Minimum cost strategic weight assignment for multiple attribute decision-making problem using robust optimization approach

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Abstract
In practical multiple attribute decision-making (MADM) problems, the interest groups or individuals intentionally set attribute weights to achieve their own benefits. In this case, the rankings of alternatives are changed strategically, which is the strategic weight assignment problem in MADM. However, the attribute weights cannot be changed easily and usually need a compensation. Some research denoted the compensation as costs and assumed that they are deterministic. In this paper, we study the strategic weight assignment based on robust optimization theory, which assumes that the uncertain costs reside in the uncertainty sets. With perturbation vector varying in box set, ellipsoid set and polyhedron set, it allows the costs to be considered with several different uncertain levels. A series of mixed 0–1 robust optimization models are constructed to set a strategic weight vector for a desired ranking of a particular alternative. Finally, an example based on the actual anti-epidemic performance data from 14 provinces and cities illustrates the validity of the proposed models. Comparison between the certainty model and the three robust models illustrates that uncertain unit adjustment costs always lead to the higher weight assignment costs. And a further comparative analysis highlights the influence that the weight assignment costs will increase as the uncertain levels increase.

Keywords Multiple attribute decision-making · Strategic weight assignment · Minimum adjustment cost · Robust optimization · Uncertain set

Mathematic subject classification 03E72•9010
1 Introduction

It is pervasive to evaluate several alternatives with multiple attributes in real-life (Yager 2018; Dong et al. 2016; Wei 2017), which is known as multiple attributes decision-making (MADM). This method has been universally used to solve problems in engineering, technology, economy, management, and many other kinds of social, business and military decisions (Geldermann et al. 2009; Lourenço et al. 2012; Capuano et al. 2018; Saaty 2013). In the process of MADM, aggregating operators are often used to aggregate multiple attributes into a total evaluation value for a given alternative, making the comparison between different alternatives easier (Yager 2018).

The determination of attribute weights is the center of the construction process of a MADM problem. And there exist many approaches to obtain the attribute weights (Roberts and Goodwin 2002; Shirland et al. 2003; Horsky and Rao 1984; Pekelman and Sen 1974; Wei 2015; Gou et al. 2019). For example, Tang and Liao (2021) applied a data mining technique to the large-scale MAGDM and adopted a natural language processing from to mine public attribute preferences when determining the weights of attributes. By assuming that the weight information is completely unknown and partly known, Gou et al. (2020) established two different models for determining the attribute weights. Different weights can lead to completely different ranking results. Based on this, the real objective of some decision makers (DMs) is not the maximization of the group interests but the maximization of their own interests. They may strategically assign the weights or dishonestly express their opinions. The dishonest or non-cooperative behavior in decision-making process have been analyzed widely. For example, Yager (2001, 2002) considered a kind of strategic preference manipulation and suggested a mechanism to modify the aggregation function to resist this manipulation. Palomares et al. (2014) and Xu et al. (2015) proposed consensus models to prospect and manage non-cooperative behaviors in decision-making problems with a large number of DMs. And it is natural to assume that the process of setting attribute weights in MADM problems is not immune to dishonest behavior. Liu et al. (2019) and Dong et al. (2018) proposed mixed 0–1 linear programming models to derive the strategic weight vectors and manipulate the alternatives to the desired rankings.

However, the weights modification process are particularly challenging for manipulator due to the complexity and uncertainty caused by multiple participants and practical problems. One challenge is that different interest groups have their own benefits and often defend against the strategic assignment. The other is the difficulty in measuring the unit adjustment costs under uncertain environment, which means that it is not easy to find a proper method to correctly describe the uncertain costs.

The minimum cost consensus problem has been researched widely in group decision-making (Ben-Arieh and Easton 2007; Ben-Arieh et al. 2008; Cheng et al. 2018; Gong et al. 2015). Clearly, it is also preferable that the costs of the weight assignment should be as low as possible. Hence, the minimum cost weight adjustment model is proposed to find out a weight vector at the lowest possible costs (Liu et al. 2019). But in many multiple attribute decision publications, the unit adjustment costs are always assumed to be completely known (Labella et al. 2020; Tan et al. 2017; Zhang et al. 2011; Xu et al. 2015). Although minimum cost problems in MADM have been studied from many aspects, there are also some problems to be solved:
(1) Though there have been some works on the determination of attribute weights and the detection of dishonest behavior in decision-making, very few studies address the strategic weight assignment problems in MADM with robust optimization method.

(2) In our real-life, many costs are difficult to accurately estimate due to the incomplete information. The input data are not always precisely known and the influence of data uncertainty should be taken into account.

(3) Depending on the amount of available information and the urgency of the time, the uncertainty levels can always be varied. Besides, the actual problems in our life are complex and varied, so the types of uncertainty must be very different. It is important for us to choose a proper tool to describe the uncertainty.

Considering that the cost data can often be provided with uncertainty in many cases, in this paper, we study the situation in which the uncertainty is expressed in terms of robustness. As an effective uncertainty optimization tool, robust optimization aims at measuring the uncertainty by constructing uncertain sets to represent the information of unknown parameters (Ben-Tal and Nemirovski 1999, 2000; Gorissen et al. 2015). The tractable representation of the so-called robust counterpart is one of the core processes in robust optimization (Wiesemann et al. 2014).

The most commonly used uncertain sets are box set, ellipsoid set and polyhedron set, whose goals are to optimize the system in the worst case (Gorissen et al. 2015; Bertsimas and Sim 2012). Although robust optimization is a relatively new research field, there have been many research works that have shown the value of this method in many applications (Gorissen et al. 2015; Qu et al. 2020). For example, in the share-of-choice single product design problem, Wang and Curry (2012) proposed and evaluated a robust optimization model to address the issue of part worth uncertainty directly during the modeling stage. Yan and Tang (2009) considered the uncertainty in market demands instead of utilizing a fixed market share and market demands. Then, models were developed by stochastic and robust optimization methods and were tested using data from a major Taiwan inter-city bus operation. Ji et al. (2020) also considered the uncertainty in market demands and constructed a mixed integer robust programming model to solve the perishable products inventory routing problem, which considered the time window costs and opportunity constraints. Recently, Han et al. (2020) added the distributionally robust to minimum cost consensus model, overcoming the optimism of the original minimum cost consensus model and the conservatism of the robust consensus model. Qu et al. (2021) applied robust optimization method to measure uncertain costs and proposed three mixed integer robust maximum expert consensus models. Huang et al. (2020) studied a two-stage distributed robust optimization problem where the nominal distribution was estimated by data-driven approach and considered the risk aversion at the same time.

In this paper, we introduce the robust optimization to MADM problems, and apply several uncertain sets to measure the uncertainty of the costs for assigning the attribute weights. The main contributions of this work can be shown in the following three aspects:

(1) This paper considers the costs in the process of assigning the attribute weights to achieve a desired alternative ranking. By considering the deterministic decision-making environment and uncertain decision-making environment, we propose several minimum cost models for multiple attribute strategic weight assignment (MASWA) problems.
(2) Robust optimization theory is applied to measure the uncertainty of the unit adjustment costs. Uncertain sets including box uncertain set, ellipsoid uncertain set and polyhedron uncertain set are used to characterize the perturbation vectors, which allow to control the uncertain levels and conservatism. To solve the robust models easily, the process of transforming the robust counterpart to the tractable representation is discussed deeply.

(3) A numerical example is conducted to test the validity of the proposed four MASWA models. Comparison between MASWA model with certainty unit adjustment costs and model with robust unit adjustment costs is performed. And further comparative analysis to show the effects regarding different uncertain levels is also presented.

The structure of this paper is carried out as follows. Section 2 presents the operation process of MADM, and provides some basic concepts of robust optimization theory. Section 3 proposes a MASWA model with minimum adjustment costs, where the costs associated to each attribute weight are denoted by deterministic number. Section 4 reconstructs the certainty MASWA model to robust models with box set, ellipsoid set and polyhedron set, respectively. Then the process of transforming the robust form to the tractable form is proved. Section 5 provides the example of the anti-epidemic performance of 14 provinces and cities to detect the validity of the proposed models. And a comparison between the certainty model and the three uncertainty models is presented. A further comparative analysis to show the effects of different uncertain levels is also raised in this part. Finally, Sect. 6 provides some concluding remarks and future research agenda.

2 Preliminaries

For the sake of understanding, this section introduces some basic knowledge that will be used throughout the paper, including the MADM problem and robust optimization theory, and some important notations.

2.1 Multiple attribute decision-making

Consider an MADM problem which can be described as follows: Let $X = \{x_1, x_2, \ldots, x_m\}$ be a finite set of alternatives, $A = \{a_1, a_2, \ldots, a_n\}$ be a set of predefined attributes, and $W = (w_1, w_2, \ldots, w_n)^T$ be the weight vector of the attributes, where $w_j \geq 0$ and $\sum_{j=1}^{n} w_j = 1$.

Let $I = \{1, 2, \ldots, m\}$ and $J = \{1, 2, \ldots, n\}$ be number sets. Let $V = [v_{ij}]_{m \times n}$ be the decision matrix, where $v_{ij}$ denotes the attribute value of an alternative $x_i \in X$ with respect to attribute $a_j \in A$. The process of an MADM problem mainly includes two steps.

(1) Normalization phase

To eliminate the influence from different physical dimensions and evaluation criterion, the obtained attribute values need to be standardized first. According to the two categories of attributes, benefit attributes and cost attributes, the attribute values can be normalized as follows:
if \( a_j \in A \) is a benefit attribute, while

\[
\bar{v}_{ij} = \frac{v_{ij} - \min(v_{ij})}{\max(v_{ij}) - \min(v_{ij})}
\]

if \( a_j \in A \) is a cost attribute. Then, the corresponding normalized decision-making matrix \( \bar{V} = [\bar{v}_{ij}]_{m \times n} \) is obtained.

2.2 Aggregation and ranking of alternatives

We can calculate the overall evaluation of an alternative by

\[
D(x_i) = F(\bar{v}_{i1}, \bar{v}_{i2}, \ldots, \bar{v}_{in})
\]

with \( F \) being an aggregation function. Using the weighted average (WA) and the ordered weighted average (OWA) operators, the total value of an alternative \( x \) is frequently calculated, respectively, as

\[
D(x_i) = \text{WA}(\bar{v}_{i1}, \bar{v}_{i2}, \ldots, \bar{v}_{in}) = \sum_{j=1}^{n} w_j \bar{v}_{ij}
\]

where \( F \) is the function using WA operator and \( w_j \) is the weight of the attribute \( a_j \).

\[
D(x_i) = \text{OWA}(\bar{v}_{i1}, \bar{v}_{i2}, \ldots, \bar{v}_{in}) = \sum_{j=1}^{n} w_j \bar{v}_{i(j)}
\]

where \( F \) is the function using OWA operator, \( \bar{v}_{i(j)} \) is the \( j \)-th largest value in \( \{\bar{v}_{i1}, \bar{v}_{i2}, \ldots, \bar{v}_{in}\} \), and \( w_j \) is the weight of the \( j \)-th largest value \( \bar{v}_{i(j)} \).

In this paper, we only discuss the situation where the WA operator is used. Let \( Q^h = \{x_i | D(x_i) > D(x_h), i = 1, 2, \ldots, m\} \) be the set of the alternatives whose evaluation values are greater than that of the alternative \( x_h \), and \( |Q^h| \) be the cardinality of the set. Apparently, \( x_h \notin Q^h \) for \( x_h \) should not be larger than itself. Then, let \( r(x_h) \) be the ranking of the alternative \( x_h \), which can be calculated as \( r(x_h) = |Q^h| + 1 \).

2.2 Robust optimization

For the sake of exposition, we use a linear optimization problem to demonstrate the use of robust optimization, but we point out that most uncertain problems can be generalized for other forms of optimization problems. A general linear optimization problem is frequently formulated as

\[
\min c^T x
\]

s.t. \( Ax \leq b \)

where \( x \in \mathbb{R}^n \) is the vector of decision variables, \( c \in \mathbb{R}^n \) is the coefficient, \( A \) is an \( m \times n \) constraint matrix, and \( b \in \mathbb{R}^m \) is the right hand side vector. These parameters are usually assumed to be certainty in many cases. However, the data of real world problems are not
always known exactly. Assuming that the objective of the linear optimization problem is certain, the robust counterpart of problem (5) is

$$\min \ c^T x$$

s.t. \ $Ax \leq b$

$$(A, b) \in U$$

Assume that $a_i^T x \leq b_i$ is the $i$-th constraint in $Ax \leq b$. The uncertain parameters $a_i$ and $b_i$ of the linear inequalities vary in the uncertainty set

$$U = \left\{ [a_i; b_i] = [a^0_i; b^0_i] + \sum_{l=1}^{L} \xi_l [a^l_i; b^l_i] : \xi \in Z \right\}$$

where $a^0_i$ and $b^0_i$ are nominal data, $a^l_i$ and $b^l_i$ are basic shifts, $\xi$ is perturbation vector varying in a given perturbation set $Z$. The inequality can also be written as

$$a^T_i x \leq b_i \ \forall \left([a_i; b_i] = [a^0_i; b^0_i] + \sum_{l=1}^{L} \xi_l [a^l_i; b^l_i] : \xi \in Z\right)$$

We can obtain the tractable representation of the robust counterpart as follows:

$$a^0_i x + \max_{\xi \in Z} \left[ \sum_{l=1}^{L} \xi_l [a^l_i x - b^l_i] \right] \leq b^0_i$$

### 2.3 Notation

The main notations in this paper are presented in Table 1.

### 3 Basic minimum cost strategic weight assignment model

In MADM problems, the attribute weights usually influence the rankings of alternatives heavily. Based on this, some DMs may set the attribute weights intentionally to achieve the desired rankings of them. However, the weight cannot be modified arbitrarily and a cost always be required. In this part, a mixed 0–1 linear programming model is constructed for deriving a strategic ranking with minimum adjustment costs under WA operator.

Apparently, the weight vector’s change will lead to the change of $r(x_h)$. Without loss of generality, we assume that the manipulator wants to assign the alternative $x_h$ in set $\{x_{h\in H}|H \in \{1, 2, \ldots, m\}\}$ to the predefined ranking. Moreover, we define the ranking of the assigned alternative $x_h$ is $\{r^*(x_{h\in H})|H \in \{1, 2, \ldots, m\}\}$. That is, $r(x_h) = r^*(x_{h})$ will be hold after strategically setting attribute weights. Assuming that the original attribute weight vector is $W^0 = (w^0_1, w^0_2, \ldots, w^0_n)^T$ and the revised one is $W = (w_1, w_2, \ldots, w_n)^T$, the distance between the original and the revised $j$-th attribute weight can be measured by

$$d_j = \left| w^0_j - w_j \right|$$
However, a predefined weight cannot be changed easily and always consumes time and energy. We denote all these consumptions briefly as certainty unit costs $c_j$. It is reasonable that the manipulator wishes to minimize the total costs and achieve a strategic weight vector, i.e.,

$$\min \sum_{j=1}^{n} c_j d_j \quad (11)$$

Based on Eq. (10) and Form. (11), an optimization model to obtain the manipulator’s strategic weights and the minimum adjustment costs is presented as follows:

$$\min \sum_{j=1}^{n} c_j d_j \quad (12)$$

s.t.  \( r(x_h) = r^*(x_h), \quad \forall h \in H \)

To derive the optimum solution to model (12), a binary variable $y_{ih} \in \{0, 1\}$ and a constant number $M$ whose value is large enough are introduced. Then, if and only if variable $y_{ih} = 1$ under the constraint conditions: $\sum_{j=1}^{n} w_j \bar{v}_{ij} > \sum_{j=1}^{n} w_j \bar{v}_{hj} - (1 - y_{ih})M$ and

---

**Table 1** The main notations in this paper

| Notations         | Descriptions                                           |
|-------------------|--------------------------------------------------------|
| Indices and sets  |                                                        |
| $i$               | Ordinal number $i \in I = \{1, 2, ..., m\}$            |
| $j$               | Ordinal number $j \in J = \{1, 2, ..., n\}$            |
| $X = \{x_1, x_2, ..., x_m\}$ | Set of alternatives                                   |
| $A = \{a_1, a_2, ..., a_n\}$ | Set of attributes                                     |
| $V = [v_{ij}]_{m \times n}$ | Decision matrix                                       |
| Variables         |                                                        |
| $w_j$             | Revised attribute weight over attribute $a_j$          |
| $y_{ih}$          | 0–1 variable                                           |
| Parameters        |                                                        |
| $w_j^0$           | Original attribute weight over attribute $a_j$         |
| $v_{ij}$          | Original decision opinion of alternative $x_i$ under attribute $a_j$ |
| $\bar{v}_{ij}$    | Standardized decision opinion of alternative $x_i$ under attribute $a_j$ |
| $c_j$             | The unit adjustment costs of changing the $j$-th attribute weight |
| $D(x_i)$          | Evaluation function of alternative $x_i$              |
| $r^*(x_i)$        | The ranking of alternative $x_i$                      |
| $M$               | A constant number whose value is large enough          |
| $\Omega$          | The uncertain level of box uncertain set               |
| $\psi$            | The uncertain level of ellipsoid uncertain set         |
| $\Gamma$          | The uncertain level of polyhedron uncertain set        |
| $c_0$             | The nominal data of unit adjustment costs vector       |
| $c_l$             | The basic shifts of unit adjustment costs vector       |

---
\[ \sum_{j=1}^{n} w_j v_{ij} \leq \sum_{j=1}^{n} w_j v_{ih} + y_{ih} M, \] the evaluation value of \( x_i \) is larger than \( x_h \). Else, \( y_{ih} = 0 \) and we derive \( D(x_i) \leq D(x_h) \) in that case. Then, the ranking of \( x_h \) can be represented by \( r(x_h) = \sum_{i=1, i \neq h}^{m} y_{ih} + 1 \) and must equal to a predefined ranking \( r^*(x_h) \). By requiring \( i \neq h \), the effect from the value of \( y_{hh} \) can be eliminated. We denote the cost vector as \( c = (c_1, c_2, \ldots, c_n)^T \) and distance vector as \( d = (d_1, d_2, \ldots, d_n)^T \). Therefore, we transform model (12) into the mixed 0–1 programming model (13).

\[
\begin{align*}
\text{min} & \quad c^T d \\
\text{s.t.} & \quad \sum_{j=1}^{n} w_j v_{ij} > \sum_{j=1}^{n} w_j v_{ih} - (1 - y_{ih}) M, \quad \forall i \in I \\
& \quad \sum_{j=1}^{n} w_j v_{ij} \leq \sum_{j=1}^{n} w_j v_{ih} + y_{ih} M, \quad \forall i \in I, \\
& \quad y_{ih} = 0 \text{ or } 1, \quad \forall i \in I, \forall h \in H \\
& \quad \sum_{i=1, i \neq h}^{m} y_{ih} + 1 = r^*(x_h), \quad \forall h \in H \\
& \quad \sum_{j=1}^{n} w_j = 1 \\
& \quad 0 \leq w_j \leq 1, \quad \forall j \in J
\end{align*}
\] (13)

**Proposition 1** Let \( g_j = w^0_j - w_j \) and \( c^T d \leq B \), model (13) can be equivalently transformed into the form of mixed 0–1 linear programming model as follows:

\[
\begin{align*}
\text{min} & \quad B \\
\text{s.t.} & \quad \sum_{j=1}^{n} w_j v_{ij} > \sum_{j=1}^{n} w_j v_{ih} - (1 - y_{ih}) M, \quad \forall i \in I \\
& \quad \sum_{j=1}^{n} w_j v_{ij} \leq \sum_{j=1}^{n} w_j v_{ih} + y_{ih} M, \quad \forall i \in I \\
& \quad g_j = w^0_j - w_j, \quad \forall j \in J \\
& \quad g_j \leq d_j, \quad \forall j \in J \\
& \quad -g_j \leq d_j, \quad \forall j \in J \\
& \quad c^T d \leq B \\
& \quad y_{ih} = 0 \text{ or } 1, \quad \forall i \in I, \forall h \in H \\
& \quad \sum_{i=1, i \neq h}^{m} y_{ih} + 1 = r^*(x_h), \quad \forall h \in H \\
& \quad \sum_{j=1}^{n} w_j = 1 \\
& \quad 0 < w_j < 1, \quad \forall j \in J
\end{align*}
\] (14)
Proof For $d_j = |w_j^0 - w_j|$ equals to $d_j = \max \{ w_j^0 - w_j, -(w_j^0 - w_j) \}$, $d_j \geq w_j^0 - w_j$ and $d_j \geq -(w_j^0 - w_j)$ can be obtained. Let $g_j = w_j^0 - w_j$, the inequality constraints can be transformed to $d_j \geq g_j$ and $d_j \geq -g_j$. This completes the proof of Proposition 1.

Apparently, if the optimal solution to model (14) exists, it is possible for a manipulator to obtain the strategic ranking of an alternative. Otherwise, a strategic weight vector cannot be derived and the preferred ranking cannot be achieved. The decision variables in this model are $W = (w_1, w_2, \ldots, w_n)^T$ and $y_{ih}(h \in G)$.

4 Minimum cost strategic weight assignment model with robust optimization method

In practical cases, the costs cannot be provided in certainty form for the urgency of time or inadequacy of information. Therefore, we define the unit adjustment costs in the uncertain sets. Assume that cost $c$ is an uncertain parameter with the data varying in the given uncertainty set

$$U = \left\{ c = c_0 + \sum_{l=1}^{L} \xi_l c_l : \xi \in Z \right\}$$

where $c_0$ is nominal data, $c_l (l \in L)$ is basic shift, $G = \{1, 2, \ldots, L\}$, $\xi$ is a perturbation vector varying on a given perturbation set $Z$. The random perturbations can affect the uncertain data entries of a particular inequality constraint. $c$ is the “true” value of an uncertain data input which is obtained from the nominal value $c_0$ of the input and the random perturbation part (Ben-Tal and Nemirovski 2000). Then, the robust counterpart of the cost constraint of model (13) can be denoted as

$$c^T d \leq B, \forall \left( c = c_0 + \sum_{l=1}^{L} \xi_l c_l : \xi \in Z \right)$$

(16)

Considering the worst case, it is equivalent to the following formulation.

$$c_0^T d + \max_{\xi \in Z} \sum_{l=1}^{L} \xi_l c_l^T d \leq B$$

(17)

Then, we discuss the situations when vector $\xi$ is defined in three different uncertain sets.

4.1 MASWA model with box uncertain set

Consider the case of interval uncertainty, where $\xi$ is defined in a box set. Box set is most robust as it contains the full range of realizations for each component of $\xi$ and guarantees that the constraint is never violated. However, it is not very possible that all uncertain parameters can take their worst case values. Hence, the smaller uncertainty sets should be developed to enable the constraint to be “nearly never” violated (Gorissen et al. 2015).
Proposition 2 If $Z$ is a box set which is defined as $Z^{\text{Box}} = \{ \xi \in R^L : \|\xi\|_\infty \leq \psi \}$, where $\psi$ is an uncertain level parameter, the robust optimization form of model (13) can be represented as

\[
\min c_0^T d + \psi \sum_{l=1}^L u_l
\]

s.t. $\sum_{j=1}^n w_j v_{ij} \geq \sum_{j=1}^n w_j v_{ij} - (1 - y_{ih}) M, \ \forall i \in I$

\[
\sum_{j=1}^n w_j v_{ij} \leq \sum_{j=1}^n w_j v_{ij} + y_{ih} M, \ \forall i \in I
\]

\[
g_j = w^0_j - w_j, \ \forall j \in J
\]

\[
g_j \leq d_j, \ \forall j \in J
\]

\[-g_j \leq d_j, \ \forall j \in J
\]

\[-u_l \leq c_l^T d \leq u_l, \ \forall l \in G
\]

\[
y_{ih} = 0 \text{ or } 1, \ \forall i \in I, \forall h \in H
\]

\[
\sum_{i=1}^m y_{ih} + 1 = r^x(x_h), \ \forall h \in H
\]

\[
\sum_{j=1}^n w_j = 1
\]

\[
0 < w_j < 1, \ \forall j \in J
\]

Proof According to the form of box set, the inequality (17) can be rewritten as

\[
c_0^T d + \sum_{l=1}^L \xi_l c_l^T d \leq B, \forall (\xi \in R^L : \|\xi\|_\infty \leq \psi)
\]  

Then,

\[
\sum_{l=1}^L \xi_l c_l^T d \leq B - c_0^T d, \forall (\xi \in R^L : \|\xi\|_\infty \leq \psi)
\]

It is equivalent to the following worst case reformulation.

\[
\max_{\|\xi\|_\infty \leq \psi} \sum_{l=1}^L \xi_l c_l^T d \leq B - c_0^T d
\]

The maximum in the left side of the inequality is clearly $\psi \sum_{l=1}^L \left| c_l^T d \right|$, and we achieve the representation of $c_l^T d \leq B$ by the following explicit convex constraint.

\[
c_0^T d + \psi \sum_{l=1}^L \left| c_l^T d \right| \leq B
\]

Then, adopt a representation by a system of linear inequalities.
Hence, Proposition 2 is proved. And model (14) is transformed to a computationally tractable box-MASWA.

4.2 MASWA model with ellipsoid uncertain set

In this part, we will consider the case where \( Z \) is an ellipsoid set. It can be normalized by assuming that uncertain set \( Z \) is merely the ball of radius \( \Omega \) centered at the origin. When the uncertainty set for a linear constraint is ellipsoid, the robust counterpart turns out to be a conic quadratic problem (Ben-Tal and Nemirovski 1999).

**Proposition 3** If \( Z \) is an ellipsoid set which is defined as \( Z_{\text{Ellipsoid}} = \{ \xi \in R^L : \| \xi \|_2 \leq \Omega \} \), where \( \Omega \) is an uncertain level parameter, the robust optimization form of model (14) can be represented as

\[
\begin{aligned}
\min & \quad c_0^T d + \Omega \sqrt{\sum_{i=1}^L u_i^2} \\
\text{s.t.} & \quad \sum_{j=1}^n w_j v_{ij} > \sum_{j=1}^n w_j v_{hj} - (1 - y_{ih})M, \forall i \in I \\
& \quad \sum_{j=1}^n w_j v_{ij} \leq \sum_{j=1}^n w_j v_{hj} + y_{ih}M, \forall i \in I \\
& \quad g_j = w_j^0 - w_j, \forall j \in J \\
& \quad g_j \leq d_j, \forall j \in J \\
& \quad -g_j \leq d_j, \forall j \in J \\
& \quad -u_l \leq c_l^T d \leq u_l, \forall l \in G \\
& \quad y_{ih} = 0 \text{ or } 1, \forall i \in I, \forall h \in H \\
& \quad \sum_{i=1, i \neq h}^m y_{ih} + 1 = r^s(x_h), \forall h \in H \\
& \quad \sum_{j=1}^n w_j = 1 \\
& \quad 0 < w_j < 1, \forall j \in J
\end{aligned}
\]

**Proof** According to the form of ellipsoid set, the inequality (17) can be rewritten as

\[
c_0^T d + \sum_{i=1}^L \xi_i c_i^T d \leq B, \forall (\xi \in R^L : \| \xi \|_2 \leq \Omega)
\]

Then,
\begin{equation}
\sum_{l=1}^{L} \xi_l c_l^T d \leq B - c_0^T d, \forall \xi \in R^L : \|\xi\|_2 \leq \Omega \tag{26}
\end{equation}

It is equivalent to the following worst case reformulation.

\begin{equation}
\max_{\|\xi\|_2 \leq \Omega} \sum_{l=1}^{L} \xi_l c_l^T d \leq B - c_0^T d \tag{27}
\end{equation}

Replace original constraint $c^T d \leq B$ with an explicit convex constraint representation as follows:

\begin{equation}
c_0^T d + \Omega \sqrt{\sum_{l=1}^{L} (c_l^T d)^2} \leq B \tag{28}
\end{equation}

Then, adopt a representation by a system of linear inequalities

\begin{equation}
\begin{cases}
-u_l \leq c_l^T d \leq u_l, \forall l \in G \\
c_0^T d + \Omega \sqrt{\sum_{l=1}^{L} u_l^2} \leq B
\end{cases} \tag{29}
\end{equation}

Hence, Proposition 3 is also proved, and certainty MASWA model (14) is transformed to a computationally tractable ellipsoid-MASWA.

### 4.3 MASWA model with polyhedron uncertain set

In this part, we will consider the case where $Z$ is the intersection of $\|\cdot\|_\infty$ and $\|\cdot\|_1$. First, consider a rather general case when the perturbation set $Z$ in (16) is defined with a conic representation

\begin{equation}
Z = \{ \xi \in R^L : \exists \mu \in R^K : P\xi + Q\mu + p \in K \} \tag{30}
\end{equation}

where $K$ is a closed convex pointed cone in $R^K$ and has a nonempty interior. $P, Q$ are given matrices and $p$ is a given vector. In the case when $K$ is not a polyhedral cone, assume that the following representation is strictly feasible.

\begin{equation}
\exists (\overline{\xi}, \overline{\mu}) : P\overline{\xi} + Q\overline{\mu} + p \in \text{int } K. \tag{31}
\end{equation}

**Definition 1** (Ben-Tal et al. 2009) Let the perturbation set $Z$ be defined as (30). Consider the case of non-polyhedral $K$ and let also (31) take place. Then the semi-infinite constraint (16) can be represented by a series of conic inequalities with variables $d \in R^n, y \in R^N$: 

\[ \]
where $K^* = \{ y : y^T z \geq 0 \forall z \in K \}$ is the cone dual to $K$.

**Proof** We have $d$ is feasible for (16)

\[ \begin{align*}
\sup_{\xi \in \mathbb{Z}} \left\{ c^T_0 d - B + \sum_{l=1}^{L} \xi_l c^T_l d \right\} & \leq 0 \\
\sup_{\xi \in \mathbb{Z}} \sum_{l=1}^{L} \xi_l c^T_l d & \leq -(c^T_0 d - B) \\
\max_{\xi,v} \left\{ \sum_{l=1}^{L} \xi_l c^T_l d : P\xi + Qv + p \in K \right\} & \leq -(c^T_0 d - B)
\end{align*} \]

The result shows that $d$ is feasible for (16) if and only if the optimal value in the conic program

\[ \max_{\xi,v} \left\{ \sum_{l=1}^{L} \xi_l c^T_l d : P\xi + Qv + p \in K \right\} \]  

is $\leq -(c^T_0 d - B)$. First, assume that (31) takes place. Then (CP) is strictly feasible, and applying the Conic Duality Theorem, the optimal value in (CP) is $\leq -(c^T_0 d - B)$ if and only if the optimal value in the conic dual to the (CP) problem

\[ \min_y \{ p^T y : Q^T y = 0, P^T y = -(c^T_0 d - B), y \in K^* \} \]  

is achieved and is $\leq -(c^T_0 d - B)$. Now assume that $K$ is a polyhedral cone. According to the LO Duality Theorem, the same conclusion can be yielded: the optimal value in (CP) is $\leq -(c^T_0 d - B)$ if and only if there is the optimal value in (CD) and the value is $\leq -(c^T_0 d - B)$. In other words, under the premise of the Definition, $d$ is feasible for (16) if and only if (CD) has a feasible solution $y$ with $P^T y \leq -(c^T_0 d - B)$. Hence, Definition 1 is proved.

**Definition 2** (Ben-Tal et al. 2009) When the cone $K$ participating in (30) is the direct product of simpler cones $K^1, \ldots, K^s$, representation (30) can take the form

\[ Z = \{ \xi : \exists \mu^1, \ldots, \mu^s : P_s \xi + Q_s \mu^s + p_s \in K^s, s = 1, \ldots, S \} \]  

In this case, (32) becomes the system of conic constraints in variables $d, y^1, \ldots, y^s$ as follows:
\[
\begin{align*}
&\sum_{s=1}^{S} p_s^T y^s + c_0^T d \leq B \\
&Q_s^T y^s = 0, \quad s = 1, \ldots, S \\
&\sum_{s=1}^{S} (P_s^T y^s)_I + c_I^T d = 0, \quad \forall I \in G \\
y^s \in K^*_s, \quad s = 1, \ldots, S
\end{align*}
\]  

(34)

where \(K^*_s\) is the cone dual to \(K^s\).

**Proposition 4** If \(Z\) is a polyhedron set or what we called budgeted uncertainty set which is defined as \(Z_{\text{polyhedron}} = \{\xi \in \mathbb{R}^L : \|\xi\|_\infty \leq 1, \|\xi\|_1 \leq \Gamma\}\), where \(\Gamma\) is an uncertain level parameter, the robust optimization form of model (14) can be represented as

\[
\begin{align*}
\min & \quad c_0^T d + \sum_{l=1}^{L} |z_l| + \Gamma \max_j |\omega_l| \\
\text{s.t.} & \quad z_i + \omega_i = -c_l^T d, \quad \forall l \in G \\
& \quad \sum_{j=1}^{n} w_j \tilde{v}_{ij} > \sum_{j=1}^{n} w_j \tilde{v}_{ij} - (1 - y_{ih})M, \quad \forall i \in I \\
& \quad \sum_{j=1}^{n} w_j \tilde{v}_{ij} \leq \sum_{j=1}^{n} w_j \tilde{v}_{ij} + y_{ih}M, \quad \forall i \in I \\
& \quad g_j = w^0_j - w_j, \quad \forall j \in J \\
& \quad g_j \leq d_j, \quad \forall j \in J \\
& \quad -g_j \leq d_j, \quad \forall j \in J \\
& \quad -u_I \leq c_I^T d \leq u_I, \quad \forall I \in G \\
& \quad y_{ih} = 0 \text{ or } 1, \quad \forall i \in I, \forall h \in H \\
& \quad \sum_{i=1,i \neq h}^{m} y_{ih} + 1 = r^*(x_h), \quad \forall h \in H \\
& \quad \sum_{j=1}^{n} w_j = 1 \\
& \quad 0 < w_j < 1, \quad \forall j \in J
\end{align*}
\]

(35)

**Proof** According to \(Z_{\text{polyhedron}} = \{\xi \in \mathbb{R}^L : \|\xi\|_\infty \leq 1, \|\xi\|_1 \leq \Gamma\}\), the cone representation of representation (33) becomes \(Z = \{\xi \in \mathbb{R}^L : P_1^T \xi + p_1 \in K^1, P_2^T \xi + p_2 \in K^2\}\), where

- \(P_1 \xi \equiv [\xi;0], p_1 = [0_{L \times 1};1], K^1 = \{[z;t] \in \mathbb{R}^L \times R : t \geq \|z\|_\infty\}\), whence \(K^*_1 = \{[z;t] \in \mathbb{R}^L \times R : t \geq \|z\|_1\}\);
- \(P_2 \xi \equiv [\xi;0], p_2 = [0_{L \times 1};\Gamma] \quad \text{and} \quad K^2 = K^*_2 = \{[z;t] \in \mathbb{R}^L \times R : t \geq \|z\|_1\}\), whence \(K^*_2 = K^1\).

Setting \(y^1 = [z;\tau_1], y^2 = [\omega;\tau_2]\) with one-dimensional \(\tau\) and \(L\)-dimensional \(z, \omega\), system (34) becomes the following system of constraints.
\[ \begin{align*}
\tau_1 + \Gamma \tau_2 + c_0^T d & \leq B \\
(z + \omega)_l = -c_l^T d, \forall l \in G \\
\|z\|_1 & \leq \tau_1 \\
\|\omega\|_{\infty} & \leq \tau_2
\end{align*} \]

(36)

\[ \begin{align*}
\sum_{l=1}^{L} |z_l| + \Gamma \max_l |\omega_l| + c_0^T d & \leq B \\
z_l + \omega_l = -c_l^T d, \forall l \in G
\end{align*} \]

(37)

\(\tau_1, \tau_2, z, \omega, d\) are variables among them. We can eliminate the \(\tau\) variables, obtain a representation of \(c^T d \leq B, \forall c = c_0 + \sum_{l=1}^{L} \xi_l c_l : \xi \in \mathcal{Z}\) and \(Z^{\text{polyhedron}} = \{\xi \in R^L : \|\xi\|_{\infty} \leq 1, \|\xi\|_1 \leq \Gamma\}\) by the following system of constraints in variables \(z, \omega, d\):

Therefore, Proposition 4 is also proved in detail. And we transform model (14) to polyhedron-MASWA. To the convenience for later numerical analysis, we denote model (14) as P1, model (18) as P2, model (24) as P3 and model (35) as P4 in this paper.

5 Numerical example and comparative analysis

In this section, an example about the assessment of the anti-epidemic performance of the 14 provinces and cities is explored to demonstrate the validity of the proposed MASWA models, and how the models work. A comparative performance analysis between the certainty strategic weight assignment model and the three robust strategic weight assignment models is provided to show the effects of uncertainty. Moreover, further analysis for detecting the influence of different uncertain levels is also included. The MATLAB 2020a is used to write the necessary programs and calculate the models, couples with the YALMIP toolbox.

5.1 Background description

The newly identified infectious coronavirus COVID-19 was first reported in Wuhan of China since December 2019 and has been discovered in many other countries around the globe (Chen et al. 2020). It can cause a sudden respiratory infection, which is often mild among children and healthy adults, but is much more fatal to old people and those with healthy problems. The spread of the epidemic has brought huge losses to the economy and seriously affected people’s normal life. To resist the spread of COVID-19 and reduce the influence on the economy, almost every region in China reacts to the virus quickly by screening for COVID-19 in large numbers such as maintaining social distance policies and emphasizing wearing a mask. Considering the different epidemic situation of different provinces and cities, we can use some indicators to evaluate the performance of them. The assessment of anti-epidemic performance is usually connected to the work efficiency and emergency management capacity of local government. To demonstrate the validity of our
Different weight attributes may lead to completely different ranking results. By studying how the strategic weight assignment works, it is meaningful for future research on avoiding the manipulation of alternative ranking. It is also very important for developing more reasonable ranking methods. Through an evaluation process, we assess the 14 provinces and cities \( x_1, x_2, \ldots, x_{14} \) from the five aspects \( \{a_1, a_2, a_3, a_4, a_5\} \). The description of the five attributes is presented in the following Table 2.

### Table 2 Five attributes in evaluating the 14 provinces and cities

| Attributes | Descriptions          |
|------------|-----------------------|
| \( a_1 \)  | Number of confirmed COVID-19 cases |
| \( a_2 \)  | Number of cure         |
| \( a_3 \)  | Number of deaths       |
| \( a_4 \)  | Number of close contacts |
| \( a_5 \)  | Number of medical observers |

We can find that \( a_5 \) is a benefit attribute, and find that \( a_1, a_3, a_4 \) and \( a_5 \) are cost attributes.

### Table 3 The data of the anti-epidemic performances of the 14 provinces and cities

| Province/city | \( a_1 \) | \( a_2 \) | \( a_3 \) | \( a_4 \) | \( a_5 \) |
|---------------|--------|--------|--------|--------|--------|
| \( x_1 \)    | 1273   | 1251   | 22     | 40265  | 2096   |
| \( x_2 \)    | 1018   | 1014   | 4      | 27415  | 1362   |
| \( x_3 \)    | 763    | 756    | 7      | 21830  | 1314   |
| \( x_4 \)    | 1218   | 1217   | 1      | 48710  | 2689   |
| \( x_5 \)    | 990    | 984    | 6      | 29323  | 572    |
| \( x_6 \)    | 146    | 144    | 2      | 2577   | 119    |
| \( x_7 \)    | 91     | 89     | 2      | 4337   | 209    |
| \( x_8 \)    | 136    | 133    | 3      | 3524   | 275    |
| \( x_9 \)    | 318    | 312    | 6      | 11223  | 640    |
| \( x_{10} \) | 134    | 134    | 0      | 5104   | 266    |
| \( x_{11} \) | 631    | 631    | 0      | 13642  | 860    |
| \( x_{12} \) | 18     | 18     | 0      | 437    | 47     |
| \( x_{13} \) | 168    | 162    | 6      | 6787   | 328    |
| \( x_{14} \) | 576    | 570    | 6      | 25111  | 1264   |

Different weight attributes may lead to completely different ranking results. By studying how the strategic weight assignment works, it is meaningful for future research on avoiding the manipulation of alternative ranking. It is also very important for developing more reasonable ranking methods. Through an evaluation process, we assess the 14 provinces and cities \( \{x_1, x_2, \ldots, x_{14}\} \) from the five aspects \( \{a_1, a_2, a_3, a_4, a_5\} \). The description of the five attributes is presented in the following Table 2.

#### 5.2 Numerical analysis

As we can see, the relevant actual data is presented in Table 2. Through the normalization process, the normalized decision matrix \( \overline{V} = [\overline{v}_{ij}]_{14 \times 5} \) is obtained (see Table 3). Let \( W = (w_1^0, w_2^0, w_3^0, w_4^0, w_5^0)^T \) be the initial attribute weight vector, where \( w_1^0 = w_2^0 = w_3^0 = w_4^0 = w_5^0 = 0.2 \). Then, assume that the cost vector for changing the corresponding attribute is \( c = (6, 9, 8, 7, 5)^T \). Considering the uncertainty of costs, \( \tilde{c} = c_0 + \sum_{l=1}^{L} \xi lc_l \), where \( c_0 = c = (6, 9, 8, 7, 5)^T, L = 3, c_l (l = 1, 2, 3) \) is randomly generated as \( c_1 = (-1, 0.6, -0.5, 0.7, -0.4), c_2 = (0.5, -0.7, 0.3, -0.9, 0.4) \) and
$c_3 = (-0.6, 0.4, 0.5, -0.7, 0.6)$. Moreover, we set the uncertain levels $\psi = 1$ in model $P2$, $\Omega = 1$ in model $P3$ and $\Gamma = 1$ in model $P4$.

Existing studies always set attribute weights directly or according to some given rules. The premise is that DMs are absolutely honest and their ambition is to obtain a most optimal alternative. However, in real-life, different DMs may stand for different interest groups and probably strategically assign the rankings to obtain their own benefits. Besides, it is not easy to change the attribute weights and money is often needed in return. Based on the information in Table 4, we assume that the manipulator aims to strategically set weights of the five attributes to illustrate the validity of the four MASWA models. In the following, we assume that a manipulator wants to make the alternative $x_k$ gets the desired ranking $r^*$. Then, based on models $P1$, $P2$, $P3$ and $P4$, the manipulator can strategically set an attribute weight vector $w^*$ with minimum adjustment costs $C^*$, to obtain the desired ranking order. For example, let $x_1$ be the target alternative and $r^*(x_1) = 1$ be the corresponding desired ranking. The comparison of the solutions between different models is demonstrated in Table 4. We can obtain the strategic attribute weight vector $w^* = (0.2, 0.5544, 0, 0.2, 0.0456)$ with minimum adjustment costs $C^* = 5.5614$ by model $P1$. In model $P2$, the $w^* = (0.2, 0.5544, 0, 0.2, 0.0456)$ with minimum weight adjustment costs $C^* = 6.0110$ can be calculated by model $P3$. As for model $P4$, the $w^* = (0.5528, 0.5188, 0, 0.0177, 0.0107)$ and minimum costs $C^* = 11.4754$. Then, strategically set the rankings of $x_3$, $x_4$ and $x_{11}$ in a same way, the corresponding results are shown in Table 5. Particularly, we can see that there are no solutions under all the four models when we want $x_3$ to achieve the first order, which means that the ranking order cannot be assigned arbitrarily.

5.3 Comparative analysis

A series of comparative analysis is presented in this part. First, comparison between the certainty minimum cost MASWA model and the three robust minimum cost MASWA models is presented. Then, a further comparative analysis to show the effects of different uncertain levels is also presented in this part.

| Province/city | $a_1$ | $a_2$ | $a_3$ | $a_4$ | $a_5$ |
|--------------|-------|-------|-------|-------|-------|
| $x_1$        | 0     | 1     | 0     | 0.1749| 0.2245|
| $x_2$        | 0.2032| 0.8078| 0.8182| 0.4411| 0.5023|
| $x_3$        | 0.4064| 0.5985| 0.6818| 0.5568| 0.5204|
| $x_4$        | 0.0438| 0.9724| 0.9545| 0     | 0     |
| $x_5$        | 0.2255| 0.7835| 0.7273| 0.4016| 0.8013|
| $x_6$        | 0.8980| 0.1022| 0.9091| 0.9557| 0.9727|
| $x_7$        | 0.9418| 0.0576| 0.9091| 0.9192| 0.9387|
| $x_8$        | 0.9060| 0.0933| 0.8636| 0.9361| 0.9137|
| $x_9$        | 0.7610| 0.2384| 0.7273| 0.7766| 0.7755|
| $x_{10}$     | 0.9076| 0.0941| 1     | 0.9033| 0.9171|
| $x_{11}$     | 0.5116| 0.4972| 1     | 0.7625| 0.6923|
| $x_{12}$     | 1     | 0     | 1     | 1     | 1     |
| $x_{13}$     | 0.8805| 0.1168| 0.7273| 0.8685| 0.8936|
| $x_{14}$     | 0.5554| 0.4477| 0.7273| 0.4889| 0.5394|
5.3.1 Comparison on the performances of different MASWA models

This section presents a fair comparative study between MASWA model based on deterministic unit adjustment costs, and the three robust MASWA models based on uncertain unit adjustment costs. To save space, we only select alternatives \( x_2 \) and \( x_{10} \) to illustrate the four models.

From Figs. 1 and 2, we can see the minimum adjustment costs on manipulating \( x_2 \) and \( x_{10} \) from Ranking 1 to Ranking 5 by the proposed four models. For the three robust cases, in comparison with the deterministic model P1, all the three robust minimum adjustment costs are higher than that under certainty situation. It means that it often cost more when cost varying on uncertain sets. Therefore, in real-life decision-making problems, information should be collected extensively to reduce the uncertainty of the environment, so as to reduce the decision-making costs. On the contrary, the uncertainty of weight modification costs can also be increased to increase the difficulty of adjusting attribute weights and suppress the strategy weight assignment behavior. In Fig. 2, we can find that all the minimum adjustment costs obtained by the four models equal to zero when we assign \( x_{10} \) to Ranking 3.

To explore the rationality of the results, we calculate the evolution values of the 14 alternatives by Eq. (3), with data in Table 4 and \( w_1^0 = w_2^0 = w_3^0 = w_4^0 = w_5^0 = 0.2 \). The calculation results are shown in Table 6.

| Target alternative | \( r^* \) | Model | \( C^* \) | \( w^* \) |
|--------------------|------|-------|-------|-------|
| \( x_1 \) | 1 | P1 | 5.5614 | \( (0.2, 0.5544, 0, 0.2, 0.0456) \) |
| | | P2 | 6.3056 | \( (0.2, 0.5544, 0, 0.2, 0.0456) \) |
| | | P3 | 6.0110 | \( (0.2, 0.5544, 0, 0.2, 0.0456) \) |
| | | P4 | 11.4754 | \( (0.4528, 0.5188, 0, 0.0177, 0.0107) \) |
| \( x_3 \) | 3 | P1 | 5.7394 | \( (0.2, 0.4639, 0.0126, 0.3235, 0) \) |
| | | P2 | 6.2936 | \( (0.2, 0.4639, 0.0126, 0.3235, 0) \) |
| | | P3 | 6.0743 | \( (0.2, 0.4639, 0.0126, 0.3235, 0) \) |
| | | P4 | 8.9923 | \( (0.0794, 0.4498, 0.021, 0.4498, 0) \) |
| \( x_4 \) | 1 | P1 | 3.5706 | \( (0.2, 0.4482, 0.2, 0.1518, 0) \) |
| | | P2 | 4.0918 | \( (0.2, 0.4482, 0.2, 0.1518, 0) \) |
| | | P3 | 3.8855 | \( (0.2, 0.4482, 0.2, 0.1518, 0) \) |
| | | P4 | 5.6747 | \( (0.2, 0.3576, 0.3576, 0.0424, 0.0424) \) |
| \( x_{11} \) | 2 | P1 | 1.5745 | \( (0.095, 0.305, 0.2, 0.2, 0.2) \) |
| | | P2 | 1.7949 | \( (0.095, 0.305, 0.2, 0.2, 0.2) \) |
| | | P3 | 1.7077 | \( (0.095, 0.305, 0.2, 0.2, 0.2) \) |
| | | P4 | 2.7741 | \( (0.1229, 0.2771, 0.2771, 0.2, 0.1229) \) |
| \( x_3 \) | 1 | P1 | No solution | No solution |
| | | P2 | No solution | |
| | | P3 | No solution | |
| | | P4 | No solution | |
Clearly, Table 6 shows that the ranking of alternative $x_{10}$ is 3 with the original attribute weights $w^0_1 = w^0_2 = w^0_3 = w^0_4 = w^0_5 = 0.2$. It means that alternative $x_{10}$ can achieve Ranking 3 without changing the weights. These results have demonstrated the validity of our proposed models.

### 5.3.2 Comparison on the performances of different uncertain levels

Uncertain level is an important concept in robust optimization theory, which can influence the conservatism of an uncertain set. Under different uncertain levels, the cost needed for manipulating the goal alternative may be different. Therefore, we use the fluctuation degree of minimum adjustment costs to measure the influence from the
changing of uncertain levels. For example, we select alternatives $x_2, x_4, x_5$ and $x_{11}$, and then set them to Ranking 1, respectively. Change the uncertain levels $\psi$, $\Omega$ and $\Gamma$ in the three robust models from 1 to 6. Then, the results of the minimum adjustment costs are shown in Tables 7, 8 and 9. To the facility of observation, we plot the results in Figs. 3, 4 and 5.

From the three figures, we can see that the minimum adjustment costs under all the three robust models of the four alternatives increase as uncertain levels increase. It means that the conservatism of a model increases with the increasing of uncertain levels. It also means that it will be more difficult to assign the ranking of alternatives.

### Table 6  The evolution values of the 14 alternatives with original attribute weights

| $x_i$ | $D(x_i)$ | $r(x_i)$ |
|------|---------|---------|
| $x_1$ | 0.2799 | 14 |
| $x_2$ | 0.5545 | 10 |
| $x_3$ | 0.5528 | 11 |
| $x_4$ | 0.3941 | 13 |
| $x_5$ | 0.5878 | 9 |
| $x_6$ | 0.7675 | 2 |
| $x_7$ | 0.7533 | 4 |
| $x_8$ | 0.7425 | 5 |
| $x_9$ | 0.6558 | 8 |
| $x_{10}$ | 0.7644 | 3 |
| $x_{11}$ | 0.6855 | 7 |
| $x_{12}$ | 0.800 | 1 |
| $x_{13}$ | 0.6973 | 6 |
| $x_{14}$ | 0.5517 | 12 |

### Table 7  The comparison of minimum adjustment costs under different uncertain levels $\psi$

| $x_i$ | $r^* \ C^*$ |
|------|-------------|
|      | $\psi = 1$ | $\psi = 2$ | $\psi = 3$ | $\psi = 4$ | $\psi = 5$ | $\psi = 6$ |
| $x_2$ | 1 | 3.8054 | 4.2828 | 4.7602 | 5.2377 | 5.7151 | 6.1925 |
| $x_4$ | 1 | 4.0918 | 4.6129 | 5.1341 | 5.6552 | 6.1749 | 6.5574 |
| $x_5$ | 1 | 2.8520 | 3.1009 | 3.3498 | 3.5987 | 3.8477 | 4.0966 |
| $x_{11}$ | 1 | 1.9862 | 2.2301 | 2.4741 | 2.7180 | 2.9619 | 3.2058 |

### Table 8  The comparison of minimum adjustment costs under different uncertain levels $\Omega$

| $x_i$ | $r^* \ C^*$ |
|------|-------------|
|      | $\Omega = 1$ | $\Omega = 2$ | $\Omega = 3$ | $\Omega = 4$ | $\Omega = 5$ | $\Omega = 6$ |
| $x_2$ | 1 | 3.6165 | 3.9049 | 4.1934 | 4.4818 | 4.7703 | 5.0588 |
| $x_4$ | 1 | 3.8855 | 4.2004 | 4.5153 | 4.8302 | 5.1451 | 5.4600 |
| $x_5$ | 1 | 2.7534 | 2.9038 | 3.0542 | 3.2047 | 3.3551 | 3.5055 |
| $x_{11}$ | 1 | 1.8897 | 2.0371 | 2.1844 | 2.3318 | 2.4792 | 2.6266 |
Table 9  The comparison of minimum adjustment costs under different uncertain levels $\Gamma$

| $x_i$ | $r^*$ | $C^*$ |
|-------|-------|-------|
|       | $\Gamma = 1$ | $\Gamma = 2$ | $\Gamma = 3$ | $\Gamma = 4$ | $\Gamma = 5$ | $\Gamma = 6$ |
| $x_2$ | 1 | 6.8822 | 6.9969 | 7.0925 | 7.1952 | 7.3025 | 7.4132 |
| $x_4$ | 1 | 5.6747 | 5.7693 | 5.8481 | 5.9713 | 6.1479 | 6.2613 |
| $x_5$ | 1 | 3.9014 | 3.9664 | 4.0206 | 4.1462 | 4.2982 | 4.4014 |
| $x_{11}$ | 1 | 3.1866 | 3.2397 | 3.2840 | 3.4610 | 3.6052 | 3.7114 |

Fig. 3  The trends of the minimum adjustment costs as the uncertain level $\psi$ increases

Fig. 4  The trends of the minimum adjustment costs as the uncertain level $\Omega$ increases
Conclusions

This paper focuses on the strategic weight assignment phenomenon in multiple attribute decision-making problems. Unlike previous studies, we consider the difficulty of changing the weight and introduce a cost to measure it. Besides, we denote the unit adjustment costs with deterministic numbers and indeterministic numbers, respectively. Robust optimization theory is applied to describe the indeterministic costs. Robust optimization is widely used to solve problems under uncertainty. The key idea is to use uncertain sets to measure indeterminate parameters and then optimize against worst-case realizations within the sets. This method also takes the uncertain level into account, which has a huge influence on the total adjustment costs.

The main contributions of this paper can be summarized as follows:

1. The strategic weight assignment problem was investigated based on uncertain unit adjustment costs, a series of mixed 0–1 programming models were constructed to obtain the desired ranking with an ambition to achieve the minimum adjustment costs.
2. Distinguished from deterministic research, we built the uncertain models with three uncertain sets. Through a practical example, we compared the proposed four models and found that the certainty model can always achieve a lower cost than all the three robust models.
3. We have proved that the minimum adjustment costs $c$ will increase as the uncertain levels increase. It means that the conservatism of the model increases and the costs to modify the weight become higher.

In this paper, we only study the case in which the robust uncertain sets are box set, ellipsoid set and polyhedron set. In future research, we will introduce some other uncertain sets to investigate their influence on minimum weight adjustment costs. Besides, motivated by the growing availability of data for operations research applications, it is significant for us to utilize data-driven method to design uncertainty sets for robust optimization. In practical
MADM problems, there are often many DMs participating in the discussion. Therefore, it is also meaningfully for us to study strategic weight assignment in large-scale group decision-making.

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