method of determining the weight is varied, it is particularly important to choose the right weight determination method; in general, the structural equation method (SEM) and driver measurement method have been widely applied [9].

The SERVQUAL (Service Quality) model was established in 1988 by three scholars, A. Prasuraman, Valarie A. Zeithaml and Leonard L. berry (PZB for short). The SERVQUAL model introduces regression analysis into the research and uses this method to assign the weight of customer satisfaction factors in data processing, which is of great significance to the study of customer satisfaction [10]. Sweden established the Sweden Customer Satisfaction Barometer in 1989, and the United States established the ACSI (American Customer Satisfaction Index) based on the Swedish Customer Satisfaction Barometer in 1994. After Sweden and the United
States, the European Customer Satisfaction Index (ECSI) model has been established in Europe, and its internal structure has been innovated based on the research in the first two countries to make it develop continuously. New Zealand, Canada, South Korea and other countries have followed suit by creating their customer satisfaction measurement systems. In 2018, a new methodology for improving the measurement of the quality of the service consisting of three phases has been developed [11], the new methodology considers the assessment of the quality dimensions of a large number of participants (customers), on the one hand, and experts' assessments on the other hand. The methodology was verified through the research carried out in an express post company. In 2019, optimal route criteria for Transport of hazardous material (THM) are selected using a new approach in the field of multi-criteria decision-making [12]. Weight coefficients of these criteria were determined by applying the Full Consistency Method (FUCOM). Evaluation and selection of suppliers is determined by applying the TOPSIS (Technique for Order of Preference by Similarity to Ideal Solution) and the MABAC (Multi-attribute Border Approximation Area Comparison) methods. The proposed route model was tested on the real example of the transport Eurodiesel in Serbia. When defining criteria that have an influence on traffic accessibility, Stanković, M [13] compare the significance of particular criteria using the Fuzzy AHP method and the Rough AHP method, which would show differences in the values of weight significance criteria and their ranking.

Ruisong Yu and Junxiang Cai (2012) proposed a "last kilometer" bus satisfaction evaluation model for Shanghai city by analyzing the operation characteristics of shuttle-bus lines in suburban areas and aiming at the difficulty of traveling in the "last kilometer" of public transport [14]. Jie Yu (2013) [15] focused on the study of conventional bus transit service in small and medium-sized cities, starting from the characteristics of conventional bus transit in small cities, he established a satisfaction evaluation index system for conventional bus transit service in small and medium-sized cities and studied it with the matter-element model. Yucheng Dong (2015) [16] took conventional bus transit of Lianyungang city as an example and constructed a service satisfaction evaluation index system by using WLS method to analyze factors such as bus running speed, ticket price, the attitude of personnel, in-car facilities and station density. Yakun Liu (2015) took 6 districts and counties in Urumqi city as research objects through a questionnaire survey, and conducted the satisfaction evaluation of conventional bus transit with the method of fuzzy evaluation [17]. Huanming Wang and Dajian Zhu (2010), combined with the performance evaluation of public transport services in Shanghai, proposed measures to improve the satisfaction of public transport services, including institutional and financial aspects [18]. Hongmei Wang and lingyu Jia (2011) used the matter-element model to analyze and evaluate the passenger satisfaction of public transport, specifically considering the core needs of passengers for public transport services [19].

B. Empirical study of evaluation on public transport service

Friman et al. (2001) established an evaluation model to evaluate the customer satisfaction of public transport and concluded that the overall satisfaction was positively correlated with the cumulative satisfaction [20]. Kennedy et al. (2005) believed that the public should participate in public transport management and analyzed the influence of the public on the satisfaction of public transport [21]. Tyrinopoulos and Antoniou (2008) respectively used the factor analysis model and logit model to analyze passenger satisfaction with public transport performance [22]. Based on the survey data of South Africa, Mokonyama and Venter (2013) used the joint analysis model to identify the satisfaction levels of different service levels of the public [23]. Fiorio et al. (2013) used the survey data of 33 European cities in 2009 to analyze the correlation between public satisfaction and LPT (Local Public Transport), and found that the highest level
of public satisfaction was associated with a single LPT provider [24]. Also, the researchers also studied and analyzed the passenger satisfaction of public transport services in Stockholm, Sweden [25], Bilbao, Spain [26], and Istanbul, Turkey [27]. In 2019, a new model that implies the integration of Full Consistency Method and a Rough Power Heronian aggregator for the selection of criteria for the quality of passenger service in rail transport, from the perspective of persons with disabilities as the main category of passengers, has been created [28]. The survey has covered 168 criteria classified in several groups and the entire territory of Serbia. Blagojević, A [29] In order to solve the criteria selection problem, the Fuzzy Analytical Hierarchical Processes (FAHP) method was experimented with, which showed the priority of the assessment of the efficiency of railway undertakings, on the basis of the five groups of criteria.

Fanghui Zheng (2005) took bus passengers as the investigation object in Guangzhou city, collected and sorted out the questionnaire, obtained the evaluation result of the passenger satisfaction of conventional bus transit, and proposed improvement measures based on the dissatisfaction factors such as the first and last shift, ticket price, and driving speed [30]. Guobing Hu, Sun, etc. (2011) [31] uses the four points graph model, and, from the perspective of passengers, determines the score of evaluation index and its weights, finds the root cause of passenger dissatisfaction and puts forward related suggestions, the feasibility, effectiveness, and extensibility of the index system, the analysis method and the related suggestions are proved by the case study of public transport in Nanchang city. Xiuzhen Guo and Xiaoxiong Weng (2014) [32] used the analytic hierarchy process (AHP) to determine the weight of indicators, and evaluated the level of public transport service with the method of fuzzy comprehensive evaluation. The AHP method represents a formal framework for solving complex multiattributive decision making problems, as well as a systemic procedure for ranking multiple alternatives and/or for selecting the best from a set of available ones [33]. In reference to the American customer satisfaction index (ACSI) model, based on the quality of service, service facilities, service, safety, environment and other four aspects, Lili Jiao (2012) [34] established the index system, built the customer satisfaction index model of urban rail transit of China, and used partial least square method to estimate the model, with the practicability of the model verified by an example.

From the above research status, it can be seen that studies on customer satisfaction are mostly based on practical cases, and different countries have their satisfaction measurement models. Most scholars concentrated on the study of satisfaction factors, models, and the construction of an evaluation index system, focusing on how to build a satisfaction evaluation model for a single-mode public transport, such as bus lines and bus transfers in different cities and carry out case verification. Each study has a certain theoretical and practical value. However, there are still deficiencies in theoretical and practical studies, which are mainly reflected in the following two aspects:

First, the current literature on passenger satisfaction of urban public transport service is not comprehensive enough, and the indicator system needs to be further improved. In particular, the analysis of factors affecting passenger satisfaction of public transport service is not thorough enough in terms of passengers’ demands for comfort, convenience, waiting time, and accessibility.

Second, the existing research is limited to the single-mode evaluation of the passenger satisfaction: urban conventional bus transit or rail transit, and pays less attention to the overall satisfaction evaluation of urban public transport that includes multiple modes.

III. Methodology

The research involves completing a questionnaire to evaluate passenger satisfaction, in this questionnaire, if the participants are interested in this research, they will be asked to leave
travel information about urban multi-mode public transportation of Ningbo city. All the participation in the project/survey is entirely voluntary and the participant are free to withdraw from the project at any point without giving reason. Any information and data were collected and analyzed anonymously.

In the process of passenger satisfaction evaluation of public transport, there are many evaluation indexes and they are related to each other. The fuzzy comprehensive evaluation (FCE) method is based on the fuzzy set theory developed by Zadeh [35] for capturing the uncertainties inherent in a system. The fuzzy evaluation approach can provide a powerful mathematical tool to quantify imprecise information in human judgments. But since it is not good at directly giving the weight of each evaluation index, combining it with the AHP method can improve the objectivity of index weighting.

The AHP method has been generally accepted as a powerful multi-criteria decision-making tool for dealing with complex decision problems in public transport research domains. In this paper, the AHP method has been used to determine the weights of different indexes during the evaluation process based on expert judgments. In later sections it will be shown how this method can be coupled with a fuzzy approach to enhance its ability to capture the uncertainties and vagueness of satisfaction perceptions expressed by the passengers. It is more practical and reasonable to use AHP-FCE to evaluate passenger satisfaction of the multi-mode public transport.

The research procedure of this paper is as follows (Fig 1).

A. Determining the weight vector by AHP

Based on the actual data obtained from the questionnaire survey, this paper evaluates the annual urban multi-model public transport service in Ningbo city and puts forward corresponding countermeasures and suggestions according to the problems shown in the evaluation results.

Based on the AHP method, the weight vector \( W \) (see step 3 in subsection A) determined by conducting empirical and/or field studies of transportation professionals reflects the intention of decision-makers, which is the subjective weight from consulting expert opinions. One advantage of the AHP method is that it provides both an elicitation method as well as a strong theoretical framework that allows precise quantitative calculations. The procedures of the AHP method can be illustrated step by step as follows:

Step 1: Structure a hierarchy of the criteria based on the evaluated factors.

Passenger satisfaction of public transport is obtained under the influence of multi-dimensional psychological factors, and the factors are related to each other in a complex way. A hierarchical evaluation model is established based on the principle of giving priority to passengers:

First, state an overall objective for the problem and list factors that affect the objective. In this case, evaluation target \( O = \{ \text{passenger satisfaction with urban public transport service} \} \), according to the evaluation object \( O \), the evaluation criteria set \( B = \{ B_1, B_2 \ldots, B_n \} \) and sub-criteria set \( C = \{ C_1, C_2 \ldots, C_n \} \). In the case of this paper, \( B = \{ \text{waiting time} B_1, \text{transfer convenience} B_2, \text{service} B_3, \text{information} B_4, \text{passenger comfort} B_5, \text{station environment} B_6, \text{interior sanitation} B_7 \} \). Then structure a hierarchy of criteria for the problem: for each cluster or level in the hierarchy, some factors will be subjected to a corresponding evaluated objective.

Step 2: Construct a pairwise comparison matrix.

The major advantage of the AHP method is that, instead of asking experts to directly give a
weight for a particular evaluation factor, they will be asked to rate the relative importance of the different factors. The expert group composed of transportation professionals, through the process of integration, communication, and feedback, uses scaling law proposed by Thomas L. Saaty [36], assuming that there are n evaluation factors, the importance intensity of factor i over factor j can be represented by $A_{ij}$. A complete pairwise comparison matrix $A$ can, therefore, be obtained.

**Step 3:** Calculate the priority vectors of evaluated factors.
To calculate the weight vectors of evaluated factors, we used the common method of ANC (average of normalized columns). ANC can be presented as:

$$W = \frac{1}{n} \sum_{j=1}^{n} \frac{A_{ij}}{\sum_{j=1}^{n} A_{ij}} (i, j = 1, 2, \ldots, n)$$  \hspace{1cm} (1)

The weight vector can therefore be obtained from matrix $A$ by normalizing the vector in
each column and then averaging over the rows of the resulting matrix.

The weight determined based on the AHP method reflects the intention of decision-makers, so it is a subjective weight: $W_{si}$ is the subjective weight. Determine the weight vector of the evaluation index, and make the weight distribution set $W_{si}$ to the index set $B$ or $C$ is $W_{sij}$, then the subjective weight set of all levels of the index is $W = \{W_{s1}, W_{s2}, \ldots, W_{sn}\}$.

**Step 4:** Check the consistency of human judgments (consistency check of single-sorting).

From Step 3, the numerical subjective weights = \{\text{W}_{s1}, \text{W}_{s2}, \ldots, \text{W}_{sn}\} of the factors from the numerical judgments matrix $A$ can be obtained. It is important to check that the human judgments are internally consistent. One method is to calculate the consistency ratio (CR) to reduce the possibility of consistent random deviation, the maximum eigenvalue $\lambda_{\text{max}}$ and the consistency index $CI$ of the judgment matrix are calculated of the matrix, then calculate the consistency ratio CR which is a measure of how a given matrix compares to a purely random matrix in terms of their consistency indices:

$$CI = \frac{1}{n-1} (\lambda_{\text{max}} - n)$$

$$CR = \frac{CI}{RI}$$

Where, RI is the average random index, which is computed and tabulated as shown in Tables [36], If a value of the consistency ratio CR < 0.1, the numerical judgments will be considered to be acceptable [36], and the comparison matrix corresponding to the hierarchical index has passed the consistency check. Otherwise, it is necessary to readjust the index value of the matrix to achieve consistency.

**Step 5:** Check the consistency of human judgments (consistency check of total-sorting).

The total-sorting of all levels refers to the sorting weight value of the indexes of each level relative to the indexes of the highest level. Assuming that there are $n$ elements in $k$ layer, when $\text{CR}(k) < 0.1$, the whole judgment matrix is considered to pass the consistency check.

**B. Determining the comprehensive weight vector by AHP-EWM**

The basic idea of the entropy weight method (EWM) is to determine the objective weight according to the index variability. Compared with various subjective weighting models, the biggest advantage of the EWM is the avoidance of the interference of human factors on the weight of indicators, thus enhancing the objectivity of the comprehensive evaluation results [37, 38]. Generally speaking, the smaller the information entropy of an index is, the greater the degree of variation of the index value will be, the more information it provides, the greater the role it can play in the comprehensive evaluation, and the greater its weight will be, and vice versa.

The weight determined based on the AHP method reflects the intention of decision-makers, so it is a subjective weight. However, the weight determined by the entropy weight method does not consider the intention of decision-makers, but has a strong mathematical theoretical basis and purely reflects the relationship between data. The two kinds of weights have some limitations, so they are combined organically to give a comprehensive weight that reflects both objective information and subjective information.

Information entropy can be used to measure the amount of information. The indexes under each criterion layer form an evaluation matrix. EWM calculates each weight according to the evaluation matrix, which reflects the influence of the index data itself on the weight in the objective information of evaluation, and is an objective weight.
Formulas are as follows:

\[ P_{ij} = \frac{x_{ij}}{\sum_{j=1}^{n} x_{ij}} \quad (i = 1, 2, \ldots, m; j = 1, 2, \ldots, n) \]  

\[ e_j = -k \sum_{i=1}^{m} P_{ij} \ln P_{ij} \quad (j = 1, 2, \ldots, n), \quad k \geq 0, \quad e_j \geq 0 \]  

\[ W_{oi} = \frac{g_j}{\sum_{j=1}^{n} g_j} \quad (j = 1, 2, \ldots, n) \]  

Where, \( x_{ij} \) is the value of the jth index of the ith sample; \( P_{ij} \) is the proportion of the ith sample of the jth index; \( e_j \) is the entropy value of the jth index, and \( k \) is related to the number of samples. Generally, let \( k = 1 / \ln m \), and \( 0 < e < 1 \). \( W_{oi} \) is the objective weight of the jth index; \( g_j \) is the differential coefficient of the jth index, and \( g_j = 1 - e_j \) \( (j = 1, 2, \ldots, n) \).

Combining the subjective and objective information, determine the comprehensive weight, that is:

\[ W = \frac{W_{si} \cdot W_{oi}}{\sum_{i=1}^{n} W_{si} \cdot W_{oi}} \]  

Where, \( W \) is the combined weight, \( W_{si} \) and \( W_{oi} \) respectively is the subjective weight and the objective weight. The weights of the criteria and sub-criteria in the case are obtained by formula (7).

**C. Comprehensive evaluation of passenger satisfaction based on FCE**

**Step 1:** Determining the set of evaluation factors.
Evaluation factors can be defined according to the objectives of the satisfaction evaluation process. A set of n evaluation factors can be represented as a vector \( C = \{C_1, C_2, \ldots, C_n\} \). For example, one can define \( C = \{C_1, C_2, \ldots, C_{20}\} = \{\text{waiting time, punctuality of first and last shift, \ldots, Sanitary facilities in the vehicle}\} \), such that different measurements will be conducted to evaluate the public transport service based on these 20 factors.

**Step 2:** Determining the set of appraisal grades.
The evaluation criteria of each evaluation index are divided into 4 grades, namely: satisfaction, comparative satisfaction, basic satisfaction and dissatisfaction, and these grades are assigned to 100, 80, 60 and 0, so the evaluation set \( V = \{V_1, V_2, V_3, V_4\} = \{100, 80, 60, 0\} \).

**Step 3:** The questionnaire survey.
The actual FCE questionnaire was generated based on the evaluation indexes of the hierarchical model. For conventional bus transit and rail transit, passengers were asked to fill in the FCE questionnaire. The FCE questionnaire was collected and preliminary survey results were analyzed.

**Step 4:** Setting the fuzzy mapping matrix.
The goal of the evaluation process is to provide a mapping from \( C \) to \( V \). For a specific factor \( C_i \), the fuzzy mapping to the appraisal vector \( V \) can be represented by the vector \( R_i = \{r_{i1}, r_{i2}, \ldots, r_{ik}, \ldots, r_{im}\} \), in which \( m \) represents the number of levels in the appraisal (see step 2), and \( r_{ik} \) represents the fuzzy membership degree of appraisal factor \( i \) to grade \( k \). In the Ningbo city case, single factor evaluation of the single factor \( C_i(i = 1, 2, \ldots, n) \) was made in the indicator set \( C \), and then according to the proportion of people with grade \( V_m \) in the total people in the ith index, the single factor evaluation set of the ith factor is obtained, and
the evaluation membership matrix $R$ is obtained: $r_i = (r_{i1}, r_{i2}, \Lambda, r_{im})$. In general, the fuzzy appraisal matrix of all $n$ factors can be derived and represented as a matrix $R$, such that if there are $n$ factors and $m$ levels of appraisal grades:

$$R = \begin{bmatrix} r_{11} & r_{12} & \Lambda & r_{1m} \\ r_{21} & r_{22} & \Lambda & r_{2m} \\ \vdots & \vdots & \ddots & \vdots \\ r_{n1} & r_{n2} & \Lambda & r_{nm} \end{bmatrix}$$

In the above matrix notation for $R$, each row represents the set of appraisal membership degrees to the corresponding appraisal vector $V$ for each evaluation factor $C_i$ in the evaluation vector $C$.

Take the overall evaluation result $B$, that is, the membership vector of the evaluation index element set to the evaluation grade set.

$$B = W^T \cdot R = (W_{C1}, W_{C2}, \Lambda, W_{Cn}) \cdot \begin{bmatrix} r_{11} & r_{12} & \Lambda & r_{1m} \\ r_{21} & r_{22} & \Lambda & r_{2m} \\ \vdots & \vdots & \ddots & \vdots \\ r_{n1} & r_{n2} & \Lambda & r_{nm} \end{bmatrix} = (B'_1, B'_2, \Lambda, B'_n)^T$$

**Step 5:** Determining the weight of each evaluation factor.

To obtain a comprehensive passenger satisfaction evaluation, the relative importance of each evaluation factor on the overall grading of public transport should be quantified. The weight vector can be represented by $W$, which can be formulated by the AHP method, as described in the A subsection. As above, for $n$ evaluation factors, the weight can be represented by the vector $W = (W_1, W_2, \ldots, W_n)$, in which the sum of all elements equal 1. From the example discussed later, if it is determined that $W = (0.22, 0.24, 0.15, 0.14, 0.08, 0.08, 0.09)$, then the relative weights satisfaction will be $(0.22, 0.24, 0.15, 0.14, 0.08, 0.08, 0.09)$ for $B = \{\text{waiting time } B_1, \text{ transfer convenience } B_2, \text{ service } B_3, \text{ information } B_4, \text{ passenger comfort } B_5, \text{ station environment } B_6, \text{ interior sanitation } B_7\}$ respectively.

**Step 6:** Getting the overall appraisal result.

The overall appraisal result can be obtained by considering the relative weights of each evaluation factor, such that a single vector with the same level of appraisal grades $m$ (see step 2) can be represented by:

$$O = A \circ V = (A_1, A_2, \ldots, A_n) \circ V$$

Where ‘$\circ$’ is a composition operator.

According to the questionnaire results, the weights of evaluation indexes determined by AHP-EWM and the scores of each grade, the comprehensive evaluation results of conventional bus transit and rail transit were calculated respectively. Take the conventional but
transit for example:

\[
O_{\text{Conventional}} = A \circ V = (A_1, A_2, \ldots, A_n) \circ V
\]

\[
= \begin{bmatrix}
0.57 & 0.33 & 0.09 & 0.02
\end{bmatrix}
\begin{bmatrix}
100 \\
80 \\
60 \\
0
\end{bmatrix} = 88.32
\]

**Step 7:** Synthesizing the result vector of fuzzy synthetic evaluation.

The comprehensive passenger satisfaction evaluation on public transport in the whole city was obtained by combining the evaluation results of conventional bus and rail transit. The formula is as follows:

\[
O = \left( \text{the average score of a single questionnaire for conventional bus transit} \right) \\
\times \left( \text{the number of questionnaires for conventional bus transit} \right) \\
+ \left( \text{the average score of a single questionnaire for rail transit} \right) \\
\times \left( \text{the number of questionnaires for rail transit} \right) \\
/ \left( \text{the number of questionnaires for conventional bus transit} \right) \\
+ \left( \text{the number of questionnaires for rail transit} \right)
\]

**IV. Data preprocessing**

**A. Overview**

This paper takes public transport of Ningbo city as a case to verify, and the research scope mainly includes the conventional bus transit and rail transit services in Haishu District, Jiangbei District, Beilun District, Zhenhai District, and Yinzhou District. The research objective is to evaluate the passenger satisfaction with public transport service in Ningbo in 2019.

In 2019, 7 conventional bus transit companies were operating in the five districts of Ningbo, with 6,484 operating vehicles and 1,250 routes. There are 1,140 standard vehicles in operation on rail lines 1, 2, and 3, with a total number of 456 vehicles and 76 groups. The total length of the lines in operation is 91 kilometers. There are 66 stations on the lines, and the rated capacity of passengers is 110,960.

**B. The data processing**

1) **The sampling rate.** According to statistics released on December 30, 2019, the population of the central urban areas of Ningbo (Haishu District, Jiangbei District, Yinzhou District, Beilun District, and Zhenhai District) actually totaled 4.11 million. According to the proportion of 3 parts per 10,000 required by the evaluation index of public transport city, it is calculated that the number of sampling samples should reach more than 1233.

According to the evaluation requirement of "the proportion of questionnaire issuance between conventional bus transit and rail transit shall be distributed according to the
proportion of passenger traffic in cities, conventional bus transit accounts for about 75% of the total passenger traffic of public transport (conventional bus transit and rail transit), and rail transit accounts for about 25% of the total passenger traffic of public transport (conventional bus transit and rail transit). The number of rail transit questionnaires matched with the number of 5046 valid conventional bus transit questionnaires was about 1682.

2) Survey implementation. The cycle of passenger satisfaction evaluation of public transport in the downtown area of Ningbo in 2019 is from January to December. The survey is conducted in the following two ways:

1. Conventional bus transit.
   Ningbo south railway station, Gulou bus station, Ningbo passenger transport center station, Youngor Stadium station, Dongmen station, Baisha central station, Gaoqiao station, Donghuan south road station, etc.

2. Rail transit:
   Stations of line 1: Gaoqiao station, Daqingqiao station, Gulou station, Dongmen station, Sakura park station, Fuqing north road station.
   Stations of line 2: Yinzhou Avenue station, Light textile city station, Passenger transport center station, Railway station, Bund bridge station, Lulin station.

After eliminating waste, abnormal and incomplete volumes, this survey obtained 6728 valid questionnaires, including 5046 for conventional bus transit and 1682 for rail transit. The proportion of indicator $C_i$ choosing $V_n$ in the questionnaire is shown in Tables 1 and 2.

3) Basic characteristics.

1. Conventional bus transit.
   A total of 5,046 valid questionnaires were obtained from passenger sampling survey of conventional bus transit, among which 4,144 were carried out on the bus, with an average of 3 samples for each bus line. The station survey is 902 samples.

| Table 1. Passenger evaluation of index of passenger satisfaction of conventional bus transit. |
|-----------------------------------------------|-----------------------------------------------|-----------------------------------------------|-----------------------------------------------|
| Criteria                                      | Sub-criteria                                  | Happy 100 | Satisfied 80 | Basically satisfied 60 | Not satisfied 0 |
| B1 waiting time                               | C1 waiting time                               | 35.45%    | 43.29%       | 17.17%                        | 4.09%           |
|                                              | C2 punctuality of first and last shift         | 46.95%    | 40.53%       | 11.12%                        | 1.40%           |
| B2 transfer convenience                       | C3 route setting                              | 62.40%    | 29.76%       | 5.79%                         | 2.05%           |
|                                              | C4 transfer convenience between buses          | 77.13%    | 19.12%       | 3.42%                         | 0.33%           |
|                                              | C5 transfer convenience between bus transit and rail transit | 58.50% | 34.12% | 6.50% | 0.88% |
|                                              | C6 transfer convenience between bus and bicycle | 56.64% | 34.63% | 7.49% | 1.24% |
| B3 service                                    | C7 station voice announcement in-bus           | 71.75%    | 24.37%       | 3.58%                         | 0.30%           |
|                                              | C8 service attitude of the crew               | 65.59%    | 28.54%       | 5.48%                         | 0.39%           |
|                                              | C9 air conditioning                            | 67.60%    | 26.51%       | 5.38%                         | 0.51%           |
|                                              | C10 discounts for seniors, students, and IC cards | 80.40% | 16.93% | 2.44% | 0.23% |
| B4 information                                | C11 sign definition of the station            | 67.21%    | 27.83%       | 4.50%                         | 0.46%           |
|                                              | C12 the logo inside the vehicle               | 65.69%    | 28.60%       | 5.21%                         | 0.50%           |
|                                              | C13 information query                         | 59.77%    | 31.78%       | 7.74%                         | 0.71%           |
|                                              | C14 recharge convenience for IC card          | 53.33%    | 30.97%       | 12.96%                        | 2.74%           |
| B5 passenger comfort                          | C15 performance of the vehicle, safety of seat and armrest | 54.13% | 37.19% | 8.25% | 0.43% |
|                                              | C16 Congestion in during peak hours           | 22.38%    | 40.37%       | 28.06%                        | 9.19%           |
| B6 station environment                        | C17 waiting facilities of intermediate station | 49.60%    | 38.37%       | 11.16%                        | 0.87%           |
|                                              | C18 facilities of the terminal (departure station) | 53.70% | 35.73% | 9.86% | 0.71% |
| B7 interior sanitation                        | C19 interior hygiene                          | 61.82%    | 30.42%       | 7.51%                         | 0.25%           |
|                                              | C20 Sanitary facilities in the vehicle        | 61.47%    | 30.35%       | 7.58%                         | 0.60%           |

https://doi.org/10.1371/journal.pone.0241004.t001
• Gender: the percentage of the male and the female was 46.32% and 53.68% respectively among the bus passengers surveyed this year.

• Age: young people aged between 16 and 25 years old account for 38% of the investigated passengers, which is mainly because young passengers are often enthusiastic participants in the evaluation of bus service. Between 26 and 35 years old, about 23%; between 36 and 45 years old, about 13%; between 46 and 65 years old, about 13%; about 6% were under 15 years old and 7% were over 65 years old.

• Frequency: according to the survey results, the average number of bus rides per week varies greatly among the residents surveyed, with 0~4 times accounting for 29.17%; 5~9 times accounting for 26.55%; 10~15 times accounting for 24.23%. More than 15 times accounted for 20.05%.

2. Rail transit.
   The effective samples of the 2019 survey on rail transit in Ningbo were 1,682.

• Gender: the male and the female accounted for 48% and 52% of the total sample, respectively.

• Age: in terms of age distribution, passengers are mainly between 16 and 30 years old in this year’s survey, accounting for 73% of the total sample. Between 31 and 45 years old, about 15%; between 46 and 65 years old, about 13%; about 6% were under 15 years old and 7% were over 65 years old.

• Frequency: according to the survey results, the average number of rail transit rides per week varies greatly among the residents surveyed, with 0~4 times accounting for 29.17%; 5~9 times accounting for 26.55%; 10~15 times accounting for 24.23%. More than 15 times accounted for 20.05%.

Table 2. Passenger evaluation of index of passenger satisfaction of rail transit.

| Criteria                  | Sub-criteria                             | Happy 100 | Satisfied 80 | Basically satisfied 60 | Not satisfied 0 |
|---------------------------|------------------------------------------|-----------|--------------|------------------------|-----------------|
| B'1 waiting time          | C'1 waiting time                         | 69.54%    | 24.97%       | 3.76%                  | 1.73%           |
|                           | C'2 punctuality of first and last shift   | 74.97%    | 20.47%       | 3.70%                  | 0.86%           |
| B'2 transfer convenience  | C'3 the time of the last train            | 67.26%    | 23.18%       | 7.03%                  | 2.53%           |
|                           | C'4 frequency during rush hour            | 63.26%    | 28.18%       | 7.09%                  | 1.48%           |
|                           | C'5 transfer convenience between bus transit and rail transit | 65.44% | 26.85% | 5.75% | 1.96% |
|                           | C'6 transfer convenience between rail and bicycle | 66.28% | 27.74% | 4.69% | 1.29% |
| B'3 service               | C'7 transfer convenience between rail transit and private car | 59.37% | 28.85% | 8.51% | 3.27% |
|                           | C'8 service attitude of the clerk         | 73.86%    | 21.45%       | 4.44%                  | 0.25%           |
|                           | C'9 convenience of using the automatic ticket machine | 75.96% | 19.85% | 3.82% | 0.37% |
|                           | C'10 layout of the check-in machine of the station | 73.61% | 22.07% | 3.95% | 0.37% |
| B'4 information           | C'11 informing passengers about emergencies | 72.44% | 23.00% | 4.38% | 0.18% |
|                           | C'12 information service and the layout guide signs | 74.66% | 21.27% | 3.70% | 0.37% |
|                           | C'13 information query                    | 71.45%    | 22.07%       | 5.86%                  | 0.62%           |
|                           | C'14 calls quality of mobile phone        | 81.13%    | 15.23%       | 3.58%                  | 0.06%           |
| B'5 passenger comfort     | C'15 interior air and the comfort of air conditioner, seat | 72.94% | 20.66% | 5.54% | 0.86% |
|                           | C'16 Congestion in during peak hours      | 31.13%    | 40.69%       | 23.06%                 | 5.12%           |
| B'6 station environment   | C'17 accessibility and cleanliness of the station | 79.78% | 15.47% | 4.50% | 0.25% |
|                           | C'18 facilities of the terminal (departure station) | 82.49% | 13.13% | 3.70% | 0.68% |
| B'7 interior sanitation   | C'19 interior hygiene                     | 83.05%    | 14.55%       | 2.28%                  | 0.12%           |
|                           | C'20 aesthetics of the internal environment | 79.84% | 16.77% | 3.02% | 0.37% |

https://doi.org/10.1371/journal.pone.0241004.t002
those who take it 3–5 times a week account for 29%, and those who take it 0–2 times a week account for 23%.

V. Case study

A. Evaluation model

For the multi-mode public transport of Ningbo city, the passenger satisfaction model was established from the perspective of people, vehicles, environment, and facilities and equipment used most frequently, to determine the passenger satisfaction evaluation index system of public transport service in Ningbo city in 2019.

B. Hierarchical evaluation index matrix and consistency check

The results of the consistency check for both single-sorting and total-sorting of the comparison matrix for each level of indexes were calculated. According to formula (7), the weights of the criteria and sub-criteria of conventional bus transit and rail transit can be calculated and obtained, as shown in Table 3.

1) Conventional bus transit. Through the expert scoring of public transport professionals to the indicators in Ningbo city, consistent opinions were obtained after many times, the results of the statistics were in the comparison matrix, and comprehensive check indicators of the overall sorting are:

\[
CR = \frac{0.0239 \times 0.0229 + 0.1467 \times 0.0228 + 0.1433 \times 0.0697}{(0.0239 \times 0.9 + 0.1467 \times 0.9 + 0.1433 \times 0.9)} \approx 0.040 < 0.1
\]

Therefore, the overall sorting of passenger satisfaction of conventional bus transit in Ningbo passed the consistency check.

According to formula (7), the weight of criteria and the weight of sub-criteria of the comprehensive index system for conventional bus transit can be calculated, as shown in Table 4.

2) Rail transit. The comprehensive check indicators of the total sorting is:

\[
CR = \frac{0.1016 \times 0.0227 + 0.2201 \times 0.0516 + 0.1429 \times 0.0517 + 0.1658 \times 0.0176 + 0.1996 \times 0.0176}{0.1016 \times 0.9 + 0.2201 \times 0.58 + 0.1429 \times 0.58 + 0.1658 \times 0.58 + 0.1996 \times 0.58} \approx 0.053 < 0.1
\]

In the same way, unanimous opinions can be obtained through expert scoring. According to formula (7), the weight of the criteria and the weight of the sub-criteria of the comprehensive index system for rail transit can be calculated, as shown in Table 5.
### Table 4. Overall sorting and weight calculation of conventional bus transit.

| WCi weight | B1   | B2   | B3   | B4   | B5   | B6   | B7   | comprehensive weights | sorting |
|------------|------|------|------|------|------|------|------|------------------------|---------|
|            | 0.2186 | 0.2390 | 0.1467 | 0.1433 | 0.0828 | 0.0822 | 0.0873 |                        |         |
| C1         | 0.5       |       |      |      |      |      |      | 0.1093                 | 1        |
| C2         | 0.5       |       |      |      |      |      |      | 0.1093                 | 2        |
| C3         | 0.1418    |       |      |      |      |      |      | 0.0339                 | 17       |
| C4         | 0.3290    |       |      |      |      |      |      | 0.0786                 | 3        |
| C5         | 0.3290    |       |      |      |      |      |      | 0.0786                 | 4        |
| C6         | 0.2002    |       |      |      |      |      |      | 0.0478                 | 6        |
| C7         | 0.2877    |       |      |      |      |      |      | 0.0422                 | 10       |
| C8         | 0.2470    |       |      |      |      |      |      | 0.0362                 | 15       |
| C9         | 0.1756    |       |      |      |      |      |      | 0.0258                 | 20       |
| C10        | 0.2887    |       |      |      |      |      |      | 0.0424                 | 9        |
| C11        | 0.3444    |       |      |      |      |      |      | 0.0494                 | 5        |
| C12        | 0.1972    |       |      |      |      |      |      | 0.0283                 | 19       |
| C13        | 0.2472    |       |      |      |      |      |      | 0.0354                 | 16       |
| C14        | 0.2111    |       |      |      |      |      |      | 0.0302                 | 18       |
| C15        | 0.5       |       |      |      |      |      |      | 0.0414                 | 11       |
| C16        | 0.5       |       |      |      |      |      |      | 0.0414                 | 12       |
| C17        | 0.5       |       |      |      |      |      |      | 0.0411                 | 13       |
| C18        | 0.5       |       |      |      |      |      |      | 0.0411                 | 14       |
| C19        | 0.5       |       |      |      |      |      |      | 0.0437                 | 7        |
| C20        | 0.5       |       |      |      |      |      |      | 0.0437                 | 8        |

https://doi.org/10.1371/journal.pone.0241004.t004

### Table 5. Total sorting and weight calculation of rail transit.

| WCi weight | B'1   | B'2   | B'3   | B'4   | B'5   | B'6   | B'7   | comprehensive weights | sorting |
|------------|------|------|------|------|------|------|------|------------------------|---------|
|            | 0.1016 | 0.2201 | 0.1429 | 0.1658 | 0.1996 | 0.0778 | 0.0921 |                        |         |
| C'1        | 0.2048 |       |      |      |      |      |      | 0.0208                 | 19       |
| C'2        | 0.1690 |       |      |      |      |      |      | 0.0172                 | 20       |
| C'3        | 0.2881 |       |      |      |      |      |      | 0.0292                 | 17       |
| C'4        | 0.3381 |       |      |      |      |      |      | 0.0344                 | 16       |
| C'5        | 0.4111 |       |      |      |      |      |      | 0.0905                 | 3        |
| C'6        | 0.2611 |       |      |      |      |      |      | 0.0575                 | 6        |
| C'7        | 0.3278 |       |      |      |      |      |      | 0.0722                 | 4        |
| C'8        | 0.4905 |       |      |      |      |      |      | 0.0701                 | 5        |
| C'9        | 0.3119 |       |      |      |      |      |      | 0.0446                 | 10       |
| C'10       | 0.1976 |       |      |      |      |      |      | 0.0282                 | 18       |
| C'11       | 0.2106 |       |      |      |      |      |      | 0.0349                 | 15       |
| C'12       | 0.5485 |       |      |      |      |      |      | 0.0909                 | 2        |
| C'13       | 0.2409 |       |      |      |      |      |      | 0.0399                 | 12       |
| C'14       | 0.2409 |       |      |      |      |      |      | 0.0481                 | 7        |
| C'15       | 0.5485 |       |      |      |      |      |      | 0.1095                 | 1        |
| C'16       | 0.2106 |       |      |      |      |      |      | 0.0420                 | 11       |
| C'17       | 0.5    |       |      |      |      |      |      | 0.0389                 | 13       |
| C'18       | 0.5    |       |      |      |      |      |      | 0.0389                 | 14       |
| C'19       | 0.5    |       |      |      |      |      |      | 0.0461                 | 8        |
| C'20       | 0.5    |       |      |      |      |      |      | 0.0461                 | 9        |

https://doi.org/10.1371/journal.pone.0241004.t005
C. Fuzzy comprehensive evaluation

1) Conventional bus transit.

1. First-level fuzzy comprehensive evaluation.

According to the questionnaire, the membership matrix $R_1, R_2, R_3, R_4, R_5, R_6,$ and $R_7$ of the fuzzy comprehensive evaluation of level 1 of the conventional bus transit are calculated as follows:

$$ R_1 = \begin{bmatrix} 0.3545 & 0.4329 & 0.1717 & 0.0409 \\ 0.4695 & 0.4053 & 0.1112 & 0.0140 \end{bmatrix} $$

$$ R_2 = \begin{bmatrix} 0.6240 & 0.2976 & 0.0579 & 0.0205 \\ 0.7713 & 0.1912 & 0.0342 & 0.0033 \\ 0.5850 & 0.3412 & 0.0650 & 0.0088 \\ 0.5664 & 0.3463 & 0.0749 & 0.0124 \end{bmatrix} $$

$$ R_3 = \begin{bmatrix} 0.7175 & 0.2437 & 0.0358 & 0.0030 \\ 0.6559 & 0.2854 & 0.0548 & 0.0039 \\ 0.6760 & 0.2651 & 0.0538 & 0.0051 \\ 0.8040 & 0.1693 & 0.0244 & 0.0023 \end{bmatrix} $$

$$ R_4 = \begin{bmatrix} 0.6721 & 0.2783 & 0.0450 & 0.0046 \\ 0.6569 & 0.2860 & 0.0521 & 0.0050 \\ 0.5977 & 0.3178 & 0.0774 & 0.0071 \\ 0.5333 & 0.3097 & 0.1296 & 0.0274 \end{bmatrix} $$

$$ R_5 = \begin{bmatrix} 0.5413 & 0.3719 & 0.0825 & 0.0043 \\ 0.2238 & 0.4037 & 0.2806 & 0.0919 \end{bmatrix} $$

$$ R_6 = \begin{bmatrix} 0.4960 & 0.3837 & 0.1116 & 0.0087 \\ 0.5370 & 0.3573 & 0.0986 & 0.0071 \end{bmatrix} $$

$$ R_7 = \begin{bmatrix} 0.6182 & 0.3042 & 0.0751 & 0.0025 \\ 0.6147 & 0.3035 & 0.0758 & 0.0060 \end{bmatrix} $$

Then, after the normalization of the membership vector of the first-level fuzzy
comprehensive evaluation, it is obtained.

\[ B_i^* = W_c \cdot R_i = \begin{bmatrix} 0.5 & 0.5 \end{bmatrix} \cdot \begin{bmatrix} 0.3545 & 0.4329 & 0.1717 & 0.0409 \\ 0.4695 & 0.4053 & 0.1112 & 0.0140 \end{bmatrix} = (0.41, 0.42, 0.14, 0.03); \]

\[ B_2^* = (0.65, 0.29, 0.06, 0.01); \]
\[ B_3^* = (0.72, 0.24, 0.04, 0.00); \]
\[ B_4^* = (0.62, 0.30, 0.07, 0.01); \]
\[ B_5^* = (0.38, 0.39, 0.18, 0.05); \]
\[ B_6^* = (0.52, 0.37, 0.11, 0.00); \]
\[ B_7^* = (0.62, 0.30, 0.08, 0.00). \]

2. Second-level fuzzy comprehensive evaluation.

The passenger satisfaction evaluation of conventional bus transit of Ningbo city is calculated as follows:

\[ A = W_a \cdot R = W_e \cdot B_i = \begin{bmatrix} 0.22 \\ 0.24 \\ 0.15 \\ 0.14 \\ 0.08 \\ 0.08 \\ 0.09 \end{bmatrix} \cdot \begin{bmatrix} 0.41 & 0.42 & 0.14 & 0.03 \\ 0.64 & 0.29 & 0.06 & 0.01 \\ 0.72 & 0.24 & 0.04 & 0.00 \\ 0.62 & 0.30 & 0.07 & 0.01 \\ 0.38 & 0.39 & 0.18 & 0.05 \\ 0.52 & 0.37 & 0.11 & 0.00 \\ 0.62 & 0.30 & 0.08 & 0.00 \end{bmatrix} = (0.57, 0.33, 0.09, 0.02) \]

3. The result vector of fuzzy comprehensive evaluation.

According to the principle of weighted average to obtain the membership degree, the scores of each criterion layer of passenger satisfaction evaluation of the conventional bus transit are as follows:

\[ O_{B1^*} = B_1^* \times V = \begin{bmatrix} 0.41 & 0.42 & 0.14 & 0.03 \end{bmatrix} \cdot \begin{bmatrix} 100 \\ 80 \\ 60 \\ 0 \end{bmatrix} = 83.22 \]
\[ O_{B2^*} = 91.10, O_{B3^*} = 93.32, O_{B4^*} = 90.16, O_{B5^*} = 80.17, O_{B6^*} = 87.60, O_{B7^*} = 90.48, \] The final
score of passenger satisfaction evaluation of conventional bus transit is:

\[ O_{\text{conventional}} = A \times V = \begin{bmatrix} 0.57 & 0.33 & 0.09 & 0.02 \end{bmatrix} \begin{bmatrix} 100 \\ 80 \\ 60 \\ 0 \end{bmatrix} = 88.32. \]

2) Rail transit. Similarly, the evaluation of passenger satisfaction of rail transit of Ningbo can be calculated as follows:

\[
A' = W_{R'} \cdot R' = WB' \cdot \begin{bmatrix} B_{1}' \\ B_{2}' \\ B_{3}' \\ B_{4}' \\ B_{5}' \end{bmatrix} = \begin{bmatrix} 0.10 \\ 0.22 \\ 0.14 \\ 0.17 \\ 0.20 \\ 0.08 \\ 0.09 \end{bmatrix} \begin{bmatrix} 0.68 & 0.25 & 0.06 & 0.02 \\ 0.64 & 0.28 & 0.06 & 0.02 \\ 0.74 & 0.21 & 0.04 & 0.00 \\ 0.73 & 0.22 & 0.04 & 0.00 \\ 0.66 & 0.24 & 0.09 & 0.02 \\ 0.81 & 0.14 & 0.04 & 0.00 \\ 0.81 & 0.16 & 0.03 & 0.00 \end{bmatrix} = (0.71, 0.23, 0.06, 0.01)
\]

According to the principle of weighted average to obtain the membership degree, the scores of each criterion layer of passenger satisfaction evaluation of rail transit are respectively

\[ O_{B_{1}'} = B_{1}' \times V = \begin{bmatrix} 0.68 \\ 0.25 \\ 0.06 \\ 0.02 \end{bmatrix} \begin{bmatrix} 100 \\ 80 \\ 60 \\ 0 \end{bmatrix} = 90.99 \]

\[ O_{B_{2}'} = 89.69, O_{B_{3}'} = 93.81, O_{B_{4}'} = 93.50, O_{B_{5}'} = 90.22, O_{B_{6}'} = 95.04, O_{B_{7}'} = 95.56, \]

The final score of passenger satisfaction evaluation of rail transit is:

\[ O_{\text{rail}} = A' \times V = \begin{bmatrix} 0.71 \\ 0.23 \\ 0.06 \\ 0.01 \end{bmatrix} \begin{bmatrix} 100 \\ 80 \\ 60 \\ 0 \end{bmatrix} = 92.10 \]

3) The overall evaluation. Based on the analysis of 5046 valid questionnaires of conventional bus transit and 1682 valid questionnaires of rail transit, according to the weight of each index, the satisfaction of conventional bus transit is calculated to be 88.32, and that of rail transit is 92.10. Passenger satisfaction of multi-mode public transport of Ningbo city is the comprehensive score of conventional bus transit and rail transit, and the calculation formula is as
follows:

\[ O_{\text{Passenger satisfaction of public transport service of Ningbo city}} = \left( \frac{\text{(the average score of a single questionnaire for conventional bus transit } \times \text{ the number of questionnaires for conventional bus transit)}}{\text{(the number of questionnaires for conventional bus transit } + \text{ the number of questionnaires for rail transit)}} + \frac{\text{(the average score of a single questionnaire for rail transit } \times \text{ the number of questionnaires for rail transit)}}{\text{(the number of questionnaires for rail transit)}} \right) \]

\[ = \left( \frac{88.32 \times 5046 + 92.10 \times 1682}{5046 + 1682} \right) = 89.27 \]

Therefore, it is calculated that the passenger satisfaction of multi-mode public transport in Ningbo city in 2019 is 89.27.

D. Analysis of evaluation results

1) **Conventional bus transit.** The evaluation results show that the evaluation of comfort is the worst, with the main problem being congestion during peak hours. The second is the waiting time, with the waiting time of the station and the punctuality of the first and last shift still far from the requirements of passengers; then it is the problem of setting up the waiting environment and bus station. In these seven aspects of the evaluation, the rating of driver service satisfaction is the highest, indicating that the work style of drivers is satisfactory to passengers currently.

In short, the riding comfort and punctuality evaluation of public transport is poor in rush hour. Therefore, the first step is to increase the frequency of buses during peak periods to reduce congestion and improve the comfort of taking buses. Secondly, it is necessary to make efforts in the punctuality of public transportation, which is mainly reflected in the scientific scheduling of vehicles, the speed in operation, and the smoothness of the road. Then, we should strengthen the setting of the bus stations and optimization of routes to improve the convenience of taking buses.

2) **Rail transit.** The survey results show that in the satisfaction evaluation of the quality of phone calls, the staff’s response to inquiries and complaints are lower among the service indexes of each station. Also, the evaluation of the lighting facilities of Gaoqiao station and Daqingqiao station at the west of line 1 is relatively poor.

E. Suggestions for improvement

From the analysis of the results, two suggestions on multi-mode public transport in Ningbo city are given:

1) **Optimization of bus station and network.** To optimize the lines of conventional bus transit, we should combine the rail network, conventional bus transit network, bicycle network, pedestrian network and various transfer hubs, and scientifically constructing the multi-mode public transport structure, to minimize the transfer time and space. At the same time, the stations should be set with the aim of the convenience of the transfer and high service capacity of different passenger groups.

2) **Trials of speed up vehicle operation and schedule.** At present, the main bottleneck in which the bus attraction is not high is that the bus is relatively poor on time, time consumption is too long on the road. Under the premise of giving priority to the right of way, speeding up the vehicles is an important measure to reduce the time consumption on the road, and improve the punctuality of public transport.
Also, it is suggested that some routes can carry out the pilot project of providing schedules for the intermediate stations in order to improve the punctuality of buses on the road. The bus lane can be set up, including the arterials and the collectors. Then adjust the transfer nodes of bus lines, and add and adjust supplementary facilities such as exclusive lanes and traffic lights to optimize the bus dispatching area.

VI. Conclusion

Based on the analysis of 5046 valid questionnaires of conventional bus transit and 1682 valid questionnaires of rail transit, according to the weight of each index, the passenger satisfaction of multi-mode public transport service in Ningbo city is calculated to be 89.27, which includes the satisfaction of conventional bus transit at 88.32 and the rail transit at 92.10.

The research results show that the AHP- EWM model is one of the quantitative methods about index on passenger satisfaction of urban multimode public transportation system. AHP-EWM-FCE model is feasible in passenger satisfaction evaluation on multimodal public transportation system in Ningbo, which has certain application value. It aims to provide a certain reference for relevant public transportation companies and to make the operation and service evaluation of public transportation system more efficient.

But the AHP-EWM-FCE model is founded that there are still some shortage in the application process, the model is built on the basis of the analytic hierarchy process (AHP) and fuzzy comprehensive evaluation(FCE) methods, so there are still problems with the two methods applied in the process of itself. the EWM (entropy weight method) is adopted to modify the index weight, avoid the subjectivity of evaluation results to some extent, but the AHP-EWM-FCE model was only applied on Ningbo city, “the comprehensive evaluation can be applied in other cities?” also need to continuously be tested and improved in practice. In the follow-up research, more attention should be paid to the improvement of this model and the integration of passenger satisfaction of different modes on urban public transportation system, so as to make a better overall evaluation on urban multimode public transportation system.

Supporting information

S1 File.  
(DOCX)

S2 File.  
(DOCX)

Acknowledgments

We would like to acknowledge Mrs. Mingming Xu. for providing the data for the study. Additionally, special gratitude to Guolian Meng for her collaboration with investigation and analysis, Thanks to anonymous reviewers for their very helpful comments and suggestions regarding earlier version of this paper.

Author Contributions

Conceptualization: Xinhuan Zhang, Hongjie Liu.

Data curation: Hongjie Liu, Mingming Xu.

Formal analysis: Xinhuan Zhang.

Investigation: Chengyuan Mao, Junqing Shi, Guolian Meng, Jinhong Wu.
Methodology: Xinhan Zhang, Hongjie Liu.

Supervision: Xinhan Zhang, Hongjie Liu.

Validation: Chengyuan Mao, Junqing Shi, Guolian Meng, Jinhong Wu.

Writing – original draft: Xinhan Zhang.

Writing – review & editing: Hongjie Liu.

References

1. Pei Fei, Tang Wanjin, Cheng Kuitong. Review on research and application of customer satisfaction. World standardization and quality management. 2006; 10: 4–7.
2. Ministry of Transport of the People’s Republic of China. bus city assessment index system. 2013; 6:24–37.
3. Cardozo Richard N. An Experimental Study of Consumer Effort. Expectation and Satisfaction. Journal of Marketing Research. 1965; 8:244–249.
4. Oliver R. L. A Cognitive Model of the Antecedents and consequences of Satisfaction Decisions. Journal of Marketing Research. 1980; 17:460–469.
5. Fornell C., Larcker D. F. Evaluating Structural Equation Models with Unobservable Variables and Measurement error. Journal of Marketing Research. 1981; 18(2): 39–50.
6. Churchill G.A. Jr & Carol Surprenant. An investigation into the Determinants of Consumer Satisfaction. Journal of Marketing Research. 1982; 11: 491–504.
7. Sasser W.E., Olsen R.P. and Wyckoff D.D. Management of Service Operations. Allyn & Bacon Inc., New York. 1978; 11–23.
8. Engel J.F., Toger D. B. and Miniard P. W. Consumer Behavior. Harcourt Broce Joranovich. College Publishers: The Dryden Press, 1993; 57–63.
9. Yang Fengmei, Cao Mingming, Ma Xuan. A study on the satisfaction of museum visitors based on SERVQUAL model—a case study of Shanxi museum. Productivity research. 2014; 6:130–133.
10. Parasuraman A., Berry L.L., Zeithaml V. A Conceptual Model of Service Quality and Its Implications for Future Research. Journal of Marketing. 1985; 49(4): 41–50.
11. Prentkovskis O., Erceg Ž., Stević Ž., Tanackov I., Vasiljević M., & Gavranović M. A new methodology for improving service quality measurement: Delphi-FUCOM-SERVQUAL model. Symmetry. 2018; 10(12):757. https://doi.org/10.3390/sym10120757
12. Noureddine M., & Ristic M., Route planning for hazardous materials transportation: Multicriteria decision making approach. Decision Making: Applications in Management and Engineering. 2019; 2(1): 66–85.
13. Stanković M., Gladić P., & Popović V., Determining the importance of the criteria of traffic accessibility using fuzzy AHP and rough AHP method. Decision Making: Applications in Management and Engineering. 2019; 2(1):86–104.
14. Yu Ruisong, Cai Junxiang. Satisfaction evaluation of the “last kilometer” on public transport system in Shanghai. Traffic and transportation. 2012; 3:6–8.
15. Jie Yu. Satisfaction evaluation of conventional bus transit services in small and medium-sized cities. Journal of Hunan city university (natural science edition). 2013; 3(1):6–9.
16. Dong Yucheng. Empirical study of satisfaction on bus rapid transit—a case study of Lianyungang city. Jiangsu science and technology information. 2015; 2:73–75.
17. Liu Yakun. Passenger satisfaction evaluation model of conventional bus transit in Urumqi. Transportation technology and economy. 2015; 1:32–34.
18. Wang Huaining, Zhu Dajian. Public service performance evaluation based on efficiency, responsiveness and fairness—a case study on service performance of conventional bus transit in Shanghai. Soft science. 2010; 24(7):11–15.
19. Wang Hongmei, Jia Lingyu. Matter-yuan evaluation of public transport satisfaction in Beijing. Soft science. 2011; 25(7): 42–44.
20. Friman Margareta, Edvardsson Bo, Garling Tommy. Frequency of Negative Critical Incidents and Satisfaction with Public Transport Services. Journal of Retailing and Customer Services. 2001; 8:95–104.
21. Kennedy C., Miller E., Shalaby A., Mc Lean H., Coleman J. The Four Pillars of Sustainable Urban Transportation. Transport Reviews. 2005; 25(4):393–414.
22. Tyrinopoulos Y., Antoniou C. Public transit user satisfaction: Variability and the policy implications. Transport Policy. 2008; 15:260–272.
23. Mokonyama M., Venter C., Incorporation of customer satisfaction in public transport contracts: A preliminary analysis. Research in Transportation Economics. 2013; 39:58–66.
24. Fiorio C.V., Florio M., Perucca G. User satisfaction and the organization of local public transport: Evidence from European cities. Transport Policy. 2013; 29:209–218.
25. Ettema D., Friman M., Garling T., Olsson L.E., Fuji S., How in—vehicle activities affect work commuters’ satisfaction with public transport. Journal of Transport Geography. 2012; 24:215–222.
26. Del Castillo J.M., Benitez F.G., A methodology for modeling and identifying users’ satisfaction issues in public transport systems based on users’ surveys. Procedia—Social and Behavioral Sciences. 2012; 54:1104–1114.
27. Celik E., Bilisik O.N., Erdogan M., Gumus A.T., Barali H., An integrated novel interval type-2 fuzzy MCDM method to improve customer satisfaction in public transportation for Istanbul. Transportation Research Part E. 2013; 58:28–51.
28. Đorđević D., Stojić G., Stević Ž., Pamučar D., Vulević A., & Mišić V., A New Model for Defining the Criteria of Service Quality in Rail Transport: The Full Consistency Method Based on a Rough Power Heronian Aggregator. Symmetry. 2019; 11(8): 19–22. https://doi.org/10.3390/sym11080992
29. Blagojević A., Veskić S., Kasalica S., Gojić A., & Allamani A., The application of the fuzzy AHP and DEA for measuring the efficiency of freight transport railway undertakings. Operational Research in Engineering Sciences: Theory and Applications. 2020; 13: 1–23. https://doi.org/10.31181/oresta2003001b.
30. Zheng Fanghui, Yan Zhuoran., Study on satisfaction of urban bus service. Market research. 2005; 08:38–40.
31. Hu Guobing, Sun Qian, Mao Ruiting, Duan Xiaoda. Discussion on the passenger satisfaction evaluation system of conventional bus transit. Modern business. 2011; 06:96–98.
32. Guo Xiuzhen, Weng Xiaoxiong. Fuzzy comprehensive evaluation of public transport service level based on AHP. Traffic information and safety. 2014; 03:42–46.
33. Popovic M., Kuzmanovic M., & Savić G., A comparative empirical study of Analytic Hierarchy Process and Conjoint analysis: Literature review. Decision Making: Applications in Management and Engineering. 2018; 1(2):153–163. https://doi.org/10.31161/dmame1802160p.
34. Jiao Lili, Xu Yongneng, Yu Shijun. Passenger satisfaction evaluation model of urban rail transit. Journal of Chongqing Jiaotong university (natural science edition). 2012; S1:638–640.
35. Zadeh LA. Fuzzy sets. Information and Control. 1965; 8(3):38–53.
36. Saaty TL. The analytic hierarchy process McGraw Hill. New York. 1980; 71–83.
37. Ding X. W., Chong X., Bao Z. F., Xue Y., and Zhang S. H. Fuzzy comprehensive assessment method based on the entropy weight method and its application in the water environmental safety evaluation of the heshangshan drinking water source area. Three Gorges Reservoir Area. 2017; 9:15.
38. Taheriyou M., Karamouz M., and Baghvand A. Development of an entropy-based fuzzy eutrophication index for reservoir water quality evaluation. Iranian Journal of Environmental Health Science & Engineering. 2010; 7:1–14.