The occupational health and safety dimension of Industry 4.0

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Summary
Background: In recent years, an increase in the worldwide demand for consumer goods and the need for a sustainable type of manufacturing have led to the so-called “fourth industrial revolution” or Industry 4.0. This 4.0 technological revolution, designed to make industrial production more efficient, more flexible and of higher quality, is characterized by greater automation and computerization. This trend will inevitably affect the way work is organized and carried out, and may affect the health and safety of workers.

Objectives: To provide a comprehensive overview of the opportunities and problematical aspects of Industry 4.0 in relation to the health and safety of workers.

Methods: We conducted a critical review of the literature currently available on this topic.

Results: Automated machines and robots can either replace workers or sustain them by making their tasks more flexible, safer, and socially more inclusive. On the other hand, workers will be engaged in tasks requiring decision-making, responsibility and management, as well as man-machine interaction that will expose them both to health and safety risks intrinsically related to automated tools and to greater psychosocial stress.

Discussion: Occupational health professionals, responsible for safeguarding health in the workplace, should make an adequate assessment of the risks attributable to 4.0 tools and should promote and protect the health and safety of workers through careful risk management based on continuous occupational training and information.
D'altro lato, i lavoratori saranno coinvolti in attività decisionali, di responsabilità e di gestione, anche della interazione uomo-macchina, che possono esporli a rischi intrinsecamente legati agli strumenti automatizzati e a un maggiore stress psicosociale. **Conclusioni:** Lo sviluppo sostenibile dell'Industria 4.0 dovrebbe tenere in attenta considerazione le implicazioni che le innovazioni tecnologiche possono presentare per la salute e la sicurezza sul lavoro. Le figure professionali coinvolte nella tutela della salute sui posti di lavoro dovranno collaborare ad una appropriata valutazione dei rischi derivanti dalle applicazioni 4.0 e ad una gestione cautelativa di tali rischi prevalentemente incentrata sulla formazione e informazione continua dei lavoratori per promuoverne e tutelarne la salute e la sicurezza.

**INTRODUCTION**

The growing worldwide demand for capital and consumer goods, together with the need for a sustainable, eco-friendly and resource-saving type of manufacturing, have led to the fourth stage of industrialization, the so-called Industry 4.0 phenomenon (9, 48).

This was first mentioned in Germany in 2011 as a proposal for the development of a new concept of economic policy based on high-tech strategies that may “digitally connect everything in and around a manufacturing operation in a highly integrated value chain” (10, 28). Through a higher level of automation, interconnection and computerization, Industry 4.0 aims to improve operational performance in order to achieve an increased, customized and flexible productivity (3, 8, 22, 33, 39, 49).

Worldwide investments in Industry 4.0 will increase from US$20 billion in 2012 to more than US$500 billion in 2020 (10) and Europe is predicted to account for more than a third of the global amount by that year (6). Not surprisingly, digital manufacturing has attracted industrial/economic interests not only in Europe, but also in the United States where the National Network for Manufacturing Innovation was established to support and finance joint research on digital manufacturing and design, carried out in diverse national centers (10).

In Cambodia, Indonesia, the Philippines, Thailand and Vietnam, the risk of automation will affect around 56 per cent of all employment in the next two decades, particularly in the food processing industry, wholesale and retail trade, and construction and manufacturing industries (17). In 2012, companies in the Asia/Pacific region were expected to invest almost US$10 billion in the Industrial Internet of Things, and this will rise to nearly US$60 billion by 2020 (10). Industry 4.0 is expected to have a major effect on global economies via the optimization of processes and product qualities through real time controls, and the improvement of resource and machinery asset use as well as management of inventories, thereby supporting the development of smart factories and products. Companies may have the possibility to trade on the potential of emerging technologies in order to re-organize production, services, and their whole organization as well as to develop more efficient and customer-oriented business models due to the increased connectivity and analytical abilities (2). However, in addition to economically measurable success features, an efficient development of Industry 4.0 applications should consider also environmental and social consequences and the impact on the future of work and workforce including occupational health and safety issues.

This new industrial trend will inevitably lead to an innovative work organization, and to a different way of performing job tasks, which may impact the health and safety of the workers involved. In fact, on the one hand, automation technologies will probably make work more flexible, safer, healthier, and also socially more inclusive through the employment of machine tools, robots and sensors that will support employees in joint tasks, but on the other hand, the number of workers employed in highly automated manufacturing jobs may be reduced and they may be largely employed in knowledge works, and involved in decision-making and engineering activities, entailing diverse health and safety risks (1, 13, 48).

The path of Industry 4.0 towards the creation of a more sustainable industrial value should therefore
take into account not only economic, social and environmental sustainability, but also occupational health aspects concerning the workforce. Therefore, the aim of this review is to provide an overview of opportunities and problematic issues related to the health and safety of employees.

**METHODS**

The present review provides information on the impact of the fourth industrial revolution on workplaces in terms of practical effects and/or consequences on the main aspects of occupational health and safety. In this regard, original articles and reviews that have investigated this issue and were published from 2011 up to February 2018 were searched in principal databases of scientific literature (PubMed, ISI Web of Science and Scopus). All titles and abstracts retrieved by the computerized librarian-assisted search were independently reviewed by two of the authors who selected the articles that appeared relevant for the aim of the review according to the inclusion criteria. These included peer-reviewed studies, reviews, conference papers and documents produced by international government agencies, published in English and exploring aspects relative to the health and safety of the workforce in relation to the application of the Industry 4.0 technologies. Exclusion criteria were applied for conference abstracts and for studies that did not focus on the topic of the research. The preliminary search string that we applied was composed by the terms “Industry 4.0” to include the exposure context, combined, through the operator “AND”, with “occupational health” or “occupational safety” to define the outcomes of the research. With the aforementioned searches, we retrieved 51, 23, and 26 papers and 51, 14, and 33 papers for PubMed, ISI Web of Science and Scopus, respectively. Subsequently, to identify all the most relevant scientific articles for the topics and aims covered in this review, we extended our research to additional threads including “Industry 4.0”, “smart industry”, “smart factory”, “smart technologies”, “robotic devices” which were individually combined with terms related to the occupational scenarios, such as “occupational risks”, “work organization”, “workplace environments”, “occupational injuries”. Full texts of all valuable papers were obtained and a critical evaluation performed. A manual search of the reference list accompanying published papers was performed to supplement the citation pool of relevant publications identified in the literature search in order to include other potentially eligible articles. After excluding the duplicates and articles that did not meet the inclusion criteria, a total of 22 publications were retrieved for review. All the included publications/documents were critically evaluated in order to point out the possible benefits, but also any concerns, on the occupational safety and health management system resulting from the application of Industry 4.0.

**THE 4.0 INDUSTRIAL FRAMEWORK**

Industry 4.0 focuses on great flexibility and high-quality standards in engineering, planning, operational and logistic manufacturing processes (figure 1) (24, 53). Key features of Industry 4.0 are the digitization and automation of production processes based on automatic data exchange assured by broad interconnection of Information and Communication Technologies, the Internet of Things and Services, Cyber Physical Systems and cloud-formed data integration (27, 44, 45). These complex, dynamic and real-time optimized networks support factories in the integration of information at different hierarchical levels of a value creation module (vertical integration); in the cross-company and company-internal intelligent cross-linking of data (horizontal integration), as well as in the digitalization of information during all the product lifecycle (end-to-end engineering) (figure 1) (48).

Industry 4.0 smart factories are able to manufacture products in a flexible and efficient way and manage complexity in a decentralized manner, while being less prone to disruption (table 1) (1, 40, 47, 48). This occurs thanks to networks of manufacturing resources, including manufacturing machinery and robots that are autonomous, capable of controlling themselves in response to different situations, self-configuring, knowledge-based, sensor-equipped, spatially dispersed and which have relevant planning and management systems incorporated (22, 35, 40, 41, 42). Consequently, it will be possible to manufac-
Figure 1 - Main characteristics of Industry 4.0 framework

Table 1 - Main characteristics of a smart Industry 4.0 factory

| Smart 4.0 factory characteristics |
|-----------------------------------|
| **Business model**                |
| ✓ Sustainability: to realize industrial value creation according to the economic, social and environmental domains of sustainability; |
| ✓ Cost reduction and efficiency: to better match supply and demand; to optimize resource, and asset utilization; to reduce time to market; to provide innovative after-sale services for product maintenance; |
| ✓ Competitiveness in the long run; |
| ✓ Respect of ethical rules.       |
| **Production processes**          |
| ✓ Interoperability: to support cross-linking of value creation networks through Information and Communication Technologies; |
| ✓ Decentralization: the increasing organizational complexity in the manufacturing processes require decision making activities being decentralized; |
| ✓ Real time capability: to analyze data immediately providing the derived insights; |
| ✓ Flexibility in manufacturing;   |
| ✓ Mass customization;             |
| ✓ Productivity and quality improvement; |
| ✓ Increased speed of production.  |
| **Equipment**                     |
| ✓ Automated machines and tools: equipment should be able to adapt to changes of all other value creation factors and to improve processes through self-optimization and autonomous decision making. |
| **Products**                      |
| ✓ Smart products: inserted with sensors and microchips to allow human-product communication to improve manufacturing and semi-autonomously control production stages. |
ture in a profitable way one-off items, incorporating individual customer- and product-specific features (1, 12, 37). Smart products and devices in Industry 4.0 are designed to provide real time communication between machines, working resources and human beings, thus establishing a basis for implementing new manufacturing processes and controlling the individual stages of their production semi-autonomously (25, 32, 52). Moreover, finished goods know the parameters within which they can function optimally and are able to recognize signs of wear and tear throughout their life-cycle. Such information in a feedback loop communication may influence the real time planning of production procedures with dynamic self-optimization (43, 44, 50, 55).

**INDUSTRY 4.0: OPPORTUNITIES FOR OCCUPATIONAL HEALTH AND SAFETY**

The fourth industrial revolution will bring full automation and digitization of production to workplaces by adopting automatically controlled, knowledge-based, and sensor-equipped machines and equipment that improve processes through self-optimization and autonomous decision-making (40).

In this scenario, the characteristics of work organization will change, and employees will be required to retain a key function in knowledge work, including decentralized decision-making activities, and assessment of the quality of productive processes (48). This may mean that workers will be involved in more creative, interesting, value-added activities, and will have the opportunity to qualitatively enrich their work, leave routine tasks and achieve a greater autonomy and self-development (figure 2) (10, 18). Importantly, the greater organizational complexity involved in Industry 4.0, will require flexible working conditions that may offer employees greater compatibility between their work requirements and private lives and also between personal and on-going professional development. Moreover, the information flow along the production line may make industrial management more transparent and organized, therefore reducing hierarchical pressure on the workforce (figure 2) (1).

Industry 4.0 could make work safer, and healthier through early and continuous risk analysis and management based on intelligent safety technologies and virtual engineering (figure 2). Monitoring technologies, such as wearable tech (e.g. sensor embedded helmets and wrist bands), have the potential to help employees stay safe in dangerous workplace environments where they may be exposed to extreme heat, toxic gases, open flames, or harmful elements and chemicals (figure 2). They make it possible to continually monitor employee well-being (e.g. sudden anomalies, such as a heart attack, a fall, or gradual changes in stress level), and also the condition of equipment, machinery and facilities (11, 36). Overall, from a “persuasive” technology point of view, such monitoring can provide real-time alerts that indicate the need to adopt preventive measures designed to stop hazardous behaviors, restore safety procedures, avoid injuries, and enable an injured worker to reach for help (34). Moreover, by interpreting what has been monitored and subsequently selecting appropriate action, self-aware and self-learning machines, endowed with advanced analytics, may be able to anticipate hazardous situations during workplace operations and use prognostics and health management algorithms to manage such unexpected conditions, thereby avoiding accidents and injuries both to the workforce and to bystanders (23). The technological capabilities of Industry 4.0 together with cognitive analytics could enhance the ability of employees by making them smarter and supporting their safety and well-being (1). Industry 4.0 will benefit from the availability of functional, industrial robots for an increasing number of tasks, including for example painting, welding, and assembling activities that will be enhanced by robotic strength, endurance and precision (figure 2) (20, 29). In this way, productivity and quality could be increased and, at the same time, musculoskeletal disorders, traumatic or lethal injuries, as well as product and service costs could be avoided or reduced (15). Furthermore, the health and safety of employees could be safeguarded, for example, by using professional robots to replace human workers during hazardous operations in disaster areas (30). This kind of robot usually interacts uni-directionally with its human operator who controls the robot that sends back information about its environment and its tasks (51). Moreover, “collaborative” robots have been
developed to interact directly with human workers equipped with performance-enhancing robotic devices, e.g. those employed in car manufacturing and car water insulating tasks. In such a “symbiotic human-robot relationship”, human dexterity, agility and problem solving skills are combined with the aforementioned advantageous, mechanical robot features (29). Overall, this type of advanced automation will make workplace environments more ergonomic and comfortable. In addition, “personal care” robots can act as mobile servants and provide physical assistance, with, for example, robotic prostheses and exoskeletons, and personal carrier robots. Exoskeletons have been developed to support workers in performing their work tasks e.g. lifting and manipulating weights, potentially increasing the

Figure 2 - Main opportunities and benefits resulting from the application of Industry 4.0 in workplaces. HMI, human machine interaction; PPE, personal protective equipment
strength and endurance of human workers (4, 16), reducing the likelihood of adverse health effects and injuries, and, at the same time, enhancing productivity and employee well-being. These devices may therefore provide more flexible and more socially-inclusive jobs for a workforce that is increasingly diverse in terms of age, gender and cultural background, and also for injured workers during rehabilitation (38). Industry 4.0 could allow people to keep working and remain productive for longer through flexible and individually-tailored careers.

**INDUSTRY 4.0: OCCUPATIONAL SAFETY AND HEALTH ISSUES**

Widespread automation in Industry 4.0 manufacturing jobs will inevitably lead to a reduction in manual work and hard physical tasks as well as to an increase for the entire workforce in complex management, abstraction and problem-solving demands in the case of unforeseen events (5, 10). Psychological risks will become more evident than physical ones in the workplace due to mental overload and work density induced by even more flexible and dynamic smart manufacturing activities (figure 3). Workers employed in monitoring automated equipment or engaged in decentralized decision-making as well as in end-to-end engineering activities, will be expected to be able to act much more on their own initiative, and to possess excellent communication skills and the ability to organize their own work and sustain greater responsibilities (48). Skilled rather than unskilled workers will be needed since employees will be required to use and man-

![Figure 3 - Main issues and concerns deriving from the applications of Industry 4.0 in workplaces](image-url)
age the machines and intervene if necessary. Semi-skilled workers could be penalized due to potential difficulties in facing complex tasks. Industrial automation also makes lifelong learning a prerequisite for employability, and this may be a major challenge especially for older workers who do not have an instinctive, natural access to digital tools (1). Overall, these issues may all play a role in changing the demography of Industry 4.0 factories, and this would appear to be unacceptable from a socially-inclusive occupational perspective (figure 3). At the same time, the use of digital tools to continuously monitor the behavior, performance and productive output of employees could create an atmosphere of occupational uncertainty, privacy invasion, and psychological pressure (figure 3). Furthermore, it could reduce contact between employees and supervisors, as well as between employees and coworkers, thereby worsening the workplace atmosphere by enhancing work-related stress as well as producing a long-term negative health impact (11). The greater mobility, flexibility, and accessibility of machines may also make it possible to work anywhere at any time, thus potentially impairing individual work-life-balance (7, 11). Stress related to changing a workplace; human worker displacement, and possible unemployment due to the replacement of human workers with robots, could become evident (29).

Innovative technologies involving collaborating robots could lead to a new type of accident due to lack of guidance/standards on correct use. Automated devices could generate mechanical, electrical and thermal hazards, as well as noise, vibration, radiation, and chemical exposures (19, 29). Engineering and human errors (e.g. loose connections across parts, faulty electronics), or errors in programming and interfacing peripheral equipment could cause injuries to employees working with/around robots (54). Lastly, workers may experience an increasing tension between the virtual and the real world due to augmented technological integration in the workplace (26). They may feel they are losing control of their occupational task and expertise due to the progressive automatization of work processes and this in turn may cause a reduction in individual creativity and productivity related to overworking.

**Discussion**

Although constant, rapid, and globally widespread Industry 4.0 manufacturing transformations may provide the workforce with a series of advanced digital infrastructures and practical solutions to support them in their tasks, they may also lead to new occupational health and safety risks that can impact on many company aspects (table 2). This calls for a pro-active approach to risk assessment at the design or early stage of innovative applications and the adoption of suitable management strategies for the protection of workers (46).

Risk assessment should focus on identifying operational risks related to all stages of the manufacturing process, from data management to maintenance information, operation methods and tools used, materials, human errors, machines and manufacturing technologies (52). This is quite a challenging task in an emerging and flexible factory system of this type where occupational health and safety risk assessment and management procedures will be changing and continuously evaluated, improved, and verified as risk information becomes more substantial. Therefore, in the current, early phase of knowledge on this topic, a precautionary risk management approach should be adopted to achieve a sustainable development of Industry 4.0 innovations (21).

In this perspective, one of the most suitable ways to prevent and control occupational risks, injuries, illnesses, and fatalities, in emerging technologies, is to “design out” or minimize hazards and risks at their design or implementation phases (31). In these developmental stages, a concerted action of employers, employees, stakeholders and all the involved occupational health professionals should be focused at defining the characteristics of the Industry 4.0 beneficial applications, as well as their possible impact on work practices, employment and occupational safety and health. This may allow an active participation of the workforce to the risk assessment process and an effective adoption of practical preventive and protective measures.

From an organizational point of view, job design should consider the different characteristics of employees (unskilled and skilled, technical or academic qualifications, differences in age, education, life ex-
Table 2 - Impact of Industry 4.0 on occupational safety and health management system with particular reference to the role and professional activities carried out by the occupational physician

| Possible positive outcomes | Opportunities and/or benefits | Involvement of occupational physician | Involvement of occupational physician | Issues and/or concerns | Possible preventive measures or actions |
|----------------------------|-------------------------------|--------------------------------------|--------------------------------------|------------------------|---------------------------------------|
| Improvement of workers’ morale and motivations at work | Decrease of repetitive / monotonous tasks and working activities | Decrease of work-related stress | Increase of work-related stress | Increase of psychological risks | Pro-active evaluation of work-related stress |
|                           | Better work-home interface    |                                      |                                      | Privacy invasion and psychological pressure | Adapting worker’s attitudes to work tasks |
| Safer and healthier working conditions | Enhanced human machine interface for hazardous tasks | Decrease of work-related injuries |                                      | Reduced inter-human contact | Enhancing coping and supporting strategies |
|                           | Smart personal protective equipment |                                      |                                      | Risk of unemployment |                                       |
|                          | Reduction of exposure to different occupational risk factors (i.e. manual handling of loads, vibrations, exposure to chemicals...) | Decrease of occupational diseases | Increase of work-related injuries | Engineering and human errors or mistakes in programming and interfacing with automated devices | Training and updating to prevent “accidents 4.0” |
| Reduction of risks for developing disabling or life-threatening diseases | Monitoring of employee well-being | Health promotion | Aging of the workforce and forced professional updating | Need of qualified and skilled workforce | Lifelong learning for professional upgrading and active aging |

Experience or cultural background) so that workers can be involved in tasks suited to their attitudes and skills, and both individual and business capacity can be strengthened. Employees who are empowered to act as decision makers and controllers need to be supported by broad-based training and work organization models that promote lifelong learning and continuous professional development (56). This could ensure systematic staff development and career advancement (1). In a context of rapid technological changes, a worker-centered approach could be achieved in smart factories by implementing appropriate training strategies. Further investigation is needed to evaluate the comparative effectiveness of in-house versus distance learning, and general versus vocational education (7). Virtual reality offers great opportunities for effective training e.g. possible job accidents can be shown virtually, and workers can be trained using this technology. To support such formative factory purposes, targeted seminars may be helpful ways of sharing available knowledge and experiences in order to achieve a correct implementation of Industry 4.0. Professional associations will play an important role by ensuring a steady flow of information and by working closely with the social partners, the academic community and the public (1).

Furthermore, specific training should be provided on occupational health and safety issues, particularly before starting a job, after changing a workplace, job task, work equipment or equipment devices, and when new technology has been adopted. Moreover, since automation technologies may create completely new forms of “on demand” work and employment, promoting prevention to protect the safety and health of this new kind of workers will become a highly challenging issue (18). Moreover, given the global character, speed and complexity of the aforementioned changes, the international occupational safety and health community would be well-advised to join forces – whenever possible – to keep pace with new developments, make use of its assets for the benefit of safety and health at work and share ideas for the prevention of any new or emerging risks (38). Occupational health and safety professionals should be encouraged to take a proactive approach in establishing risk profiles of industry 4.0 workplaces and in developing international standards designed to protect workers from all potential risks. Workplace safety
standards should be defined with regard to machinery maintenance, operation, and interaction between human workers and robots. Moreover, companies, stakeholders and employees should be engaged in designing/planning processes and operational working environments, as well as in assessing the global applicability of proactive preventive and protective measures in this type of occupational context (7).

As regards the ethical impact of industry 4.0, a socio-technical approach should be adopted so that technological innovations, work organization models, and continuing professional development are closely connected to economic and social circumstances and can thus provide a consistent solution for enabling smart interactions between employees and/or technology operating systems across the entire value chain (1). A more flexible manufacturing organization should enable employees to achieve a realistic work-life balance, in which labour-oriented organizational design, workers’ rights and, training opportunities are given due consideration. Industry 4.0 should therefore adopt a forward-looking approach to search for efficient solutions that are also socially sustainable, particularly in view of global unemployment that will be a possible result of this technological revolution (14).

CONCLUSIONS

In progressing towards the creation of a more sustainable industrial value, Industry 4.0 should take into careful consideration the “pros and cons” regarding the occupational health and safety of the human workforce. In order to face emerging risks and manage the ethical impact of innovative industrial 4.0 developments, it will be necessary to introduce specific practical, preventive and protective measures that are focused on constant professional development and occupational health and safety training.

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