Selecting Personnel with the Weighted Cross-Entropy TOPSIS of Hesitant Picture Fuzzy Linguistic Sets

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1. Introduction

Selecting personnel is the key role faced by the human resource (HR) department in organization, and multicriteria decision-making (MCDM) methods, as one of the effective tools, can be used to solve these problems. Due to the existing vague and uncertainty evaluation information in the process of personnel selection, fuzzy set-based MCDM approaches were proposed by many researchers. Sang et al. [2] proposed the fuzzy TOPSIS-based method to solve personnel selection for knowledge-intensive enterprise. Baležentis et al. [4] conducted personnel selection approach based on computing with words and fuzzy MULTIMOORA, and Lin [5] proposed the personnel selection method based on the analytic network process and fuzzy data envelopment analysis. However, FSs-based approaches can only express evaluation information with membership degree and cannot express evaluation information with nonmembership degree. Thus, intuitionistic fuzzy set (IFS) based MCDM approaches [8–10] were put forward to solve personnel selection problems. Zhang and Liu [8] proposed GRA-based intuitionistic fuzzy (IF) multicriteria group decision-making method for personnel selection. Boran et al. [9] presented the IFS-based method for personnel selection. Kilic et al. [10] proposed an integrated decision analysis methodology based on IF-DEMATEL and IF ELECTRE for personnel selection. Considering the real personnel selection situation, human resource managers can be hesitant to express preference while evaluating personnel, so Yu et al. [11] conducted hesitant fuzzy sets (HFSs) based MCDM approaches to aid managers of the human resource (HR) department for selecting excellent personnel.

As so far, many extensive FS-based MCDM approaches [2–11] have been conducted and helped managers of HR department to well solve decision-making problems of personnel selection. In some real circumstance, personnel evaluation may involve indeterminate and inconsistent information; thus, several neutrosophic-based MCDM methods [12–15] for personnel selection have been proposed by many researchers, in order to elaborate the advantages of
TODIM and multivalued neutrosophic set. Pu et al. [12] conducted a projection-based TODIM method with a multivalued neutrosophic set for personnel selection. Nabeeh et al. [13] proposed an integrated neutrosophic-TOPSIS approach for personnel selection, considering cross-entropy as the major measurement for MCDM approaches. Wu et al. [14, 15] proposed two methods for middle-level manager selections with cross-entropy of probability hesitant interval neutrosophic set and multivalued neutrosophic sets.

Although these above proposed MCDM approaches for personnel selection can demonstrate the effectiveness under practical environment, these approaches cannot be effectively utilized to solve personnel selection decision-making problems with different attitude information from decision-makers or experts. For such kind of personnel selection situations, it is required to present new approaches.

Picture fuzzy set (PFS) [16] was firstly proposed by CuoNg and used to describe different attitude information by many researchers. Until now, many MCDM methods based on the picture fuzzy set [17–22] were proposed. Tian et al. [17, 20, 21] proposed PFS-based MCDM methods, which are used for tourism attraction recommendation and tourism environmental impact assessment. Wang et al. [19] proposed a bounded rationality behavioral decision support model with picture fuzzy information, which is applied to select the different hotel among various types of travelers. However, in the real personnel selection decision-making environment, the interviewers might be hesitant to give the evaluation among several linguistic terms, such as “outstanding excellent,” “excellent,” and “merit” linguistic terms. Meanwhile, different interviewer has different attitude for the evaluation value. For example, one listed company carried out personnel selection interview; there are several job applicants for the interview by company interviewers; in the interview process, ten interviewers are required to give the evaluation score for the job applicants. Three interviewers are unsatisfied with all job applicants and refused to give any evaluation value; seven interviewers opposed to give the applicant with the score “outstanding excellent,” but they support to give the evaluation value with the score “excellent.” Due to such kinds of decision-making issues, PFS cannot be used to well describe the evaluation information. In order to avoid the information loss, the proposed new extensive PFS-based methods are required.

HPFLSs [23], as the extensive set of PFS, elaborated the advantages of both hesitant linguistic set and picture fuzzy set, which are more suitable for the practical hesitant decision-making problem together with different attitude information. As mentioned, the above example of job applicant interview, if the evaluation linguistic terms set is \(\{s_2 = \text{outstanding excellent}; s_4 = \text{excellent}; s_3 = \text{average}; s_1 = \text{pass}; s_0 = \text{failure}\}\), then the evaluation value with different attitude information provided by the interviewers can be collected as a set of \(\{(s_2), (0.7,0,0)\},\{(s_4), (0,0,0.7)\}\), and it is called as HPFLSs.

In the following, the contributions of this paper are presented as follows:

1. The cross-entropy measure definition of hesitant picture fuzzy linguistic number is given, and its properties needed to be satisfied are listed. Meanwhile, the comparison rules of hesitant fuzzy linguistic set are defined.

2. Based on the cross-entropy definition of hesitant picture fuzzy linguistic number, several formulas of cross-entropy of hesitant fuzzy linguistic number are constructed, and the relative properties are proven as well.

3. Considering the real-life application, the weight of criteria cannot be provided in time due to some pressures or reasons. The method is presented to obtain the unknown weight of criteria.

4. In accordance with the proposed cross-entropy formula, the MCDM approaches based on cross-entropy of hesitant picture fuzzy linguistic numbers and TOPSIS are constructed.

The rest of the paper is organized as follows: some definitions related to picture fuzzy linguistic set and HPFLSs are introduced in Section 2. In Section 3, several novel formulas of cross-entropy measure under HPFLSs environment are proposed, and the related mathematics-induced proofs are shown. By utilizing the proposed cross-entropy measure, in Section 4, an approach of the detailed decision-making steps for solving the MCDM problem under HPFLSs environment with completely unknown criteria weight is presented. Furthermore, a practical application on the MCDM problem of personnel’s selection is conducted to demonstrate the effectiveness of the proposed method in Section 5. Finally, conclusion and further direction is drawn in Section 6.

2. Preliminaries

In this section, the definitions of cross-entropy measure, the PFS, 2TFLSs, 2TLPFSs, HPFLSs, and cross-entropy of FS and PFS are presented to lay the groundwork for later analysis.

2.1. Definitions of PFS, 2TFLSs, 2TLPFSs, and HPFLSs

Definition 1 (see [16]). Let \(X\) be a universe space. A PFS is defined as

\[
A = \{(x, \mu_A(x), \eta_A(x), \nu_A(x))|x \in X\},
\]

where \(\mu_A(x) \in [0,1]\) is called the degree of positive membership of \(x\) in \(A\), \(\eta_A(x) \in [0,1]\) is called the degree of neutral membership of \(x\) in \(A\), \(\nu_A(x) \in [0,1]\) is called the degree of negative membership of \(x\) in \(A\), and \(\mu_A(x) + \eta_A(x) + \nu_A(x) \leq 1\). Moreover, \(\pi_A(x) = 1 - (\mu_A(x) + \eta_A(x) + \nu_A(x))\) can be called the degree of refusal.

Let \(S = \{s_j| j = 0,1,2,\ldots, g\}\) be a linguistic term set. Symbolic method aggregation linguistic information obtains a value \(\beta \in [0, g]\), and if \(\beta \notin [0, g]\), then an approximation function \((\text{app}_\beta(i))\) is used to express the index result of \(S\).
Definition 2 (see [24]). Let \( \beta \) be the aggregation result of the indices of a set of labels assessed in a linguistic term set \( S \), i.e., the results of symbolic aggregation operation, \( \beta \in [1, t] \) be the \( t \) cardinality of \( S \). Let \( i = \text{round}(\beta) \) and \( \alpha = \beta - i \) be two values, such that \( i \in [1, t] \) and \( \alpha \in [-0.5, 0.5] \); then, \( \alpha \) is called the symbolic translation.

For convenience to collect the data in the selection of the proxy advisor firm problems, Nie et al. [25] defined the concept of 2-tuple linguistic picture fuzzy sets (2TLPFSs).

Definition 3. Let \( S = \{s_j | j = 0, 1, 2, \ldots, g\} \) be a linguistic set and \( \tilde{S} = \{(s_j, a_j) | s_j \in S, a_j \in [0.5, 0.5]\} \) be a linguistic 2-tuple fuzzy set. Suppose that \((s_\pi, a_\pi), (s_\alpha, a_\alpha)\); and \((s_\mu, a_\mu)\) if \( 0 \leq \mu + \eta \leq g \), then \( \tau = [(s_\pi, a_\pi), (s_\alpha, a_\alpha), (s_\mu, a_\mu)] \) is called 2TLPFSs, and \((s_\pi, a_\pi), (s_\alpha, a_\alpha)\); and \((s_\mu, a_\mu)\) could be the positive membership degree, neutral membership degree, and negative membership degree of \( \tau \), respectively.

Considering the real-life decision-making environment, decision-makers might be hesitant to provide the evaluation information with different attitude; thus, Yang et al. [23] defined hesitant picture fuzzy linguistic sets (HPFLSs).

Definition 4. Let \( S = \{s_j | j = 0, 1, 2, \ldots, m\} \) be an LTS. An HPFLSs is defined as

\[
H = \{\langle s^k_i \rangle, \langle \mu^k_i, \eta^k_i, \upsilon^k_i \rangle | i \in \{0, 1, 2, \ldots, m\}; k = 1, 2, \ldots, a\},
\]

which indicates the degree of discrimination of \( A \) from \( B \).

However, \( H(A, B) \) is not symmetric with respect to its arguments. Shang and Jiang [27] proposed a symmetric discrimination information measure: \( J(A, B) = H(A, B) + H(B, A) \).

\[
C(A, B) = \sum_{i=1}^{n} \left( \mu_A(x_i) \ln \left( \frac{\mu_A(x_i)}{1/2(\mu_A(x_i) + \mu_B(x_i))} \right) + (1 - \mu_A(x_i)) \ln \left( \frac{1 - \mu_A(x_i)}{1 - (1/2)(\mu_A(x_i) + \mu_B(x_i))} \right) \right)
\]

\[
+ \sum_{i=1}^{n} \left( \eta_A(x_i) \ln \left( \frac{\eta_A(x_i)}{1/2(\eta_A(x_i) + \eta_B(x_i))} \right) + (1 - \eta_A(x_i)) \ln \left( \frac{1 - \eta_A(x_i)}{1 - (1/2)(\eta_A(x_i) + \eta_B(x_i))} \right) \right)
\]

\[
+ \sum_{i=1}^{n} \left( \upsilon_A(x_i) \ln \left( \frac{\upsilon_A(x_i)}{1/2(\upsilon_A(x_i) + \upsilon_B(x_i))} \right) + (1 - \upsilon_A(x_i)) \ln \left( \frac{1 - \upsilon_A(x_i)}{1 - (1/2)(\upsilon_A(x_i) + \upsilon_B(x_i))} \right) \right).
\]

2.2. Cross-Entropy Measure of FS and PFS. The cross-entropy measure was introduced by Kullback [26], and its definition is shown as follows.

Definition 5 (see [26]). Let \( P = \{p_1, p_2, \ldots, p_n\} \) and \( Q = \{q_1, q_2, \ldots, q_n\} \) be two given probability distributions, where \( p_i \geq 0 \) \( \sum_{i=1}^{n} p_i = 1 \) and \( q_i \geq 0 \) \( \sum_{i=1}^{n} q_i = 1 \) for \( i = 1, 2, \ldots, n \). The cross-entropy measure of \( P \) to \( Q \) is defined as

\[
H(P, Q) = \sum_{i=1}^{n} P_i \cdot \ln \frac{P_i}{Q_i}
\]

Based on Kullback’s entropy definition, Shang and Jiang [27] proposed the cross-entropy measure between two fuzzy sets.

Definition 6. Assume that \( A = \{A(x_1), A(x_2), \ldots, A(x_n)\} \) and \( B = \{B(x_1), B(x_2), \ldots, B(x_n)\} \) are two fuzzy sets in the universe of discourse \( X = \{x_1, x_2, \ldots, x_n\} \). The fuzzy cross-entropy of \( A \) from \( B \) is defined as follows:

\[
C(A, B) = \sum_{i=1}^{n} \left( \mu_A(x_i) \ln \left( \frac{\mu_A(x_i)}{1/2(\mu_A(x_i) + \mu_B(x_i))} \right) + (1 - \mu_A(x_i)) \ln \left( \frac{1 - \mu_A(x_i)}{1 - (1/2)(\mu_A(x_i) + \mu_B(x_i))} \right) \right)
\]

\[
+ \sum_{i=1}^{n} \left( \eta_A(x_i) \ln \left( \frac{\eta_A(x_i)}{1/2(\eta_A(x_i) + \eta_B(x_i))} \right) + (1 - \eta_A(x_i)) \ln \left( \frac{1 - \eta_A(x_i)}{1 - (1/2)(\eta_A(x_i) + \eta_B(x_i))} \right) \right)
\]

\[
+ \sum_{i=1}^{n} \left( \upsilon_A(x_i) \ln \left( \frac{\upsilon_A(x_i)}{1/2(\upsilon_A(x_i) + \upsilon_B(x_i))} \right) + (1 - \upsilon_A(x_i)) \ln \left( \frac{1 - \upsilon_A(x_i)}{1 - (1/2)(\upsilon_A(x_i) + \upsilon_B(x_i))} \right) \right).
\]
Due to $C(A, B)$ being nonsymmetric, a symmetric discrimination cross-entropy measure is presented as

$$I (A, B) = C (A, B) + C (B, A).$$

### 3. The Definition and Formula of HPFLS Cross-Entropy Measure

In this section, the cross-entropy definition of HPFLSs is given. Considering that the previous cross-entropy formula [28] ignored the influence of refusal membership and different decision maker (DM) might have different support preference for different memberships, several formulas of HPFLSs, which overcome the limitations of previous cross-entropy, are constructed.

**Definition 8.** Let $H_{s_1} = \{ \langle (s_{ij}^{k_1}), (\mu_{ij}^{k_1}, \eta_{ij}^{k_1}, \nu_{ij}^{k_1}) \rangle | i_1 \in \{0, 1, 2, \ldots, m\}; k_1 = 1, 2, \ldots, \alpha_1 \}$ and $H_{s_2} = \{ \langle (s_{ij}^{k_2}), (\mu_{ij}^{k_2}, \eta_{ij}^{k_2}, \nu_{ij}^{k_2}) \rangle | i_2 \in \{0, 1, 2, \ldots, m\}; k_2 = 1, 2, \ldots, \alpha_2 \}$ be two HPFLSs. $H_{s_1}$ is greater than or equal to $H_{s_2}$, denoted by $H_{s_1} \geq H_{s_2}$, if and only if $\mu_{1} \geq \mu_{2}$, $\eta_{1} \leq \eta_{2}$, $\nu_{1} \leq \nu_{2}$, where

$$\mu_{1} = \sum_{k_1=1}^{\alpha_1} \left( \frac{\mu_{ki} \times i_{k_1}}{\alpha_1} \right)^{a_1},$$

$$\mu_{2} = \sum_{k_2=1}^{\alpha_2} \left( \frac{\mu_{k2} \times i_{k_2}}{\alpha_2} \right)^{a_2},$$

$$\eta_{1} = \sum_{k_1=1}^{\alpha_1} \left( \frac{\eta_{ki} \times i_{k_1}}{\alpha_1} \right)^{a_1},$$

$$\eta_{2} = \sum_{k_2=1}^{\alpha_2} \left( \frac{\eta_{k2} \times i_{k_2}}{\alpha_2} \right)^{a_2},$$

$$\nu_{1} = \sum_{k_1=1}^{\alpha_1} \left( \frac{\nu_{ki} \times i_{k_1}}{\alpha_1} \right)^{a_1},$$

$$\nu_{2} = \sum_{k_2=1}^{\alpha_2} \left( \frac{\nu_{k2} \times i_{k_2}}{\alpha_2} \right)^{a_2},$$

$$i_{k_1} = (1 + \exp ((i_{j} - m/2) \times \theta))^{-n} (j = 1, 2) \text{ and } i_{j} \text{ are the subscript values of the linguistic assessment term } s_{ij}^{k_1} \text{ and } n > 0, \theta > 0, \mu_{k_1} = (\mu_{ij}^{k_1} + 1 - \eta_{ij}^{k_1} - \nu_{ij}^{k_1})/2, \eta_{k_1} = (\eta_{ij}^{k_1} + 1 - \mu_{ij}^{k_1} - \nu_{ij}^{k_1})/2, \text{ and } \nu_{k_1} = (\nu_{ij}^{k_1} + 1 - \mu_{ij}^{k_1} - \eta_{ij}^{k_1})/2, j = 1, 2.$$

**Definition 9.** Assume that $H_{s_1} = \{ \langle (s_{ij}^{k_1}), (\mu_{ij}^{k_1}, \eta_{ij}^{k_1}, \nu_{ij}^{k_1}) \rangle | i_1 \in \{0, 1, 2, \ldots, m\}; k_1 = 1, 2, \ldots, \alpha_1 \}$ and $H_{s_2} = \{ \langle (s_{ij}^{k_2}), (\mu_{ij}^{k_2}, \eta_{ij}^{k_2}, \nu_{ij}^{k_2}) \rangle | i_2 \in \{0, 1, 2, \ldots, m\}; k_2 = 1, 2, \ldots, \alpha_2 \}$ are two HPFLSs, $CE^*: \text{HPFLS} \times \text{HPFLS} \rightarrow \mathbb{R}$. The cross-entropy $CE^*(H_{s_1}, H_{s_2})$ of $H_{s_1}$ and $H_{s_2}$ should satisfy the following conditions:

1. $CE^*(H_{s_1}, H_{s_2}) = CE^*(H_{s_2}, H_{s_1})$, $\forall H_{s_1}, H_{s_2} \in \text{HPFLS}$
2. $CE^*(H_{s_1}, H_{s_2}) = CE^*(H_{s_1}, H_{s_2})$, $\forall H_{s_1}, H_{s_2} \in \text{HPFLS}$
3. $CE^*(H_{s_1}, H_{s_2}) \geq 0$, $\forall H_{s_1}, H_{s_2} \in \text{HPFLS}$, if $H_{s_1} = H_{s_2}$, then $CE^*(H_{s_1}, H_{s_2}) = 0$
4. $CE^*(H_{s_1}, H_{s_2}) \geq CE^*(H_{s_1}, H_{s_2})$, $\forall H_{s_1}, H_{s_2} \in \text{HPFLS}$ and $CE^*(H_{s_1}, H_{s_2}) \geq CE^*(H_{s_1}, H_{s_2})$, $\forall H_{s_1}, H_{s_2} \in \text{HPFLS}$ and if $H_{s_1} \geq H_{s_2} \geq H_{s_3}$.

Based on the above definitions, the cross-entropy formulas of HPFLSs are obtained as follows:

$$CE_1(H_{s_1}, H_{s_2}) = \rho \times \sin \left( \sum_{i_{k_1}=1}^{\alpha_1} \left( \frac{\mu_{ki} \times i_{k_1}}{\alpha_1} \right)^{a_1} \right) \times \sin \left( \sum_{i_{k_2}=1}^{\alpha_2} \left( \frac{\mu_{k2} \times i_{k_2}}{\alpha_2} \right)^{a_2} \right)$$

$$+ \phi \times \sin \left( \sum_{i_{k_1}=1}^{\alpha_1} \left( \frac{\eta_{ki} \times i_{k_1}}{\alpha_1} \right)^{a_1} \right) \times \sin \left( \sum_{i_{k_2}=1}^{\alpha_2} \left( \frac{\eta_{k2} \times i_{k_2}}{\alpha_2} \right)^{a_2} \right)$$

$$+ \delta \times \sin \left( \sum_{i_{k_1}=1}^{\alpha_1} \left( \frac{\nu_{ki} \times i_{k_1}}{\alpha_1} \right)^{a_1} \right) \times \sin \left( \sum_{i_{k_2}=1}^{\alpha_2} \left( \frac{\nu_{k2} \times i_{k_2}}{\alpha_2} \right)^{a_2} \right).$$
Similarly, other three cross-entropy formulas of HPFLs are obtained as follows:

\[
CE_2(H_{s_i}, H_{s_j}) = \rho \times \tan \left( \sum_{k_i=1}^{a_1} \frac{(\mu_{k_i} \times i_{k_i})^a_1}{a_1} \right) \times \tan \left( \sum_{k_j=1}^{a_2} \frac{(\mu_{k_j} \times i_{k_j})^a_2}{a_2} \right) + \varphi \times \tan \left( \sum_{k_i=1}^{a_1} \frac{(\eta_{k_i} \times i_{k_i})^a_1}{a_1} \right) \times \tan \left( \sum_{k_j=1}^{a_2} \frac{(\eta_{k_j} \times i_{k_j})^a_2}{a_2} \right) + \delta \times \tan \left( \sum_{k_i=1}^{a_1} \frac{(\nu_{k_i} \times i_{k_i})^a_1}{a_1} \right) \times \tan \left( \sum_{k_j=1}^{a_2} \frac{(\nu_{k_j} \times i_{k_j})^a_2}{a_2} \right),
\]

\[
CE_3(H_{s_i}, H_{s_j}) = \rho \times \left( \sum_{k_i=1}^{a_1} \frac{(\mu_{k_i} \times i_{k_i})^a_1}{a_1} + 1 \right) \times \ln \left( \frac{2 \times \left( \sum_{k_i=1}^{a_1} (\mu_{k_i} \times i_{k_i})^a_1 / a_1 + 1 \right)}{2 + \sum_{k_i=1}^{a_1} (\mu_{k_i} \times i_{k_i})^a_1 / a_1 + \sqrt{\sum_{k_i=1}^{a_1} (\eta_{k_i} \times i_{k_i})^a_2 / a_2}} \right) + \varphi \times \left( \sum_{k_i=1}^{a_1} \frac{(\eta_{k_i} \times i_{k_i})^a_1}{a_1} + 1 \right) \times \ln \left( \frac{2 \times \left( \sum_{k_i=1}^{a_1} (\eta_{k_i} \times i_{k_i})^a_1 / a_1 + 1 \right)}{2 + \sum_{k_i=1}^{a_1} (\eta_{k_i} \times i_{k_i})^a_2 / a_2} \right) + \delta \times \left( \sum_{k_i=1}^{a_1} \frac{(\nu_{k_i} \times i_{k_i})^a_1}{a_1} + 1 \right) \times \ln \left( \frac{2 \times \left( \sum_{k_i=1}^{a_1} (\nu_{k_i} \times i_{k_i})^a_1 / a_1 + 1 \right)}{2 + \sum_{k_i=1}^{a_1} (\nu_{k_i} \times i_{k_i})^a_2 / a_2} \right),
\]

\[
CE_4(H_{s_i}, H_{s_j}) = \rho \sqrt{\sum_{k_i=1}^{a_1} \frac{((\mu_{k_i} \times i_{k_i})^a_1)}{a_1}} \times \exp \left( \sum_{k_i=1}^{a_1} \frac{(\mu_{k_i} \times i_{k_i})^a_1}{a_1} - 1 \right) - \exp \left( \sum_{k_i=1}^{a_1} \frac{(\mu_{k_i} \times i_{k_i})^a_2}{a_2} - 1 \right) + \varphi \times \sqrt{\sum_{k_i=1}^{a_1} \frac{((\eta_{k_i} \times i_{k_i})^a_1)}{a_1}} \times \exp \left( \sum_{k_i=1}^{a_1} \frac{(\eta_{k_i} \times i_{k_i})^a_1}{a_1} - 1 \right) - \exp \left( \sum_{k_i=1}^{a_1} \frac{(\eta_{k_i} \times i_{k_i})^a_2}{a_2} - 1 \right) + \delta \times \sqrt{\sum_{k_i=1}^{a_1} \frac{((\nu_{k_i} \times i_{k_i})^a_1)}{a_1}} \times \exp \left( \sum_{k_i=1}^{a_1} \frac{(\nu_{k_i} \times i_{k_i})^a_1}{a_1} - 1 \right) - \exp \left( \sum_{k_i=1}^{a_1} \frac{(\nu_{k_i} \times i_{k_i})^a_2}{a_2} - 1 \right),
\]

where \( i_{kj} = (1 + \exp((i_j - m/2) / \theta))^n (j = 1, 2) \) and \( i_j \) are the subscript values of the linguistic assessment term \( s_{ij} \) and \( n > 0, \theta > 0, \mu_k = (\mu_k^1 + 1 - \eta_k^1 - \nu_k^1)/2, \eta_k = (\eta_k^1 + 1 - \mu_k^1 - \nu_k^1)/2, \nu_k = (\eta_k^1 + 1 - \mu_k^1 - \nu_k^1)/2 \rangle, j = 1, 2, \varphi + \delta = 1, \) and normally \( \rho = \varphi = \delta = (1/3). \)

However, considering the formulas \( CE_k(H_{s_i}, H_{s_j}) \) \( (k = 1, 2, 3) \) are asymmetric, the above formulas are modified as follows:

\[
CE_k(H_{s_i}, H_{s_j}) = CE_k(H_{s_j}, H_{s_i}) + CE_k(H_{s_i}, H_{s_j}),
\]

\( k = 1, 2, 3. \)

Property 1. Let \( H_{s_i} = \{ (s_{i1}^k, (\nu_{k1}^1, \eta_{k1}^1, \mu_{k1}^1)) \} \) and \( H_{s_j} = \{ (s_{j1}^k, (\nu_{kj}^1, \eta_{kj}^1, \mu_{kj}^1)) \} \) be two HPFLs. The cross-entropy measure \( CE_k(H_{s_i}, H_{s_j}) \) is defined as the discrimination degree from \( H_{s_i} \) to \( H_{s_j} \), and then \( CE_k(H_{s_i}, H_{s_j}) \) satisfies conditions (1)–(4) in Definitions 1 and 1.

Proof. Since it is easily proven that conditions (7) and (8) hold, their proofs are omitted here. For condition (9), the detailed proof is shown as follows.

Given that \( u_1 = \sqrt{\sum_{k=1}^{a_1} (\mu_{k1} \times i_{k1})^{a_1}} \) and \( u_2 = \sqrt{\sum_{k=1}^{a_2} (\mu_{k2} \times i_{k2})^{a_2}} \), it is obvious to prove that the following constructed functions hold:
According to Definitions 8 and 9, the following function can be obtained.

\[
f_4(u_1, u_2) = u_1 \times (\exp(u_1 - 1) - \exp(u_2 - 1)) + u_2 \times (\exp(u_2 - 1) - \exp(u_1 - 1))
\]

\[
= (u_1 - u_2) \times (\exp(u_1 - 1) - \exp(u_2 - 1)) \geq 0.
\]

(13)

Similarly, given that \(\eta_1 = \sqrt[2]{\sum_{k=1}^{n_1} (\eta_{k1} \times i_{k1})^2 / \alpha_1}, \eta_2 = \sqrt[2]{\sum_{k=1}^{n_2} (\eta_{k2} \times i_{k2})^2 / \alpha_2}, \eta_1 = \sqrt[2]{\sum_{k=1}^{n_3} (\eta_{k3} \times i_{k3})^2 / \alpha_1}\) and \(v_2 = \sqrt[2]{\sum_{k=1}^{n_4} (\eta_{k4} \times i_{k4})^2 / \alpha_2}\), then it can be proven that the following inequalities \(f_i(\eta_1, \eta_2) \geq 0, f_i(v_1, v_2) \geq 0, (i = 1, 2, 3, 4)\) hold.

According to Definitions 8 and 9, the following function can be obtained.

\[
CE_1'(H_{s1}, H_{s2}) = CE_1(H_{s1}, H_{s2}) + CE_1(H_{s3}, H_{s4})
\]

\[
= f_1(u_1, u_2) + f_1(\eta_1, \eta_2) + f_1(v_1, v_2) \geq 0.
\]

(14)

Thus, the inequalities \(CE_1'(H_{s1}, H_{s2}) \geq 0, CE_1'(H_{s3}, H_{s4}) \geq 0\) can hold; next, the detailed proof of condition (10) is shown as follows:

Assume that \(H_{s1} \geq H_{s2} \geq H_{s3}\); in accordance with Definition 8, the inequalities of \(\mu_1 \geq \mu_2 \geq \mu_3, \eta_1 \leq \eta_2 \leq \eta_3,\) and \(v_1 \leq v_2 \leq v_3\) can be obtained. Then,
Similarly, $f_i(\eta_1, \eta_2) \leq f_i(\eta_1, \eta_3)$, $f_i(\eta_1, \eta_2) \leq f_i(\eta_4)$ ($i = 1, 2, 3, 4$) can be proven. Thus, the proof of condition (10) is completely done.

4. The MCDM Approach with Weighted Cross-Entropy and TOPSIS of HPFLSs

In this section, the method based on Hamming distance and Lagrangian function is proposed to solve the MCDM problems under HPFLSs environment with unknown criteria weight, and the detailed decision-making steps under HPFLSs environment are summarized. For this sake, the hierarchical frame of the proposed method is presented as shown in Figure 1.

\[ D_{eq} = \frac{1}{m-1} \sum_{t=1}^{m} \sum_{e=1,s \neq t} \left| H_{eq} - H_{es} \right| \]

\[ = \frac{1}{m-1} \sum_{t=1}^{m} \sum_{e=1,s \neq t} \left( \sum_{k=0}^{n} \left[ \sum_{i=1}^{s} i_{eq} - \sum_{k=1}^{n} i_{ek} \right] + \sum_{k=0}^{n} \left[ \sum_{q=1}^{s} q_{eq} - \sum_{k=1}^{n} q_{ek} \right] + \sum_{k=0}^{n} \left[ \sum_{q=1}^{s} q_{eq} - \sum_{k=1}^{n} q_{ek} \right] \right) \]

The larger the value of $c_3$ is, the more important the corresponding criterion is. Next, the following model is constructed to determine the weight value.

\[
\begin{align*}
\max & \quad D_c(w) = \sum_{q=1}^{n} w_q D_{eq} \\
\text{s.t.} & \quad \sum_{q=1}^{n} w_q^2 = 1, \quad w_q \geq 0, \quad q = 1, 2, \ldots, n
\end{align*}
\]

(17)

Then, the above model (M) is solved by constructing the Lagrangian function.

\[
L(w, \epsilon) = \sum_{q=1}^{n} w_q D_{eq} + \frac{\epsilon}{2} \left( \sum_{q=1}^{n} w_q^2 - 1 \right). \quad (18)
\]

4.1. The Method of Unknown Criteria Weight Determination.

In the practical decision-making environment, due to some emergency situation, the weight of the criterion cannot be provided in time. Therefore, the method based on the maximum-minimum distance is proposed to calculate the unknown criteria weight. In general, the criterion with the bigger distance value among the alternative should be assigned with bigger weight and vice versa [30, 31]. In this section, the Hamming distance is used to calculate the distance. For a specific criterion $a_q$, the distance $\left( \left\{ (s_3), (0.5, 0.3, 0.1), (s_4), (0.5, 0, 0) \right\} \right)$ between one alternative and other alternatives can be obtained by the following calculation formula:

In order to compute the partial derivatives of $\left( \{ (s_3), (0.6, 0, 0), (s_4), (0.2, 0, 0) \} \right)$ and $\left( \{ (s_3), (0.8, 0.1, 0), (s_4), (0.2, 0, 2, 0) \} \right)$, the following partial derivative equations are obtained.

\[
\begin{align*}
\frac{\partial (w_q, \epsilon)}{w_q} = D_{eq} + \epsilon w_q = 0, \\
\frac{\partial (w_q, \epsilon)}{\epsilon} = \sum_{q=1}^{n} w_q^2 - 1 = 0.
\end{align*}
\]

(19)

By solving formula (19), the formula for determining the weight vector is obtained as follows:

\[
\omega_q = \frac{1}{\sum_{q=1}^{n} \left(1/(m-1) \sum_{t=1}^{m} \sum_{e=1,s \neq t} \left( \sum_{k=0}^{n} \left[ \sum_{i=1}^{s} i_{eq} - \sum_{k=1}^{n} i_{ek} \right] + \sum_{k=0}^{n} \left[ \sum_{q=1}^{s} q_{eq} - \sum_{k=1}^{n} q_{ek} \right] \right) \right)}
\]

(20)
Normalize the evaluation value of the decision matrix

Calculate the vector of criteria weight.

Calculate the score of each alternative

Rank the alternative with ordered scores

**Figure 1:** The hierarchical frame of the proposed cross-entropy-based HPFLs MCGDM approach.

### 4.2. The Method with Weighted Cross-Entropy TOPSIS of HPFLs

According to the above formula (11), weighted cross-entropy values from the alternative to positive ideal solution $H^*_p = \{\langle s_{\text{max}}, (1, 0, 0) \rangle, \ldots, \langle s_{\text{max}}, (1, 0, 0) \rangle\}$ can be obtained. The detailed process is shown as follows:

$$CE_i^e(H_p, H^*_p) = CE_i(H_p, H^*_p) + CE_i(H^*_p, H_p)$$

$$= \sum_{j=1}^{n} w_j \times \left( \phi \times \sin \left( \frac{\sum_{k=1}^{a_j} (\mu_k \times \bar{i}_k)^{a_j}}{\alpha_j} \right) \right) \times \sin \left( \frac{\sum_{k=1}^{a_j} (\mu_k \times i_k)^{a_j}}{\alpha_j} \right)$$

$$\times \sin \left( \frac{\sum_{k=1}^{a_j} (\eta_k \times \bar{i}_k)^{a_j}}{\alpha_j} \right) + \delta \times \sin \left( \frac{\sum_{k=1}^{a_j} (\nu_k \times i_k)^{a_j}}{\alpha_j} \right) \times \sin \left( \frac{\sum_{k=1}^{a_j} (\nu_k \times \bar{i}_k)^{a_j}}{\alpha_j} \right)$$

$$+ \rho \times \sin (i_k) \times \sin \left( \bar{i}_k - \frac{\sum_{k=1}^{a_j} (\mu_k \times \bar{i}_k)^{a_j}}{\alpha_j} \right) + 0 + 0$$

$$= \sum_{j=1}^{n} w_j \times \left( \phi \times \left( \sin \left( \frac{\sum_{k=1}^{a_j} (\mu_k \times \bar{i}_k)^{a_j}}{\alpha_j} \right) \right) - \sin(i_k) \right) \times \sin \left( \frac{\sum_{k=1}^{a_j} (\mu_k \times i_k)^{a_j}}{\alpha_j} \right)$$

$$\times \sin \left( \frac{\sum_{k=1}^{a_j} (\eta_k \times \bar{i}_k)^{a_j}}{\alpha_j} \right) + \delta \times \sin \left( \frac{\sum_{k=1}^{a_j} (\nu_k \times i_k)^{a_j}}{\alpha_j} \right) \times \sin \left( \frac{\sum_{k=1}^{a_j} (\nu_k \times \bar{i}_k)^{a_j}}{\alpha_j} \right)$$

$$+ \phi \times \left( \sin \left( \frac{\sum_{k=1}^{a_j} (\eta_k \times \bar{i}_k)^{a_j}}{\alpha_j} \right) \right)^2 + \delta \times \left( \sin \left( \frac{\sum_{k=1}^{a_j} (\nu_k \times i_k)^{a_j}}{\alpha_j} \right) \right)^2$$

$$CE_i^e(H_p, H^*_p) = CE_i(H_p, H^*_p) + CE_i(H^*_p, H_p)$$

$$= \sum_{j=1}^{n} w_j \times \left( \phi \times \sin \left( \frac{\sum_{k=1}^{a_j} (\mu_k \times \bar{i}_k)^{a_j}}{\alpha_j} \right) \right) \times \sin \left( \frac{\sum_{k=1}^{a_j} (\mu_k \times i_k)^{a_j}}{\alpha_j} \right) - \sin(i_k) \right) \times \sin \left( \frac{\sum_{k=1}^{a_j} (\mu_k \times \bar{i}_k)^{a_j}}{\alpha_j} \right)$$

$$\times \sin \left( \frac{\sum_{k=1}^{a_j} (\eta_k \times \bar{i}_k)^{a_j}}{\alpha_j} \right) + \delta \times \sin \left( \frac{\sum_{k=1}^{a_j} (\nu_k \times i_k)^{a_j}}{\alpha_j} \right) \times \sin \left( \frac{\sum_{k=1}^{a_j} (\nu_k \times \bar{i}_k)^{a_j}}{\alpha_j} \right)$$

$$+ \phi \times \left( \sin \left( \frac{\sum_{k=1}^{a_j} (\eta_k \times \bar{i}_k)^{a_j}}{\alpha_j} \right) \right)^2 + \delta \times \left( \sin \left( \frac{\sum_{k=1}^{a_j} (\nu_k \times i_k)^{a_j}}{\alpha_j} \right) \right)^2.$$
\[
\times \sin \left( \sum_{k=1}^{a} \left( \frac{\eta_k \times i_k}{\alpha_j} \right)^{a_j} \right) + \delta \times \sin \left( \sum_{k=1}^{a} \left( \frac{\gamma_k \times i_k}{\alpha_j} \right)^{a_j} \right) \times \sin \left( \sum_{k=1}^{a} \left( \frac{\gamma_k \times i_k}{\alpha_j} \right)^{a_j} \right)
\]

\[
+ \rho \times \sin \left( i_k \right) \times \sin \left( \sum_{k=1}^{a} \left( \frac{\mu_k \times i_k}{\alpha_j} \right)^{a_j} \right) + 0 + 0
\]

\[
= \sum_{j=1}^{n} \omega_j \times \rho \times \sin \left( \sum_{k=1}^{a} \left( \frac{\mu_k \times i_k}{\alpha_j} \right)^{a_j} \right) \times \sin \left( \sum_{k=1}^{a} \left( \frac{\mu_k \times i_k}{\alpha_j} \right)^{a_j} \right)
\]

\[
+ \phi \times \sin \left( \sum_{k=1}^{a} \left( \frac{\eta_k \times i_k}{\alpha_j} \right)^{a_j} \right) + \delta \times \sin \left( \sum_{k=1}^{a} \left( \frac{\gamma_k \times i_k}{\alpha_j} \right)^{a_j} \right) \times \sin \left( \sum_{k=1}^{a} \left( \frac{\gamma_k \times i_k}{\alpha_j} \right)^{a_j} \right).
\]

(21)

In a similar way, we can also obtain that

\[
CE_2^* (H_s, H_t^*) = CE_2 (H_s, H_t^*) + CE_2 (H_t^*, H_s)
\]

\[
= \sum_{j=1}^{n} \omega_j \times \rho \times \tan \left( \sum_{k=1}^{a} \left( \frac{\mu_k \times i_k}{\alpha_j} \right)^{a_j} \right) - \tan \left( i_k^* \right) \times \tan \left( \sum_{k=1}^{a} \left( \frac{\mu_k \times i_k}{\alpha_j} \right)^{a_j} \right)
\]

\[
+ \phi \times \tan \left( \sum_{k=1}^{a} \left( \frac{\eta_k \times i_k}{\alpha_j} \right)^{a_j} \right) + \delta \times \tan \left( \sum_{k=1}^{a} \left( \frac{\gamma_k \times i_k}{\alpha_j} \right)^{a_j} \right),
\]

\[
CE_2^* (H_s, H_t^*) = CE_2 (H_s, H_t^*) + CE_2 (H_t^*, H_s)
\]

\[
= \sum_{j=1}^{n} \omega_j \times \rho \times \tan \left( \sum_{k=1}^{a} \left( \frac{\mu_k \times i_k}{\alpha_j} \right)^{a_j} \right) - \tan \left( i_k^* \right) \times \tan \left( \sum_{k=1}^{a} \left( \frac{\mu_k \times i_k}{\alpha_j} \right)^{a_j} \right)
\]

\[
+ \phi \times \tan \left( \sum_{k=1}^{a} \left( \frac{\eta_k \times i_k}{\alpha_j} \right)^{a_j} \right) + \delta \times \tan \left( \sum_{k=1}^{a} \left( \frac{\gamma_k \times i_k}{\alpha_j} \right)^{a_j} \right),
\]

\[
CE_3^* (H_s, H_t^*) = CE_3 (H_s, H_t^*) + CE_3 (H_t^*, H_s)
\]
\[
\sum_{j=1}^{n} \omega_j \times \left( \rho \times \left( \left( \sum_{k=1}^{a_j} \left( \frac{\mu_k \times i_k}{\alpha_j} \right)^{a_j} \right) + 1 \right) \right) \times \ln\left( \frac{2 \times \left( \sum_{k=1}^{a_j} \left( \eta_k \times i_k \right)^{a_j} / \alpha_j \right)}{2 + \left( \sum_{k=1}^{a_j} \left( \eta_k \times i_k \right)^{a_j} \right) / \alpha_j} \right) + \frac{(i_k^* + 1) \ln}{2 + i_k^* + \sum_{k=1}^{a_j} \left( \mu_k \times i_k \right)^{a_j} / \alpha_j} \left( 2(i_k^* + 1) \right)
\]

\[
\cdot \phi \times \left( \left( \sum_{k=1}^{a_j} \left( \frac{\eta_k \times i_k}{\alpha_j} \right)^{a_j} \right) + 1 \right) \times \ln\left( \frac{2 \times \left( \sum_{k=1}^{a_j} \left( \eta_k \times i_k \right)^{a_j} / \alpha_j \right)}{2 + \left( \sum_{k=1}^{a_j} \left( \eta_k \times i_k \right)^{a_j} \right) / \alpha_j} \right)
\]

\[
\cdot \delta \times \left( \left( \sum_{k=1}^{a_j} \left( \frac{\gamma_k \times i_k}{\alpha_j} \right)^{a_j} \right) + 1 \right) \times \ln\left( \frac{2 \times \left( \sum_{k=1}^{a_j} \left( \gamma_k \times i_k \right)^{a_j} / \alpha_j \right)}{2 + \left( \sum_{k=1}^{a_j} \left( \gamma_k \times i_k \right)^{a_j} \right) / \alpha_j} \right)
\]

\[
+ (i_k^* + 1) \ln\left( \frac{2(i_k^* + 1)}{2 + i_k^* + \sum_{k=1}^{a_j} \left( \mu_k \times i_k \right)^{a_j} / \alpha_j} \right)
\]

\[
CE_3^*(H_s, H_t) = CE_3^*(H_s, H_t) + CE_3^*(H_t, H_s)
\]

\[
= \sum_{j=1}^{n} \omega_j \times \left( \rho \times \left( \left( \sum_{k=1}^{a_j} \left( \frac{\mu_k \times i_k}{\alpha_j} \right)^{a_j} \right) + 1 \right) \right) \times \ln\left( \frac{2 \times \left( \sum_{k=1}^{a_j} \left( \eta_k \times i_k \right)^{a_j} / \alpha_j \right)}{2 + \left( \sum_{k=1}^{a_j} \left( \eta_k \times i_k \right)^{a_j} \right) / \alpha_j} \right) + \frac{(i_k^* + 1) \ln}{2 + i_k^* + \sum_{k=1}^{a_j} \left( \mu_k \times i_k \right)^{a_j} / \alpha_j} \left( 2(i_k^* + 1) \right)
\]
\[
CE_s^*(H_s,H_s^*) = CE_s(H_s,H_s^*) + CE_s(H_s^*,H_s)
\]
\[
= \sum_{j=1}^{n} w_j \times \left( \rho \times \left( \sum_{k=1}^{a_j} \left( \frac{\mu_k \times \delta_k}{a_j} \right) - i^*_k \right) \times \left( \exp \left( \sum_{k=1}^{a_j} \left( \frac{\mu_k \times \delta_k}{a_j} \right) - 1 \right) - \exp(-1) \right) \right)
\]
\[
= \sum_{j=1}^{n} w_j \times \left( \delta \times \left( \sum_{k=1}^{a_j} \left( \frac{\eta_k \times \delta_k}{a_j} \right) \right) \times \left( \exp \left( \sum_{k=1}^{a_j} \left( \frac{\eta_k \times \delta_k}{a_j} \right) - 1 \right) - \exp(-1) \right) \right)
\]

4.3. The MCDM Method of HPFLS-Based Cross-Entropy and TOPSIS. In this section, an MCDM approach of HPFLS-based cross-entropy and TOPSIS is described in detail, and the detailed decision-making steps are as follows:

Let \( A = \{a_1, a_2, \ldots, a_m\} \) be the collection of \( m \) alternatives, \( E = \{e_1, e_2, \ldots, e_n\} \) be the collection of \( k \) decision-makers, \( C = \{c_1, c_2, \ldots, c_n\} \) be a set of \( n \) criteria, and \( w = \{w_1, w_2, \ldots, w_n\} \) be the weight collection of criteria. Next, according to the criteria, the evaluation score for alternatives \( A_i \) on criterion \( C_j \), which is provided by decision makers (DMs), can be expressed as decision-making matrix \( M = (\tilde{\beta}_{ij})_{mn} \) with HPFLSSs.

The detailed decision-making steps are as follows.

Step 1. Normalize the evaluation value of the decision matrix

All criteria in the decision-making matrix must be distinguished as benefit-type or cost-type criteria. In order to normalize the criteria values, normally, the evaluation values of the benefit criteria do not need to be changed, and the evaluation values of the cost criteria need to be replaced with their complementary sets.

The following formula is used to normalize the decision-making matrix:

\[
\tilde{\beta}_{ij} = \begin{cases} 
\overline{\beta}_{ij}, & C_j \in B_S, \\
\overline{\bar{\beta}}_{ij}, & C_j \in C_S,
\end{cases}
\]

where \( B_S \) is the set of benefit criteria, \( C_S \) is the set of cost criteria, and \( \overline{\beta}_{ij} \) is the complementary set of \( \tilde{\beta}_{ij} \). The normalized decision-making matrix is denoted by \( \tilde{M} = (\tilde{\beta}_{ij})_{mn} \).

Step 2. Calculate the vector of criteria weight

Due to the unknown weight \( w_j \) of criteria \( c_j (j = 1, 2, \ldots, n) \), the value of the criteria weight needs to be firstly determined. In accordance with information theory, if the criterion has similar or the same value for all schemes, then the criterion is assigned with smaller weight because these criteria are less helpful to distinguish the advantage and disadvantage of alternatives. Then, according to formula (19), the weight value \( w_j \) of each criterion \( C_j \) can be obtained.

Step 3. Calculate the score of each alternative

According to the formulas in Section 4.2, the weighted cross-entropy values from each alternative to the positive
ideal solution \( H^*_i = \{ \langle s_{\text{max}}, (1, 0, 0) \rangle, \ldots, \langle s_{\text{max}}, (1, 0, 0) \rangle \} \) and the negative ideal solution \( H^-_i = \{ \langle s_{\text{min}}, (0, 0, 1) \rangle, \ldots, \langle s_{\text{min}}, (0, 0, 1) \rangle \} \) under hesitant picture fuzzy linguistic environment are gained. Based on the value of weighted cross-entropy, the score value of each alternative can be obtained by the following formula:

\[
R_i = \frac{CE_i^*(H_{s_i}, H^*_i)}{CE_i^*(H_{s_i}, H^*_i) + CE_i^*(H_{s_i}, H^-_i)} \quad j = 1, 2, 3, 4. \tag{24}
\]

**Step 4.** Rank the alternative with ordered scores

The obtained score \( R \) is ordered from small to large. The smaller the score is, the better the alternative is, and vice versa.

**5. Practical Application**

In this section, the middle-level managers’ selection of Dongfeng Commercial Vehicle Co., Ltd., with the approach of weighted cross-entropy of HPFLSs is introduced, and the further analysis is presented.

5.1. Illustration of Practical Application. Practical application of the recruitment of middle-level management personnel in Dongfeng Commercial Vehicle Co., Ltd., is adopted as the illustration of the proposed method. Dongfeng Commercial Vehicle Co., Ltd., is the largest commercial vehicle manufacturer in China, which is mainly engaged in the production of heavy trucks, engines, gearboxes, and so forth. Due to the demands of business development, the company needed to recruit professional personnel as the company’s middle-level managers with automotive engineering background and high-level automotive marketing capabilities. After several rounds of interviews, four candidates were selected for the final interview, and the evaluation of each candidate was scored from four criteria, which are negotiation and communication skills \( c_1 \), business development capability \( c_2 \), sales and marketing capability \( c_3 \), and technical background \( c_4 \). Weight for each criterion is not given in advance. Ten higher-level managers from the company are chosen as the interviewers; they are from HR, technical, sales, and financial department; all interviewers discussed and gave the evaluation value, which are collected as shown in Table 1.

**Step 1:** normalize the evaluation value of decision-making matrix

All criteria are identified as benefit type, so the decision-making matrix does not need to be normalized

**Step 2:** calculate the weight vector for criteria

Since the weights of the criteria are completely unknown, formula (20) is used to obtain the weight vector as \( w = (0.2875, 0.4938, 0.1250, 0.0938) \)

**Step 3:** calculate the score of each alternative

According to the formula in Section 1.3.2, the weighted cross-entropy value of HPFLSs from each alternative to PIS \( H^+_i = \{ \langle s_{\text{max}}, (1, 0, 0) \rangle, \ldots, \langle s_{\text{max}}, (1, 0, 0) \rangle \} \) and NIS \( H^-_i = \{ \langle s_{\text{min}}, (0, 0, 1) \rangle, \ldots, \langle s_{\text{min}}, (0, 0, 1) \rangle \} \) can be obtained. For the convenience of demonstration, the parameter is assigned with \( \theta = 4, n = 1 \), thus, the results of each alternative with four cross-entropy formulas are obtained as follows:

\[
\begin{align*}
R_1 &= \frac{CE_1^*(H_{s_1}, H^*_1)}{CE_1^*(H_{s_1}, H^*_1) + CE_1^*(H_{s_1}, H^-_1)} = \frac{0.1712}{0.1712 + 0.8645} = 0.1653, \\
R_1 &= \frac{CE_2^*(H_{s_2}, H^*_1)}{CE_2^*(H_{s_2}, H^*_1) + CE_2^*(H_{s_2}, H^-_1)} = \frac{0.4649}{0.4649 + 2.1757} = 0.1761, \\
R_1 &= \frac{CE_3^*(H_{s_3}, H^*_1)}{CE_3^*(H_{s_3}, H^*_1) + CE_3^*(H_{s_3}, H^-_1)} = \frac{0.0365}{0.0365 + 0.1941} = 0.1583, \\
R_1 &= \frac{CE_4^*(H_{s_4}, H^*_1)}{CE_4^*(H_{s_4}, H^*_1) + CE_4^*(H_{s_4}, H^-_1)} = \frac{0.1678}{0.1678 + 0.6810} = 0.1977.
\end{align*}
\]

In similar way, the value of \( R_2, R_3, \) and \( R_4 \) can be obtained. The detailed results are shown in Table 2.

**Step 4:** rank the alternative with ordered scores

According to the obtained scores \( R_i (i = 1, 2, 3, 4) \), the scores are ordered from high to low. The lower the score is, the better the alternative is. It is obviously to see that if cross-entropy \( CE_4^* \) is used, the alternative order is \( a_1 > a_3 > a_4 > a_2 \); if the cross-entropy \( CE_1^*, CE_2^*, \) or \( CE_3^* \) is used, the alternative ranking is \( a_1 > a_3 > a_2 > a_4 \).

5.2. Further Analysis. In order to further analyze the influence of each alternative value \( R_i (i = 1, 2, 3, 4) \) and its ranking with four different cross-entropy formulas under different parameter values environment, the alternative
Table 1: Evaluation value decision-making matrix $M$.

|    | $c_1$            | $c_2$            | $c_3$            | $c_4$            |
|----|------------------|------------------|------------------|------------------|
| $a_1$ | $\langle \{s_3\}, (0.6, 0.1, 0.3) \rangle, \langle \{s_4\}, (0.4, 0.0) \rangle$ | $\langle \{s_3\}, (0.5, 0.3, 0.2) \rangle, \langle \{s_4\}, (0.7, 0.0) \rangle$ | $\langle \{s_3\}, (0.8, 0.0) \rangle, \langle \{s_4\}, (0.2, 0.0) \rangle$ | $\langle \{s_2\}, (0.8, 0.1, 0.0) \rangle, \langle \{s_4\}, (0.2, 0.0) \rangle$ |
| $a_2$ | $\langle \{s_3\}, (0.5, 0.2, 0.1) \rangle, \langle \{s_4\}, (0.6, 0.0) \rangle$ | $\langle \{s_3\}, (0.6, 0.1, 0.1) \rangle, \langle \{s_4\}, (0.4, 0.0) \rangle$ | $\langle \{s_3\}, (0.5, 0.2, 0.1) \rangle, \langle \{s_4\}, (0.5, 0.0, 0.3) \rangle$ | $\langle \{s_2\}, (0.5, 0.2, 0.1) \rangle, \langle \{s_4\}, (0.5, 0.0, 0.1) \rangle$ |
| $a_3$ | $\langle \{s_3\}, (0.5, 0.3, 0.1) \rangle, \langle \{s_4\}, (0.5, 0.0) \rangle$ | $\langle \{s_3\}, (0.7, 0.2, 0.0) \rangle, \langle \{s_4\}, (0.3, 0.0) \rangle$ | $\langle \{s_3\}, (0.7, 0.1, 0.0) \rangle, \langle \{s_4\}, (0.3, 0.0) \rangle$ | $\langle \{s_2\}, (0.7, 0.0, 0.1) \rangle, \langle \{s_4\}, (0.3, 0.0) \rangle$ |
| $a_4$ | $\langle \{s_3\}, (0.5, 0.3, 0.1) \rangle, \langle \{s_4\}, (0.5, 0.0) \rangle$ | $\langle \{s_3\}, (0.5, 0.3, 0.1) \rangle, \langle \{s_4\}, (0.4, 0.0) \rangle$ | $\langle \{s_3\}, (0.5, 0.2, 0.1) \rangle, \langle \{s_4\}, (0.5, 0.0) \rangle$ | $\langle \{s_2\}, (0.6, 0.1, 0.1) \rangle, \langle \{s_4\}, (0.5, 0.1, 0.0) \rangle$ |
Table 2: Score of each alternative.

|       | $R_1$ | $R_2$ | $R_3$ | $R_4$ |
|-------|-------|-------|-------|-------|
| $CE_1$ | 0.1653 | 0.1915 | 0.1614 | 0.1884 |
| $CE_2$ | 0.1761 | 0.2077 | 0.1678 | 0.2014 |
| $CE_3$ | 0.1583 | 0.1797 | 0.1487 | 0.1775 |
| $CE_4$ | 0.1977 | 0.2366 | 0.2020 | 0.2297 |

Figure 2: Score of alternative $a_1$ with parameter values $1 \leq \theta \leq 6$, $-2 \leq n \leq 10$.

Figure 3: Score of alternative $a_2$ based on parameter values $1 \leq \theta \leq 6$, $-2 \leq n \leq 10$. 
ranking of the overall trend with different parameter combinations are conducted. The detailed alternative score is shown as follows:

According to the results of each subgraph in Figures 2–5, the over trend of alternative scores is similar for different cross-entropies with parameter values $1 \leq \theta \leq 6$, $-2 \leq n \leq 10$. If parameter $\theta$ approaches to 1 and $n$ approaches to $-2$, the score of each scheme is minimum; when parameter $\theta$ approaches to 1 and $n$ approaches to 10, the score of each alternative is maximum. The difference is that if the parameters $\theta$ and $n$ are assigned with the same value, the increasing or decreasing value of each alternative score is different, which is mainly caused by the usage of different functions for each cross-entropy.

In order to easily understand the influence of parameters $\theta$ and $n$ on the ranking score of alternative, the fixed values

Figure 4: Score of alternative $a_3$ based on parameter values $1 \leq \theta \leq 6$, $-2 \leq n \leq 10$.

Figure 5: Score of alternative $a_4$ based on parameter values $1 \leq \theta \leq 6$, $-2 \leq n \leq 10$. 
are assigned for parameter $\theta$, that is, $\theta = 1, 2, 5, 10$, and the parameter $n$ value range is assigned with $-2 \leq n \leq 10$. The ranking trend of each alternative with four different cross-entropy formulas are shown in Figures 6–9 as follows.

As shown in Figures 6–9, the smaller the value of parameter $\theta$ is, the value change of parameter $n$ has a significant influence on the score and ranking results of each alternative. However, as the value of parameter $\theta$ is increasing, the value changes of parameter $n$ are less and less able to influence the scores and ranking results of each alternative.

Next, the ranking score results of each alternative influenced by the parameter value range $1 \leq \theta \leq 8$ are analyzed under the condition in which the value of parameter $n$ is fixed, that is, $n = -2, 0, 3, 8, 18$. The detailed results are shown in Figures 10–14 as follows.

From the ranking and score results presented in Figures 10–14, it is obvious to see that if $n < 0$, with the increasing of parameter value $\theta$, the score of each alternative is increasing and the increasing amplitude is different. Meanwhile, the ranking order of each alternative also changes. If $n = 0$, the ranking value of each alternative will not change with the increasing value of parameter $\theta$, and the ranking order of each alternative is relatively fixed. If $n > 0$, the score of each alternative is decreasing, and the final ranking results change slightly as the increasing value of parameter $\theta$.

If $n < 0$ and $\theta < 5$, the best alternative is $a_4$, the worst alternative is $a_1$; if $\theta > 5$, the best alternative is still $a_1$, but the worst alternative becomes $a_3$ or $a_4$.

If $n < 0$, the best alternative is $a_4$, and the worst alternative is $a_3$ or $a_1$.

If $n < 0$ and its values are fixed, with the continuous increasing of parameter $\theta$, the score of $\theta(a_4, a_k)$ = \[
\begin{bmatrix}
0 & -0.0691 & -0.0457 & -0.0537 \\
-0.0134 & 0 & -0.0061 & -0.0074 \\
-0.0220 & -0.0448 & 0 & -0.0210 \\
-0.0069 & -0.0400 & -0.0085 & 0
\end{bmatrix}
\]
the best alternative is $a_4$, but the worst alternative is $a_3$ or $a_1$.

From the above analysis of Figures 9–13, the following conclusions can be obtained:

(i) If the value of parameter $\theta$ is fixed, while the value of parameter $n$ increases, the score of the alternatives become bigger, which indicates that the criteria with highest evaluation value can bring biggest influence for the ranking order of alternatives, and vice versa.

(ii) If parameter $n < 0$ and its values are fixed, with the continuous increasing of parameter $\theta$, the score of
the alternative grows bigger slightly, which indicates that the integration value of each alternative is more influenced by the criterion with high evaluation value, and vice versa.

(iii) If parameter \( n > 0 \) and its values are fixed, with the continuous increasing of parameter \( \theta \), the score of the alternative become smaller, which indicates that the integration value of each alternative is more influenced by the criteria with the low evaluation value.

From the above analysis results, considering practical applications, decision-makers pay more attention to the final ranking results affected by the criteria with high evaluation values. The parameter value \( n < 0 \) is selected, and the value of parameter \( \theta \) should be as large as possible. If decision-makers pay more attention to the criteria with low evaluation values which affect the final ranking results, the parameter value \( n > 0 \) is selected, and the value of parameter \( \theta \) should also be as large as possible.

5.3. Comparative Analysis. In order to verify the effectiveness of the constructed approach, the comparative analysis is carried out with the representative method of PFS-based weighted cross-entropy, which is proposed by Wei [28]. For convenient comparison, the HPFLs have been transformed to PFS. In accordance with the further analysis presented in Subsection 5.2, four pairs of representative values for parameter \( \theta \) and \( n \) are selected. Then, the comparative results for the different methods are shown in Table 3.

Table 3 shows that the ranking result obtained by Wei [28] has the difference with obtained by our methods. The reasons causing the difference mainly are the parameters, that is, there is no parameter in Wei’s study [28]. However, there are two parameters in our proposed methods. For our methods, if different pairs of values for parameter \( \theta \) and \( n \) are chosen, the final ranking of alternative is slightly different. In some cases, alternative \( a_4 \) is superior to alternative \( a_3 \); in some cases, alternative \( a_2 \) is superior to alternative \( a_4 \). The reasons causing different ranking results are discussed in Section 5.2.
In accordance with the comparative analysis and further discussion in Section 5.2, it can be concluded that our proposed method owns the advantages as follows:

(1) The proposed method elaborates the advantages of hesitant fuzzy set and picture fuzzy linguistic set and is better to describe the hesitant degree and risk attitude information of DM.

(2) In accordance with the information theory, the criteria weights in the proposed method are obtained by the maximum-minimum distance algorithm; thus, the results are more objective and precise.

(3) Under the practical decision-making environments, some DMs might pay higher attention to membership, such as membership degree of "vote for" or "vote against," and the constructed approach is more flexible and reasonable to provide the different ranking results by adjusting the value of the parameter $\theta$ and $n$; thus, the more acceptable results are provided for DMS.

6. Conclusion and Further Direction

Considering the actual personnel selection decision-making problem, different DMs could have different attitudes (e.g., attitude for support, neutral, oppose, and refusal) for the evaluation value of criteria or alternative and might pay high attention to the influence of job candidate ranking by the criteria with high or low evaluation value; meanwhile, the criteria weight objectively obtained by criteria evaluation value is more reasonable than subjectively given by experts; thus, an approach to elaborate the advantages of both cross-entropy and HPFLSs is proposed.

The main contribution of the paper is defining the cross-entropy of HPFLN and listing its properties needed to be satisfied. Based on the definition of cross-entropy of HPFLN, several formulas of cross-entropy of HPFLN are constructed, and the relative properties are proven. In accordance with the proposed cross-entropy formula, an MCDM approach based on cross-entropy and TOPSIS under the HPFLSs environment are constructed. Finally, the real personnel selection decision-making problem from Dongfeng Commercial Vehicle Co., Ltd., is used to verify the proposed method and demonstrate effectiveness.

The limitation of our proposed method is in most real-life MCGDM environment; DMs more prefer to provide the evaluation value with simple crisp number or linguistic term; thus, how to transfer the simple crisp...
The scheme ranking based on the cross-entropy CE1
Parameter \( \theta = 10 \) and \(-2 \leq n \leq 10\)

| \( n \) | \( R_{a1} \) | \( R_{a2} \) | \( R_{a3} \) | \( R_{a4} \) |
|---|---|---|---|---|
| -2 | 0.16 | 0.17 | 0.18 | 0.19 |
| 0  | 0.165| 0.17 | 0.18 | 0.19 |
| 2  | 0.175| 0.18 | 0.19 | 0.2 |
| 4  | 0.185| 0.19 | 0.2 | 0.21 |

The scheme ranking based on the cross-entropy CE2
Parameter \( \theta = 10 \) and \(-2 \leq n \leq 10\)

| \( n \) | \( R_{a1} \) | \( R_{a2} \) | \( R_{a3} \) | \( R_{a4} \) |
|---|---|---|---|---|
| -2 | 0.16 | 0.17 | 0.18 | 0.19 |
| 0  | 0.165| 0.17 | 0.18 | 0.19 |
| 2  | 0.175| 0.18 | 0.19 | 0.2 |
| 4  | 0.185| 0.19 | 0.2 | 0.21 |

The scheme ranking based on the cross-entropy CE3
Parameter \( \theta = 10 \) and \(-2 \leq n \leq 10\)

| \( n \) | \( R_{a1} \) | \( R_{a2} \) | \( R_{a3} \) | \( R_{a4} \) |
|---|---|---|---|---|
| -2 | 0.14 | 0.15 | 0.16 | 0.17 |
| 0  | 0.145| 0.15 | 0.16 | 0.17 |
| 2  | 0.155| 0.16 | 0.17 | 0.18 |
| 4  | 0.165| 0.17 | 0.18 | 0.19 |

The scheme ranking based on the cross-entropy CE4
Parameter \( \theta = 10 \) and \(-2 \leq n \leq 10\)

| \( n \) | \( R_{a1} \) | \( R_{a2} \) | \( R_{a3} \) | \( R_{a4} \) |
|---|---|---|---|---|
| -2 | 0.19 | 0.2 | 0.21 | 0.22 |
| 0  | 0.195| 0.2 | 0.21 | 0.22 |
| 2  | 0.2 | 0.21 | 0.22 | 0.23 |
| 4  | 0.21 | 0.22 | 0.23 | 0.24 |

Figure 9: Ranking score of each alternative based on parameters \( \theta = 10, -2 \leq n \leq 10 \).
The score $R_{ai}$ of each scheme

The scheme ranking based on the cross-entropy $CE_1$
Parameter $n = -2$ and $(1 \leq \theta \leq 8)$

The score $R_{ai}$ of each scheme

The scheme ranking based on the cross-entropy $CE_2$
Parameter $n = -2$ and $(1 \leq \theta \leq 8)$

The score $R_{ai}$ of each scheme

The scheme ranking based on the cross-entropy $CE_3$
Parameter $n = -2$ and $(1 \leq \theta \leq 8)$

The score $R_{ai}$ of each scheme

The scheme ranking based on the cross-entropy $CE_4$
Parameter $n = -2$ and $(1 \leq \theta \leq 8)$

Figure 10: Ranking score of each alternative based on parameters $n = -2$, $1 \leq \theta \leq 8$. 
The score $R_{ai}$ of each scheme

The scheme ranking based on the cross-entropy CE1

Parameter $n = 0$ and $1 \leq \theta \leq 8$

$Ra_1$

$Ra_2$

$Ra_3$

$Ra_4$

The scheme ranking based on the cross-entropy CE2

Parameter $n = 0$ and $1 \leq \theta \leq 8$

$Ra_1$

$Ra_2$

$Ra_3$

$Ra_4$

The scheme ranking based on the cross-entropy CE3

Parameter $n = 0$ and $1 \leq \theta \leq 8$

$Ra_1$

$Ra_2$

$Ra_3$

$Ra_4$

The scheme ranking based on the cross-entropy CE4

Parameter $n = 0$ and $1 \leq \theta \leq 8$

$Ra_1$

$Ra_2$

$Ra_3$

$Ra_4$

Figure 11: Ranking score of each alternative based on parameters $n = 0, 1 \leq \theta \leq 8$. 

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The scheme ranking based on the cross-entropy CE1

Parameter $n = 3$ and $1 \leq \theta \leq 8$

$R_a$, $R_b$, $R_c$, $R_d$

The scheme ranking based on the cross-entropy CE2

Parameter $n = 3$ and $1 \leq \theta \leq 8$

$R_a$, $R_b$, $R_c$, $R_d$

The scheme ranking based on the cross-entropy CE3

Parameter $n = 3$ and $1 \leq \theta \leq 8$

$R_a$, $R_b$, $R_c$, $R_d$

The scheme ranking based on the cross-entropy CE4

Parameter $n = 3$ and $1 \leq \theta \leq 8$

$R_a$, $R_b$, $R_c$, $R_d$

Figure 12: Ranking score of each alternative based on parameters $n = 3$, $1 \leq \theta \leq 8$. 
The scheme ranking based on the cross-entropy $\text{CE}_1$

The scheme ranking based on the cross-entropy $\text{CE}_2$

The scheme ranking based on the cross-entropy $\text{CE}_3$

The scheme ranking based on the cross-entropy $\text{CE}_4$

Figure 13: Ranking score of each alternative based on parameters $n = 8$, $1 \leq \theta \leq 8$. 
number and linguistic term to HPFLSs is necessary to study in the future. Additionally, according to the requirements of real-life decision-making, the proposed method will be extended to other applications [32–42], or constructing the novel MCDM method with entropy [43–45], evidential reasoning [46], cloud model [47, 48], interactive operators [49, 50], power operators [51], TODIM [52], and so forth.

Table 3: Comparative results obtained by different methods.

| Methods      | Cross-entropy | Parameter | Rank results      |
|--------------|---------------|-----------|-------------------|
| Wei [28]     | Weighted      | None      | $a_1 > a_2 > a_3 > a_4$ |
|              |               | $\theta = 5, n = -2$ | $a_4 > a_3 > a_1 > a_2$ |
|              |               | $\theta = 8, n = -2$ | $a_4 > a_2 > a_3 > a_1$ |
|              |               | $\theta = 1, n = 2$ | $a_2 > a_1 > a_3 > a_4$ |
|              |               | $\theta = 10, n = 2$ | $a_4 > a_1 > a_3 > a_2$ |
| Our methods  | Weighted      |           |                   |

Figure 14: Ranking score of each alternative based on parameters $n = 18, 1 \leq \theta \leq 8$. 
Data Availability
The data used to support the findings of this study are included in Table 1 within the article.

Conflicts of Interest
The authors declare that there are no conflicts of interest regarding the publication of this paper.

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