Waiting times for diagnosis of attention-deficit hyperactivity disorder in children and adolescents referred to Italian ADHD centers must be reduced

Maurizio Bonati, Massimo Cartabia, Michele Zanetti and the Lombardy ADHD Group

Abstract

Background: To investigate timely access to and the time needed to complete the diagnostic path of children and adolescents with suspected attention deficit hyperactivity disorder (ADHD) in the 18 Italian Lombardy Region ADHD reference centers.

Methods: Data of children and adolescents enrolled in the Regional ADHD disease-oriented Registry for suspected ADHD who requested their first visit in 2013–2017 were analyzed.

Results: The sample comprised 2262 children and adolescents aged 5–17 years who accessed the ADHD centers for diagnostic classification and management. The median waiting time was of 177 days (range 66–375) from the request for the initial appointment to the completion of the diagnostic path, with a three-fold difference between centers. In addition to the center, the strongest significant predictors of long waiting times were age comorbidities, the severity of the disorder, and having already completed some diagnostic procedures provided by the common standard path.

Conclusions: To guarantee an equal standard of care in ADHD centers for all children and adolescents there is a pressing need to reduce the times to complete the diagnostic path. It is the task of both policymakers and each center to optimize the quality of the service and of the care delivered.

Keywords: Attention-deficit hyperactivity disorder, Children, Health service, Waiting time, Italy, Epidemiology

Background

Accessibility, availability, and quality of care are important for efficient and effective healthcare systems [1, 2]. Prompt, and efficient service are the first requirements and expectations of patients who call on the National Health Service (NHS) [3]. Long waiting times are part of the structural barriers in all areas of the NHS, including mental health services, for children and adolescents, and for adults [4–6]. Patients suffering from mental health conditions who do not receive timely care, often experience a rapid decline in their conditions - with a lost opportunity for effective treatment [7, 8]. It is a challenge for policy makers and care providers to decide on the interventions needed to make the organization more effective, also reducing waiting times, although public mental health services are still not paying enough attention [9].

Long waiting times for a first appointment at Child and Adolescent Neuropsychiatric Services (CANPS) are one of the main reasons for user dissatisfaction with them [10]. A long wait can increase the patient discomfort and distrust, and the intensity of symptoms, with a loss of motivation, non-attendance, and premature dropout [11]. The scarce resources for CANPS are one of the main reasons put forward to justify delays, and patients’ unfulfilled expectations [12]. Large differences in access and waiting times in CANPS have been reported in a few settings [13, 14] so they are to be expected in
centers for attention-deficit hyperactivity disorder (ADHD) too.

ADHD is one of the complex neurodevelopmental disorders causing developmentally inappropriate and impairing patterns of inattention, hyperactivity, and impulsivity [15] that can have a dramatic impact on home and family life [16]. The reported range of prevalence is very wide (from 0.2 to 34.5%) with a worldwide estimate of 5.3% [17]. In Italy, when diagnostic care definition based on clinical evaluation is used as a definition, the estimated prevalence was 1.4% (from 1.1 to 3.1%) among the children aged 5 to 17 years [18]. Thus a considerable number of children and adolescents with suspected ADHD access CANPS for diagnosis.

In the Lombardy Region, where about 15% of the Italian pediatric population live, there is a network of 18 Regional ADHD reference centers, accredited by Regional health authorities as specialized ADHD hubs (Tier 3) of the CANPS network. A Regional ADHD Registry serves as a disease-oriented registry collecting information on all patients who access ADHD centers for diagnosis of suspected ADHD [19]. The Registry is part of a wider project aimed at ensuring appropriate ADHD management for every child and adolescent once the disorder is suspected and reported, and includes commonly acknowledged diagnostic and therapeutic procedures as well as educational initiatives for health care workers (child psychiatrists and psychologists) of the Lombardy Region health care system who provide assistance to ADHD patients and their families. Initiatives focused on increasing knowledge of ADHD in parents, teachers, and family pediatricians were also part of the regional project.

The main aim of this study was to examine waiting times for ADHD assessment in the 18 Regional ADHD centers, their variables, and inter-center differences for children and adolescents enrolled in the Registry between January 2013 and December 2017 for suspected ADHD.

Methods
Data stored in ADHD Registry database were extracted and analyzed for the present study. Written informed consent was obtained for all patients before data collection. Data were anonymized prior to use for research. Formal ethical review board approval was not required for the present analysis. The study will be reported according to the published STROBE statement for prospective cohort studies (observational).

We used the methodology previously described and reporting details concerning the local health setting [19], the characteristics of the ADHD Registry activated in Lombardy in June 2011 [20–22], the systematic work made by the 18 ADHD centers belonging to the Lombardy ADHD Group [23], the rigorous diagnostic assessment (according to national and international guidelines, and DSM-IV-TR) approved by all involved clinicians [24, 25], the evaluation of follow-up and the effect size of provided care [26].

Procedures
At the end of 2018 we searched the ADHD Registry to identify children residents in the Lombardy Region who requested their first visit to one of the 18 ADHD regional centers between 1 January 2013 and 31 December 2017, and completed the diagnostic procedure. We used spatial analysis to describe the distribution and ADHD center access according to place of residence, using the five-digit ZIP code to determine the local health protection agency (ATS) and the closest ADHD center for each child and adolescent. We assessed how the ADHD center characteristics and the anamnestic and clinical characteristics of the sample population contributed to the time needed for diagnosis, starting from the first request to the ADHD center.

Statistical analyses
Geographic information system (GIS) software was used to generate maps (ArcGIS Desktop 10.3.1; Esri, Redlands, CA) that illustrate the geographic distribution of the homes of participants and the location of the ADHD center by centroid geospatial resource. The characteristics of the 18 ADHD centers were summarized using descriptive statistics. Student’s t, Wilcoxon, and Kruskal-Wallis tests, and analysis of variance (ANOVA) were used to determine differences in population characteristics and between groups of subjects. Spearman’s rank correlation test was used to analyze the linear trend of wait times over the study period. Cross tabulations with chi-square, when appropriate, were done to explore the univariate associations.

A generalized linear model (GLM) analysis was also carried out to assess how the wait time affected completion as the diagnostic path (“estimated waiting time”). All tests were two-sided, and p < 0.05 was considered statistically significant. All analyses were done using SAS/STAT database (version 9.4, SAS Institute, Inc., Cary, NC, USA).

Results
A total of 2464 children and adolescents’ residents in Lombardy Region required for the first time a visit for suspected ADHD during the period considered, 2262 (92%) had completed the diagnostic procedure at the time of data extraction, and were included in this study. These children and adolescents had a median age of 9 years at their first visit (range = 5–17 years; prevalence =
1.65 for 1000 residents of the same range of age), 1292 (85%) were males and 222 (15%) were females.

The estimated rate of children requiring diagnosis varied across the 8 ATS with a range of 0.68–3.17 children for 1000 residents 5–17 years old. One thousand nine hundred seventy-nine children and adolescents (88%) attended an ADHD center within their ATS, 1726 (76%) the nearest their residence house, and 1656 (73%) attended the nearest ADHD center in their ATS of residence (Fig. 1). Of the 283 children and adolescents migrating across regional ATSs mean escape proportion was 5% (109/2262) ranging from 1 to 44% between ATSs, and a capture proportion of 7% (174/2262), between ATSs range 0–27%. The attraction index (capture/escape ratio) was highly positive (> 6.5) for two ATSs, and close 1 for one ATS, suggesting a varied capability of the Regional Health Service at ATS level answering residents’ requests of accessing ADHD centers.

The characteristics of the 18 referral ADHD centers for the Lombardy Region are described in Table 1. For all considered variables a wide variability between centers was found, not between years.

Children and adolescents accessed the 18 ADHD centers for a median of 112 (range 25–396) youths per center. The range of median waiting time for the first visit was 14–212 days (overall 82), and of 66–375 days (overall 177) for the time from the request to the diagnosis without statistically significant differences between investigated years. A three times difference (F = 55.49, p < 0.0001) was observed between centers for the mean waiting time for completing the diagnostic trial (min 95 days, CI 95% 78–111; max 372 days, CI 95% 322–421; Fig. 2). No statistically significant relationship was observed between the waiting time from the request to the diagnosis, the amount of annual hours of work by clinical professional staff in each ADHD center, and the number of children and adolescents who accessed the center per year (Fig. 3). However, five centers (B, E, F, H, N) were outliers the 25th or 75th percentiles of all three variables, in particular B and F with all values lower than the 25th percentiles.

Of the 2262 children and adolescents in the study 1954 (86%) were diagnosed with a psychiatric disorder, and 1553 (69%) met Diagnostic and Statistical Manual
of Mental Disorders (4th ed., text rev.; DSM-IV-TR; American Psychiatric Association [APA], 2000) criteria for ADHD diagnosis, whereas 151 (7%) had a chronic medical disease. As shown in Table 2, in addition to the difference between ADHD centers, the statistically significant characteristics of the population associated with a shorter waiting time for diagnosis by univariate analysis were: to have a younger age, a support teacher at school, a motor delay, another CANPS as referral, validated diagnostic tests already at the time of access to the center, a chronic medical disease, the access to the nearest ADHD center of the residence ATS, a middle-high CGI-S score at diagnosis. For attenders the centers with a psychiatric disorder average wait time was slightly longer than for children and adolescents without psychiatric disorders.

Using linear regression analyses to determine response variables in population characteristics and centers, 6 of 10 statistically significant characteristics from univariate analysis were confirmed (the ADHD center, to be younger, to have been sent to the ADHD center by another CANPS, to have already done a few of mandatory diagnostic evaluations, to have chronic medical diseases, or to manifest severe symptoms of a disorder (CGI-S ≥ 5 at diagnosis), besides language delay associated with a longer waiting time from asking for the first visit to complete the diagnostic path (Table 3).

Estimated waiting times values according to GLM analysis were more closed than observed (min 158 days, CI 95% 53–263; max 241 days, CI 95% 236–245; Fig. 2). No statistically significant difference between center observed vs estimated values was found for 5 centers (G, I, K, L, N), whereas for center A and B close and similar values were maintained between center.

### Discussion

To the best of our knowledge, this study, as part of a multimodal project, represents the first evaluation in a large population of the time needed to complete a diagnostic evaluation in different ADHD centers related to center and patient characteristics. To dwell on this variable (waiting time) of the care pathway is important because complex neurodevelopmental disorders (such as ADHD, autism spectrum disorders, tic disorders and Tourette’s syndrome, as well as learning disorders and intellectual impairment) can have a dramatic impact on home and family life and timely access to CANPS is expected by everyone.

The major findings of the present study can be summarized as follows: despite the common work shared over time a three times difference of waiting time for the similar diagnostic pathway was observed between centers. The size of waiting times between centers can be halved weighting for a few characteristics of children and adolescents attending each center. However, between center differences remain wide.

The results therefore indicate that a critical and shared comparison of the centers organization can be done to make waiting times more homogeneous between centers. Consequently, critical points should be tackled in

| Table 1 Average characteristics of ADHD centers |
|-----------------------------------------------|
| **Characteristics**                           | **mean (SD); median** |
| No. of children and adolescents who accessed the Center per year | 179 (90); 177 |
| No. of children and adolescents who accessed the Center for the first time per year | 35 (25); 32 |
| No. of children and adolescents diagnosed with ADHD per year | 24 (16); 20 |
| No. of clinical staff professionals | 5 (3); 5 |
| Hours/year of work | 1521 (620); 1473 |
| Hours/year of work per children and adolescents with ≥1 access | 11.5 (8.5); 8.3 |
| Hours/year of work per children and adolescents with ≥1 access per clinical staff professionals | 2.5 (1.9); 1.7 |
| Wait time for the first visit (days) | 112 (99); 82 |
| Time from request to diagnosis (days) | 204 (133); 177 |
| No. of children and adolescents who accessed the Center per year | 179 (90); 177 |
| No. of children and adolescents who accessed the Center for the first time per year | 35 (25); 32 |
| No. of children and adolescents diagnosed with ADHD per year | 24 (16); 20 |
| No. of clinical staff professionals | 5 (3); 5 |
| Hours/year of work | 1521 (620); 1473 |
| Hours/year of work per accessed children and adolescents | 11.5 (8.5); 8.3 |
| Hours/year of work per accessed children and adolescents per clinical staff professionals | 2.5 (1.9); 1.7 |
| Wait time for the first visit (days) | 112 (99); 82 |
| Time from request to diagnosis (days) | 204 (133); 177 |
the individual centers through effective initiatives for improving and maintaining over time the quality of care. On the other hands at ATS level interventions for improving the effectiveness of care delivery are needed. The local distribution of ADHD centers should be reviewed by the Regional Ministry of Health since 27% of population attended a different center than that provided by the organization of regional services network. This affects the distribution of workloads of the individual centers, causes family dissatisfaction with the Health Service, and increases the costs attributable to the greater distance from residence that the family has to cope with [4–6]. It is conceivable that it is not an exclusive situation for ADHD but for also the other disorders belonging of CANPS [7, 27, 28]. So what has been done and documented here for ADHD in specialized centers should be generalized to all CANPS, at least at the regional level, so that policy makers can intervene appropriately.

The complexity of health care systems can produce inefficiencies in healthcare delivery, in particular in health areas such as mental services where organization settings and people involved are often loosely connected. Various approaches, such as the sociotechnical system [29] or the quality assessment models [30], can be used to identify the elements cause of performance difference between centers, their interactions and their impact on quality care, as well as understanding the key adaptive role of people in the system [29]. However, sociotechnical system theory and interventions need more evaluation in child psychiatric area, as well as in Italy where a public universal health system has been up and running for decades in an efficient way. Different CANPS strategies and models of services delivery have been proposed or endorsed [11, 31–33], also for ADHD oriented services [16, 34–36], to facilitate access, reducing barriers, and improving facilitators. Signs of improvement have been seen but the rate of progress is still not good enough [14]. Waiting time reduction initiatives should be considered to answer the question “wait time to what?”, with the aim that shortened waiting time should improve the quality of delivered care, obtaining better clinical outcomes that must be monitored [37].

Fig. 2 Time from request to diagnosis (days) by ADHD center. Observed (•) and estimated according to a generalized linear model (GLM) analysis (◊) values (mean, CI 95%)

Bonati et al. BMC Health Services Research (2019) 19:673
However, a mandatory intervention for each center is to manage better their available resources as suggested from not having found any association between the population size of attenders, the hours of work dedicated to ADHD diagnosis and therapeutic paths, and the waiting time.

A first and essential intervention to reduce differences between centers in the access should be the definition and utilization of common criteria of attitude and practice since the first request for an appointment. Appropriate prioritization, using different criteria (i.e. for ‘emotional disorders’ and for ‘developmental disorders’) were set up and used in a real-world setting providing effective care of ADHD [16]. Different criteria for prioritization as well as for other psychiatric disorders are required and the findings of the present study give some indication. Children and adolescents referred by another CANPS or with part of the common regional diagnostic plan already performed elsewhere had to wait less than the other attenders, suggesting that it is important to maintain and implement the relationships and information exchanges between the CANPS, as well as between professionals working in the same territory of the ADHD center. The age, language delay, or chronic medical diseases can be part of the essential points of an appropriate triage (also by phone) to better plan the diagnostic path also in consideration of the availability and temporal possibilities of the Center.

The study setting is part of a larger, multimodal project, and represents a distinctive tool for ensuring appropriate and shared diagnostic and therapeutic pathways of care in ADHD children between the 18 participating centers. This homogeneity of the diagnostic and therapeutic practice between centers is a strength to evaluate other dependent variables, as waiting time, that can affect the care.

However, there is also the limitation that our findings refer specifically to the population accessing ADHD centers since only these hubs input data into the Registry about patients attending the center. Thus, although the 18 ADHD centers are public and cover the whole Region, it was not possible to evaluate initial appointment failures with patient losses.

It was not the aim of the study to evaluate if waiting time affected the outcome of the therapy then undertaken, although timely access to healthcare is associated with improved health outcomes [4, 38]. Besides, we know that early interventions in a period of development are crucial, and a prompt, preventive, and detection action is imperative for mental health disorders also in children and adolescents, and those with ADHD [39, 40].
Conclusions

To guarantee an equal standard of care in ADHD centers for all children and adolescents the management of ADHD must stay within a pathway that strives for optimal care. The first step is the access to the ADHD center, thus long waiting times for diagnosis are a sign of poor care, or at least of a questionable care, since its inception. Besides, long waiting times have a negative impact on family satisfaction, staff moral, and referrer’s opinion of the service. Last
but not secondary, differences in waiting times for the same needs (characteristics of children and adolescents attending the ADHD centers) are a sign of inequalities. A few critical points affecting waiting times have been highlighted in the present study. There is therefore reason and duty to intervene and improve the care.

**Abbreviations**
ADHD: Attention-deficit hyperactivity disorder; ANOVA: Analysis of variance; ATS: Local health protection agency; CANPS: Child and Adolescent Neuropsychiatric Services; CI: Confidence interval; DSM-IV: Diagnostic and statistical manual of mental disorders; GIS: Geographic information system; GLM: Generalized linear model; SD: Standard deviation

**Acknowledgements**
The study is part of the “Sharing diagnostic–therapeutic approaches for ADHD in Lombardy” project partially funded by the Healthcare Directorate of the Lombardy Region (D.G. sanita n.3798, 8/05/2014). The views expressed are those of the authors and not necessarily those of the regional Healthcare Directorate. We thank all the teams of the 18 participating ADHD centers who devoted. Significant time and energy to this project, joining and animating the Lombardy ADHD Group, in addition to the authors: Stefano Conte, Valeria Renzetti, Laura Salvoni (Bergamo); Massimo Molteni, Sara Trabattoni (Bosisio Parini, LC); Paola Effedri, Elisa Fazzi, Elena Filippini, Elisabetta Pedercini, Edda Zanetti (Brescia); Nadia Freita (Como); Daniele Arisi, Francesco Rinaldi, Federica Soardi (Vallecamonica, BS); Chiara Luoni, Giorgio Rossi (Varese). The authors would like to acknowledge Judith Baggott for manuscript language editing.

**Authors’ contributions**
MB had the idea for the study, designed it, and drafted the initial. MC and MZ managed and analyzed the data. All collected data, were analyzed monthly, and the findings were reported and periodically discussed with all 18 ADHD centers belonging to the Lombardy ADHD Group. All authors participated in study design, contributed to interpretation of data, critical review and revision of the report, and approved the final report as submitted. MB is guarantor for the study. The views expressed are those of the authors and not necessarily those of Regional Healthcare Directorate.

**Funding**
The author(s) disclosed receipt of the following financial support for the research, authorship, and/or publication of this article: The study is part of the “Sharing Diagnostic-Therapeutic Approaches for ADHD in Lombardy” project partially funded by the Health Care Directorate of the Lombardy Region (D.G. Sanita n. 1077, 2/02/2017). The funder had no input in the conduct of the study, the collation, analysis, or interpretation of the data; or the preparation, review, or approval of the manuscript.

**Availability of data and materials**
ADHD Registry database was created, developed, updated, and managed by the Authors within the project. The datasets used and/or analyzed during the current study are not public but available from the corresponding author on reasonable request for research purposes.

### Table 3
Linear regression analysis for time from request to diagnosis (days) and characteristics of sample population

| Parameter | Estimated waiting time (days) [mean (CI 95%)] | p-value a |
|-----------|---------------------------------------------|-----------|
| Intercept | 18.4 (38.5–75.2) | 0.5264 |
| Age at diagnosis | 9–17 yrs vs 5–8 yrs | 20.8 (10.0–31.5) | 0.0001 |
| Sex | Female vs Male | 1.8 (12.8–16.4) | 0.8092 |
| Only child | No vs Yes | 5.2 (7.0–17.5) | 0.4022 |
| Born abroad | No vs Yes | 0.6 (30.4–31.6) | 0.9701 |
| Adopted | No vs Yes | 15.5 (20.9–51.8) | 0.4048 |
| School repetear | No vs Yes | 2.5 (25.8–30.8) | 0.8634 |
| Support teacher at school | No vs Yes | 4.3 (14.3–22.9) | 0.6508 |
| Family history of ADHD | Yes vs No | 3.3 (11.1–17.8) | 0.6507 |
| Born preterm or low weight | No vs Yes | 7.0 (10.4–24.5) | 0.4285 |
| Motor delay | No vs Yes | 16.5 (8.2–41.1) | 0.1899 |
| Language delay | Yes vs No | 15.8 (19.3–29.8) | 0.0262 |
| Referred by another CANPS | No vs Yes | 64.6 (52.6–76.6) | < 0.0001 |
| Required assessment path done in the Center | Yes vs No | 43.8 (32.9–54.7) | < 0.0001 |
| Optional evaluation done in the Center | No vs Yes | 5.3 (–61.1–16.8) | 0.3612 |
| Psychiatric disorders | No vs Yes | 8.8 (7.0–24.7) | 0.2750 |
| Chronic medical diseases | No vs Yes | 28.5 (7.5–49.6) | 0.0079 |
| Center in the ATS of residence and the nearest to the municipality of residence | Yes vs No | 7.6 (4.3–19.5) | 0.2115 |
| CGI-S score at diagnosis | 1–4 vs 5–7 | 25.7 (11.0–40.4) | 0.0006 |

* GLM: Generalized linear model (GLM), r-squared = 0.12
* CI: Confidence interval, ADHD: Attention-Deficit Hyperactivity Disorder, CANPS: Child and Adolescent Neuropsychiatric Services, ATS: Local health protection agencies, CGI-S: Clinical Global Impression–Severity

* Authors and their respective contributions have been acknowledged in the study, as detailed in the acknowledgments section.
Ethics approval and consent to participate
This study was designed as a review of patient medical records identified from the regional ADHD Registry database. Written informed consent was obtained for all patients before collection data in the Registry. Data were anonymized prior to use for research purposes. Formal ethical review board approval was not required for the present analysis of the data.

Consent for publication
Not applicable.

Competing interests
The author(s) declared the following potential conflicts of interest with respect to the research, authorship, and/or publication of this article: All authors declare no financial relationships with any organizations that might have an interest in the submitted work; no other relationships or activities that could appear have influenced the submitted work.

Received: 13 May 2019 Accepted: 10 September 2019

Published online: 18 September 2019

References
1. Levesque JF, Harris MF, Russell G. Patient-centred access to health care: conceptualising access at the interface of health systems and populations. Int J Equity Health. 2013;12:18.
2. Forman-Hoffman VL, Middleton JC, McKeehan JL, Stambough LF, Christian RB, Gaynes BN, et al. Quality improvement, implementation, and dissemination strategies to improve mental health care for children and adolescents: a systematic review. Implement Sci. 2017;12(1):93. https://doi.org/10.1186/s13012-017-0626-4.
3. Nadi A, Shoaee J, Abedi G, Siamian H, Abedini E, Rostami F. Patients’ expectations and perceptions of service quality in the selected hospitals. Med Arch. 2016;70(2):135–9.
4. Ansell D, Crispo JA, Simard B, Bjerre LM. Interventions to reduce wait times for primary care appointments: a systematic review. BMC Health Serv Res. 2017;17:295.
5. Bellamy CD, H Flanagan E, Costa M, O’Connell-Bonanigo M, Tana Le T, Guy K, et al. Barriers and facilitators of healthcare for people with mental illness: why integrated patient centered healthcare is necessary. Issues Ment Health Nurs. 2016;37(6):421–8.
6. Barnard KG, Haagwood K, Honwitz SM, Leae PJ, Poduska JM, Kellam SG, et al. Barriers to children’s mental health services. J Am Acad Child Adolesc Psychiatry. 2002;41(6):731–8.
7. Schley C, Pase N, Mann R, McKenzie C, McRoberts A, Parker A. The impact of a model-based clinical regional registry for attention-deficit hyperactivity hyperactivity disorder. Health Inform J. 2017;23(3):159–69.
8. Reale L, Bartoli B, Cartabia M, Zanetti M, Costantino MA, Canevini MP, Lombardy ADHD Group, et al. Comorbidity prevalence and treatment outcome in children and adolescents with ADHD. Eur Child Adolesc Psychiatry. 2017;26(12):1443–57.
9. SINPA. Linee-guida per la diagnosi e la terapia farmacologica del disturbo da deficit attenzivo con iperattività (ADHD) in età evolutiva; 2002. http://www.iss.it/binary/adhd/cont/SINPA_LagiADHD11169_40207.pdf. Accessed 9 Sept 2019.
10. Foreman DM. Exploring unintended consequences of policy initiatives in mental health: the example of child and adolescent mental health services (CAMHS) in England. BMJ Open. 2016;6(8):e010714. https://doi.org/10.1136/bmjopen-2015-010714.
11. McGarry J, McNicholas F, Buckley H, Kelly BD, Atkin L, Ross N. The clinical effectiveness of a brief consultation and advisory approach compared to treatment as usual in child and adolescent mental health services. Clin Child Psychol Psychiatry. 2008;13(3):365–76.
12. Schraedt KE, Reid GJ. Why wait? The effect of wait-times on subsequent help-seeking among families looking for children’s mental health services. J Abnorm Child Psychol. 2015;43(3):553–65.
13. Kowalewski K, Mclennan JD, McGrath PJ. A preliminary investigation of wait times for child and adolescent mental health services in Canada. J Can Acad Child Adolesc Psychiatry. 2011;20(2):112–9.
14. Frith E. Access and waiting times in children and young people’s mental health services: Education policy Institute; 2017. https://epi.org.uk/publications-and-research/access-waiting-times-children-young-people-mental-health-services/. Accessed 9 Sept 2019.
15. American Psychiatric Association. Diagnostic and statistical manual of mental disorders. 5th ed. Arlington: American Psychiatric Publishing; 2013.
16. Coghill D, Seth S. Effective management of attention-deficit/hyperactivity disorder (ADHD) through structured re-assessment: the Dundee ADHD clinical care pathway. Child Adolesc Psychiatry Ment Health. 2015;9:52.
17. Polanczyk G, de Lima MS, Horta BL, Biederman J, Rohde LA. The worldwide prevalence of ADHD: a systematic review and metaregression analysis. Am J Psychiatry. 2007;164(6):942–8.
18. Reale L, Bonati M. ADHD prevalence estimates in Italian children and adolescents: a methodological issue. Ital J Pediatr. 2018;44:108.
19. Bonati M, Reale L, Zanetti M, Lombardy ADHD Group, et al. A regional ADHD center-based network project for the diagnosis and treatment of children and adolescents with ADHD. J Atten Disord. 2018;22(12):173–84.
20. Gazetta Ufficiale Della Repubblica Italiana (2003) No 230, 3 ottobre. http://www.gazzettaufficiale.it/atto_serie_generale/cartaDettaglioAtto/originario/atto.dataPubblicazioneGazzetta=20031033#atto. codiceRedazione=03A10942&lenco30giorni=false. Accessed 9 Sept 2019.
21. Didoni A, Sequi M, Panei P, Bonati M, et al. One-year prospective follow-up of pharmacological treatment in children with attention-deficit/hyperactivity disorder. Eur J Clin Pharmacol. 2011;67(10):1061–7.
22. Zanetti M, Cartabia M, Didoni A, Fortinguerra F, Reale L, Mondini M, et al. The impact of a model-based clinical regional registry for attention-deficit hyperactivity disorder. Health Inform J. 2017;23(3):159–69.
23. Reale L, Bartoli B, Cartabia M, Zanetti M, Costantino MA, Canevini MP, Lombardy ADHD Group, et al. Comorbidity prevalence and treatment outcome in children and adolescents with ADHD. Eur Child Adolesc Psychiatry. 2017;26(12):1443–57.
24. SINPA. Linee-guida per la diagnosi e la terapia farmacologica del disturbo da deficit attenzivo con iperattività (ADHD) in età evolutiva; 2002. http://www.iss.it/binary/adhd/cont/SINPA_LagiADHD11169_40207.pdf. Accessed 9 Sept 2019.
25. National Institute for Health and Care Excellence. Attention deficit hyperactivity disorder, CG72; 2008. http://guidance.nice.org.uk/CG72. Accessed 9 Sept 2019.
26. Bonati M, Cartabia M, Zanetti M, Reale L, Didoni A, Costantino MA, the Lombardy ADHD Group. Age level vs grade level for the diagnosis of ADHD and neurodevelopmental disorders. Eur Child Adolesc Psychiatry. 2018;27(9):1171–80.
27. Efron D, Moisuc O, McKenzie V, Sciberras E. Service use in children aged 6–8 years with attention deficit hyperactivity disorder. Arch Dis Child. 2016;101(2):161–5.
28. Smith J, Kyle RG, Daniel B, Hubbard G. Patterns of referral and waiting times for specialist child and adolescent mental health services. J Child Adolesc Ment Health. 2018;23(1):41–9.
29. Carayon P, Bass E, Bellandi T, Gurses A, Hallbaeck S, Mollo V. Socio-technical system analysis in health care: a research agenda. HE Trans Health Syst Eng. 2011;1(1):145–60.
30. Shenoy A, Revere L, Biegler C, Linder S. The Texas DSRIP program: an exploratory evaluation of its alignment with quality assessment models in health care. J Healthc Manag. 2019;12(1):165–72.
31. Kourany RF, Garber J, Tornuscio G. Improving first appointment attendance rates in child psychiatry outpatient clinics. J Am Acad Child Adolesc Psychiatry. 1990;29(4):657–60.
32. Vallerand Is A, McLennan JD. Child and adolescent mental health service management strategies that may influence wait times. J Am Acad Child Adolesc Psychiatry. 2013;22:159–65.
33. Clark S, Emberly D, Pajer K, Delong E, McWilliam S, Bagnell A, et al. Improving access to child and adolescent mental health care: the choice and partnership approach. J Can Acad Child Adolescent Psychiatry. 2018;27(1):15–14.
34. Janssen M, Wensing M, van der Gaag RL, Cornelissen I, van Deurzen P, Buurelaar J. Improving patient access for children with attention deficit hyperactivity disorder in children by organizational redesign (tornado program) and enhanced collaboration between psychiatry and general practice: a controlled before and after study. Implement Sci. 2014;9:55.
35. Wright N, Moldavsky M, Schneider J, Chakrabarti I, Coates J, Daley D, et al. Practitioner review: pathways to care for ADHD - a systematic review of barriers and facilitators. J Child Psychol Psychiatry. 2015;56(6):659–617.
36. Hooven JT, Fogel BN, Waxmonsky JG, Sekhar DL. Exploratory study of barriers to successful office contacts for attention deficit hyperactivity disorder. Atten Defic Hyperact Disord. 2018;10(3):237–43.
37. McLennan JD. Wait time to what? Could reducing wait times for child mental health services worsen outcomes? J Can Acad Child and Adolesc Psychiatry. 2015;24(1):55–8.

38. Comino EJ, Davies GP, Krastev Y, Haas M, Christl B, Furler J, et al. A systematic review of interventions to enhance access to best practice primary health care for chronic disease management, prevention and episodic care. BMC Health Serv Res. 2012;12:415.

39. Costello EJ. Early detection and prevention of mental health problems: developmental epidemiology and Systems of Support. J Clin Child Adolesc Psychol. 2016;45:710–7.

40. Sonuga-Barke EJ, Koerting J, Smith E, McCann DC, Thompson M. Early detection and intervention for attention-deficit/hyperactivity disorder. Expert Rev Neurother. 2011;11(4):557–63.

Publisher’s Note
Springer Nature remains neutral with regard to jurisdictional claims in published maps and institutional affiliations.