Abstract

Static source code analysis is a powerful tool for finding and fixing bugs when deployed properly; it is, however, all too easy to deploy it in a way that looks good superficially, but which misses important defects, shows many false positives, and brings the tool into disrepute. This article is a guide to the process of deploying a static analysis tool in a large organization while avoiding the worst organizational and technical pitfalls. My main point is the importance of concentrating on the main goal of getting bugs fixed, against all the competing lesser goals which will arise during the process.

Introduction

Static source code analysis for bug finding (“static analysis” for short) is the process of detecting bugs via an automated tool which analyzes source code without executing it. The idea goes back at least to Lint, invented at Bell Labs in the 1970’s, but underwent a revolution in effectiveness and usability in the last decade, so much so that “Lint” is now sometimes used as a term of abuse [Engler et al 2010], p. 75. The initial focus of static analysis tools was on the C and C++ programming languages, as is my own background; such tools are particularly necessary given C/C++’s notorious flexibility and susceptibility to low-level bugs. More recently, tools have flourished for Java and/or web
applications; these are needed because of the prevalence of easily exploitable network vulnerabilities.

Leading commercial static analysis tools with which I am familiar include Coverity, Fortify (now owned by Hewlett-Packard), and Klocwork. Klocwork and Coverity both initially focused on C/C++, though they came from opposite origins: Klocwork from the telephone equipment company Nortel, and Coverity from Stanford University. Fortify’s initial focus was on security for web applications in languages such as Java and PHP. All three companies are now encroaching on each other’s territories, but it remains to be seen how well they will do outside of their core competencies.

An excellent, free, but limited, academic static Java byte code analysis tool is FindBugs. Its lack of an integrated database for defect suppression makes its large-scale use difficult in sizeable organizations, but its use by individual developers within the Eclipse development environment can be extremely valuable. Similarly, recent versions of Apple’s Xcode and Microsoft’s Visual Studio development environments contain integrated static analysis tools for C/C++. These are useful for finding relatively shallow bugs while an individual developer is writing code; their short feedback loop avoids the difficulties discussed in this paper, with broader deployment of tools which perform deeper analysis. A longer list of tools is provided by the Gartner Magic Quadrant Analysis [Gartner 2009], albeit with a strong bias towards security and adherence to Gartner’s strategy recommendations.

There is no general-purpose introductory textbook on the subject; the best general introduction is the previously cited short article by Dawson Engler, the inventor of Coverity. Two of the leaders at Fortify have written an introductory textbook, but it focuses primarily on their tool and on security, and skims on key static analysis concepts [Chess & West 2007]. There is a rigorous academic textbook on the more general sense of static analysis, for purposes not restricted to bug finding, but it preceded the revolution in static analysis for bug finding [Nielson et al. 1999]. At least two prominent academics are rumored to be writing books on static analysis, but neither has anything to say publicly yet.

**Purpose**

The first question to ask before deciding to do static analysis in an organization is not what tool to buy, nor even whether you should do static analysis at all. It’s “why?”

If your purpose is genuinely to help find bugs and get them fixed, then your organizational and political approach must be different from the more usual, albeit unadmitted, case: producing metrics and procedures that will make management look good. (Fixing bugs should actually be your second goal: an even higher goal is preventing bugs in the first place, by making your developers learn from their mistakes. This also contraindicates outsourcing evaluation and fixing of defects, tempting though that may be.)
Political Issues to Settle in Advance

Get buy-in from, and about, your testing/quality assurance department: that they support the project, and will have authority over quality-related issues, even if they inconvenience the other stakeholders. Quality has a much smaller constituency than the schedule or the smooth running of internal procedures, but it must be the final arbiter for crucial quality-related decisions [Spolsky 2004], ch. 22, pp. 171–8.

Management of the Tool

Give some thought to what part of the organization, if any, should be in charge of running the tool once it’s set up. If your organization has a tools team, they may seem the obvious owners, but this does need careful consideration. Static analysis for bug finding is probably not your organization’s core competency, and you will need to worry about the Iron Law of Bureaucracy: your tools team’s institutional interest will be in the smooth running of the tool, not in the messy changes necessary for finding bugs. Even if you’re reluctant to outsource the rest of the process, administration and configuration may be more flexible if done by external players rather than an internal team with its own interests, habits, and procedures. It may also be more productive to hire an expensive consultant for a few hours, rather than a lesser-paid internal resource full-time; an external resource may be more flexible and less prone to establishing an entrenched bureaucracy.

Engineering Management

The conventional wisdom is that getting most developers to use a static analysis tool requires a high-ranking management champion (mentioned in [Engler et al. 2011], but a much older idea than that), to preach its benefits, ensure that the tool is used, and keep the focus on finding bugs and getting them fixed. The flip side to this is that any attempt to herd cats, i.e., to get programmers to adhere to best practices, will cause a backlash. So your tool must withstand scrutiny from developers looking for excuses to stop using it.

Get buy-in from engineering that they will make time in the schedule to review and fix bugs found, even if they are disinclined to do so, which they will be once they see the first false positive. (Or even the first false false positive; more on this below.) Ensure that it’s not the least effective engineers whose time is allotted for reviewing and fixing static analysis bugs—see “Smart Programmers Add More Value,” below. You’ll also need agreement from the security team that salesmen and sales engineers will get access to your real source code; more on that below.

Smart Programmers Add More Value—and Subtract Less

Handling static analysis defects is not something to economize on. Writing code is hard, finding bugs in professional code should be hard, and evaluating possible
mistakes in alleged bugs is even harder. Learning to evaluate static analysis defects, even in a developer’s own code, requires training and supervision. It is necessary to tread delicately around the polite pretence that the code owner is an infallible authority on the behavior of that code. Misunderstandings about the actual behavior of unsigned integers and assertions are, for instance, regrettably common in my experience. See [Engler et al 2010] p. 73 for further examples.

It can be tempting to delegate the triaging (i.e., initial screening) of static analysis defects, at least initially (at least in theory), to someone other than the code owner. This is much more difficult and hazardous than at first appears. The abstract (and odd) language-lawyerly mindset required is two levels of abstraction higher than that of a practical programmer, and socially useful attitudes that promote teamwork can work against the correct understanding of defects. Negative capability, realizing when only the code’s owner can decide some issues, is also rare but necessary. My rule of thumb is that a small proportion of developers grasp static analysis quite quickly, but that there is about a fifty percent chance that the rest will reach an accuracy of fifty percent after about a month of supervised triaging.

It’s quite easy for unsupervised triagers to subtract much of the value you could get from static analysis. The conventional wisdom strikes with a vengeance: a smart programmer adds more value than several cheap programmers, and subtracts vastly less value [McConnell 1996], p. 12. If an unqualified triager triages half of the genuine defects away as false false positives, and marks half the false positives as genuine, then the engineer responsible for fixing them won’t see many of the genuine defects, and may use the falsely-marked false positives as an excuse to speed-mark the rest as false positives too.

Even more importantly, the most valuable benefit from static analysis, greater even than fixing bugs, is preventing future bugs, by educating the developer about his or her mistakes. If someone else is looking at these bugs, the developer never sees the mistakes and cannot learn from them.

**Not Our Problem**

If your software included third-party code, it’s an unpleasant political reality that you may include it in your product without fixing it. Whether this is a good idea, for your customers and/or your organization, is outside the scope of this article; but if you’re not going to fix it, then you shouldn’t spend too much time investigating static analysis defects in it. On the other hand, you should nag your suppliers to use static analysis to find and fix their bugs.

**Deciding Which Tool to Buy: Do a Real Test**

The good news about evaluating expensive static analysis tools is that most of them have free demos, and you don’t have to give the bugs back for tools you don’t buy. This suggests that the vendors are confident that they’ll find many serious bugs in your code; that they haven’t gone out of business suggests that they’re right.
Salesman’s Proof of Concept

A demo will probably entail giving a sales engineer access to your source code and build system, either on-site or with remote access. Be prepared for internal resistance; this level of trust will be troubling to your security experts, but there’s no serious alternative: experimentation with your build system may be necessary.

Avoid the temptation to cut corners and scan only what’s convenient; it’s very easy to waste your time completely unless you do a real test on your real code, and detect serious bugs that need to be fixed. The upside is that if you do this right and the tool is worth buying, it will do a good job of selling itself, by exhibiting bugs that convince even high-ranking sceptics that the tool is worth the price.

You may need to accept temporarily an inconvenient ratio of false positives (provided they can be cleaned later up by configuration tuning), and unpolished integration into your build system. Polishing the system beyond the point where you decide to buy it is not the sales engineer’s job; that should be done after the sale, by the vendor’s support engineers. This will require a fair amount of judgment, to tell that an unpolished proof of concept can lead to a production-ready system.

Deciding Among Demos

Deciding which tool has demo’d best should be straightforward: Which one has found bugs in your real code that will convince management to spend serious money and resources? Ease of use, including a low false-positive ratio, is an important secondary consideration. Resist the temptation to compromise by buying more than one tool at first. One tool which is properly deployed will find more (or better) bugs (or fewer false positives) than two tools which are spread too thin and become shelf-ware.

In the long run, once you’ve found and fixed all the bugs your first tool can find, by all means consider buying and installing another static analysis tool: The conventional wisdom is that static analysis tools have depressingly little overlap. But this may be in the extremely long run; it’s also conventional wisdom that a good static analysis tool will find more serious bugs than you’re willing to allot resources to fix (see below).

Real Installation

Once you’ve actually bought a static analysis tool, be much fussier about the real setup than you were about the demo. Once the installation engineer(s) consider themselves finished, you won’t have much leverage for major changes, and will be dependent on remote support personnel, who are lower on the pecking order.

Discuss how you’re going to rank defects with the installation engineers before you leave, but resign yourself to handling this later yourself (see below). Ask around about the support personnel, and try to negotiate to have your requests handled by the better ones. Do read the documentation; it’s unlikely
to be complete, but the user interfaces for these tools are not well designed, with essential hidden functionality, and sometimes regress in both features and quality. It may be worth running an older but better-tested version of the tool.

Politics and Procedure: Preparing for an Embarrassment of Riches

The Embarrassment of Riches problem means that a modern commercial static analysis tool generally finds more bugs than the user has resources, or at least willingness, to fix [Sheridan 2010b]. Political resistance to static analysis bugs is sometimes warranted (see [Pugh 2009]), sometimes mere laziness, but sometimes deeper and cultural: Avoiding the kinds of bugs that static analysis finds is largely a matter of discipline, which is unpopular (sometimes justifiably) among most programmers. Fixing these bugs, and verifying that your organization has done so, will require adaptability and judgment. Attempts to design simple rules and metrics for this are, in my opinion, at best premature, and perhaps impossible.

Non-Goals and Metrics

Two Fallacies

Beware of two fallacies. The first is one of the standard risks of measurement: over-optimization of single factor measurement [McConnell 1996] §26.2 p. 476, [Spolsky 2004], §28, p. 211: the factor you measure may be all that gets optimized, displacing efforts towards your genuine goal. The second is what I call the Management Metrics Fallacy:

If it can’t be measured, it can’t be managed.
∴ What’s easy to measure is all that’s important.

Stable metrics are the enemy of quality: If your tool must produce numbers that won’t oscillate or upset people, then it can’t change rapidly in order to catch real bugs, or to stop reporting fake ones. This will bring static analysis into disrepute within your organization, and give engineers an excellent excuse for ignoring (or de-prioritizing) static analysis defects.

Conversely, it’s easy to track a number that makes management look good but doesn’t get important bugs fixed, e.g., the number of projects analyzed, or the number of unexamined defects. And even though getting bugs fixed is the goal, simply tracking that number may still be misleading (I have been guilty of this myself). If you put too much emphasis on the number of defects fixed, the developers being measured may spend more time than is warranted on unimportant (or even obsolete) areas of the code, where static analysis defects may be more common. Some code should be excluded from analysis and ignored, rather than fixed. And, sadly, some shipping code will be excluded from being fixed (see “Not Our Problem,” above).

What Counts
What counts is a hypothetical, and hence impossible to measure with certainty: How many serious bugs did you prevent from reaching customers? This is related to a secondary consideration: How many bugs did you prevent from reaching manual testing, when bugs start to get expensive?

Return on Investment
Demonstrating systematically that a static analysis tool has been worth its cost, both in money and (more importantly) engineering time and effort, seems to be an unsolved problem. Metrics abound, but they’re generally subject to sceptical objections, e.g., that the bugs were in unimportant code, or couldn’t have been very important if they weren’t noticed during testing. Anecdotal evidence is generally more solid, e.g., particular bugs whose impact is obvious, though it can be surprisingly hard to close the loop on this. I’ve only managed it completely once, with a defect which was reported by a static analysis tool but ignored, and later found and escalated in user-level testing, and then debugged. (I discovered the connection through watching source code check-ins, and changes in the status of defects found by the tool.) There are of course occasional retroactive detections of high-publicity bugs, but my gut feel is that these are the exceptions rather than the rule, and that the bulk of the benefit is in finding bugs which would be caught later but more expensively. The picture may be radically different for security-related issues, but data on that is even scarcer.

What Doesn’t
Failing to distinguish bugs which have been fixed, from bugs that merely were in functions or files which have been removed, is a common shortcoming in static analysis tools, but is a substantial obstacle to measuring how much good a static analysis tool is doing.

Smooth running of the tool is another a non-goal and a potential obstacle: If someone finds a problem with the configuration, it needs to be changed quickly, before it wastes more time and misses more genuine bugs, even if this requires broad-reaching configuration changes. Finding bugs is inherently messier, and requires much more flexibility, than writing code or maintaining a tool; this can be a source of acute cultural conflict. A change review process which makes sense for production code can stymie bug finding, waste engineering time on false positives, and bring the tool into disrepute with those actually using it.

Be Prepared for False Negatives
No static analysis tool will find all bugs in any significant code base; part of the revolution in static analysis was giving up on even limited attempts to do so, in favor of heuristics to find actionable bugs. Definite numbers are hard to come by, but Coverity’s Analysis Architect estimates that it probably finds less than 20% of bugs present\textsuperscript{1}. It seems unlikely that any current tool can

\textsuperscript{1}Roger Scott, Coverity Analysis Architect, in LinkedIn Static Code Analysis group, 6 December 2011, <http://www.linkedin.com/groupItem?view=&gid=1973349&type=member&item=81776104&qid=2ca800f-2aea-4>
do much better except at the cost of an unwieldy number of false positives. (Vendor claims of completeness are generally so restricted as to be impractical for normal development.) This is less of a disadvantage than it seems, since the Embarrassment of Riches problem means that a modern commercial static analysis tool generally finds more bugs than the user has time to fix. Thus prioritization will be crucial.

**Living with False Positives**

Conversely, no significant static analysis tool is immune to false positives; the number of these tends also to be, very roughly, 20%. This number, however, is usually eclipsed by the number of technically correct defects which are of little interest for other reasons, such as being in a part of the code that no-one cares about, or being (at least in the opinion of the code owner) unlikely to occur in the field. (You must also be prepared for a high false positive ratio, though this varies widely among developers.) Even with a high false positive (or don’t care) ratio, static analysis is still vastly more efficient than other forms of bug finding, since it takes little time for a code owner to dismiss an irrelevant defect. (Triaging false positives can be more time-consuming for people not familiar with the code, however.) It is important to manage expectations, nonetheless, so that someone tasked with examining static analysis defects is not discouraged by false positives from persevering in dealing with real bugs.

**Ranking and Prioritization**

Most static analysis tools present defects in essentially random order (e.g., alphabetical by checker name, or by file), which is unwise: If the first defect in a given engineer’s queue is unimpressive, you may have lost him [Engler & Kremenek 2003]. This is particularly disappointing since there are techniques in the academic literature for ranking defects by reliability, relevance, and estimated importance [Engler & Kremenek 2003], [Engler & Kremenek 2004].

One common but insufficient facility is ranking defects by the checker which finds them: An unreliable defect with little impact is less important than a definite bug with bad consequences, regardless of which checkers found them. I have no general solution to offer users of existing tools, beyond the advice below on experimenting, measuring, and adapting. Don’t dismiss even unambitious checkers too hastily. What I call Engler’s Third Law is that no bug is too foolish to check for [Engler et al 2010] p. 75, and this is depressingly well confirmed by experience, at least for C/C++. (Egregious bugs may be harder to find in Java.) In under-development proprietary code, the simplest checks for the most painfully obvious bugs are often the most effective, e.g., use immediately after free, and a culture of not null-checking memory allocation, nor freeing resources on error paths. More sophisticated checkers, e.g., for concurrency errors, can find impressive bugs, but may also have a high don’t care (or don’t understand) rate.
Configuration: on Your Own

Improper configuration and build errors

Improper configuration, in particular errors in locating and meta-compiling your source, can silently ruin your analysis while leaving the illusion of doing useful work. Build and parsing errors can make most defects false positives, or miss most of the genuine defects the tool is capable of finding. The upside is that a few simple (though perhaps hard-to-find) fixes to the build configuration can convert a worse-than-useless analysis, consisting of mostly false positives, into something worth getting your engineers to look at and fix bugs with. But you must set up the procedure so that those configuration fixes are made promptly: Letting a bogus build count as a success, or setting up a slow bureaucracy to approve changes, will bring the tool into disrepute, and give engineers an excuse to ignore even legitimate bugs found by the tool.

If your tool has a minimum threshold for reporting success of an analysis, set it very near to the most fussy. If not, get agreement that a certain ratio of errors per line will invalidate an analysis run. (Better still, make the build script count errors and stop if the threshold is exceeded.) Otherwise your tools team can report success no matter how bad the analysis is.

Diagnosing build errors often hinges on the values of compile-time macros; in a complex build system, such definitions may be nested in confusing ways. It is not necessarily obvious (at least to me) how to tell the value of such a macro. One trick, for some compilers, is to generate a compile time error for a bogus #include file whose name includes both the name of macro and its value, as in the following. (The output is messy but includes the needed information.)

```
#define COMPILE_TIME_PRINT_AND_STOP(x) < "COMPILE_TIME_PRINT_AND_STOP:
#define __dest_os Alien/OS
#include COMPILE_TIME_PRINT_AND_STOP(__dest_os)
```

Better Configuration: Enable the Good Checkers and Disable the Cruft

The flip side of fixing a broken build is improving a good one. Investigate and experiment with your settings on your code. The vendor’s defaults are likely to be a one-size-fits-all configuration, designed to make the tool look good and minimize problems for their support staff. The vendor may have disabled some checkers because of a high rate of false positives in rare circumstances. Conversely, some checkers may be unimpressive on your code. Some have statistical thresholds, which need to be adjusted for your group’s coding culture.
Handling Static Analysis Defects

Bugs Found and Fixed

Identifying bugs, and their fixes, via static analysis is the easy part; the tool goes right to the heart of a defect, and highlights the problem in clear, bright colors. Difficulties usually arise after the fix is identified, either because it is misunderstood (which I discuss below), or because there is resistance to making the change, which is largely outside the scope of this paper. (Sometimes this resistance is even justified [Pugh 2009].) Given that a tool is good enough to find real bugs, what determines whether the bugs get fixed is the sociology and politics.

Bugs Missed or Ignored

The conventional wisdom is that static analysis tools have depressingly little overlap; but missing bugs is not the end of the world. As long as the pipeline is full of genuine and significant bugs, a good static analysis tool will do a lot of good for the code and the customers.

Conversely, some genuine bugs found by the tool will be ignored, either as false false positives, annoyances swept under the rug, or simply not gotten around to in time, due to the Embarrassment of Riches problem.

Misclassified Bugs: False False Positives and Other Mistakes

Keep a close eye on the ratio of false positives; anything much above 20% indicates a configuration error, user errors, or (more rarely) a bad checker which should be disabled.

Novice static analysis users need to accept that, when they disagree with the tool, they will usually (but not always) be wrong. This is not to say that any tool is perfect; once a user understands the kinds of mistakes it makes (and doesn’t make), human supervision can begin to add value. So do not make the opposite mistake and fix all defects blindly; unnecessary code changes carry their own risks, and I have seen mistakes (detected by later static analysis) in code required to silence earlier static analysis warnings. In particular, a strict policy of requiring immediate fixes for newly checked-in static analysis defects might have unintended consequences. A programmer who is in a hurry to get home after a check-in is unlikely to be in the best state of mind for analyzing and fixing static analysis defects.

A grayer area is defects where the tool is technically correct, but the developer believes that the code path is not worth worrying about. This is a judgment call, and hence hard for anyone but the code owner to second-guess; this also makes it impractical to judge statistically.

Practicalities

Most of the major tools present their end-user interface for defects in a web browser. This makes the user interface of your particular browser of consider-
able importance, and requires a delicate balance between habitual usability and specific features needed for examining static analysis defects.

Symbol Highlighting

Firefox’s Highlight All feature is invaluable for quickly highlighting all occurrences of the currently selected text, e.g., a variable or function name. If you will be examining a number of defects, it’s worth practicing the key sequence until it’s instinctive. (On Macintosh Firefox, one of the keyboard equivalents is missing, so a keyboard macro program is necessary.)

Most browser-based tools have similar functionality that’s symbol-based, which has advantages, disadvantages, and limitations. Some instances of the symbol can be missed, but on the other hand, a symbol which is a superstring of the selected symbol will be properly ignored by symbol-based search, but improperly highlighted by a browser’s string-based search.

Quick highlighting can reduce some types of defects from a cognitive problem to simple pattern recognition. For instance, a buffer overrun defect with a parameter array index can often be recognized merely by highlighting the index on the line where the tool reports the defect. The pattern of color between there and the function head makes it obvious where there are checks, if any, on the parameter.

Incompatibilities and Difficulties

Some tools cause difficulties with some browsers. Coverity 5.x’s heavy-duty web pages, for instance, do not work properly with some versions of Firefox, and will not open separate pages for function definitions; this is not a problem with Coverity 4.x. (My workaround for the latter limitation is to take quick notes via text drag and drop, but this requires support from both the browser and your text editor.) Fortify’s web interface uses Adobe Flash, which does not support standard text selection behavior, so I recommend avoiding it in favor of their standalone application (which has text interface difficulties of its own.)

Defect Tracking

Most commercial tools come with a defect-tracking system, which is essential for suppressing false positives. This is essentially a bug database, but without many essential features, such as status tracking. (The first thing a quality assurance professional checks in the morning is changed bugs in the database, for instance to see what developers and managers have been marking as unimportant.) None of the bundled databases known to me matches the features of professional bug-tracking databases; I have sometimes been reduced to archiving bug lists as CSV files, and diffing them as time goes by.

Sometimes it is useful to link an organization’s real bug-tracking database with a static analysis defect database. I don’t advise importing defects automatically; in my opinion, a real bug database should be reserved for issues which a human has judged to be genuine bugs. One strategy I have found useful is to file one bug report per component into your existing bug database, with a link
in each bug report to a live query with suspected defects in the component in the current build, with separate counts for high- and low-priority checkers.

**Keep Experimenting, Measuring, Adapting, and Educating**

As I have mentioned above, metrics—applied blindly—make a very bad master; but applied wisely, they can be a helpful servant. Track the numbers for important (and unimportant) defects found, and the checkers which found them. Even valid checkers may not find the sort of defects which your organization is, realistically, going to fix. Track the defects which actually get fixed, preferably by keeping an eye on source code management check-ins. (Pretend not to see check-in comments which minimize the importance of the defect fixed; developers are often reluctant to admit that an automated tool found significant bugs in their code. These imperfect developers are your best customers, not your enemy.) Given finite resources, it is crucial to prioritize defects; sadly, this sometimes means ignoring some components, or disabling some checkers.

Also keep an eye on static analysis defects which are not fixed. Sometimes the problem will be with the tool, and some checkers are not worth the resources they consume. More often the problem will be with the reaction to the tool, and sometimes education is necessary. That is perhaps the most valuable result of static analysis: Making developers think about their code, and learn about what it actually does, is in the long run even more important than fixing the current version of their code.

**References**

- Brian Chess and Jacob West, *Secure Programming with Static Analysis*, Addison-Wesley 2007.

- Ted Kremenek and Dawson Engler, “Z-ranking: using statistical analysis to counter the impact of static analysis approximations,” *Proceedings of the 10th Annual International Static Analysis Symposium*, Springer-Verlag 2003, pp. 295-315.

- Ted Kremenek, Ken Ashcraft, Junfeng Yang, and Dawson Engler, “Correlation exploitation in error ranking,” *SIGSOFT Software Engineering Notes* 29, 6 (Nov. 2004), pp. 83-93.

- Al Bessey, Ken Block, Ben Chelf, Andy Chou, Bryan Fulton, Seth Hallem, Charles Henri-Gros, Asya Kamsky, Scott McPeak, and Dawson Engler, “A few billion lines of code later: using static analysis to find bugs in the real world,” *Communications of the ACM*, volume 53, number 2 (2010), pp. 66-75.

- J. Feiman and N. MacDonald, “Magic Quadrant for Static Application Security Testing,” *Gartner* RAS Core Research Note G00208743, 13 December 2010.
• Steve McConnell, *Rapid Development*, Microsoft Press 1996.

• Flemming Nielson, Hanne R. Nielson, Chris Hankin, *Principles of Program Analysis*, Springer-Verlag 1999.

• Bill Pugh, “Cost of static analysis for defect detection,” unpublished talk at Stanford University Computer Science Department, 20 April 2009.

• Flash Sheridan, “Handling an embarrassment of riches,” Code Integrity Solutions blog posting, 29 January 2010, [http://codeintegrity.blogspot.com/2010/01/handling-embarrassment.html](http://codeintegrity.blogspot.com/2010/01/handling-embarrassment.html).

• Flash Sheridan, “Static analysis deployment pitfalls,” Supplemental Proceedings of the 21st IEEE International Symposium on Software Reliability Engineering, November 2010.

• Joel Spolsky, *Joel on Software*, Apress 2004.

©2011–2 Flash (K.J.) Sheridan. Converted to LaTeX 30 May 2016; heading and formatting tweaks 11 July 2021 and 30 January 2022.