University-Industry Collaboration in China and the USA
A Bibliometric Comparison
Zhou, P.; Tijssen, R.; Leydesdorff, L.

Published in:
PLoS ONE

DOI:
10.1371/journal.pone.0165277

Link to publication

Creative Commons License (see https://creativecommons.org/use-remix/cc-licenses):
CC BY

Citation for published version (APA):
Zhou, P., Tijssen, R., & Leydesdorff, L. (2016). University-Industry Collaboration in China and the USA: A Bibliometric Comparison. PLoS ONE, 11(11), [e0165277]. https://doi.org/10.1371/journal.pone.0165277

General rights
It is not permitted to download or to forward/distribute the text or part of it without the consent of the author(s) and/or copyright holder(s), other than for strictly personal, individual use, unless the work is under an open content license (like Creative Commons).

Disclaimer/Complaints regulations
If you believe that digital publication of certain material infringes any of your rights or (privacy) interests, please let the Library know, stating your reasons. In case of a legitimate complaint, the Library will make the material inaccessible and/or remove it from the website. Please Ask the Library: https://uba.uva.nl/en/contact, or a letter to: Library of the University of Amsterdam, Secretariat, Singel 425, 1012 WP Amsterdam, The Netherlands. You will be contacted as soon as possible.

UvA-DARE is a service provided by the library of the University of Amsterdam (http://dare.uva.nl)
University-Industry Collaboration in China and the USA: A Bibliometric Comparison

Ping Zhou1*, Robert Tijssen2☯, Loet Leydesdorff3☯

1 Department of Information Resources Management, School of Public Affairs, Zhejiang University, Hangzhou, Zhejiang, China, 2 Center for Science and Technology Studies (CWTS), Leiden University, Leiden, The Netherlands, 3 Amsterdam School of Communications Research (ASCoR), University of Amsterdam, Amsterdam, The Netherlands

☯ These authors contributed equally to this work.
* pingzhou@zju.edu.cn

Abstract

In this study, university-industry collaborations in China and the USA are analyzed in terms of co-authored publications indexed in the Web of Science (WoS). Results show a wide gap between China and the USA: Chinese universities are much less active in collaborations with industry in terms of either publication productivity or collaboration intensity. In selecting local and foreign industrial partners, however, more variation exists among Chinese universities than among US universities. The US system is domestically oriented more than that of China. In the USA, the intensity of university-industry collaboration is determined by research quality, whereas in China this is not the case. In both China and the USA, distance is not critical for the establishment of domestic university-industry collaboration. A high correlation is found between productivity indicators including total publications and university-industry co-authored publications. However, the productivity indicators are less correlated with the intensity of university-industry collaboration. Large research universities with strong ties to domestic industry play critical roles in both national publication systems.

Introduction

Both universities and industry are producers, although their raw materials and output are completely different. With an economy moving from being driven by physical capital to driven by knowledge, the role of universities evolves over time[1]. In the era when knowledge plays a critical role in economic growth, university-industry relations have attracted growing interests of the research community [2–6]. When a government involves as a third player in a research system, the dynamic relations between university, government and industry can be generalized as Triple-Helix relations [7–8].

Why do universities and industry collaborate and how can one make this relation more efficient? The research community has tried to find answers from different perspectives, such as technology transfer and commercialization [9–11], government roles [7,8,12], and individual motives [13–14]. Other studies show that collaborating with industry may improve scientists' prestige and reputation [15–17].
Relations between scientists’ academic publication and engagement with industry can be positive [18–21]. The results of collaboration are dependent on the researchers’ strategic approaches—the scientific leverage of collaborating with industrial partners would be higher when academics pursue a more proactive strategy and are selective [22]. Funding may play an important role in university-industry collaboration. An inverted U-shaped curve is found between collaboration and publication output: joint publications increase both with public funding amount and its fraction in university-industry collaboration, but only up to a certain point. When the fraction is above 30–40%, the research output declines [23].

Author affiliations of publications indexed in the citation databases such as the Web of Science (WoS) of Thomson Reuters and Scopus of Elsevier make it possible to quantitatively analyze institutional engagement in university-industry collaboration. For example, Tijssen and his colleagues studied publications co-authored by universities and industry (UIC) [24–26], and have generated university-industry research connections (UIRC) data of the world’s top-500 research universities on the basis of the Leiden Ranking available online at http://www.cwts.nl/UIRC2014. Based on the CWTS data, Wong and Singh [27] found a positive effect of university-industry collaboration on the commercialization of university technology.

Using CWTS data of university-industry collaboration, the current study focuses on university-industry relations in China and the USA—the most productive countries in journal publications in the world—in order to explore the differences between these two countries. Compared to the USA, academic involvement in collaborations with industry is far less developed in China than in the USA. During the period 2009–2012, for example, 6.1% of USA publications were output of university-industry collaboration, whereas this was only 2.7% in China. Many factors may cause the large difference, but universities’ proactiveness in collaborating with industry can be an important one [22].

From this perspective, we focus on university-industry co-authored publications in order to answer the following questions: How do the macro-level UIC-based results relate to the systemic differences between the two countries? How do the meso-level UIC-data, at the university level, relate to data on research income/expenditure? Which country is more ‘efficient’ in terms of output and input?

Data and Methods

The 2014 version of UIRC in the years 2009–2012 available at http://www.cwts.nl/UIRC2014 is used. From UIRC one can obtain publication productivity of university-industry collaboration of the 750 largest research universities in the world that are listed in the CWTS Leiden Ranking 2014 – another data source of the current study. Relevant data are downloaded and further processed so as to serve our research objectives.

The indicators include UIC productivity, UIC intensity, and indexes describing different types of university-industry collaboration. The UIC productivity is defined as the number of publications with both university and industrial addresses, and the UIC intensity (i.e., %UIC) as the percentage of UIC productivity relative to the total number of publications of a university indexed in WoS.

Three types of university-industry collaborations are distinguished according to the physical distance between a university and its industrial partner: UIC Local, UIC Domestic, and UIC Foreign. The UIC Local (%Local) measures the percentage of UIC publications of a university collaborating with industry located within a range of 50 kilometers away from the city center where the university (or its main campus) is located. This indicator may reflect the relative propensity to engage with partners nearby or within the same urban agglomeration. The UIC Domestic (%Domestic) measures the university’s focus on the national industry. The UIC
Foreign (%Foreign) is the percentage of UIC collaborating with business enterprises located abroad, reflecting internationalization of a university in its collaborations with industry.

The 2014 version of the UIRC covers 83 universities in China and 166 in the USA. Publications are classified into seven broad fields, namely: life sciences, medical sciences, mathematics/computer sciences/engineering, earth and environmental sciences, natural sciences, cognitive sciences, and the social sciences. Each publication in the Web of Science database is assigned to one of these seven fields by applying a computer algorithm. More details can be found at: https://www.cwts.nl/research/chairs/science-innovation-studies/uirc2014

Not all the 83 Chinese and 166 US universities are active in publishing with industry in all seven broad fields. For example, 26 of the US and 17 of the Chinese universities covered by the Leiden Ranking 2014, do not have UIC papers indexed in the WoS in 2009–2012 in the broad field of mathematics/computer sciences/engineering. In the social sciences, these figures are 21 and 56, respectively. In the medical sciences, US universities are active in collaborations with industry except four universities that do not have UIC papers in the period under study. In China, however, this number is 25—a share of 30% of the 83 Chinese universities, significantly lower than that of USA.

To enhance reliability, we focus on fields that cover enough UIC publications of both Chinese and US universities. Two broad fields, the life and natural sciences, satisfy this condition. Publications in the category “all sciences” reflect overall performance of a country in university-industry collaboration, and thus will also be analyzed. Since the study is based on the 2014 version of UIRC data, Chinese and US universities not yet included in this data cannot be discussed.

Considering that financial factors play a significant role in university-industry collaboration [23], industry-related income and expenditure of universities will be used for a linear regression analysis. We use two sets of data. Data of US universities are harvested from the 2012 and 2013 versions of the database Statistics Access for Technology Transfer (STATT) of the Association of University Technology Managers (AUTM). STATT provides a variety of data on licensing activity and income, startups, funding, staff size, legal fees, patent applications filed, royalties earned, and so on. Academic licensing data of more than 350 universities, research institutions, and teaching hospitals in the USA and Canada are available and are updated annually. For the Chinese universities, we use the 2015 version of technology transfer income of the Best Chinese Universities Ranking in Social Service (BCURSS) (available at http://www.shanghairanking.com/Chinese_Universities_Rankings/Social-Service-Ranking-2015.html), a product of the Center for World-Class Universities of Shanghai Jiao Tong University (CWCU) known for its Academic Ranking of World Universities (ARWU) since 2005. SPSS is used for the statistical analyses.

Results

The 2014 Leiden Ranking covers 750 universities, among which 83 are from China. This is only 3% of the 2,491 higher education institutions of China (National Bureau of Statistics of the People’s Republic of China, 2014. Available at: http://www.stats.gov.cn/tjsj/ndsj/2014/indexch.htm). The low inclusion rate of Chinese universities implies a long way to go for most Chinese universities in terms of publishing internationally, even though China has already been a second largest producer of international publications for some years [28–29]. The regional distribution of universities from both China and the USA included in the Leiden Ranking 2014 are skewed (Figs 1 and 2). Beijing and Texas host the same and the largest number (14) of universities. Compared to the USA, the unevenness is more obvious in China. For example, Beijing hosts five more universities included in the Leiden Ranking than the second
region Nanjing, whereas the difference between the first and second largest region in terms of number of universities (i.e., Texas and the California) of USA is only one.

**UIC in all sciences**

*Publication productivity.* Among the Chinese universities, Zhejiang University takes the absolute lead, with 1,388 publications more than the second one—Shanghai Jiao Tong
University. The two most preferred domestic universities of Chinese students—Peking University and Tsinghua University—publish less than Zhejiang University and Shanghai Jiao Tong University. In the USA, the first position of Harvard University is unshakable, with publication productivity twice as large as that of the University of Michigan at the second position (Table 1). Productivity of the leading universities of the USA is significantly higher than that of Chinese universities [30]. The number of publications is at least 1.6 times of those of Chinese
universities at the same domestic rank. In fact, productivity of the first publication producer of China, Zhejiang University, is of the same size as that of the 19th producer of the USA: University of California at Davis.

University-industry collaboration (UIC). Not all the Chinese leading (top-10) universities in international publications are active in coauthoring with industry. Of the 10 most productive Chinese universities, four including Sun Yat-sen University, Nanjing University, Sichuan University, and Shandong University are replaced by Chinese University Hong Kong, Peking Union Medical College, Huazhong University of Science and Technology, and Xi’an Jiaotong University when rated in terms of publishing with industry. Compared with the leading Chinese universities, the leading USA universities do better in collaborations with industry. Only two of the leading universities including the University of Pennsylvania and University of California at Berkeley are replaced by Duke University and Columbia University (Tables 1 and 2). UIC productivity of the leading universities of the USA is higher than that of the leading Chinese universities.

Publications of each of the leading US universities are at least four times that of the leading Chinese universities at the same domestic rank. For example, the largest UIC publication producer of China, Shanghai Jiao Tong University published 651 papers which is only that of the

| University | P* | P(USA)/P(China) | University | P* | P(USA)/P(China) |
|------------|----|----------------|------------|----|----------------|
| Zhejiang Univ | 19,213 | 2.9 | Harvard Univ | 56,018 |
| Shanghai Jiao Tong Univ | 17,825 | 1.6 | Univ Michigan | 28,660 |
| Peking Univ | 17,296 | 1.6 | Univ Calif—Los Angeles | 26,840 |
| Tsinghua Univ | 15,841 | 1.7 | Univ Washington—Seattle | 26,768 |
| Fudan Univ | 13,455 | 1.9 | Stanford Univ | 25,777 |
| Sun Yat-sen Univ | 11,261 | 2.3 | Johns Hopkins Univ | 25,715 |
| Nanjing Univ | 11,067 | 2.1 | Columbia Univ | 23,264 |
| Sichuan Univ | 10,846 | 2.1 | Univ Calif—Berkeley | 22,599 |
| Univ Hong Kong | 10,261 | 2.2 | Univ Penn | 22,520 |
| Shandong Univ | 10,247 | 2.2 | Univ Calif—San Diego | 22,182 |

P* = publications.

doi:10.1371/journal.pone.0165277.t001

Table 2. Top-10 Universities in Domestic Ranking in UIC productivity in “All Sciences” (2009–2012).

| Rank | University | UIC(China) | UIC(USA)/UIC(China) | USA |
|------|------------|------------|---------------------|-----|
| 1    | Shanghai Jiao Tong Univ | 651 | 5.8 | 3756 | Harvard Univ |
| 2    | Tsinghua Univ | 636 | 3.8 | 2429 | Stanford Univ |
| 3    | Zhejiang Univ | 547 | 3.8 | 2101 | Univ Calif—Los Angeles |
| 4    | Peking Univ | 494 | 4.0 | 1998 | Univ Washington—Seattle |
| 5    | Fudan Univ | 442 | 4.5 | 1989 | Johns Hopkins Univ |
| 6    | Univ Hong Kong | 302 | 6.6 | 1989 | Univ Calif—San Diego |
| 7    | Chinese Univ Hong Kong | 291 | 6.0 | 1732 | Univ Calif—San Francisco |
| 8    | Peking Union Med Coll | 285 | 6.0 | 1709 | Univ Michigan |
| 9    | Huazhong Univ Sci & Technol | 255 | 6.6 | 1691 | Duke Univ |
| 10   | Xi’an Jiaotong Univ | 251 | 6.6 | 1646 | Columbia Univ |

doi:10.1371/journal.pone.0165277.t002
University of Miami (with 653 UIC papers) during 2009–2012 at the 51st position on the list of 166 US universities in the Leiden Ranking 2014.

In terms of UIC intensity measured by percentage of UIC publications in the total publications of a university indexed in the WoS (%UIC), a different list of universities comes to the fore (Table 3). Most of the leading Chinese universities in UIC productivity disappear from the top-10 list of UIC intensity except Tsinghua University, Shanghai Jiao Tong University, and Fudan University (Table 2). In other words, these three universities perform relatively well in both UIC productivity and intensity. Among the leading Chinese universities in UIC intensity, China Pharmaceutical University takes the first position with a UIC intensity of 6.7%, although its UIC productivity is only 134 (Table 3).

In the USA, 44 of the 166 universities included in the Leiden Rankings have a UIC intensity larger than 6.7%, the level of China Pharmaceutical University which ranks first among the Chinese universities. In other words, the UIC intensity in Chinese universities is significantly lower than that of the USA. Similar to the situation of China, most of the American universities leading in UIC productivity no longer appear on the top-10 list of universities in terms of UIC intensity, with the exception of three universities including the University of California San Francisco, University of California San Diego, and Stanford University which perform well in terms of both UIC productivity and intensity (Table 3). Note that these three universities are all located in California.

Using UIC intensity may generate results different from those based on UIC publications. Let us use the 4th university of China (Beijing University of Posts & Telecommunications) in Table 3 as an example: with only 76 UIC papers in four years (2009–2012), the university takes a high position in UIC intensity, which is a distinct contrast to the results based on UIC publications. Similar situations also happen in the case of US universities.

**Collaboration distance.** Most of the Chinese universities leading in UIC publications collaborate more with domestic than foreign industry and with high variation. Not surprisingly, University of Hong Kong and Chinese University Hong Kong have strong ties (>70%) with foreign industry due to specific location and historical background. Peking University also

### Table 3. Top-10 Universities in Domestic Ranking in UIC intensity in “All Sciences” (2009–2012).

| University                        | P(UIC) | %UIC | %UIC | P(UIC) | University                          |
|----------------------------------|--------|------|------|--------|-------------------------------------|
| China Pharmaceutical University  | 134    | 6.7  | 11.9 | 339    | Rensselaer Polytechnic Institute    |
| China University of Geosciences  | 160    | 6.1  | 10.0 | 788    | University of Maryland, Baltimore  |
| Beijing University of Chemical Technology | 148    | 5.1  | 9.9  | 1003   | Georgia Institute of Technology    |
| Beijing University of Posts & Telecommunications | 76     | 4.8  | 9.4  | 2429   | Stanford University                |
| Tianjin University               | 226    | 4.4  | 9.3  | 304    | George Mason University            |
| Hong Kong University of Science and Technology | 197    | 4.1  | 9.0  | 165    | Lehigh University                  |
| Tsinghua University              | 636    | 4.0  | 9.0  | 852    | University of Colorado, Denver     |
| Northeastern University, China   | 92     | 3.9  | 9.0  | 1989   | University of California, San Diego |
| University of Science and Technology Beijing | 113    | 3.7  | 9.0  | 518    | Carnegie Mellon University         |
| Shanghai University              | 169    | 3.7  | 9.0  | 355    | Thomas Jefferson University        |
| Shanghai Jiao Tong University    | 651    | 3.7  | 8.8  | 467    | University of Medicine and Dentistry of New Jersey |
| Zhejiang University of Technology| 63     | 3.3  | 8.7  | 1732   | University of California, San Francisco |
| Fudan University                 | 442    | 3.3  | 8.5  | 1549   | Massachusetts Institute of Technology |
|                                 |        |      | 8.5  | 276    | University of Texas, Dallas        |
|                                 |        |      | 8.5  | 660    | Indiana University—Purdue University Indianapolis |
|                                 |        |      | 8.3  | 664    | University of Texas Southwestern Medical Center, Dallas |

doi:10.1371/journal.pone.0165277.t003
collaborates with foreign industry more than domestically (within mainland China). Neverthe-
less, the top UIC producer—Shanghai Jiao Tong University—collaborates mostly with domes-
tic industry. Most industrial partners of the leading Chinese universities are located further
than 50 kilometers away from the city center where the university (or its main campus) is
located (Table 4), which implies less importance of the geographical distance in determining
domestic university-industry collaborations in China.

In contrast to the leading Chinese universities with different preferences in collaborations
with domestic and foreign industry, all of the leading US universities mainly collaborate with
domestic industry. Similar to Chinese situation, distance is not critical in establishing domestic
university-industry collaborations (Tables 4 and 5).

UIC in the life sciences

Publication productivity. With 817 publications more than that of the second largest
publication producer Shanghai Jiao Tong University, Zhejiang University takes the absolute
lead. Peking University takes the 7th rank whereas Tsinghua University does not appear in the
top-10 list. In the USA, the first position of Harvard University is unshakable, with publica-
tions twice as many as those of the second one, University of California at Davis. Productivities
of the leading universities of the USA are significantly higher than those of Chinese universi-
ties. In fact, productivity of the first publication producer of China—Zhejiang University (i.e.,

---

Table 4. Collaboration Distance of Top-10 Chinese Universities in UIC Productivity in “All Sciences”.*

| Rank | University                  | P(UIC) | %UIC | %Local | %Domestic | %Foreign |
|------|-----------------------------|--------|------|--------|-----------|---------|
| 1    | Shanghai Jiao Tong Univ    | 651    | 3.7  | 29     | 76        | 26      |
| 2    | Tsinghua Univ              | 636    | 4.0  | 34     | 55        | 48      |
| 3    | Zhejiang Univ              | 547    | 2.8  | 18     | 54        | 48      |
| 4    | Peking Univ                | 494    | 2.9  | 29     | 44        | 60      |
| 5    | Fudan Univ                 | 442    | 3.3  | 35     | 56        | 51      |
| 6    | Univ Hong Kong             | 302    | 2.9  | 17     | 31        | 71      |
| 7    | Chinese Univ Hong Kong     | 291    | 3.2  | 13     | 30        | 75      |
| 8    | Peking Union Med Coll       | 285    | 3.2  | 26     | 54        | 54      |
| 9    | Huazhong Univ Sci & Technol| 255    | 2.6  | 22     | 60        | 42      |
| 10   | Xi’an Jiaotong Univ         | 251    | 3.1  | 25     | 65        | 38      |

* Publications with both domestic and foreign collaborations may result in the percentages not adding up to 100.

doi:10.1371/journal.pone.0165277.t004

Table 5. Collaboration Distance of Top-10 US Universities in UIC Productivity in “All Sciences”.

| Rank | University                  | P(UIC) | %UIC | %Local | %Domestic | %Foreign |
|------|-----------------------------|--------|------|--------|-----------|---------|
| 1    | Harvard Univ                | 3756   | 6.7  | 26     | 83        | 23      |
| 2    | Stanford Univ               | 2429   | 9.4  | 36     | 85        | 21      |
| 3    | Univ Calif—Los Angeles     | 2101   | 7.8  | 12     | 85        | 21      |
| 4    | Univ Washington—Seattle     | 1998   | 7.5  | 20     | 88        | 18      |
| 5    | Johns Hopkins Univ          | 1989   | 7.7  | 10     | 83        | 23      |
| 6    | Univ Calif—San Diego       | 1989   | 9.0  | 30     | 85        | 21      |
| 7    | Univ Calif—San Francisco   | 1732   | 8.7  | 29     | 87        | 21      |
| 8    | Univ Michigan               | 1709   | 6.0  | 10     | 84        | 21      |
| 9    | Duke Univ                   | 1691   | 8.2  | 17     | 86        | 20      |
| 10   | Columbia Univ               | 1646   | 7.1  | 21     | 86        | 18      |

doi:10.1371/journal.pone.0165277.t005
4,363 papers)—is just slightly more than that of the 16th producer of the USA, the University of Pennsylvania (4,275) (Table 6).

**University-industry collaboration (UIC).** In collaborations with industry in the life sciences, most of the leading publication producers are relatively more active than the rest. Of the leading most productive Chinese universities, only two, namely Nanjing Agriculture University and Shandong University, disappear and are replaced by China Pharmaceutical University and Tsinghua University in the top-10 list of university-industry collaboration (Tables 6 and 7). In the USA, three leading publication producers disappear and are replaced by University of California–San Francisco, Duke University, and University of California–Los Angeles.

Huge difference exists between Chinese and US universities in collaborations with industry. Leading US universities are much more active. Compared to the total publication difference between the two countries, the gap in UIC publications is even wider. The leading US universities in the life sciences are much more active in collaborations with industry by producing many more UIC publications than those of China at the same domestic rank (Table 7).

The UIC intensity of Chinese universities is significantly lower than that of the USA in the life sciences (Table 8). The highest UIC intensity of Chinese universities is 7.8%, whereas that of the US universities is 11.3%. In fact, of the 166 universities included in the Leiden Ranking

### Table 6. Top-10 Universities in Domestic Ranking in publications in “Life Sciences” (2009–2012).

| Rank | China University | P* | P(USA)/P(China) | USA University | P* |
|------|------------------|----|----------------|----------------|----|
| 1    | Zhejiang Univ    | 4363 | 2.8 | 12249 | Harvard Univ |
| 2    | Shanghai Jiao Tong Univ | 3546 | 1.8 | 6344 | Univ Calif—Davis |
| 3    | China Agr Univ   | 3359 | 1.8 | 6086 | Cornell Univ |
| 4    | Fudan Univ       | 3317 | 1.8 | 5824 | Univ Calif—San Diego |
| 5    | Sun Yat-sen Univ | 3164 | 1.8 | 5753 | Univ Florida |
| 6    | Peking Union Med Coll | 3009 | 1.9 | 5586 | Univ Washington–Seattle |
| 7    | Peking Univ      | 2930 | 1.8 | 5230 | Univ Wisconsin–Madison |
| 8    | Sichuan Univ     | 2083 | 2.5 | 5149 | Johns Hopkins Univ |
| 9    | Nanjing Agr Univ | 2054 | 2.4 | 5028 | Univ Michigan |
| 10   | Shandong Univ    | 1956 | 2.5 | 4876 | Stanford Univ |

*P = publications.

doi:10.1371/journal.pone.0165277.t006

### Table 7. Top-10 Universities in domestic ranking in UIC productivity in “Life Sciences” (2009–2012).

| Rank | China University | P(UIC) | P(UIC-USA)/P(UIC-China) | USA University | P(UIC) | University |
|------|------------------|-------|-------------------------|----------------|-------|------------|
| 1    | Fudan Univ       | 113   | 7.5                     | 844 | Harvard Univ |
| 2    | Zhejiang Univ    | 111   | 3.9                     | 432 | Stanford Univ |
| 3    | Shanghai Jiao Tong Univ | 110 | 3.9 | 431 | Univ Calif—San Diego |
| 4    | China Agr Univ   | 104   | 4.0                     | 419 | Johns Hopkins Univ |
| 5    | Peking Univ      | 101   | 3.9                     | 397 | Univ Calif—San Francisco |
| 6    | Peking Union Med Coll | 100 | 3.7 | 368 | Univ Washington—Seattle |
| 7    | China Pharmaceut Univ | 74 | 4.9 | 366 | Duke Univ |
| 8    | Tsinghua Univ    | 70    | 4.9                     | 341 | Cornell Univ |
| 9    | Sun Yat-sen Univ | 67    | 5.1                     | 340 | Univ Florida |
| 10   | Sichuan Univ     | 57    | 5.8                     | 331 | Univ Calif—Los Angeles |

doi:10.1371/journal.pone.0165277.t007
2014, 27 have a percentage UIC higher than 7.5%. In terms of UIC intensity, Chinese universities again lag far behind their US counterparts. Of the leading Chinese universities collaborating with industry, four including Tsinghua University, Peking University, Fudan University, and China Pharmaceutical University also take the lead in terms of UIC intensity. In the USA, however, only two of the leading publication producers, namely Stanford University and University of California—San Francisco appear in the top-10 list of UIC intensity (Tables 7 and 8).

**Collaboration distances.** Half or more of the leading Chinese universities collaborate with domestic industry but with some variation. For instance, China Pharmaceutical University mostly (80%) collaborates with domestic industry and some (e.g., Fudan University) have slightly more ties with foreign industry. Most of the industrial partners of the leading Chinese universities in UIC productivity are located farther than 50 kilometers away from the city center where the university (or its main campus) is located. Zhejiang University and Shanghai Jiao Tong University represent two types of collaboration, the former collaborates mostly (80%) with firms more than 50 kilometers away and the later prefers neighboring industry (Table 9). For the leading Chinese universities that are most active in collaborations with firms, distance is not significant in determining university-industry collaboration.

In the life sciences, domestic collaboration rate of the leading US universities is significantly higher than that of China, and with less variation from the lowest of 73% of Cornell University to the highest of 89% of University of California—San Francisco. Most of the industrial partners of the US universities leading in UIC productivity are located farther than 50 kilometers away from the city center where the university (or its main campus) is located. A large variation, however, exists in this regard. For example, 94% of UIC productivity of Johns Hopkins University are collaborated with non-local firms, whereas Stanford University and University of California—San Diego collaborate relatively more with local industry (Table 10). Similar to Chinese universities, distance is not significant in determining domestic university-industry collaboration.

---

**Table 8. Chinese and US Universities with Top-10 UIC Intensity in “Life Sciences”.**

| Rank | China University | P(UIC) | %UIC | %UIC | P(UIC) | University |
|------|-----------------|--------|------|------|--------|------------|
| 1    | China University of Geosciences | 9      | 7.8  | 11.3 | 191    | Tufts University |
| 2    | Zhejiang University of Technology | 21     | 7.4  | 10.6 | 52     | Northeastern University, USA |
| 3    | China Pharmaceutical University | 74     | 6.8  | 9.4  | 122    | University of South Florida, Tampa |
| 4    | East China University of Science and Technology | 44     | 5.4  | 9.4  | 37     | Rensselaer Polytechnic Institute |
| 5    | South China University of Technology | 38     | 5.0  | 9.4  | 40     | Rush University |
| 6    | Tsinghua University | 70     | 4.8  | 9.4  | 173    | University of Colorado, Denver |
| 7    | Harbin Institute of Technology | 20     | 4.1  | 9.0  | 145    | Oregon Health & Science University |
| 8    | Nanchang University | 17     | 3.7  | 8.9  | 432    | Stanford University |
| 9    | Beijing Institute of Technology—BIT | 6      | 3.7  | 8.8  | 77     | Georgetown University |
| 10   | Shanghai University | 15     | 3.6  | 8.7  | 13     | Boston College |
| 11   | Tianjin University | 18     | 3.6  | 8.4  | 397    | University of California, San Francisco |
| 12   | Peking University | 101    | 3.4  | 8.4  | 180    | University of Utah |
| 13   | Nankai University | 37     | 3.4  | 8.4  | 36     | Loyola University Chicago |
| 14   | Fudan University | 113    | 3.4  | 8.4  | 125    | University of Texas Health Science Center, Houston |
| 15   | 8.3  | 93     | Thomas Jefferson University |
| 16   | 8.3  | 129    | University of Medicine and Dentistry of New Jersey |
| 17   | 8.2  | 78     | University of Arkansas, Fayetteville |
| 18   | 8.2  | 86     | Mississippi State University |

doi:10.1371/journal.pone.0165277.t008
In the natural sciences, Tsinghua University is most productive among the Chinese universities. Each of the first five Chinese universities, namely Tsinghua University, Zhejiang University, Peking University, University of Science and Technology of China, and Nanjing University has produced more than 6,000 papers during the period 2009–2012. In the USA, University of California–Berkeley takes the absolutely lead with 8,229 publications, and is the only one with more than 8,000 publications. Productivity of the leading US universities is higher than that of Chinese universities at the same rank except universities at the fifth and sixth positions. Variation of publication productivity of top-10 US universities is higher than that of the Chinese. As the first largest publication producer, University of California–Berkeley has published 3,810 more papers than Princeton University at the 10th position, whereas the publication difference between the first and 10th Chinese universities is 2,554 (Table 11).

University-industry collaboration (UIC). Most of the leading Chinese universities are also relatively more active in collaborations with industry in the natural sciences. Of the leading publication producers of China, eight take the lead. The two universities no longer appearing in the top-10 list of university-industry collaboration are University of Science and Technology of China and Shandong University; these are replaced by Tianjin University and Jilin University respectively. The situation is similar in the USA: Two universities, namely University of Wisconsin–Madison and University of Michigan are replaced by University of California—San Diego and Purdue University–Lafayette. Nevertheless, the leading US universities

### Table 9. Collaboration Distance of Top-10 Chinese Universities in UIC Productivity in “Life Sciences”.

| Rank | University          | P(UIC) | %UIC | %Local | %Domestic | %Foreign |
|------|---------------------|--------|------|--------|-----------|----------|
| 1    | Fudan Univ          | 113    | 3.4  | 31     | 46        | 58       |
| 2    | Zhejiang Univ       | 111    | 2.5  | 20     | 49        | 55       |
| 3    | Shanghai Jiao Tong Univ | 110 | 3.1  | 40     | 55        | 48       |
| 4    | China Agr Univ      | 104    | 3.1  | 37     | 52        | 48       |
| 5    | Peking Univ         | 101    | 3.4  | 33     | 48        | 54       |
| 6    | Peking Union Med Coll | 100  | 3.3  | 32     | 57        | 46       |
| 7    | China Pharmaceut Univ | 74   | 6.8  | 34     | 80        | 20       |
| 8    | Tsinghua Univ       | 70     | 4.8  | 34     | 47        | 54       |
| 9    | Sun Yat-sen Univ    | 67     | 2.1  | 21     | 61        | 45       |
| 10   | Sichuan Univ        | 57     | 2.7  | 30     | 65        | 37       |

doi:10.1371/journal.pone.0165277.t009

### Table 10. Collaboration Distance of Top-10 US Universities in UIC Productivity in “Life Sciences”.

| Rank | University          | P(UIC) | %UIC | %Local | %Domestic | %Foreign |
|------|---------------------|--------|------|--------|-----------|----------|
| 1    | Harvard Univ        | 844    | 6.9  | 32     | 81        | 25       |
| 2    | Stanford Univ       | 432    | 8.9  | 38     | 88        | 18       |
| 3    | Univ Calif—San Diego | 431  | 7.4  | 38     | 85        | 21       |
| 4    | Johns Hopkins Univ  | 419    | 8.1  | 6      | 80        | 26       |
| 5    | Univ Calif—San Francisco | 397 | 8.4  | 31     | 89        | 16       |
| 6    | Univ Washington—Seattle | 368 | 6.6  | 25     | 86        | 19       |
| 7    | Duke Univ           | 366    | 7.7  | 16     | 78        | 26       |
| 8    | Cornell Univ        | 341    | 5.6  | 10     | 73        | 34       |
| 9    | Univ Florida        | 340    | 5.9  | 13     | 82        | 20       |
| 10   | Univ Calif—Los Angeles | 331 | 7.1  | 10     | 82        | 27       |

doi:10.1371/journal.pone.0165277.t010
in collaborations with industry produce significantly more UIC papers than those of Chinese universities. Take the first UIC producers of China and the USA, for example, Zhejiang University produced only 182 UIC papers in four years (2009–2012), whereas that of Stanford University was 693. As the 10th UIC paper producer of China, Sichuan University only generated 80 UIC papers, far fewer than that of the 10th UIC paper producer of the USA (i.e., Harvard University) (Table 12).

Of the leading Chinese universities in collaborations with industry in terms of publication productivity, only three, namely Beijing University of Chemical Technology, Tianjin University and Fudan University also take the lead in UIC intensity. In the USA, two leading universities, namely Stanford University and University of California—San Diego hold their positions in collaborations with industry in terms of either productivity or intensity. The UIC intensity of the leading Chinese universities is again significantly lower than that of the leading US universities at the same rank, and the situation is even worse than in the life sciences. Take two universities ranked respectively the first in China (i.e., Beijing University of Chemical Technology) and in the USA (i.e., George Mason University) for example, the UIC intensity of the latter is nearly five times of that of the former (Table 13).

**Collaboration distance.** Collaboration distance of Chinese universities varies obviously. Of the leading universities most active in collaborations with industry, two including Peking University and Zhejiang University publish more papers with foreign partners than with

### Table 11. Top-10 Universities in Domestic Ranking in publications in the “Natural Sciences” (2009–2012).

| Rank | China University     | P | P(USA)/P(China) | USA University          | P | University          |
|------|----------------------|---|----------------|-------------------------|---|---------------------|
| 1    | Tsinghua Univ        | 6686 | 1.2           | 8229                    | Univ Calif—Berkeley |
| 2    | Zhejiang Univ        | 6513 | 1.2           | 7780                    | Harvard Univ          |
| 3    | Peking Univ          | 6236 | 1.2           | 7725                    | MIT                    |
| 4    | Univ Sci & Technol China | 6054 | 1.2           | 7346                    | Caltech                |
| 5    | Nanjing Univ         | 6029 | 0.9           | 5321                    | Stanford Univ          |
| 6    | Jilin Univ           | 5252 | 1.0           | 5184                    | Univ Michigan          |
| 7    | Sichuan Univ         | 4354 | 1.1           | 4828                    | Univ Calif—Los Angeles |
| 8    | Shandong Univ        | 4239 | 1.1           | 4774                    | Univ Maryland—College Park |
| 9    | Fudan Univ           | 4236 | 1.1           | 4501                    | Univ Wisconsin—Madison |
| 10   | Shanghai Jiao Tong Univ | 4132 | 1.1           | 4419                    | Princeton Univ         |

doi:10.1371/journal.pone.0165277.t011

### Table 12. Top-10 Universities in Domestic Ranking in Collaborations with Industry in the “Natural Sciences” (2009–2012).

| Rank | China University     | P(UIC) | P(UIC-USA)/P(UIC-China) | USA University          | P(UIC) | University          |
|------|----------------------|--------|-------------------------|-------------------------|--------|---------------------|
| 1    | Zhejiang Univ        | 182    | 3.8                     | 693                     | Stanford Univ          |
| 2    | Tsinghua Univ        | 178    | 3.2                     | 571                     | MIT                    |
| 3    | Fudan Univ           | 154    | 3.0                     | 466                     | Univ Calif—Berkeley    |
| 4    | Tianjin Univ         | 128    | 3.6                     | 455                     | Caltech                |
| 5    | Shanghai Jiao Tong Univ | 122   | 3.6                     | 442                     | Univ Calif—San Diego   |
| 6    | Peking Univ          | 117    | 3.7                     | 436                     | Princeton Univ         |
| 7    | Beijing Univ Chem Technol | 114  | 3.6                     | 405                     | Univ Calif—Los Angeles |
| 8    | Jilin Univ           | 82     | 4.9                     | 398                     | Univ Maryland—College Park |
| 9    | Nanjing Univ         | 80     | 4.5                     | 363                     | Purdue Univ—Lafayette  |
| 10   | Sichuan Univ         | 80     | 4.4                     | 353                     | Harvard Univ           |

doi:10.1371/journal.pone.0165277.t012
domestic ones. Most of the UIC papers of Peking University (71%) are collaborated with foreign industrial partners, whereas that of Zhejiang University is 54%. On the contrary, the other eight universities publish more with domestic than with foreign industrial partners, with Beijing University of Chemical Technology and Sichuan University as the extreme. In terms of domestic industrial partners of the leading universities, nine are located further than 50 kilometers away from the city center where the university (or its main campus) is located with Beijing University of Chemical Technology as an exception (Table 14).

Similar situation occurs in the leading US universities in the natural sciences. Most university-industry collaboration is domestic and variation in terms of percentage of domestic collaboration among the leading universities is small compared to that among Chinese universities. In terms of distance of domestic collaboration, most industrial partners of the leading US universities are located farther than 50 kilometers away from the city center where the university (or its main campus) is located. Great variation, however, exists in domestic collaboration in terms of distance between a university and its industrial partners: only 4% of UIC papers of Purdue University–College Park are collaborated with local industry, whereas that of University of California—San Diego is 46% (Table 15). Similar to Chinese universities, distance is not significant in determining domestic university-industry collaboration relations.

### Table 13. Top-10 Universities in Domestic Ranking in UIC Intensity in the “Natural Sciences”.

| China          | University                                      | P(UIC) | %UIC | %Local | %Domestic | %Foreign |
|----------------|-------------------------------------------------|--------|------|--------|-----------|----------|
|                | Beijing Univ Chem Technol                       | 114    | 5.3  | 24.6   | 153       | 71%      |
|                | Beijing Univ Posts & Telecom                    | 24     | 4.7  | 16.4   | 23        | 54%      |
|                | Tianjin Univ                                    | 128    | 4.6  | 16.1   | 70        | 29%      |
|                | China Pharmaceut Univ                           | 17     | 4.4  | 14.9   | 63        | 71%      |
|                | China Univ Geosci                              | 25     | 4.3  | 13.0   | 156       | 54%      |
|                | Southern Med Univ                              | 6      | 4.1  | 13.0   | 693       | 29%      |
|                | Fudan Univ                                      | 154    | 3.6  | 12.7   | 86        | 71%      |
|                | Second Mil Med Univ                            | 8      | 3.5  | 12.4   | 66        | 71%      |
|                | Northeastern Univ—China                        | 24     | 3.4  | 11.5   | 16        | 71%      |
|                | China Agr Univ                                 | 10     | 3.2  | 11.2   | 27        | 71%      |

**Table 14. Collaboration Distance of Top-10 Universities of China in UIC Publications in the “Natural Sciences”.

| University                  | P(UIC) | %UIC | %Local | %Domestic | %Foreign |
|-----------------------------|--------|------|--------|-----------|----------|
| Zhejiang Univ               | 182    | 2.8  | 12     | 46        | 54       |
| Tsinghua Univ               | 178    | 2.7  | 29     | 56        | 44       |
| Fudan Univ                  | 154    | 3.6  | 37     | 64        | 44       |
| Tianjin Univ                | 128    | 4.6  | 18     | 59        | 44       |
| Shanghai Jiao Tong Univ     | 122    | 3.0  | 29     | 64        | 38       |
| Peking Univ                 | 117    | 1.9  | 19     | 29        | 71       |
| Beijing Univ Chem Technol   | 114    | 5.3  | 67     | 79        | 21       |
| Jilin Univ                  | 82     | 1.6  | 23     | 59        | 43       |
| Nanjing Univ                | 80     | 1.3  | 16     | 65        | 36       |
| Sichuan Univ                | 80     | 1.8  | 15     | 75        | 29       |

doi:10.1371/journal.pone.0165277.t013
total publications, collaborated publications, and publications of university-industry in all areas under investigation. The correlations are more significant in the USA than in China. Correlations between relative indicators (i.e., without size effect) are less significant but stronger than those between absolute (i.e., size-dependent) indicators and relative indicators. A strongly negative correlation is found between relative indicators of domestic and foreign collaboration ($r = -0.981; p < .01; \text{see S1A Appendix}$).

In order to find the drivers of UIC, we performed linear regression with UIC as the dependent variable. Only large research-active universities that satisfy the following conditions are included in this analysis. Firstly, the university should be listed in the Leiden Ranking 2014. Due to data source limitation, we have to use two different sources for the input (funding) data of Chinese and US universities, respectively: data from the Best Chinese Universities Ranking, Social Service Ranking 2015 are for Chinese universities (Table 16), and data from the Statistics Access for Technology Transfer (STATT) of the Association of University Technology Managers (AUTM) are for US universities (Table 17). In total 47 Chinese and 64 US universities (S1B Appendix) satisfy the above conditions and are used in the regression analysis.

In both countries, the research size of a university and its links with domestic companies appear to be the main determinants of UIC intensity. The volume of research funding flows from industry appears to be less relevant. This is similar to the results of Banal-Estañol et al. (2015) on the role of public funding: UIC publications increase with both public funding and

table 15. Collaboration Distance of Top-10 Universities of the US in UIC productivity in the “Natural Sciences”.

| University                 | P(UIC) | %UIC | %Local | %Domestic | %Foreign |
|---------------------------|--------|------|--------|-----------|----------|
| Stanford Univ             | 693    | 13   | 36     | 83        | 19       |
| MIT                       | 571    | 7    | 20     | 79        | 23       |
| Univ Calif—Berkeley       | 466    | 6    | 21     | 73        | 29       |
| Caltech                   | 455    | 6    | 16     | 77        | 26       |
| Univ Calif—San Diego      | 442    | 12   | 46     | 88        | 15       |
| Princeton Univ            | 436    | 10   | 18     | 86        | 14       |
| Univ Calif—Los Angeles    | 405    | 8    | 23     | 83        | 21       |
| Univ Maryland—College Park| 398    | 8    | 25     | 88        | 12       |
| Purdue Univ—Lafayette     | 363    | 10   | 4      | 87        | 15       |
| Harvard Univ              | 353    | 5    | 23     | 79        | 25       |

doi:10.1371/journal.pone.0165277.t015

Table 16. Linear Regression Results of Chinese Universities.

| Independent variables                              | Unstandardized Coefficients | Standardized Coefficients | t     | Sig.  |
|---------------------------------------------------|------------------------------|---------------------------|-------|-------|
| (Constant)                                        | .030                         | .006                      | 5.236 | .000  |
| Research income from industry                     | 9.48E-10                     | .000                      | .021  | .225  |
| Total research publication output                  | -4.73E-06                    | .000                      | -1.458| .000  |
| %UIC Domestic companies                           | .000                         | .000                      | 1.810 | .000  |
| Top 10% cited papers                              | -.051                        | .067                      | -.069 | .458  |

(47 large research-active Chinese universities, dependent variable: %UIC, spurious variables with high pairwise correlations have been removed, R Square (% variance explained) = 0.67).

doi:10.1371/journal.pone.0165277.t016
the fraction of public fund in university-industry collaboration, but only up to a certain point: with more than 30–40% public funding, research output declines.

A significant difference between the Chinese and US universities is found with regards to the research quality variable; that is, the percentage of research papers in the world’s top 10% most highly cited. The results suggest that UIC intensity is also determined by research quality determinants in the USA but not in China. This implies that strong research ties with industry is concentrated in US universities with high quality research across the board. Nevertheless, the ‘concentration effect does not occur in the case of these 47 Chinese universities. Furthermore, the Chinese research system is more financially driven than in the USA.

Discussion and Conclusion

Universities most productive in academic publishing are not by definition the most active ones in collaborations with industry. However, strong positive correlations were found between these two factors. Publication productivity correlates highly with research collaboration including university-industry collaboration, but does not necessarily result in high UIC intensity. Universities with high publication productivities may have low UIC intensity even though their UIC productivity is high, and on the contrary, those with low numbers of publications may have high UIC intensity even though their UIC productivity is lower than those of large producers due to size effects. The large research universities with strong ties to industry tend to have high UIC intensity rates. In a national research system, large research universities with strong links to domestic industry play critical roles.

Publication productivities of most leading US universities are significantly higher than those of Chinese universities at the same domestic ranks. This difference is more pronounced in “all sciences” than in the “life sciences”, and less so in the “natural sciences”. US universities are much more active in collaborating with industry than their Chinese counterparts, implying more involvement in the national research system of US universities. Field variation exists in this regards: the distance between Chinese and US universities in collaborations with industry is narrower in the “natural sciences” than in the “life sciences”. In other words, Chinese universities are relatively more active in knowledge transfer in the “natural sciences” than in the “life sciences”.

An important difference is also found between Chinese and US universities in selecting industrial partners: the US system is nationally oriented, whereas the Chinese system is oriented both nationally and internationally. Some Chinese universities prefer domestic industry and some are more involved with foreign industry. Strongly negative correlations between domestic and foreign collaboration were found. A university focusing more on collaborating with foreign industry may be less vigorous in establishing domestic partnership, and vice

Table 17. Linear Regression Results of US Universities.

| Independent variables                                      | Unstandardized Coefficients | Standardized Coefficients | t     | Sig.  |
|------------------------------------------------------------|----------------------------|---------------------------|-------|-------|
| (Constant)                                                 | .055                       |                           | 9.041 | .000  |
| Industrial research expenditure (AUTM 2012 or 2013)        | -3.541E-11                 | -.111                     | -1.094| .279  |
| %UIC Domestic companies (CWTS UIRC 2014)                   | .9118E-05                  | .754                      | 6.691 | .000  |
| Total research publication output (CWTS Leiden Ranking 2014)| -5.242E-06                 | -.588                     | -6.620| .000  |
| Top 10% cited papers (CWTS Leiden Ranking 2014)            | .084                       | .219                      | 1.911 | .061  |

(64 large research-active Chinese universities, dependent variable: %UIC, spurious variables with high pairwise correlations have been removed, R Square (% variance explained) = 0.54).
versa. The national orientation of university-industry collaboration in the USA may imply that the US research system is more self-contained than that of China. In other words, the Chinese research system is perhaps more open than that of the USA.

Another significant difference is found between the two countries: UIC intensity is partially determined by research quality determinants in the USA but not in China. In other words, strong research ties with industry is concentrated in US universities with high quality research environments, but this is not the case in China. The Chinese UIC is more financially driven than that of the USA where it seems more a consequence of academic publication.

The UIC data of the Leiden Ranking enables quantitative studies of university-industry collaboration in terms of academic publication activities at both the macro- and meso-levels for countries and regions, as well as individual research institutions. Most of the indicators are effective and can be used independently except UIC intensity: Universities with high UIC intensity are not necessarily active in collaborating with industry, vice versa. Nonetheless, when used together with UIC productivity UIC intensity still has its value: A university with high value on both indicators would be more active in collaborating with industry than those with only high value of productivity.

The regression analysis is based on publication data of “all sciences”, which cannot sufficiently reflect field variations. University-industry collaborations happen more in the natural and life sciences than in the social sciences. Even in the same field, cost versus output of different UIC projects may vary significantly. Expenditure/income data used in the current study are from two different sources, which may affect data consistency. As patents and publications are important output of university-industry collaboration, the conclusion of the current paper may not reflect the complete picture especially in fields like medical sciences, computer science and engineering in which patents are a major part of the output.

Supporting Information

S1 Appendix. Appendix.

Acknowledgments

The first author is supported by the National Natural Science Foundation of China (NSFC) with Grant Number 71473219. We thank Dennis Gray and Lena Leonchuk from North Carolina State University for providing AUTM data.

Author Contributions

Conceptualization: PZ RT LL.
Data curation: PZ RT.
Formal analysis: PZ RT LL.
Funding acquisition: PZ.
Investigation: RT PZ.
Methodology: PZ LL RT.
Resources: RT PZ.
Visualization: PZ.
References

1. Audretsch DB. From the entrepreneurial university to the university for the entrepreneurial society. Journal of Technology Transfer. 2014; 3: 313–321.

2. Gibbons M, Limoges C, Nowotny H, Schwartzman S, Scott P, Trow M. The New Production of Knowledge: The dynamics of science and research in contemporary societies. SAGE Publications Ltd; 1994.

3. Etzkowitz H. Academic-Industry Relations: A Sociological Paradigm for Economic Development. In: Leydesdorff, Van den Besselaar, editors. Evolutionary Economics and Chaos Theory: New Directions in Technology Studies. London and New York: Pinter; 1994. pp. 139–151.

4. Nelson RR. National Research systems: A comparative study. New York: Oxford University Press; 1993.

5. Nelson RR. Economic Growth via the Coevolution of Technology and Institutions. In: Leydesdorff, Van den Besselaar, editors. Evolutionary Economics and Chaos Theory: New Directions in Technology Studies. London and New York: Pinter; 1994. pp. 21–32.

6. Urbano O, Guerrero M. Entrepreneurial Universities: Socioeconomic Impacts of Academic Entrepreneurship in a European Region. Economic Development Quarterly. 2013; 1: 40–55.

7. Etzkowitz H, Leydesdorff L. The Triple Helix of University-Industry-Government Relations: A Laboratory for Knowledge Based Economic Development. EASST Review. 1995; 1: 11–19.

8. Leydesdorff L, Etzkowitz H. Emergence of a Triple Helix of University-Industry-Government Relations. Science and Public Policy. 1996; 5: 279–86.

9. Etzkowitz H, Webster A, Gebhardt C, Terra BRC. The future of the university and the university of the future: evolution of ivory tower to entrepreneurial paradigm. Research Policy. 2000; 2: 313–330.

10. Florida R, Cohen W. Engine or infrastructure? The university role in economic development. In: Brancomb LM, Kodama F, Florida R (Eds). Industrializing Knowledge: University–Industry Linkages in Japan and the United States. MIT Press: Cambridge; 1999, pp. 589–610.

11. Gulbrandsen M, Slipersæter S. The third mission and the entrepreneurial university model. In: Bonacorsa A, Daraio C (Eds). Universities and Strategic Knowledge Creation: Specialization and Performance in Europe. Edward Elgar: Cheltenham; 2007, pp. 112–143.

12. Ponomariv B, Government-sponsored university-industry collaboration and the production of nanotechnology patents in US universities. Journal of Technology Transfer. 2013; 6: 749–767.

13. Oliver C. Determinants of interorganizational relationships: integration and future directions. Academy of Management Review. 1990; 2: 241–265.

14. Ankrah SN, Burgess TF, Grimshaw P, Shaw NE. Asking both university and industry actors about their engagement in knowledge transfer: What single-group studies of motives omit. Technovation. 2013; 3: 50–65.

15. Moutinho P, Fontes M, Godinho M. Do individual factors matter? A survey of scientists’ patenting in Portuguese public research organizations. Scientometrics. 2007; 2: 355–377.

16. Owen-Smith J, Powell WW. To patent or not: faculty decisions and institutional success at technology transfer. Journal of Technology Transfer. 2001; 1: 99–114.

17. van Rijnsoever FJ, Hessels LK, Vandeberg RLJ. A resource-based view on the interactions of university researchers. Research Policy. 2008; 8: 1255–1266.

18. Agrawal A, Henderson RM. Putting patents in context: exploring knowledge transfer from MIT. Management Science. 2002; 1: 44–60.

19. Azoulay P, Ding W, Stuart T. The determinants of faculty patenting behavior: demographics or opportunities?. Journal of Economic Behavior and Organization. 2007; 4: 599–623.

20. Breschi S, Lissoni F, Montobbio F. The scientific productivity of academic inventors: new evidence from Italian data. Economics of Innovation and New Technology. 2007; 2: 101–118.

21. Fabrizio KR, Di Minin A. Commercializing the laboratory: faculty patenting and the open science environment. Research Policy. 2008; 5: 914–931.

22. Callaert J, Landoni P, Van Looy B, Verganti R. Scientific yield from collaboration with industry: The relevance of researchers’ strategic approaches. Research Policy. 2015; 4: 990–998.

23. Banai Estafiol A, Jofre-Boneta M, Lawson C. The double-edged sword of industry collaboration: Evidence from engineering academics in the UK. Research Policy. 2015; 6: 1160–1175.
24. Tijssen RJW, van Leeuwen TN, van Wijk E. Benchmarking university-industry research cooperation worldwide: performance measurements and indicators based on co-authorship data for the world's largest universities. Research Evaluation. 2009; 1: 13–24.

25. Tijssen RJW. Joint research publications: a performance indicator of university-industry collaboration. Evaluation in Higher Education. 2011; 2: 19–40.

26. Tijssen RJW. Co-authored research publications and strategic analysis of public-private collaboration. Research Evaluation. 2012; 3: 204–215.

27. Wong PK, Singh A. Do co-publications with industry lead to higher levels of university technology commercialization activity? Scientometrics. 2013; 2: 245–265.

28. Zhou P, Leydesdorff L. China Ranks Second in Scientific Publications since 2006. ISSI Newsletter. 2008; 4: 7–9.

29. ISTIC. Statistical Data of Chinese S&T Papers. Beijing: Institute of Scientific and Technical Information of China; 2014.

30. Leydesdorff L, Bornmann L. Testing Differences Statistically with the Leiden Ranking. Scientometrics. 2012; 3: 781–783.