Valuation of Cultural and Natural Resources in North Cascades National Park: Results From a Tournament-Style Contingent Choice Survey

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Abstract

We present the results of a new, tournament-style design of a contingent choice survey about management options at North Cascades National Park (NCNP). In our tournament-style survey, each respondent explicitly ranks several sets of scenarios and, in addition, several other rankings are implicit. Inclusion of the implicit rankings leads to some differences in coefficient estimates but almost no differences in valuation measures. This suggests that the tournament-style format can increase the efficiency of estimates, although further investigation is needed. We find strong evidence of nonuse values for both cultural and natural resource protection; indeed, nonuse values seem to dominate preferences even for those who have visited NCNP. We further find that respondents in general seem to value the protection of natural resources more than the protection of cultural resources, although both are valuable.

Keywords

contingent choice, tournament, cultural protection, wilderness protection, national park, nonuse values

Introduction

In this article, we present a new design for contingent choice surveys: a tournament-style contingent ranking exercise. Each respondent ranks several groups of scenarios, with “winners” of different groups then pitted against each other until a scenario is identified as the overall top choice. Each respondent thus does several rankings, and other rankings are implicitly revealed. The tournament design should in principle increase efficiency, if as suggested in the literature (Ben-Akiva, Morikawa, & Shiroishi, 1991; Hausman & Ruud, 1987) respondents are more certain of their preferences for highly ranked scenarios. We also investigate whether using the implicit rankings affects our estimated results; if not, their use should enhance efficiency.

We implement our tournament-style design in an internet survey about management options at North Cascades National Park (NCNP) in Washington State. The park is remote and, in the context of U.S. national parks, relatively infrequently visited, with about 400,000 visits each year (http://www.north.cascades.national-park.com/cal.htm, accessed on January 3, 2014). Thus, nonuse values, if they exist, are likely to be important; our survey design allows us to investigate this issue. The park’s general management plan (National Park Service, 1988) identifies five attributes as the most relevant to park management and resource allocation: cultural preservation, wilderness preservation, threatened and endangered species protection, water quality, and visitation.

Many economists have studied the value of public-trust recreation resource areas since Krutilla’s (1967) seminal article; most of these have focused on recreational values, but some have included the nonuse values that Walsh, Loomis, and Gillman (1984) describe and Turner (2002) emphasizes as the main rationale for national parks. Studies of the value of cultural preservation have a shorter history but are becoming more frequent (Navrud & Ready, 2002 survey the literature as of around the turn of the century; some more recent articles are Alberini & Longo, 2009; Mazzanti,

The United States National Park System includes about 400 units with varying designations; the system collectively protects both natural and cultural resources as well as provides recreational opportunities. NCNP in Washington State was chosen for our survey because its managers focus on all of these things. The North Cascades Park General Management Plan (National Park Service, 1988) identifies five attributes as the most relevant to park management and resource allocation: cultural preservation, wilderness preservation, threatened and endangered species protection, water quality, and visitation.

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2003; Rolfe & Windle, 2003; Tuan & Navrud, 2007; Wang, Meisner, & Laplante, 2005). A few valuation studies have focused specifically on national parks and similar public lands in the United States or elsewhere (e.g., Baarsma, 2004; Bateman & Langford, 1997; Herath & Kennedy, 2004; Leggett, Kleckner, Boyle, Duffield, & Mitchell, 2003; Liston-Heyes & Heyes, 1999; Mansfield, Phaneuf, Johnson, Yang, & Beach, 2008; Turner, Giuda, & Noddin, 2005; Turner & Walker, 2006). Our survey design allows us to separate respondents who should have only nonuse values for NCNP resources from respondents who should have both use and nonuse values. We therefore present results for the two groups of respondents separately as well as for the two groups pooled together. This enables us to show that there are important nonuse values for this unit of the U.S. National Park System.

The remainder of the article is organized as follows. First, we describe our novel tournament-based design and compare it with other contingent choice designs. Then we present the NCNP survey and discuss the results, emphasizing three things: the importance of nonuse values; whether including implicit rankings changes the results; and the relative values of natural and cultural resource protection. The article concludes with a summary discussion.

A Tournament-Style Contingent Ranking Design

Choice experiments have been used in environmental and resource economics since the 1990s (see Adamowicz, Boxall, Williams, & Louviere et al., 1998; Bennett & Blamey, 2001; Boxall, Adamowicz, Swait, Williams, & Louviere, 1996). Several variants exist. Hanley, Mourato, & Wright (2001) lists multiple references that have used choose-one, contingent rating, contingent ranking, and paired comparison methods. More recently, best–worst choices (e.g., Scarpa, Notaro, Louviere, & Raffaelli, 2011) have emerged as another option. We use the contingent ranking method that has been used to value a variety of environmental goods (Beggs, Cardell, & Hausman, 1981; Caplan, Grijalva, & Jakus, 2002; Foster & Mourato, 2002; Garrod & Willis, 1997, 1998; Georgiou, Bateman, Cole, & Hadley, 2004; Gonzalez & Leon, 2003; Lareau & Rae, 1989; Mackenzie, 1993).

As the use of choice experiments has grown, so too has research into experimental design: how best to present alternative scenarios to respondents (Street & Burgess, 2007 is a recent summary of the state of the art). Two particular issues are relevant for our tournament-style design: cognitive complexity (DeShazo & Fermo, 2002) and respondent uncertainty and, therefore, reliability (Ben-Akiva et al., 1991; Foster & Mourato, 2002). We argue that our design is likely to reduce cognitive complexity and increase reliability.

In our survey, respondents ranked groups of three scenarios, one being the status quo (no change in any attribute) and two being alternative scenarios that varied in their attribute levels. Only three scenarios were in each group because DeShazo and Fermo (2002) suggest that including more may unduly increase cognitive burden. The contingent ranking exercise was conducted in a tournament-style format where preferred scenarios were sequentially ranked against each other until a most-preferred scenario was revealed. The tournament format is illustrated in Figure 1. In the first round of ranking exercises, each respondent ranked four groups of scenarios. In the second round, the higher ranking alternative scenarios from the first two groups were pitted against each other and the status quo; similarly, another group of scenarios to rank was formed from the status quo and the higher ranking alternative scenarios from the third and fourth original groups. Finally, the higher ranking alternative scenarios from the two groups of scenarios in the second round were grouped with the status quo for a third round consisting of one last ranking exercise. This design facilitated a fuller set of orderings than traditional ranking exercises while minimizing task complexity because most-preferred scenarios are repeated in the rankings, and only these repeated scenarios are ranked again after the first round of rankings. Furthermore, because the format gives greater weight to these preferred scenarios, efficiency gains may be realized as the literature indicates respondents are better at ranking more-preferred options (Ben-Akiva et al., 1991; Hausman & Ruud, 1987).

In addition, after each respondent fully ranked all seven scenario groups, five implicit orderings could be calculated, as illustrated in parentheses in Figure 1, thus yielding even greater information and potentially enhancing the efficiency of the estimates. Because these implied orderings are based on later rounds of rankings, they also share the quality of giving more weight to the richer information provided by ranking the most-preferred scenarios. The derived orderings

![Figure 1. Illustration of tournament-style design and implied rankings. Note. Higher ranked alternative scenarios in bold, implied rankings in parentheses. SQ = status quo.](image-url)
permitted the creation of five implicit scenario groups per completed bracket. The implied ordering of the status quo scenario within each group was determined by its relative position in the round from which a particular ordering was derived. A more complete implicit ranking is possible, but we created these groups of three to be consistent with the earlier ranking tasks. This method was based in part on Foster and Mourato’s (2002) suggestion that inconsistencies are less likely to be due to fatigue or complexity than to a honing of true preferences over the course of an unfamiliar task. Furthermore, implied groupings are based only on scenarios that were ranked at least twice, which should do more to force respondents to reconsider their true preferences than to cause undue cognitive fatigue or disability. Alternatively, it is worth noting that DeShazo and Fermo (2002) connect inconsistency with design complexity; it is assumed here that respondents were not overly burdened by the repetitive design used.1

Every respondent ends up with 12 scenario groupings, 7 of which are explicit and 5 of which are implicit, each of which includes 3 scenarios. Thus, including the implicit groupings almost doubles the amount of information gleaned from our survey. As described later, we test the statistical significance of differences between the results based on the explicit and implicit groupings and find some differences in coefficient estimates but almost no differences in valuation measures. We therefore conclude that adding the implicit groupings should increase the efficiency of our estimates, but that more investigation into the differences between the explicit and implicit groupings is warranted.

### NCNP Survey

Scenarios for our contingent choice survey were constructed with the five attributes emphasized by the general management plan plus a compulsory, one-time tax change, included as an implicit cost mechanism. The varying levels of the attributes, shown in Figure 2, correspond to the current situation in the park (status quo) and to plausible alternatives based on the management plan. Scenarios were constructed in a fractional factorial orthogonal matrix,2 with 47 remaining once clearly suboptimal scenarios were removed. Each scenario represents a hypothetical description of the state of the park in 5 years.

After respondents went through several informational web pages related to each attribute, an analysis of current park resource allocation, and a brief explanation of each attribute’s levels, they were presented with several mandatory framing exercises before the contingent choice section. These served as a warm-up to the contingent choice task and also led respondents to consider basic trade-offs between attributes. In line with the literature (Loomis,
Gonzalez-Caban, & Gregory, 1994; Rolfe, Bennett, & Louviere, 1997), they were also designed to force respondents to think about competing substitute public goods and their own budget constraints. This should help reduce hypothetical bias, though some authors argue that these lead-in questions have little effect on responses (Kotchen & Reiling, 1999; Loomis et al., 1994; Whitehead & Blomquist, 1999; Loomis et al. also have an interesting exchange with Whitehead and Blomquist in the November 1995 issue of *Land Economics*).

The survey was designed and pre-tested in stages from 2004 to the fall of 2005. In the spring of 2006, emails with a link to the survey’s website were sent to a random collection of individuals in the United States. A total of 240 respondents gave answers to the contingent choice questions, although not all ranked every scenario group. Table 1 shows some characteristics of the respondents: what fractions belonged to societies or groups focused on environmental or historical issues; what fractions were married, female, Black, or holders of college or advanced degrees; the average number of children in the household; what fractions lived in different regions of the country (Northwest, Southwest, Midwest, and Northeast); average age; and average income. The survey respondents are somewhat different on average than the U.S. population, judging from a comparison with 2005 data from the *Statistical Abstract of the United States* (accessed in August 2009): The respondents are on average a little older with more education; they are also slightly more likely to be male and less likely to be Black. Median incomes are about the same.

Some of the warm-up questions give possible indications of the relative importance respondents give to cultural versus natural resource protection. Respondents were asked whether more, less, or the same amount of tax resources should be spent toward environmental and cultural preservation. About two thirds of all respondents indicated they would support a higher percentage of tax revenues devoted to environmental causes, whereas more than half indicated that the same or less should be devoted to cultural preservation (see Figure 3). Another question asked respondents to rank each attribute relative to the others in order of importance. In general, wilderness preservation was considered the most important attribute, followed by species protection, water quality, cultural preservation, visitation, and tax, respectively (see Figure 4).

### Table 1. Survey Respondent Characteristics.

| Characteristic                          | Populationa | M   | n\(^b\) | M   | SD   | Minimum | Maximum |
|----------------------------------------|-------------|-----|---------|-----|------|---------|---------|
| Member of environmental organization   |             | 211 | 0.303   | 0.461| 0    | 1       |
| Member of historical organization     |             | 212 | 0.123   | 0.329| 0    | 1       |
| Married                                | 0.586       | 212 | 0.604   | 0.490| 0    | 1       |
| Female                                 | 0.507       | 217 | 0.452   | 0.499| 0    | 1       |
| Black                                  | 0.128       | 209 | 0.048   | 0.214| 0    | 1       |
| College degree or higher               | 0.276       | 219 | 0.667   | 0.473| 0    | 1       |
| Number of children                     | 0.870       | 215 | 0.898   | 1.267| 0    | 5       |
| Northwest                              | 0.162       | 214 | 0.075   | 0.264| 0    | 1       |
| Southwest                              | 0.114       | 214 | 0.140   | 0.348| 0    | 1       |
| Midwest                                | 0.222       | 214 | 0.257   | 0.438| 0    | 1       |
| Northeast                              | 0.184       | 214 | 0.257   | 0.438| 0    | 1       |
| Age\(^c\)                              | 43.7        | 212 | 51.0    | 11.3 | 16   | 79      |
| Income (×US$1,000)\(^c\)              | 56.2        | 193 | 55.0    | 50.8 | 5    | 150     |

\(^a\)For 2005 population, as reported in the *Statistical Abstract of the United States*, accessed online in August 2009.

\(^b\)Number of nonmissing observations.

\(^c\)Median; median age in the population is of the adult population only.

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### Contingent Ranking Results

We begin by briefly summarizing the theory underlying a rank-ordered logit model, which is the econometric
specification we (as well as most other researchers who use a contingent ranking design) use. First, utility \( U_{ij} \) (where \( i \) indexes the individual and \( j \) the scenario) is assumed to be divided into a measurable component \( V_{ij} \) and a random component \( e_{ij} \) that is assumed to be independent and identically distributed with a Type 1 extreme value distribution.

Rankings indicate relative utility levels for a respondent, for example \( U_{11} > U_{12} > U_{13} \). \( V \) is an indirect utility function with each park attribute (\( a_{kj}, k = 1, \ldots, 5 \)) plus cost (\( c \); the tax attribute here) as arguments. An alternative-specific constant (ASC) representing the status quo scenario is often added. Personal characteristics can be added using interaction terms.

For the simple, attributes-only case, the probability of a particular complete ordering of a group of scenarios for individual \( i \) is

\[
P(U_{i1} > U_{i2} > U_{i3}) = \frac{\epsilon^{V_{i1}}}{\epsilon^{V_{i1}} + \epsilon^{V_{i2}} + \epsilon^{V_{i3}}},
\]

where \( V_{ij} = ASC_j + \sum_{k=1}^{5} \beta_k a_{ij} + \beta_6 c_j \).

Increases in cultural preservation, wilderness preservation, species protection, and water quality are expected to increase utility and thus the likelihood of a higher ranking, all else equal, so their \( \beta \)s should be positive. An increase in tax is expected to have the opposite effect: Ceteris paribus, \( \beta_6 \) should be negative. A priori, the sign on visitation is unknown, because more visitation probably leads to more congestion, which might be thought of as deleterious even for those with only nonuse values; however, respondents might believe there are positive spillover effects of others’ visits to society at large (Turner, 2002).

Equation 1 assumes that each ranking of three scenarios is independent. Each respondent generates multiple sets of rankings, so some might question this assumption. It is consistent, though, with the simple, attributes-only case we are using here that assumes that respondent characteristics do not affect utility. In any case, we follow the standard practice of assuming that Equation 1 gives a good approximation of the true likelihood function, choosing coefficients to maximize that likelihood function, and then when estimating the variance–covariance matrix of the estimators taking into account the possible correlation of different observations from the same respondent. We use the Stata\textsuperscript{®} rologit command with the cluster option, which gives a heteroskedasticity-consistent variance–covariance matrix adjusted for clusters of correlated observations.

Marginal rates of substitution between pairs of attributes are, by the implicit function theorem, the negatives of ratios of coefficients in the specification of \( V \). So, for example, for the basic specification shown in Equation 1, the marginal willingness to pay for a change in attribute \( a_k \) is the ratio \(-\beta_k / \beta_6 \).

When estimating the rank-order logit model, we removed from the sample five respondents who reported that they were residents of a foreign country, on the grounds that U.S. national park policy should reflect primarily American preferences. We also consider two subsamples: respondents who say they have never been to NCNP and never expect to go there—our nonusers group—and the respondents who either have been to the park or expect to go there—our users group. If the nonusers have any preferences about the park’s management, those preferences must reflect nonuse values. The responses of the users will reflect both use and nonuse values. A few respondents did not answer the question about whether they had been or planned to go to the park, so we removed those observations as well. This left us with 207 respondents and 7,419 observations (2,473 sets of rankings).

Table 2 shows the results from several specifications using different subsets of the data. Columns 1 through 3 show, respectively, the rank-order logit coefficient estimates for the entire (domestic) sample and for the nonusers and users subsamples. All of these samples include the implied rankings. All coefficients have the expected sign, except that visitation is statistically insignificant. Attributes have
The similarities of the coefficients on attributes across the various specifications displayed in Tables 2 and 3 suggest that the implied trade-offs between various pairs of attributes might also be quite similar in magnitude. Because we are particularly interested in trade-offs respondents are willing to make between cultural resource protection and natural resource protection, we calculate the following marginal rates of substitution (MRS): between wilderness preservation and cultural preservation; between the protection of one extra endangered species and cultural preservation; between water quality and cultural preservation; between cultural preservation and taxes; and between wilderness preservation and taxes. The last two of these are the marginal willingnesses to pay (MWTP) for cultural and wilderness preservation.

Table 4. Trade-Offs Between Attributes.

| Trade-off                          | All rankings | Explicit rankings |
|-----------------------------------|--------------|-------------------|
| MRS between wilderness and culture| −1.39 (0.51) | −1.43 (0.52)      |
| MRS between species and culture   | −45.65 (15.91) | −54.68 (17.62)    |
| MRS between water quality and culture | −3.58 (1.16) | −3.75 (1.18)      |
| MWTP for culture                  | 1.09 (0.35)  | 1.10 (0.34)       |
| MWTP for wilderness               | 1.52 (0.35)  | 1.57 (0.36)       |

6Refers to the marginal benefit, in terms of foregone cultural preservation, of one more (i.e. grizzly bear in addition to the bald eagle) protected species.

Note. MRS = marginal rates of substitution; MWTP = marginal willingnesses to pay.
the cultural preservation at NCNP to achieve a 1% increase in wilderness preservation, although the point estimates are not statistically significantly different than 1. According to the point estimates for the trade-off between endangered species protection and cultural preservation, respondents would be willing to give up around half of the cultural preservation in the park to protect grizzly bears in addition to bald eagles; a 1% increase in water quality is worth about a 3½% decrease in cultural preservation. These trade-offs are statistically significantly greater than 1. Respondents are willing to pay about 1½ times more for wilderness preservation than for cultural preservation, although the difference is not statistically significant. Both willingnesses to pay are between $1 and $2 for a 1% increase in preservation. All of these results suggest (weakly, due to large standard errors) that respondents value the protection of natural resources more than the protection of cultural resources.

Whether using the whole sample or only the explicit rankings, there is no statistically significant difference between the trade-off estimates in the nonusers and users groups. Similarly, except in one case (the MWTP for wilderness preservation), the differences between trade-offs estimated using the whole sample or just the explicit rankings are not significant at the 5% level. As expected, however, the standard errors of the trade-offs are typically smaller (though not by much) when implicit rankings are included.

Summary
The tournament-style contingent ranking survey we introduced in this article provided a rich amount of information. Including the rankings that are implicit in respondents’ choices alters the rank-order logit coefficients but has little effect on the resulting point estimates of trade-offs between attributes that respondents are willing to make while decreasing standard errors. These promising results suggest that further investigation is warranted. A study that explicitly compared a tournament-style design with the usual design would help determine the relative efficiency of the former. The same study could also investigate whether the tournament-style design has any impact on respondent consistency. In addition, the tournament-style design may have implications for the experimental design of the contingent choice scenario options, an issue that has yet to be addressed. Similarly, the econometric specification used to estimate the model should be explored further, especially once respondent consistency is better understood: The tournament-style design may imply something about how the error term in the underlying random-utility model evolves through rounds of the tournament.10

Results indicate significant nonuse values for both natural and cultural resource preservation. No statistically significant differences between users and nonusers were found, suggesting that nonuse values dominate. Respondents in general seem to value the protection of natural resources more than the protection of cultural resources, but both are valuable. In particular, respondents value water quality and endangered species protection more than cultural preservation; wilderness preservation was also valued slightly more than cultural preservation. These kinds of results can help park managers decide how to allocate their scarce resources (see Turner, 2013, for a discussion of how contingent choice surveys can be used in park management decisions). The particular results of this article suggest that managers at NCNP are correct to emphasize both natural and cultural resource protection. Although it appears that natural resources are valued slightly more highly than are cultural resources, both kinds of resources create significant nonuse values. Park managers could make more economically efficient decisions about resource management by comparing the estimates of relative nonuse values with the relative costs of protecting different park resources. They could also use the estimates of values as justification for budget requests.

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Authors’ Note
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Notes
1. In a companion paper, we investigate respondent inconsistencies in our survey. Although many inconsistencies were found, they did not have large effects on the estimated trade-offs shown in Table 4.
2. Much research has gone into efficient experimental design (e.g., Rose & Bliemer, 2009). Although fractional factorial orthogonal designs are commonly used, other designs can be more efficient depending on the theoretical and econometric specifications used. An efficient design for our tournament-style design has not yet been identified.
3. Most results are unchanged if the nonrobust (and nonclustered) estimator of the variance–covariance matrix is used, except that standard errors are all smaller. The differences between coefficients in the nonusers and users subsamples in Table 2 become statistically significant, though.
4. Bateman and Langford (1997) report results separately for survey respondents who have or have not visited the Norfolk (United Kingdom) Broads, but did not ask respondents about possible future visits. Garrod and Willis (1997) report results separately for survey respondents who seem to have an option value for a seldom-visited area of forest in the United Kingdom, but they do not ask specifically whether respondents have been to that area.

5. We explored more general specification with a complete set of interactions of the variables (other than the status quo dummy) and squared terms of all continuous attributes. Only two of the additional variables were statistically significant: the square of visitation and the interaction between water quality and two species protected. Adding these two variables did not change any of the results appreciably, including the trade-offs shown in Table 4.

6. Wald tests (similar to Chow tests) based on the robust variance–covariance matrix adjusted for clusters are more appropriate than likelihood ratio tests if observations are not truly independent.

7. The main results are not changed much if the alternative-specific constant (ASC) is excluded. The most important difference is that the estimated willingnesses to pay for cultural and wilderness preservation shown in Table 4 are higher by 20% to 55%, although the estimated trade-offs between cultural and wilderness preservation are not changed much.

8. The Wald test p value is .35.

9. When nonrobust, nonclustered variance–covariance matrices are used, the marginal willingnesses to pay (MWTP) for wilderness preservation is statistically different at the 5% level for users and nonusers. All results are available from the authors on request.

10. Preliminary investigation shows no statistically significant effect of a set of dummy variables indicating which round of the tournament a particular choice set was in, but this issue deserves further study.

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