A Comprehensive Method for Arriving at Initial Feasible Solution for Optimization Problems in Engineering with Illustrative Examples

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\textbf{Article History:} Received: 11 January 2021; Accepted: 27 February 2021; Published online: 5 April 2021

\textbf{Abstract:} Two methods have been used extensively for arriving at initial basic feasible solution (IBF). One of them is Northwest corner rule and the other one is Russell method (Hillier & Lieberman, 2005). Both methods have drawbacks. The IBF obtained is either far from optimal solution or does not have adequate number of entries to initiate transportation simplex algorithm. The Northwest Corner rule gives an initial feasible solution that is far from optimal while the IBF solution obtained using Russell method doesn’t give enough number of entries to start the transportation simplex algorithm. Hence, there is a need for developing a method for arriving at initial basic feasible solution with adequate number of entries needed to initiate transportation simplex algorithm, which can then be used to get an optimal solution. A computer software has been developed based on the new proposed method for this purpose. The proposed new method has been validated through four simple but illustrative examples.

\textbf{Keywords:} Optimization, Basic Feasible Solution, Transportation Problem, Algorithm, Solution, Methods.

1. Introduction

There are two most popular methods used in literature for deriving initial basic feasible solution (IBF). One of them is Northwest corner rule for a given transportation problem. Russell method does not give adequate number of entries for IBF (M+N) entries needed to initiate transportation simplex algorithm. Here M represents number of rows and N represents number of columns of the given transportation problem. Some of the entries of IBF have to be made using the demand and supply requirements. In addition some of the zero entries of IBF are entered rather arbitrarily. This gives some IBF which are far from optimal solution. To begin constructing an initial BF solution, all source rows and destination columns of the transportation simplex tableau are initially under consideration for providing a basic variable (allocation). Construction if IBF involves the following steps (Hillier and Lieberman, 2005). A realistic transportation problem which has significance in railroads as well as airlines was studied by (Äüôú 2003). They tested the impact of three factors (moral reasoning, value orientation and risk preference) which varies from person to person, along with three factors (the presence/absence of audits, tax inequity, and peer reporting behavior) that depends upon situation having effect on tax compliance. These factors are statistically significant and it also influences tax compliance behavior. A solution for transportation problem (Halawa et al. 2016) based on computation modeling; unique algorithm was developed for minimizing cost of shipping products from one location to another. It was implemented to find optimal solution in transportation problem as manual computation might encounter several mistakes and consume time and efforts.

Results obtained were accurate and validated when compared to that of manually calculated results. An approximated optimized solution to transportation problem which were constrained to transport simulations was solved with iteration (Flötteröd 2017). A probabilistic, asymptotic performance bounds were established, exploited for efficient heuristic formulation and tailored towards an unyielding computational budgets. This method is compatible simulators of broad range requiring minimum parameterization. A new optimization model was recommended to encompass pricing, greenhouse gas emission and planning of operation (Zhang et al. 2019) to maximize rail operator profit along with minimizing customers waiting queue. A case study was carried out to validate the proposed model for improving rail freight service quality and reducing the emission of harmful greenhouse gases. An arithmetical method was illustrated (Gleyzal 1955) which can solve transportation problem by combining ideas, besides to the theory of linear inequalities. A mathematical model was formulated (Zak et al. 2009) for vehicle assignment problem in terms of multi objective optimization which is solved in a step-wise procedure. First step progressed with efficient (Pareto-optimal) samples generated using Pareto Memetic Algorithm (PMA). Second step progressed with reviewing and evaluating the sample by Decision Maker (DM), analysis was done by multiple criterion method through Light Beam Search (LBS) method. The supply of goods from source to destination to minimize shipping cost while fulfilling the supply limit with demand requirements (Hasan 2012). In this technical script author has tried to disclose direct method namely Zero-Suffix Method and
SAM-Method to determine optimal solution of transportation problem is unable to present optimal solution all the time. The manual and computer methods used for solving transportation problem in mining fields (Ali and Ali 2014). This transportation model presented linear programming problems where the objective was to “transport” goods from different “origins” to various “destinations” so that it is cost-effective. A result showed that Northwest-corner rule can be used in finding optimum solution on the other hand Vogel’s approximation method can be used to find more accurate optimum solution. To get feasible and optimal solution of transportation problem an algorithm provides an idea for optimality when compared with MODI method (G.Patel et al. 2017) as the method is stepwise process so that optimum solution is obtained which allow the user to take effective decisions. An optimum solution of transportation problem taken as objective function was determined by the use of Revised Distribution Method on the basis of unit allocation to cells in transportation matrix and Vogel’s Approximation Method (Choudhary 2016). A new method to transportation problems was proposed to get optimal solution by arithmetical and logical calculation (Hanif and Rafi 2018) . It is determined that complexity within a shorter period of time is reduced by producing basic solution which can be used while optimizing other constraints. A linear programming was highlighted that can assist managers of Malaysian Trading Company to determine optimized transportation plan which can lead to lowest transportation cost from four polymer supply plants to four different destinations for Malaysian Trading Company. Author also discussed technique for sensitivity analyses of uncertain impact by shipping cost per unit to the total shipping cost fetched by trading company. The cost required for shipping goods was minimized by an integrated algorithm, so that demand was fulfilled by finding optimal solutions to problems in transportation(Abu et al.). The model was tested by an algorithm when different cases of transportation problem were considered. They obtained accurate results and justified it with the results obtained from manual calculations. If North-West corner rule, Minimum Cost Method and Vogel’s Approximation Method is compared it can be said three methods gives optimum solution which can be used by researcher according to their requirements for obtaining the number of units transferred from source to destination. A transportation model to minimize the transportation cost using various methods such as TORA, LINGO solver (Yadav and Kumar 2017). A result obtained from the research reveals that proper routing and arrangement of vehicles passing is price saving they have also found materials that are required in proper operation of industry. A method to find optimum solution which requires less iteration when compared with Vogel’s approximation method by considering second least value in each row and column (Davda and Patel 2019). The method proposed was efficient for both small and large transportation problem. An optimized solution of transportation problem by the use of fuzzy cost coefficients and for determining the solution an algorithm was proposed (Sets 1996). A transportation problems can be construct suboptimal solutions which are based on solution of averaged problems which are asymptotically optimal (Nikolai 2016). An optimal solution to transportation problem was found by Modi method which is capable to find optimal solution (Sirisha and Viola 2018) when compared with all other transportation problems. A direct analytical method was proposed to find optimal solution to transportation problems. It was established that a numerical illustration to find optimality of results can be yielded by this method as it requires very simple calculations (Ullah et al. 2015). Results obtained by this method show that a solution can be guessed in few iterations and consumes less time. Zero neighboring method can also be used to find feasible solution to transportation problems by an algorithm that proceeds by systematic procedure (Thiagarajan et al. 2013). To find optimum solution to transportation problem MODI method with a few modifications was applied to deteriorated transportation problem to avoid unnecessary iterations (Malireddy 2018). An optimum solution to transportation problem while minimizing the cost by a method which is simple, easy to understand when compared with Vogel’s approximation method (Raigar et al. 2017). Issues regarding transportation problem may not be abstained by the aid of assignment to drivers (Seethalakshmy and Srinivasan). Direct Sum Method was proposed to evaluate its efficiency with the results obtained from standard methods. The results confirm that optimum solution of the problem can be easily computed (Gupta 2018). The best and cheapest route in transportation was found where the supply can be used to convince demand of particular points by optimizing three variables (Vivek Joshi 2013). An approach with penalties in row to get feasible solution for transportation problems (Juman and Nawarathe 2019) produced suitable results:

- From the rows and columns still under consideration, select the next basic variable (allocation) according to some criterion.
- Make that allocation large enough to exactly use up the remaining supply in its row or remaining demand in its column (whichever is smaller).
- Eliminate that row or column (whichever had the smaller remaining supply or demand from further consideration. (If the row and column have the same remaining supply and demand, then arbitrarily select the row as the one to be eliminated. The column will be used later to provide a degenerate basic variable, i.e., a circled allocation of zero.)
- If only one row or only one column remains under consideration, then the procedure is completed by selecting every remaining variable (i.e., those variables that were neither previously selected to be basic.
nor eliminated from consideration by eliminating their row or column) associated with that row or column to be basic with the only feasible allocation. Otherwise, return to step 1.

2. Existing Methodologies

Basic transportation problem can be stated as

\[
\text{Minimize } Z = \sum_{i=1}^{m} \sum_{j=1}^{n} c_{ij} x_{ij} \quad (1)
\]

Subject to

\[
\sum_{j=1}^{n} x_{ij} = s_i, \text{ for } i = 1, 2, \ldots, m \quad (2)
\]

\[
\sum_{i=1}^{m} x_{ij} = d_j, \text{ for } j = 1, 2, \ldots, n \quad (3)
\]

\[s_i \text{ and } d_j \text{ represent supply and demand variables. The general procedure for IBF is stated below (Hillier & Lieberman, 2005).}\]

2.1. Northwest Corner Rule

Begin by selecting \(x_{11}\) (that is, start in the northwest corner of the transportation simplex tableau). Thereafter, if \(x_{ij}\) was the last basic variable selected, then next select \(x_{i,j+1}\) (that is, move one column to the right) is source I has any supply remaining. Otherwise, next select \(x_{i+1,j}\) (that is, move one row down).

2.2. Russell Method

For each source row \(i\) remaining under consideration, determine its \(\bar{u}_i\), which is the largest unit cost \(c_{ij}\) still remaining in that row. For each destination column \(j\) remaining under consideration, determine its \(\bar{v}_j\), which is the largest unit cost \(c_{ij}\) still remaining in that column. For each variable \(x_{ij}\) not previously selected in these rows and columns, calculate \(\Delta_{ij} = c_{ij} - \bar{u}_i - \bar{v}_j\). Select the variable having the largest (in absolute term) negative value of \(\Delta_{ij}\). (Ties may be broken arbitrarily.)

2.3. Proposed New Method

The basic methodology for the new method is given below:

- For each source row \(i\) remaining under consideration, determine its \(\bar{u}_i\), which is the largest unit cost \(c_{ij}\) still remaining in that row.
- For each destination column \(j\) remaining under consideration, determine its \(\bar{v}_j\), which is the largest unit cost \(c_{ij}\) still remaining in that column.
- For each variable \(x_{ij}\) not previously selected in these rows and columns, calculate \(\Delta_{ij} = c_{ij} - \bar{u}_i - \bar{v}_j\) \(\quad (4)
- Sort the variables from the largest (in absolute term) negative value of \(\Delta_{ij}\) to the smallest (in absolute term) negative value of \(\Delta_{ij}\).
- Rank number one to the largest (in absolute term) negative value of \(\Delta_{ij}\) and so on.
- Only variables which are being ranked 1 & 2 are considered in this method.
- Now from the rows and columns under consideration, select the next basic variables as per ranking decided in step 6.
- Make that allocation large enough to exactly use up the remaining supply in its row or the remaining demand in its column (whichever is smaller)
- Eliminate that row or column (which ever had the smaller remaining supply or demand) from further consideration. (if row and column have the same remaining supply and demand, then arbitrarily select row as the one to be eliminated. The column will be used later to provide a degenerate basic variable.)
• If only one row or only one column remains under consideration, then the procedure is completed by selecting every remaining variable (i.e., those variables that were neither previously selected to be basic nor eliminated from consideration by eliminating their row or column) associated with that row or column to be basic with the only feasible allocation.

• Remove excessive zeros (without any loss of generality) once the number of required entries \((m+n-1)\) are obtained.

A computer software has been developed based on the steps outlined above. Four examples have been solved based on the new method as follows:

### 2.4. Theoretical Basis of the Proposed New Method

The theoretical basis is exactly same as that for Russel method. The important thing to be noted is that by picking 2 entries for every iteration, the IBF obtained gives the required number of entries to start the chain reaction to get optimal solution.

**Example 1.** Consider the transportation problem in Civil engineering having the supply-demand requirements.

| Iteration |\(U_1\) |\(U_2\) |\(U_3\) |\(U_4\) |\(V_1\) |\(V_2\) |\(V_3\) |\(V_4\) |\(V_5\) |
|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 1         | -12    | -14    | -15    | -13    | -17    | -19    | -15    | -15    | -15    |
| 2         | -12    | -14    | -15    | -13    | -17    | -19    | -15    | -15    | -15    |
| 3         | -12    | -14    | -15    | -13    | -17    | -19    | -15    | -15    | -15    |
| 4         | -12    | -14    | -15    | -13    | -17    | -19    | -15    | -15    | -15    |
| Demand    | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      |

Construct the \(\bar{U}_4\) and \(\bar{V}_4\) based on step 2

### Table 1.2. The Largest Unit Cost \(c_{ij}\) Remaining in Rows & Columns

| Iteration |\(\bar{U}_1\) |\(\bar{U}_2\) |\(\bar{U}_3\) |\(\bar{U}_4\) |\(\bar{V}_1\) |\(\bar{V}_2\) |\(\bar{V}_3\) |\(\bar{V}_4\) |\(\bar{V}_5\) |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 1         | 22        | 19        | M         | M         | 19        | M         | 23        | M         |          |

Calculate \(\Delta_{ij} = c_{ij} - u_i - v_j\) and rank them based on step 6 & 7

### Table 1.3. \(\Delta_{ij}\) & Ranks

| \(\Delta_{ij}\) | RANK |
|-----------------|------|
| \(\Delta_{15}\) | 1    |
| \(\Delta_{22}\) | 2    |
| \(\Delta_{33}\) | 3    |
| \(\Delta_{44}\) | 4    |
| \(\Delta_{42}\) | 5    |
| \(\Delta_{43}\) | 6    |
| \(\Delta_{43}\) | 7    |
| \(\Delta_{55}\) | 9    |
| \(\Delta_{22}\) | 9    |
| \(\Delta_{25}\) | 11   |
| \(\Delta_{52}\) | 12   |
| \(\Delta_{44}\) | 12   |
| \(\Delta_{55}\) | 12   |
| \(\Delta_{45}\) | 12   |
| \(\Delta_{55}\) | 12   |
| \(\Delta_{12}\) | 17   |
| \(\Delta_{22}\) | 18   |
| \(\Delta_{44}\) | 19   |
First cell allocation $C_{25}$ based on step 8 use a value of 50.
2nd Cell allocation $C_{31}$ based on step 8 use value of 30.

**Table 1.4 - Allocations (Iteration #1)**

| $X$ | 1 | 2 | 3 | 4 | 5 | SUPPLY |
|-----|---|---|---|---|---|--------|
| 1   | 16| 16| 13| 22| 17| 50     |
| 2   | 14| 14| 13| 19| 15| 60     |
| 3   | 19| 30| 19| 20| 23|M      |
| 4   | M | 0 | M | 0 | 0 | 50     |
| DEMAND | 30 | 20 | 70 | 30 | 60 | Z      |

**Table 1.5. The Largest Unit Cost $c_{ij}$ Remaining in Rows & Columns**

| ITERATION | $\bar{U}_1$ | $\bar{U}_2$ | $\bar{U}_3$ | $\bar{U}_4$ | $\bar{V}_1$ | $\bar{V}_2$ | $\bar{V}_3$ | $\bar{V}_4$ | $\bar{V}_5$ |
|-----------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 2         | 22         | 19         | M          | -          | 19         | 20         | 23         | M          |            |

**Table 1.6. $\Delta_{ij}$ & Ranks**

| $\Delta_{ij}$ | RANK |
|----------------|------|
| $\Delta_{15}$  | 1    |
| $\Delta_{25}$  | 2    |
| $\Delta_{32}$  | 3    |
| $\Delta_{34}$  | 3    |
| $\Delta_{35}$  | 3    |
| $\Delta_{45}$  | 3    |
| $\Delta_{33}$  | 7    |
| $\Delta_{31}$  | 8    |
| $\Delta_{13}$  | 10   |
| $\Delta_{23}$  | 10   |
| $\Delta_{12}$  | 11   |
| $\Delta_{22}$  | 12   |
| $\Delta_{14}$  | 13   |
| $\Delta_{24}$  | 13   |
| $\Delta_{44}$  | 13   |
| $\Delta_{42}$  | 16   |
| $\Delta_{11}$  | 17   |
| $\Delta_{21}$  | 18   |
| $\Delta_{43}$  | 19   |
| $\Delta_{41}$  | 20   |
First cell allocation $C_{15}$ based on step 8 use value of 10.

2nd Cell allocation $C_{25}$ based on step 8 use value of 0.

Table #1.7- Allocations (Iteration #2)

| X | 1  | 2  | 3  | 4  | 5  | SUPPLY |
|---|----|----|----|----|----|--------|
| 1 | 16 | 16 | 13 | 22 | 17 | 10     |
| 2 | 14 | 14 | 13 | 19 | 15 | 0      |
| 3 | 19 | 19 | 20 | 23 | M  | 50     |
| 4 | M  | 0  | M  | 0  | 0  | 50     |

DEMAND: 30 20 70 30 60 Z

Table 1.8. The Largest Unit Cost $c_{ij}$ Remaining in Rows & Columns

| ITERATION | $U_1$ | $U_2$ | $U_3$ | $U_4$ | $U_5$ | $V_1$ | $V_2$ | $V_3$ | $V_4$ | $V_5$ |
|-----------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 3         | 22    | 19    | 23    | -     | -     | 19    | 20    | 23    | -     | -     |

Table 1.9. $\Delta_{ij}$ & Ranks

| $\Delta_{ij}$ | RANK |
|---------------|------|
| $\Delta_{13}$ | 1    |
| $\Delta_{12}$ | 2    |
| $\Delta_{22}$ | 3    |
| $\Delta_{14}$ | 4    |
| $\Delta_{24}$ | 4    |
| $\Delta_{32}$ | 4    |
| $\Delta_{34}$ | 4    |
| $\Delta_{42}$ | 4    |
| $\Delta_{15}$ | 9    |
| $\Delta_{42}$ | 10   |
| $\Delta_{23}$ | 11   |
| $\Delta_{13}$ | 12   |
| $\Delta_{15}$ | 13   |
| $\Delta_{23}$ | 13   |
| $\Delta_{25}$ | 15   |
| $\Delta_{35}$ | 15   |
| $\Delta_{45}$ | 17   |
| $\Delta_{35}$ | 18   |
| $\Delta_{43}$ | 19   |
| $\Delta_{41}$ | 20   |
First cell allocation $C_{13}$ based on step 8 use value of 40.
2nd Cell allocations $C_{12}$ based on step 8 use value of 0.

Table #1.10 - Allocations (Iteration #3)

| X  | 1  | 2  | 3  | 4  | 5  | SUPPLY |
|----|----|----|----|----|----|--------|
| 1  | 16 | 16 | 0  | 13 | 40 | 22     |
| 2  | 14 | 14 | 13 | 19 | 15 | 0      |
| 3  | 19 | 30 | 19 | 20 | 23 | M      |
| 4  | M  | 0  | M  | 0  | 50 | 50     |
| DEMAND | 30 | 20 | 70 | 30 | 60 | Z      |

Table 1.11. The Largest Unit Cost $c_{ij}$ Remaining in Rows & Columns

| ITERATION | $\overline{U}_1$ | $\overline{U}_2$ | $\overline{U}_3$ | $\overline{U}_4$ | $\overline{V}_1$ | $\overline{V}_2$ | $\overline{V}_3$ | $\overline{V}_4$ | $\overline{V}_5$ |
|-----------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 4         | -                 | 19                | 23                | -                 | 19                | 20                | 23                | -                 |                    |

Table 1.12. $\Delta_{ij}$ & Ranks

| $\Delta_{ij}$ | RANK |
|---------------|------|
| $\Delta_{23}$ | 1    |
| $\Delta_{22}$ | 2    |
| $\Delta_{34}$ | 3    |
| $\Delta_{32}$ | 3    |
| $\Delta_{34}$ | 3    |
| $\Delta_{44}$ | 3    |
| $\Delta_{33}$ | 7    |
| $\Delta_{42}$ | 8    |
| $\Delta_{13}$ | 9    |
| $\Delta_{21}$ | 10   |
| $\Delta_{25}$ | 11   |
| $\Delta_{31}$ | 11   |
| $\Delta_{22}$ | 13   |
| $\Delta_{14}$ | 14   |
| $\Delta_{45}$ | 15   |
| $\Delta_{11}$ | 16   |
| $\Delta_{15}$ | 17   |
| $\Delta_{35}$ | 18   |
| $\Delta_{43}$ | 19   |
| $\Delta_{41}$ | 20   |

First cell allocation is $C_{23}$, based on step 8 use values of 30.
2nd cell allocation is C_{22} based on step 8 use value of 20.

Table 1.13. Allocations (Iteration #4)

| X | 1 | 2 | 3 | 4 | 5 | SUPPLY |
|---|---|---|---|---|---|--------|
| 1 | 16| 16| 0 | 13| 22| 17 10  50 |
| 2 | 14| 14| 20| 13| 30| 19 15  0  60 |
| 3 | 19| 30| 19| 20| 23| M    50  50 |
| 4 | M | 0 | M | 0 | 0 | 50  50  Z  |

DEMAND 30 20 70 30 60 Z

Table 1.14. The Largest Unit Cost c_{ij} Remaining in Rows & Columns

| ITERATION | \( \bar{U}_1 \) | \( \bar{U}_2 \) | \( \bar{U}_3 \) | \( \bar{U}_4 \) | \( \bar{V}_1 \) | \( \bar{V}_2 \) | \( \bar{V}_3 \) | \( \bar{V}_4 \) | \( \bar{V}_5 \) |
|-----------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 5         | -              | 19             | 23             | -              | -              | -              | -              | 23             | -              |

Table 1.15. \( \Delta_{ij} \) & Ranks

| \( \Delta_{ij} \) | RANK |
|-------------------|------|
| \( \Delta_{24} \) | 1    |
| \( \Delta_{34} \) | 1    |
| \( \Delta_{44} \) | 1    |
| \( \Delta_{23} \) | 4    |
| \( \Delta_{21} \) | 5    |
| \( \Delta_{22} \) | 5    |
| \( \Delta_{25} \) | 7    |
| \( \Delta_{33} \) | 7    |
| \( \Delta_{22} \) | 7    |
| \( \Delta_{14} \) | 10   |
| \( \Delta_{33} \) | 11   |
| \( \Delta_{42} \) | 11   |
| \( \Delta_{43} \) | 11   |
| \( \Delta_{13} \) | 14   |
| \( \Delta_{11} \) | 15   |
| \( \Delta_{12} \) | 15   |
| \( \Delta_{15} \) | 17   |
| \( \Delta_{35} \) | 18   |
| \( \Delta_{43} \) | 19   |
| \( \Delta_{41} \) | 19   |

First cell allocations are C_{24} and C_{34} as only two entries are to be used at each iteration based on step 8 use values of 10 and 20.
No need of entry corresponding to $C_{44}$ as there are $(m+n-1)$ entries already in the allocation table.

| X  | 1  | 2  | 3  | 4  | 5  | SUPPLY |
|----|----|----|----|----|----|--------|
| 1  | 16 | 16 | 40 | 22 | 17 | 10     | 50    |
| 2  | 14 | 14 | 20 | 13 | 19 | 10     | 15     | 60    |
| 3  | 19 | 30 | 19 | 20 | 23 | 20     | M      | 50    |
| 4  | M  | 0  | M  | 0  | 0  | 50     | 50     |

DEMAND | 30 | 20 | 70 | 30 | 60 | Z

Now all the variables are found; therefore, $Z$ value can be calculated.

$Z$ value:

$13(40) + 17(10) + 14(20) + 13(30) + 19(10) + 19(30) + 23(20) + 0(50) = 2630$

**Example 2.**

Consider a transportation problem in Civil Engineering having the following supply-demand requirements table.

| X  | 1  | 2  | 3  | 4  | 5  | SUPPLY |
|----|----|----|----|----|----|--------|
| 1  | 8  | 6  | 3  | 7  | 5  | 20     |
| 2  | 5  | M  | 8  | 4  | 7  | 30     |
| 3  | 6  | 3  | 9  | 6  | 8  | 30     |
| 4  | 0  | 0  | 0  | 0  | 0  | 20     |

DEMAND | 25 | 25 | 20 | 10 | 20 | Z

Construct the $U_1$ and $V_1$ based on step 2

| ITERATION | $U_1$ | $U_2$ | $U_3$ | $U_4$ | $V_1$ | $V_2$ | $V_3$ | $V_4$ | $V_5$ |
|-----------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 1         | 8     | M     | 9     | 0     | 8     | M     | 9     | 7     | 8     |
Table 2.3. $\Delta_j$ & Ranks

| $\Delta_j$ | RANK |
|------------|------|
| $\Delta_{32}$ | 1    |
| $\Delta_{21}$ | 2    |
| $\Delta_{24}$ | 2    |
| $\Delta_{12}$ | 4    |
| $\Delta_{23}$ | 5    |
| $\Delta_{25}$ | 5    |
| $\Delta_{22}$ | 7    |
| $\Delta_{42}$ | 7    |
| $\Delta_{13}$ | 9    |
| $\Delta_{33}$ | 10   |
| $\Delta_{15}$ | 11   |
| $\Delta_{31}$ | 11   |
| $\Delta_{34}$ | 13   |
| $\Delta_{35}$ | 14   |
| $\Delta_{43}$ | 14   |
| $\Delta_{11}$ | 16   |
| $\Delta_{14}$ | 16   |
| $\Delta_{41}$ | 16   |
| $\Delta_{45}$ | 16   |
| $\Delta_{44}$ | 20   |

First cell allocation $C_{32}$ based on step 8 use value of 25.

2nd Cell allocations $C_{21}$, $C_{24}$ based on step 8 use values of 25 and 5.

Table #2.4- Allocations (Iteration #1)

| X | 1 | 2 | 3 | 4 | 5 | SUPPLY |
|---|---|---|---|---|---|--------|
| 1 | 8 | 6 | 3 | 7 | 5 | 20     |
| 2 | 5 | 25| M | 8 | 4 | 5      | 7 | 30 |
| 3 | 6 | 3 | 25| 9 | 6 | 8      |    | 30 |
| 4 | 0 | 0 | 0 | 0 | 0 |        |    | 20 |

DEMAND 25 25 20 10 20 Z

Table 2.5. The Largest Unit Cost $c_{ij}$ Remaining in Rows & Columns

| ITERATION | $\bar{U}_1$ | $\bar{U}_2$ | $\bar{U}_3$ | $\bar{U}_4$ | $\bar{V}_1$ | $\bar{V}_2$ | $\bar{V}_3$ | $\bar{V}_4$ | $\bar{V}_5$ |
|-----------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 2         | 7           | -           | 9           | 0           | -           | -           | 9           | 7           | 8           |
Table 2.6. $\Delta_i$ & Ranks

| $\Delta_i$ | RANK |
|-----------|------|
| $\Delta_{13}$ | 1 |
| $\Delta_{33}$ | 2 |
| $\Delta_{15}$ | 3 |
| $\Delta_{34}$ | 3 |
| $\Delta_{35}$ | 5 |
| $\Delta_{43}$ | 5 |
| $\Delta_{45}$ | 7 |
| $\Delta_{14}$ | 8 |
| $\Delta_{44}$ | 8 |
| $\Delta_{32}$ | 10 |
| $\Delta_{24}$ | 11 |
| $\Delta_{31}$ | 11 |
| $\Delta_{12}$ | 13 |
| $\Delta_{23}$ | 13 |
| $\Delta_{25}$ | 13 |
| $\Delta_{41}$ | 16 |
| $\Delta_{42}$ | 16 |
| $\Delta_{11}$ | 18 |
| $\Delta_{21}$ | 19 |
| $\Delta_{22}$ | 20 |

First cell allocation is $C_{13}$, use value of 20 for this cell.

2nd cell allocation is $C_{33}$, based on step 8 use values of 0.

| Table #2.7- Allocations (Iteration #2) |
|--------------------------------------|
| X | 1 | 2 | 3 | 4 | 5 | SUPPLY |
|----|---|---|---|---|---|---------|
| 1  | 8 | 6 | 3 | 20| 7 | 5 | 20 |
| 2  | 5 | 25| M | 8 | 4 | 5 | 7 | 30 |
| 3  | 6 | 3 | 25| 9 | 0 | 6 | 8 | 30 |
| 4  | 0 | 0 | 0 | 0 | 0 | 20 |

Table 2.8. The Largest Unit Cost $c_{ij}$ Remaining in Rows & Columns
First cell allocation is C_{23} based on step 8 use values of 0.
2^{nd} Cell allocation is C_{34} based on step 8 use values of 5.

Table #2.10- Allocations (Iteration #3)

| X | 1  | 2  | 3  | 4  | 5  | SUPPLY |
|---|----|----|----|----|----|--------|
| 1 | 8  | 6  | 3  | 20 | 7  | 5      | 20     |
| 2 | 5  | 25 | M  | 8  | 0  | 4      | 5      | 7      | 30     |
| 3 | 6  | 3  | 25 | 9  | 6  | 5      | 8      | 30     |
| 4 | 0  | 0  | 0  | 0  | 0  |        |        | 20     |
| DEMAND | 25 | 25 | 20 | 10 | 20 | Z      |        |

Table 2.11. The Largest Unit Cost c_{ij} Remaining in Rows & Columns
Table 2.12. $\Delta y$ & Ranks

| $\Delta y$ | RANK |
|-----------|------|
| $\Delta 41$ | 1    |
| $\Delta 42$ | 1    |
| $\Delta 43$ | 1    |
| $\Delta 44$ | 1    |
| $\Delta 45$ | 1    |
| $\Delta 13$ | 6    |
| $\Delta 32$ | 6    |
| $\Delta 24$ | 8    |
| $\Delta 15$ | 9    |
| $\Delta 21$ | 9    |
| $\Delta 12$ | 11   |
| $\Delta 31$ | 11   |
| $\Delta 33$ | 11   |
| $\Delta 34$ | 11   |
| $\Delta 14$ | 15   |
| $\Delta 25$ | 15   |
| $\Delta 11$ | 17   |
| $\Delta 23$ | 17   |
| $\Delta 35$ | 17   |
| $\Delta 22$ | 20   |

First cell allocations are $C_{41}$, $C_{42}$, $C_{43}$, $C_{44}$, $C_{45}$ based on step 8 use values of 0,0,0,0 and 20.

Table #2.13- Allocations (Iteration #4)

| X | 1 | 2 | 3 | 4 | 5 | SUPPLY |
|---|---|---|---|---|---|--------|
| 1 | 8 | 6 | 3 | 20| 7 | 5      | 20    |
| 2 | 5 | 25|M | 8 | 0 | 4 | 5 | 7 | 30    |
| 3 | 6 | 3 | 25| 9 | 0 | 6 | 5 | 8 | 30    |
| 4 | 0 | 0 | 0 | 0 | 0 | 20 | 20 |
| DEMAND | 25 | 25 | 20 | 10 | 20 | Z |

Now all the variables are found and the table is satisfied; therefore, $Z$ value can be calculated.
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\[ Z \text{ value}= 3(20)+ 5(25)+8(0)+4(5)+3(25)+9(0)+6(5)+20(0)=310 \]

Example 3.

| X | 1 | 2 | 3 | 4 | SUPPLY | U |
|---|---|---|---|---|--------|---|
| 1 | 3 | 7 | 6 | 4 | 5      | U_1 = 0 |
| 2 | 2 | 4 | 3 | 2 | 2      | -9     |
| 3 | 4 | 3 | 8 | 5 | 3      | -4     |
| DEMAND | 3 | 2 | 2 | Z = 42 | 2 |

Let, \( U_1 = 0 \)
\[ c_{11} = u_1 + v_1 \]
\[ v_1 = 3 \]
\[ c_{12} = u_1 + v_2 \]
\[ v_2 = 7 \] and so on.
Here, for all the non basic cells 13 and 14 the values of \( c_{ij} - u_i - v_j < 0. \) So the solution is not optimal.

Example 4.

Consider the transportation problem having the following parameter table:

| X | 1 | 2 | 3 | 4 | SUPPLY | U |
|---|---|---|---|---|--------|---|
| 1 | 13 | 0 | 12 | 11 | 1      | -1 |
| 2 | 15 | M | 13 | 20 | 1      | U_2 = 0 |
| 3 | 5 | 7 | 10 | 6  | 1      | -10 |
| 4 | 0 | 0 | 0  | 0  | 1      | -17 |
| DEMAND | 1 | 1 | 1 | 1 | Z = 34 |

Let,
\[ U_2 = 0 \]
Now, \( c_{ij} = u_i + v_j \)
Now, \( c_{11} = u_1 + v_1 \)
\[ v_j = 15 \text{ and so on.} \]

Here, for the non basic cells 14 the values of \( c_{ij} - u_i - v_j < 0 \). So the solution is not optimal.

**Table 3. Results Comparison for IBF between the Methods**

| Example 1 | Northwest Corner | Russell Method | New Method |
|-----------|------------------|----------------|------------|
| No. Entries | Z Value | No. Entries | Z Value | No. Entries | Z Value |
| 8 | 2470+M | 8 | 2570 | 11 | 2560 |

| Example 2 | Northwest Corner | Russell Method | New Method |
|-----------|------------------|----------------|------------|
| No. Entries | Z Value | No. Entries | Z Value | No. Entries | Z Value |
| 8 | 209+25M | 8 | 305 | 9 | 305 |

| Example 3 | Northwest Corner | Russell Method | New Method |
|-----------|------------------|----------------|------------|
| No. Entries | Z Value | No. Entries | Z Value | No. Entries | Z Value |
| 6 | 48 | 6 | 32 | 8 | 34 |

| Example 4 | Northwest Corner | Russell Method | New Method |
|-----------|------------------|----------------|------------|
| No. Entries | Z Value | No. Entries | Z Value | No. Entries | Z Value |
| 7 | 23+M | 7 | 29 | 11 | 34 |

3. Conclusion

As it was shown there were two leading methods for solving the transportation problems by finding the initial basic feasible solution (IBF). Both these methods (Russell Method, and Northwest Corner rule) had drawbacks. However, the proposed new method is able to get the IBF value without any drawback in the sense that all the required number of entries needed to initiate the transportation simplex algorithm. Hence, this method can be a good substitution for the existing leading methods - Russell method and Northwest Corner Rule.

**Appendix I. References**

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**Appendix II. Notation**

The following symbols are used in this paper:

- \( C_{ij} \) = Cell allocation
- \( i \) = subscript denoting variables;
- \( IBF \) = initial basic feasible solution;
- \( j \) = subscript denoting variables;
- \( M \) = the largest unknown unit cost;
- \( m \) = number of rows;
- \( n \) = number of columns;
- \( \bar{u}_i \) = the largest unit cost \( c_{ij} \) remaining in row;
- \( \bar{v}_j \) = the largest unit cost \( c_{ij} \) remaining in column;
- \( \Delta ij \) = \( c_{ij} - \bar{u}_i - \bar{v}_j \);
- \( Z \) = initial basic feasible solution
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