The effect of musculoskeletal problems on fatigue and productivity of office personnel: a cross-sectional study

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Keywords
Discomfort • Fatigue • Musculoskeletal system • Office • Pain • Productivity

Introduction. Work-related Musculoskeletal Disorders (WMSDs) can impact on fatigue and productivity of office workers. This study aimed to investigate the effect of musculoskeletal problems on fatigue and productivity among office personnel.

Methods. This study was performed on 101 Iranian office workers. Data were gathered through a demographic questionnaire, Nordic Musculoskeletal Questionnaire, Numeric Rating Scale, Persian version of Multidimensional Assessment of Fatigue Scale, and Persian version of Health and Work Questionnaire.

Results. The results revealed that the highest prevalence rates of musculoskeletal symptoms in the past week were related to neck (41.6%), lower back (41.6%), and shoulders (40.6%). The mean score of discomfort/pain was 1.67, 1.55, and 1.31 in the neck, lower back, and shoulders, respectively. Additionally, the severity of discomfort/pain in neck, shoulders, lower back, and thighs was correlated to total fatigue. The severity of discomfort/pain in neck, lower back, buttock, and thighs was also correlated to the concentration/focus subscale of productivity.

Conclusions. Improvement of working conditions is suggested to reduce musculoskeletal problems and fatigue and enhance productivity.

The economic and social pressure of MSDs in the working-age population are so huge that employers spend about $103,000 for every 100 employees annually [13]. In the USA (2012), 29% of injuries and diseases leading to days off work were attributed to WMSDs. Besides, Haufler et al. reported that the total cost of lost productivity linked to MSDs in the European Union’s population [10] might be about 2% of the Gross Domestic Product (GDP) [14]. On the other hand, direct costs (medical costs) arising from MSDs were $576 billion (4.5% of GDP) between 2004 and 2006. In the same period, indirect costs (calculated as lost wages) related to MSDs were $373 billion (2.9% of GDP).

Office workers are exposed to risk factors of WMSDs [15, 16]. The findings of the study by Maakip et al. revealed that the 6-month prevalence of MSDs was 92.8% and 71.2% among Malaysian and Australian office workers, respectively [15]. Alavi et al. also conducted a study in Iran and found that the prevalence rates of MSDs symptoms were 92.8% and 71.2% among Malaysian and Australian office workers, respectively [15]. Alavi et al. also conducted a study in Iran and found that the prevalence rates of MSDs symptoms in shoulders, hands/wrists, and elbows of office workers were 18.1%, 13.9%, 5.3%, respectively. Additionally, MSDs in shoulders, elbows, and wrists were associated with poor mental health (p < 0.001) [17]. In the same line, Choobineh et al. demonstrated that the prevalence rate of MSDs symptoms was 56.6% in the neck, 46.7% in wrists/hands, 44.6% in...
lower back, 39.2% in upper back, 38.2% in shoulders, 34.4% in knees, 24.1% in legs/feet, 15.0% in elbows, and 14.6% in thighs among Iranian office workers [18]. Generally, office workers comprise a big workforce group employed in any organization and workplace. These workers usually work in sedentary posture for a long time. This condition can be conducive for developing MSDs, fatigue, and loss of productivity. In the present study, it was hypothesized that MSDs could be effective in developing fatigue and loss of productivity. Therefore, this study was performed to assess musculoskeletal symptoms and discomfort/pain in office personnel and to examine the relationship between MSDs and fatigue and productivity.

Methods

Data gathering tools

a) Demographic questionnaire: This questionnaire included questions about age, weight, height, job tenure, daily sitting working time, sex, marital status, and education level.

b) Nordic Musculoskeletal Questionnaire (NMQ): NMQ examines the reported prevalence of MSDs in different body regions among the study population [19]. In the present study, reported musculoskeletal symptoms were limited to the past week. Each participant received the questionnaire in his/her workplace. The validity and reliability of the Persian version of NMQ had been surveyed by Choobineh et al. [20].

c) Numeric Rating Scale (NRS): NRS is a unidimensional measure of discomfort and pain intensity [21].

d) Persian version of the Multidimensional Assessment of Fatigue (P-MAF) Scale: Multidimensional Assessment of Fatigue (MAF) scale was developed by Belza et al. (1993) among older adults with rheumatoid arthritis [22]. This scale is in fact a revision of the Piper Fatigue Scale developed and tested among oncology patients [23]. MAF scale contains 16 items that assess various aspects of fatigue. This scale is a self-administered questionnaire to assess four dimensions of fatigue, including degree and severity, amount of distress it causes, its timing, and the degree to which fatigue interferes with daily living activities. Respondents are asked to reflect their experiences of fatigue in the past week [22]. In our study, the psychometric properties of P-MAF scale were examined among Iranian office workers. Accordingly, the internal consistency of the scale was acceptable ($\alpha \geq 0.854$) for all subscales. Indeed, the convergent validity ranged from 0.466 to 0.948 for all subscales. Moreover, factor analysis of P-MAF scale revealed that its items were related to severity, distress, timing of fatigue, interference with activity at home, and interference with activity outside the house.

e) Persian version of Health and Work Questionnaire (P-HWQ): Health and Work Questionnaire (HWQ) was developed by Shikihor et al. (2004) among a sample of reservation agents at a US-based international airline. HWQ assesses various aspects of workplace productivity. It consists of 30 questions responded through a 10-point Likert scale. These questions are categorized into six subscales, namely productivity, concentration/focus, supervisor relations, work and non-work satisfaction, and impatience/irritability [24]. In our study, the validity and reliability of P-HWQ were examined among Iranian office workers. Accordingly, the internal consistency of the Persian version of the questionnaire was acceptable for all subscales ($\alpha \geq 0.65$). Besides, factor analysis was acceptable ($> 0.4$) for each item related to the subscales.

Implementation of the study

This study was conducted on 101 Iranian office workers with at least one year of working experience. Employees with underlying diseases or accidents affecting the musculoskeletal system were excluded from the study. The participants were selected from Shiraz University of Medical Sciences through simple random sampling using the table of random numbers. All subjects voluntarily participated in the study after receiving information about the study objectives. They also signed written informed consents before commencement of the study. The study was conducted in accordance with the Helsinki Declaration of 1964 as revised in 2008. The required data were gathered in two weeks consecutively:

Week 1) In the first week, demographic questionnaire was completed by the participants. In order to assess the intensity of musculoskeletal discomfort/pain, the subjects were required to rate NRS on Saturday, Monday, and Wednesday at the beginning, middle, and end of the shift. Then, difference between the NRS scores at the beginning and end of the shift during the three working days was calculated and the mean of differences was considered as musculoskeletal discomfort/pain in the working week.

Week 2) NMQ was used to determine the prevalence rate of MSDs symptoms in the past week. Besides, P-MAF scale and P-HWQ were used to assess the participants’ fatigue and productivity in the past week (week 1), respectively.

Statistical analysis

In this study, the Statistical Package for Social Sciences 16 (SPSS Inc, Chicago, IL, USA) was used to analyze the data. Because the data did not appear to follow a normal distribution, Spearman’s correlation coefficient was used to evaluate the relationship between musculoskeletal discomfort/pain, and fatigue and productivity. It is worth mentioning that Kolmogorov-Smirnov test was used to test the normality of the data.

Results

Some personal characteristics of the studied office workers have been presented in Table I.
Tab. I. Some personal characteristics of the studied office workers (n = 101).

| Quantitative variables | Mean ± Standard deviation |
|------------------------|--------------------------|
| Age (years)            | 37.91 ± 13.52            |
| Weight (kg)            | 70.81 ± 15.80            |
| Stature (cm)           | 166.32 ± 13.66           |
| Job tenure (years)     | 12.30 ± 8.37             |
| Working hours per day  | 8.13 ± 1.88              |
| Working hours per week | 44.40 ± 14.24            |
| Hours of exercise per week | 2.94 ± 1.96 |

| Qualitative variables | No. (%) |
|-----------------------|---------|
| Sex                   | Male: 56 (55.4%) Female: 45 (44.6%) |
| Marital status        | Single: 30 (29.7%) Married: 71 (70.3%) |
| Education level       | Associate degree and lower: 34 (33.7%) Bachelor of science and higher: 67 (66.3%) |

Tab. II. The frequency of reported musculoskeletal symptoms in different body regions among workers during the past week (n = 101).

| Body region       | %       | No. |
|-------------------|---------|-----|
| Neck              | 41.6    | 42  |
| Shoulders         | 40.6    | 41  |
| Elbows            | 14.9    | 15  |
| Wrist/hands       | 26.7    | 27  |
| Upper back        | 30.7    | 51  |
| Lower back        | 41.6    | 42  |
| Thighs            | 12.9    | 15  |
| Knees             | 35.6    | 36  |
| Legs/feet         | 30.7    | 31  |

Tab. III. Mean ± standard deviation of the severity of discomfort in different body regions of the participants (n = 101).

| Body region       | Severity of pain | Mean ± standard deviation |
|-------------------|------------------|---------------------------|
|                  | Degree and severity | Distress that it causes | Degree of interference with activities of daily living | Timing of fatigue | Total fatigue/ Global Fatigue Index |
| Neck              | 0.363             | 0.418                     | 0.274         | -0.351 | 0.344 |
| Shoulders         | 0.304             | 0.262                     | 0.245         | -0.355 | 0.229 |
| Elbows            | 0.225             | 0.239                     | 0.154         | -0.351 | 0.104 |
| Wrist/hands       | 0.271             | 0.279                     | 0.123         | -0.370 | 0.158 |
| Lower back        | 0.283             | 0.316                     | 0.159         | -0.250 | 0.285 |
| Buttock           | 0.166             | 0.171                     | 0.121         | -0.343 | 0.104 |
| Thighs            | 0.111             | 0.104                     | 0.265         | 0.001  | 0.366 |
| Ankles            | 0.160             | 0.184                     | 0.118         | -0.219 | 0.125 |

Tab. IV. The correlations between the severity of discomfort/pain in different body regions and the scores of P-MAF and its subscales.

| P-MAF subscales | Degree of interference with activities of daily living | Timing of fatigue | Total fatigue/ Global Fatigue Index |
|-----------------|------------------------------------------------------|-------------------|-----------------------------------|
| Neck            | 0.363                                                 | 0.418             | 0.274                             | -0.351 | 0.344 |
| Shoulders       | 0.304                                                 | 0.262             | 0.245                             | -0.355 | 0.229 |
| Elbows          | 0.225                                                 | 0.239             | 0.154                             | -0.351 | 0.104 |
| Wrist/hands     | 0.271                                                 | 0.279             | 0.123                             | -0.370 | 0.158 |
| Lower back      | 0.283                                                 | 0.316             | 0.159                             | -0.250 | 0.285 |
| Buttock         | 0.166                                                 | 0.171             | 0.121                             | -0.343 | 0.104 |
| Thighs          | 0.111                                                 | 0.104             | 0.265                             | 0.001  | 0.366 |
| Ankles          | 0.160                                                 | 0.184             | 0.118                             | -0.219 | 0.125 |

*p: p-value, significance level α = 0.05
The prevalence rates of the reported musculoskeletal symptoms in different body regions among office workers during the past week have been presented in Table II. Mean ± standard deviation of severity of discomfort/pain in different body regions among the studied subjects has been displayed in Table III. As the table depicts, the means of severity of discomfort/pain were higher in the neck, lower back, and shoulders compared to other regions.

The correlations between the severity of discomfort/pain in different body regions and the scores of P-MAF and its subscales have been depicted in Table IV. Accordingly, the scores of discomfort/pain in neck, shoulders, lower back, and thighs were correlated to total fatigue. Based on the rule of thumb in interpreting the size of the correlation coefficient, these correlation coefficients were in the negligible or low correlation category (0-0.5) [25].

The correlations between the severity of discomfort/pain in different body regions and the scores of productivity subscales derived from P-HWQ have been presented in Table V. Based on the results, the severity of discomfort/pain in the neck, lower back, buttock, and thighs was only correlated only to the concentration/focus subscale of productivity. Based on the rule of thumb in interpreting the size of the correlation coefficient, these correlation coefficients were in the negligible correlation category (0-0.3) [25].

**Discussion**

The present study was carried out to assess the effect of musculoskeletal symptoms on fatigue and productivity among office workers. The mean ± standard deviation of age and working hours per week were 37.91 ± 13.52 years and 44.40 ± 14.24 hours, respectively. Additionally, 55.4% of the subjects were male and the rest (44.6%) were female.

The results of the study revealed that the highest prevalence rates of musculoskeletal symptoms in the past week were related to the neck (41.6%), lower back (41.6%), and shoulders (40.6%). A previous study noted that the prevalence rate of musculoskeletal symptoms among office workers ranged from 40% to 80% [26]. Besides, Rempel et al. stated that most MSDs symptoms in office workers were reported in upper limbs, neck, and shoulders and that these disorders constituted nearly 30% of all workplace injuries [27]. Moreover, the findings of the study by Choobineh et al. showed that the prevalence rate of musculoskeletal symptoms was 56.6% in the neck, 46.7% in wrists/hands, and 44.6% in lower back among Iranian office workers in the past 12 months [18]. The results of our previous study indicated that the highest prevalence rates of MSDs were related to the lower back (45.1%), neck (41.7%), and knees (33.8%) among the studied office workers [28]. Persistence of these problems can be attributed to static and awkward postures as well as repetitive movements [29]. The findings of the present study revealed that the mean scores of musculoskeletal discomfort/pain in the neck, lower back, and shoulders were 1.67, 1.55, and 1.31, respectively. This shows that the reported symptoms of musculoskeletal problems were in accordance with the participants’ perceived discomfort/pain.

The results also showed that the severity of musculoskeletal discomfort/pain in different body regions was correlated to different aspects of fatigue, including degree and severity, distress that it causes, degree of interference with activities of daily living, and timing of fatigue. Indeed, the severity of musculoskeletal discomfort/pain in different body regions and the score of productivity subscales.

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**Tab. V.** The correlations between the severity of discomfort/pain in different body regions and the score of productivity subscales.

| Body regions | P-HWQ subscales | Productivity | Productivity | Productivity | Concentration/ | Supervisor | Non-work | Work | Impatience/ |
|--------------|----------------|--------------|--------------|--------------|---------------|------------|----------|------|------------|
|              |                | own assessment | others assessment |            | focus/        | relations   | satisfaction | satisfaction | irritability |
| Neck         | *r* | -0.044       | -0.091       | -0.033   | 0.216       | -0.009     | -0.078   | -0.059   | 0.107       |
|              | p** | 0.682  | 0.386       | 0.755       | 0.032       | 0.928     | 0.450   | 0.565  | 0.297       |
| Shoulders    | r   | -0.069       | -0.007       | -0.125   | 0.179       | -0.046     | -0.094   | -0.047   | 0.170       |
|              | p   | 0.518  | 0.947       | 0.230       | 0.079       | 0.661     | 0.367   | 0.649  | 0.101       |
| Elbows       | r   | -0.008       | -0.049       | -0.005   | 0.188       | -0.006     | -0.076   | -0.073   | 0.173       |
|              | p   | 0.940  | 0.639       | 0.960       | 0.063       | 0.955     | 0.457   | 0.475  | 0.091       |
| Wrist/hand   | r   | -0.002       | -0.037       | -0.044   | 0.167       | -0.015     | -0.006   | -0.017   | 0.083       |
|              | p   | 0.985  | 0.729       | 0.671       | 0.103       | 0.899     | 0.954   | 0.866  | 0.427       |
| Lower back   | r   | -0.018       | -0.072       | -0.003   | 0.216       | -0.006     | -0.026   | -0.047   | 0.008       |
|              | p   | 0.867  | 0.496       | 0.980       | 0.033       | 0.955     | 0.799   | 0.645  | 0.957       |
| Buttock      | r   | -0.105       | -0.156       | -0.088   | 0.223       | -0.028     | -0.097   | -0.052   | 0.167       |
|              | p   | 0.330  | 0.157       | 0.392       | 0.027       | 0.787     | 0.346   | 0.753  | 0.105       |
| Thighs       | r   | -0.102       | -0.104       | -0.021   | 0.206       | -0.056     | -0.059   | -0.049   | 0.102       |
|              | p   | 0.334  | 0.520       | 0.840       | 0.041       | 0.587     | 0.707   | 0.630  | 0.324       |
| Ankles       | r   | -0.017       | -0.094       | -0.004   | 0.145       | -0.059     | -0.055   | -0.007   | 0.058       |
|              | p   | 0.873  | 0.575       | 0.966       | 0.155       | 0.568     | 0.732   | 0.946  | 0.716       |

* r: Spearman’s correlation coefficient; **p: p-value, significance level α = 0.05
neck, shoulders, lower back, and thighs was associated with total fatigue derived from P-MAF scale. In some studies, researchers found that musculoskeletal discomfort/pain was associated with fatigue [5, 6, 30], psychological distress, sleep disruption [5], and stress [6]. Furthermore, the findings of previous studies have shown that holding a static and awkward posture for long periods during the work could lead to discomfort/pain and chronic fatigue [31, 32]. The findings of the research by Chavalitsakulchai and Shahnazav indicated a close relationship between musculoskeletal discomfort/pain and fatigue among workers [33]. Another study also demonstrated that the prevalence of discomfort/pain in the lower back and neck was higher in supermarket cashiers and that subjects reported perception of high fatigue levels after work days [34].

The results of the current study showed that the severity of discomfort/pain in the neck, lower back, buttock, and thighs was correlated to the concentration/focus subscale of productivity derived from P-HWQ. In other words, as discomfort/pain severity increased, concentration/focus decreased. This reduction could eventually lead to loss of productivity.

The findings of previous studies have revealed that some aspects of productivity were related to musculoskeletal problems [35]. Moreover, it has been pointed out that discomfort/pain might have an adverse impact on several aspects of an individual's performance, such as concentration, cognitive capacity, rationality/mood, mobility, stamina, and agility, as well as physical aspect [36]. Also, the findings of studies have shown that individuals with musculoskeletal pain might suffer from psychophysiological symptoms, such as lack of concentration, insomnia, stress-related pain, ability, and other disabling conditions [37, 38].

In addition to what was mentioned above, the consequences of WMSDs are considerable for employees as well as for employers. MSDs can be related to lost working days, early retirement and unemployment (significant for employees), decline of productivity, rise in sickness payments, and staff absenteeism (significant for employers) [39]. A prior study reported that WMSDs were the biggest single factor of medical bed days and lost working days (loss of productivity) in the United States [40]. On the other hand, WMSDs negatively affect productivity because workers are not only injured when they are fatigued, but they are also inclined to decelerate working [41]. Based on Ng et al., there was a significant association between the reported prevalence rate of WMSDs and productivity loss in terms of “presenteeism” [12]. Also, Van den Heuvel et al. stated that 26% of subjects with MSDs symptoms in neck/shoulders or hands/arms reported loss of productivity [42, 43]. Manzoli et al. mentioned in their study that promotion of health in the society is the main factor for smart, sustainable, inclusive growth, which is one of the objectives of Europe 2020 Europe’s growth strategy. Based on this strategy, healthy and active people have a positive impact on productivity and competitiveness. Indeed, workplace factors (physical, psychosocial, and organizational factors) have a significant impact on improving individuals’ health, especially the musculoskeletal system [44].

The results of the present study indicated a direct relationship between the presence of MSDs and fatigue in individuals and that presence of these disorders could affect individuals’ concentration/focus as well as productivity. Therefore, pre-employment or periodic medical examinations are recommended to be carried out in order to control WMSDs, which are the key factor contributing to increase of fatigue and loss of productivity. In this context, workplace analysis, control of risk factors, medical management, and training individuals for prevention and elimination of WMSDs are necessary.

**Limitations of the study**

Regarding the cross-sectional nature of the study and self-report data gathering method, the findings are to be interpreted cautiously. Moreover, this study was carried out among office workers in Shiraz. Therefore, the results may not be generalized to other office personnel and working groups.

**Conclusions**

Work-related musculoskeletal discomfort/pain and symptoms that mainly occur due to physical (static and poor postures, repetitive movements, non-ergonomic workstation design, etc.), psychological (stress, mental workload, etc.), and organizational (improper work-rest cycle, lack of job enrichment, etc.) factors in the workplace may result in fatigue and affect productivity among office workers. Thus, improvement of working conditions, proper organization of work, and implementation of ergonomic interventions in the workplace are recommended as necessary measures to decrease musculoskeletal discomfort/pain among office workers.

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**Authors’ contributions**

HD: idea, data interpretation, article drafting, final approval of the article. AC: idea, data interpretation, article drafting, final approval of the article. HG: data analysis and interpretation, article drafting, final approval of the
article. MA: data gathering, article drafting, final approval of the article. AF: data gathering, article drafting, final approval of the article

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