A Study on the Revenue Generation Trend of Thiruvallur and Thiruttani Taluks (Viz., Thiruppasur, Siruvanoor, Thiruvallur and Agoor and Pattabiramapurum Villages of Thiruttani) of Tamil Nadu+ 

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Introduction- Tamilnadu is one of the economically developed states in India, which has 32 districts, taluks in hundreds and villages in thousands. But lots of studies on Tamilnadu’s regional development have found a wide disparity in economic development across the state. The North part of Tamilnadu is a comparatively backward region in general and the districts like Dharmapuri, Villupuram, Tiruvannamalai and Thiruvallur in particular. As a result, it is of special importance and essential to review the rural local bodies finances with reference to backward district in general and Thiruvellur district in particular in the wake of 73rd constitutional amendment.

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A Study on the Revenue Generation Trend of Thiruvallur and Thiruttani Taluks (Viz., Thiruppasur, Siruvanoor, Thiruvallur and Agoor and Pattabiramapuram Villages of Thiruttani) of Tamil Nadu

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I. INTRODUCTION

Tamilnadu is one of the economically developed states in India, which has 32 districts, taluks in hundreds and villages in thousands. But lots of studies on Tamilnadu’s regional development have found a wide disparity in economic development across the state. The North part of Tamilnadu is a comparatively backward region in general and the districts like Dharmapuri, Villupuram, Tiruvannamalai and Thiruvallur in particular. As a result, it is of special importance and essential to review the rural local bodies finances with reference to backward district in general and Thiruvallur district in particular in the wake of 73rd constitutional amendment.

II. STATEMENT OF THE PROBLEM

This research pursuit has made an attempt to study the rural local finance in Tamilnadu. For that a case study of Thiruvallur District, covering Thiruttani and Thiruvallur taluk, is made. Though all the village panchayats in Tamilnadu have been functioning under the same Act prevailing in the state and as the rules and regulations applicable to them are same and the legal framework within which they manage their finance is common, the structure and trends of revenue and expenditure is different from one village panchayat to another. Hence a case study of selected village panchayats in two taluks has been under-taken. The revenue and expenditure of the selected village panchayats in two taluks has been under-taken. The revenue and expenditure of the selected village panchayats, which come under Thiruttani and Thiruvallur taluk, for the period of Ten years, that is from 2001-2002 to 2010-2011, have been collected. The purpose of the research pursuit is to examine the patterns, trends and composition of finances of the selected Village Panchayats situated in Thiruvallur district of Tamilnadu and it will be appropriate to know the origin and evolution of structural and functional aspects of the PRIs in Tamilnadu to provide better understanding of the existing relations between the fund flow and the functions entrusted to these bodies. This will also further provide insight into its working and performance as institutions of self-governance.

III. RATIONALE OF THE STUDY

The Tamilnadu Panchayat Raj Act 1994 has given more avenues for mobilization of resources and there has been an incentive-based pattern of grants to panchayats. But, the revenues of panchayats have not radically changed for the better. This is seen from poor panchayat revenue and the limited range of service offered by panchayats. Hence there is a need to urgently assess the status of rural local bodies finances and evaluate the efforts at revenue generation and to see whether the devolution of resources suggested by the SFC would alter the course of PRIs positively, so that they can move from being merely implementing agencies of state government departments towards achieving self-sufficiency in its true sense. As far as study on village panchayats finance is concerned, most of the states of Indian Union have already studied them in-depth and there is a need for immediate study on this matter also because the village panchayats in Tamilnadu have become a nodal body in implementing lot of central and state welfare programmes and entrusted with lot of development responsibilities. The findings of the study can be utilized to suggest policy modifications with regard to financial devolution of resources to village panchayats and it would also serve as a base for further studies on panchayats system in Tamilnadu as a whole.

IV. RESEARCH GAP

The world wide trend towards decentralization in recent year was also very much evident in India. Although sporadic greater powers to rural and urban local bodies, the impetus gathered momentum only after the 73rd and 74th constitutional amendments. Within the ambit of these amendments, different states have experimented in varied ways. The state of Tamilnadu is not an exception to this development.
The decentralization is a complex and multi-faceted phenomenon perhaps, better known than understood. The concept of decentralization has three main dimensions they are political, administrative and fiscal. These dimensions are interconnected with another and result oriented decentralization must be attained towards these dimensions together appropriate political structures and administrative capacity at the local level must be complemented with adequate functional and financial powers and autonomy. Many studies on rural decentralization have emanated from India, but most of the studies have largely concentrated on the political and administrative dimensions, fiscal issues at the local level have received scant attention either due to lack of information/data or due to lack of emphasis. This research pursuit is an attempt to correct this anomaly. It tries to understand the fiscal management at the lowest levels of local governance, namely the village panchayats, in the state of Tamilnadu.

V. Objectives of the Study

The purpose of the research pursuit is to examine the patterns, trends and composition of finances of the selected Village Panchayats situated in Thiruvallur district of Tamilnadu and it will be appropriate to know the origin and evolution of structural and functional aspects of the PRIs in Tamilnadu to provide better understanding of the existing relations between the fund flow and the functions entrusted to these bodies. This will also further provide an insight into its working and performance as institutions of self governance. The overall objective of the research pursuit is to examine the revenue generation and expenditure management of selected village panchayats in Thiruvallur district of Tamilnadu. The investigation has the following specific objectives.

1. To analyse the structure, trends and composition of revenue of selected village panchayats of Thiruvallur District of Tamilnadu.

2. To suggest ways for ensuring the selected village panchayats to be financially stronger entities.

VI. Hypotheses of the Study

In order to provide sharpness to the analysis on the objective of the research problem and to fine tune the following hypotheses are evolved:

1. There is no significant difference between various years in respect of total tax revenue of village panchayats.

2. There is no significant difference between various years in respect of flow of funds from State Government to panchayats by way of grants in-aid.

3. There is no significant difference between various years in respect of funds received for implementing centrally sponsored schemes by the village panchayats.

VII. Scope of the Study

This is a case study of the revenue generation and expenditure management of the four village panchayats falling within Thiruttani and Thiruvallur taluks in Thiruvallur District of Tamil Nadu. The scope of the study is limited to the revenue generation and expenditure management of selected village panchayats in Thiruvallur-district of Tamilnadu for a ten year period that is from 2001-2002 to 2010-2011. This period had witnessed steady growth in panchayat raj system in the state of Tamilnadu. An insight into that will ultimately help to understand the effectiveness and efficiency of the village panchayats in generating revenues and managing expenditures. Thus the present study adds a new dimension to the existing field of knowledge. It will be useful for academic as well as practical purposes.

VIII. Methodology, Data Base, Data Process and Presentation and Period of Study

a) Methodology

The present study is mainly analytical and partly descriptive. The study mainly made use of the secondary data which were collected from the selected village panchayats situated in Thiruvallur district of Tamilnadu. The analytical study is based on secondary data. Thorough review of documents pertaining to revenue generation and expenditure management of village panchayats have been attempted and extensive consultations were also had with the experts in the areas of decentralization and panchayat finance.

For the selection of samples out of 860 village panchayats situated in 11 taluks, priority is given to the village panchayats situated in hilly areas dominated by ST population and to the village panchayats situated in plain areas dominated by SC population. Thiruvallur taluk of Thiruvellur district comprise considerable village panchayats situated in hilly areas which are dominated also by ST population and therefore the selection of Thiruvallur taluk have been made first. Secondly, two village panchayats namely, Thirupassur and Siruvanoor have been randomly selected from Thiruvallur taluk. Thiruttani taluk of Thiruvallur district consists of sizeable village panchayats situated in plain regions which are dominated also by SC population and therefore Thiruttani taluk selection has been made. Two village panchayats namely Agoor and Pattabiramapuram have been randomly selected from Thiruttani.

A conspectus analysis of the revenue and expenditure of the village panchayats for ten years, i.e. from 2001-2002 to 2010-2011, is made here. Financial
data from 2001-2002 to 2010-2011 were collected from the reports, records and budget accounts maintained by the offices of the concerned village panchayats. The ten-year period is considered to be sufficient for knowing the pattern and trends of revenues and expenditures of the selected village panchayats and hence the latest ten-year period for which data have been available is included.

**Table 1.1: Sample Design of the study**

| Name of the State | Name of the District Selected for the Study | Name of the Taluks Selected for the Study | Name of the Village Panchayats Selected for the Study |
|-------------------|--------------------------------------------|------------------------------------------|-------------------------------------------------------|
| Tamilnadu          | Thiruvallur                                 | Thiruvallur                              | 1. Thirupassur                                        |
|                   |                                            | Thiruvallur                              | 2. Siruvanoor                                         |
|                   |                                            | Thiruvallur                              | 1. Agoor                                               |
|                   |                                            | Thiruvallur                              | 2. Pattabiramapuram                                    |

b) **Sample Design**

For in-depth study on the analysis of rural development programmes on beneficiaries, four village Panchayats were selected purposively under two taluks of Thiruvallur District. In the second stage, from each village Panchayats 100 sample beneficiary respondents of rural development programmes were selected. The total sample respondents are 400.

c) **Data Base**

The source and methods through which data were collected are the study of relevant literature, both published and unpublished, observation, formal and informal discussion with the officials, non-officials, people's representatives and experts in the area of local finance. The reports of the various committees appointed by Tamilnadu Government in the study period i.e. 2001-02 to 2010-11 were utilized for gathering information about the structural and functional aspects of the village panchayats. The annual financial statements of village panchayats which are maintained by the concerned panchayat offices and other materials available relating to finances of village panchayats have also been collected. The socio-economic characteristics of the district as a whole and the panchayats selected for the study were also obtained from the annual economic reviews of Government of Tamilnadu as well as from the primary census reports. All the collected information and data were rigorously cross-checked before they were utilized for the analysis.

d) **Data Processing and Presentation**

The relevant materials obtained from secondary sources were analyzed to bring out different aspects of the main theme of the study. The collected secondary data is tabulated and processed by employing suitable statistical tools such as proportions, averages, trend analysis using the method of least squares, correlation and analysis of variance (ANOVA) by making use of computer software packages namely Excel, SPSS. Graphs and diagrams were shown for greater clarity, conclusion are arrived on the basis of these analyses.

e) **Period of study**

The study relates to a period of ten years i.e. from (2001-2002 to 2010-2011) during which panchayat system has witnessed a steady growth in Tamilnadu despite lots of political and policy level changes. During this period, the village panchayats setup has not only continued to play an increasing role in the village level economic development but also in the basic service delivery area.

f) **Literature Review and Arriving at Research Gap**

The significance of public administration and public finance lies in the fact that it provides better services to local people according to their needs (1). In the realm of public administration there is a renewed interest in decentralisation. It is called New Development Administration. It aims at ensuring and institutionalizing people’s participation through the process of decentralisation. Traditionally, the erstwhile Development Administration was understood as the management of development and administrative development. It connotes the planned institutional capacity to accomplish the specific goals of development through the formulation of appropriate policies, programmes and projects and their successful implementation. But, here popular participation is merely of asymmetric partnership with development agencies. Moreover, popular participation in Development Administration was not linked with local area politics, thus preventing allocative decision-making.

The public finance focused heavily on identifying the sources of local government revenue, assessing the equity and strength of these revenue sources, dependence of local government on central government transfers, revenue generation and financial management, and examining mechanisms to stimulate greater local resource mobilisation the public finance theoriate have not dout with the organisations or private firms etc. The public finances and public administration approach is concerned mainly with macroeconomic issues. It analyses organisational arrangements and financial instruments.

There are four major theories which advocate decentralisation for better and responsive Governance. They are a) fiscal federal b) public choice c) public administration and public finance and d) political economy. Fiscal federal approach spells out that local...
level planning system provides cost effective public services, because it considers local preferences more carefully than the central government (Oates, 2). Public choice theory is useful in analysing the benefits and costs of decentralizing the provision of delivery services. Public choice theory assumes that the voter is a customer and the politician is a businessman. Public choice school holds the view that the people are aware of their needs, and therefore people’s involvement in planning and implementing will be more effective and efficient (3).

Hence, the theory proposes to allow them to make choices about services, taxes and other policies. Again, the problem is public choice theorist is not much concerned effective services which may not be achieved by market mechanism. Public choice approach can be useful in understanding the nature of goods and services. It analyses the cost and benefits of decentralisation. The main limitation of public choice approach is that it is too much rationalistic and suggests narrow prescriptions (4). Further, rational voters do not vote, and that when rational candidates compete for the votes of rational voters, there is no equilibrium outcome (5). This is because the behavior of people is different from one another. The prediction of rational behaviour always may not be authentic.

Political economy perspective is a greater model theory, which has, experienced that institutional and financial arrangements have an impact on the cost efficiency of delivery of services (6). It includes significant factors like political, administrative, financial, social, organisational, local resources, technical assistance and so on. In decision making process political conditions (creative and systematic thinking of leaders and political stability) are considered very significant which affect the implementation of decentralised governance. Political economy implies that useful relationships among the interest groups are necessary for policy making and implementation. Even in non-democratic countries decision are made not only by rational calculation but also by political bargaining and negotiation.

It also shares revenues and public expenditure between richer areas and poorer areas. Although there has been drawback that it makes macroeconomic policies more difficult. The analysis of fiscal federalism is used only to understand the system of sharing tax revenues and the commitment of public expenditure between central and subnational government (7). It accommodates pressure of regional autonomy, and sustains heterogeneous society. The economic rationale for decentralised governance is to improve the ‘competitiveness’ of governments by satisfying the wishes of citizens and cost efficiency in delivery services (8). The most common political rational for decentralised governance is that it is assumed as good governance which is very much closer to the people (9).

It analyses the system of sharing tax revenues and public expenditure commitments between central and sub national government. Under decentralised fiscal system, the local jurisdiction collects all taxes from various local sources and according to these collections it undertakes developmental programmes for the people (10). Nevertheless, it is not very clear whether political economy can identify local needs and satisfy people in a society where society is based on a certain hierarchy.

Again, there is debate as to whether politics and economics will go together or economy will go simply.

All the above theories are based on macro level study. These theories have not only not explained micro phenomenon but also have not identified the causal mechanisms and processes of grassroots level in the valuable areas.

Research Gap:

The above are scholarly research work carried out researchers throughout the globe on the devolution and decentralization of financial powers for participation from the gross root level for effective stake holder participation in planning and economic development. These studies reviewed above throw light on decentralization of financial powers to the lower rung of the administrative system for effective people’s participation. The attention paid in these studies was not micro in nature and, moreover, the studies did not consider intricate fiscal process of the village panchayat where socially and economically weaker sections are the majority habitants. Further, not much work has been done so far to analyze the various sources of funds and items of expenditure in the post 73rd amendment to the constitution and the devolution of state plan funds to the village panchayats in Tamilnadu in order to address this anomalous situation the present research work has been undertaken.

IX. Panchayat Raj in Tamilnadu an Historical Perspective

The history of the local self-governance in Tamil Nadu can be traced back to the stone edicts and carvings in Sri Vaikunda Perumal Temple of Uthiramerur in Kancheepuram district, which bear evidence to the well established local self-governance during the period of Chola Empire. It is inscribed on the walls of the temple in granite slabs that the village had a perfect electoral system and a written constitution prescribing the mode of election. This inscription can be dated around 920 AD in the reign of Parantaka Chola, which demonstrates the perfect electoral system that existed in ancient Tamil Nadu (11).

It was a system of democracy in monarchy where the members of the Village Council were elected through a process of secret ballot called ‘Kuda Olai Murai’ and these Councils functioned as self-contained economic and administrative entities. This system of secret ballot is the forerunner for today’s electoral system. A huge mud pot (Kudam) was placed at an
important location of the village, which served as a ballot box. The voters had to write the name of the desired candidate on the palm leaf (Panai olai) and drop it in the pot. At the end of the process, the leaves were taken out of the pot and counted candidate-wise and whoever got the highest number of votes was selected as the member of the Village Council. It is also interesting to note that eligibility criteria and norms for disqualification had been prescribed for those who contested for the Village Council (12).

With the advent of the British rule, the system of local self-governance slowly disintegrated and the industrialization that followed resulted in massive unemployment. This eventually shattered the basic structure of the local self-governance. However, the British presented a modified concept of local self-governance to suit the British colonial rule. The District Board Fund was conceptualized in 1854, and the Madras Local Fund Act 1871 was later enacted by Governor Mayo. Local Fund Boards were set up in their respective areas and were devolved with certain functions. Madras Local Board Act, 1884 was the outcome of the Lord Ripon’s Local Self Government Resolution of 1882, which ushered in the 3 tier system of Local Boards namely District Boards, Taluk Boards and Union of Villages. In 1920, the Government enacted two legislations. (i). The Madras Local Boards Act (replacing 1884 Act) and (ii). Village Panchayat Act. In 1930, Madras Village Panchayat Act was repealed and Village Panchayats came under the purview of Madras Local Boards Act 1920 by an amendment to the Act in 1930. Though local self-governance was accentuated in all the above proclamations, the Government continued to exercise absolute control over the Local Bodies through Inspector of Municipalities and Local Boards. In the post-independence era, the Government enacted Madras Village Panchayat Act 1950 for devolving greater powers to Panchayats. Article 40 in Part-IV of the Constitution of India provide for the organization and endowment of powers to the Panchayats. The District Boards looked after Health and Education and the Panchayats undertook various activities to fulfill the basic needs of the people. A model Panchayat Union comprising some Village Panchayats was set up in Madurai in 1951. The Government of India launched Community Development and National Extension Service Scheme in 1952 for Area Development through “Development Blocks”. The Government of Madras was not in total agreement with the recommendations of Balwantra Mehta Committee (1957) and enacted Madras Panchayats Act, 1958 and Madras District Development Council Act, 1958 (13).

X. Village Panchayats in Tamil Nadu

There are 12,620 Village Panchayats in the State spread across the 30 district and the 30 district and the 385 Block. The average number of Village Panchayat per district is 421 and per Block is 32. The Nilgiris (35), Kanniyakumari (99), Theni (130) and Karur (158) are some of the districts with fewer Village Panchayat while Villupuram (1104), Tiruvannamalai (860), Vellore (753), Cuddalore (683) and Kancheepuram (648) are some of the districts with a large number of Village Panchayats. As can be seen from Figure 3.1, the population of Village Panchayats in Tamil Nadu is widely varying with some Village Panchayats having population even below 500 while others have populations exceeding 25,000. In addition to the 681 Village Panchayats in Cuddalore District, two more Village Panchayats viz. Perumathur and Indira Nagar have been newly constituted in Kurijipadi Panchayat Union and have started functioning from 18.8.2008. (14)

XI. Functions, Functionaries and Funds

Tamilnadu Panchayats Act, 1994 prescribes various powers and functions to Village Panchayats and Panchayat Unions under Sections 110, 111 and 112. Pursuant to its commitment to devolve greater powers and responsibilities to PRIs and Urban Local Bodies (ULBs) and based on the announcement made in the Legislative Assembly on 11 August 2006, State Government ordered (January 2007) the constitution of the Third High Level Committee with the Minister for Rural Development as the Chairman along with select District Panchayat Chairperson, Panchayat Union Chairpersons and Village Panchayat Presidents besides certain subject experts as members. The Committee was required to study the duties, functions and powers already entrusted to the PRIs and ULBs and make recommendations for further devolution of the same in order to make them more effective.

The committee presented its report to Government in December 2007 and submitted a total of 99 recommendations, categorized under 39 subjects. Several new initiatives have been undertaken to strengthen the functioning of PRIs such as provision of separate vehicles for Panchayat Union Chairpersons. Making the implementation of Mahatma Gandhi National Rural Employment Guarantee Scheme (MNREGS) work a mandatory duty for the Village Panchayat Presidents and devolution of powers in respect of Social Welfare Education and Revenue Departments and amendments made in the Town Panchayats Act, 1994 reconstituting the appointment committee of Panchayat Union, increased devolution of SFC grant to PRIs (15).

a) State Finance Commission (SFC)

As per the provisions of the 73rd Constitutional Amendment, Tamil Nadu was one of the first State to establish the State Commission vide G.O.Ms.No.350 Finance Department dated 23.04.1994. So far, three SFC have been constituted for devolution of funds to the
Local Bodies. The first State Finance Commission was constituted for the period from 1997-1998 to 2001-2002. The second State Finance Commission was constituted for the period from 2002-2003 to 2006-2007. The third State Finance Commission was commissioned for the period from 2007-2008 to 2011-2012. The Government have, vide G.O.Ms.No.549, Finance (Finance Commission-IV) Department, dated 01.12.2009, constituted Forth State Finance Commission to review the financial position of the rural and urban local bodies namely Village Panchayats, Panchayat Union Councils, District Panchayats, Town Panchayats, Municipalities Corporations (16).

b) Analysis of the Data Collected of the Four Villages

i. Profile of the Thirupassur Village Panchayats

| Table 2: Geographical Area of the selected four villages |
|-----------------------------------------------|
| Area               | Thiruppassur | Siruvanoor | Agoor | Pattabiramapuram |
|-------------------|--------------|------------|------|------------------|
|                   | 6.21 Sq.kms  | 6.82 Sq.kms| 5.38 Sq.kms | 4.12 Sq.kms      |
| Block             | Thiruvallur  | Thiruvallur| Tiruvanagadu| Tiruvanagadu      |
| Taluk             | Thiruvallur  | Thiruvallur| Tiruttani   | Tiruttani         |
| Total Household   | 486          | 1689       | 1116      | 580              |
| Total Population  | 1983         | 7157       | 4366      | 2303             |
| Child Population  | 225          | 836        | 559       | 281              |
| Literacy Rate     | 66.78        | 69.48      | 58.41     | 59.97            |
| Sex Ratio         | 1013         | 1002       | 1019      | 1027             |
| Work Force (Main and Marginal) | 793 and 184 | 2842 and 795 | 1930 and 527 | 950 and 288 |

ii. Review of Tax Revenue

Mobilization of resources at the local level is very important in the context of decentralisation. Tax constitutes an important source of revenue at the local level. The following table shows the amount of direct taxes collected by four village panchayats over the ten year period.

| Table 3: Tax Revenue and its Average of the four villages |
|----------------------------------------------------------|
| Year, Thirup-pasur, Siruvanoor, Agoor, Pattabiramapuram | Average |
|----------------------------------------------------------|
| Year, in Rs.                                             |
|----------------------------------------------------------|
| 2001-2002, 35907                                          | 21918   |
| 2002-2003, 59674                                          | 23075   |
| 2003-2004, 47514                                          | 13741   |
| 2004-2005, 58423                                          | 29285   |
| 2005-2006, 44216                                          | 23382   |
| 2006-2007, 40443                                          | 24025   |
| 2007-2008, 78189                                          | 42334   |
| 2008-2009, 42432                                          | 21028   |
| 2009-2010, 56457                                          | 40103   |
| 2010-2011, 80728                                          | 55550   |

Source: Data compiled from the Annual budget reports of the village panchayat.

The average tax revenue received by the four village panchayats has increased from Rs. 20,161.75 in 2001-02 to Rs. 58,674.25 in 2010-11 (Table 3). The average tax revenue which was Rs. 26,839.25 in 2002-03 declined to Rs. 24,125.75 in 2003-04 after registering an increase to Rs. 34,209.00 in 2004-05. On an average, this item of revenue shows a sharp increase over the previous year except during 2003-04, 2006-07 and 2008-09. From the inter-panchayat analysis of direct taxes, it is found that Thiruppasur village panchayat received the highest revenue (i.e., Rs. 80,728) from this source in 2010-11 and Pattabiramapuram village panchayat received the lowest revenue (i.e., Rs. 11,068) in 2001-02.

| Table 4: Trend of Tax Revenue |
|--------------------------------|
| Year, Actual, Trend |
|--------------------------------|
| 2001-2002, 20161.750, 20643.07273 |
| 2002-2003, 26839.250, 24028.31212 |
| 2003-2004, 24125.750, 27413.55152 |
| 2004-2005, 34209.000, 30796.79091 |
| 2005-2006, 35299.250, 34184.03030 |
Figure 2: Trend of Tax Revenue

Figure 5.1 indicates that there exists an increasing trend in the case of average tax revenue of all the four village panchayats. The trend value for the year 2001-02 is 20643.07 and the same for the year 2010-11 is 51110.22 (Table-4).

d) Non-Tax Revenue

Non-tax revenue consists of license fees, registration fee, service/user charges, income from property, and income from property other than rent, permit fees, fines and penalties. It constitutes a very small portion of the total revenue of panchayats.

Table 5: Non-Tax Revenue and its Average (in Rs.)

| Year      | Thiruppasur | Siruvanoor | Agoor  | Pattabiramapuram | Average |
|-----------|--------------|------------|--------|------------------|---------|
| 2001-02   | 5742.00      | 3526.00    | 4736.00| 3352.00          | 4339.00 |
| 2002-03   | 3096.00      | 5382.00    | 8136.00| 3800.00          | 5103.50 |
| 2003-04   | 3956.85      | 6179.00    | 8130.00| 2548.00          | 5203.46 |
| 2004-05   | 4498.56      | 8759.51    | 7637.00| 1381.00          | 5569.02 |
| 2005-06   | 6073.00      | 9207.13    | 9414.00| 2540.00          | 6808.53 |
| 2006-07   | 7243.49      | 10440.21   | 11007.00| 3670.00          | 8090.18 |
| 2007-08   | 9254.00      | 11048.00   | 13349.00| 2270.00          | 8980.25 |
| 2008-09   | 11621.00     | 13929.00   | 17426.00| 6522.00          | 12374.50 |
| 2009-10   | 14048.00     | 16217.00   | 19783.00| 9117.00          | 14791.25 |
| 2010-11   | 18493.00     | 21772.00   | 20112.00| 10479.00         | 17714.00 |

Source: Data compiled and computed from the Annual budget reports of the village panchayats.

The average non-tax revenue received by the four village panchayats increased from Rs. 4,339 in 2001-02 to Rs. 17,714 in 2010-11 (Table 5). The average non-tax revenue which was Rs. 4,339 in 2001-02 gradually increased to Rs. 6,808.53 in 2005-06 and to Rs. 17,714 in 2010-11. The table also reveals that among the four village panchayats, Siruvanoor village panchayat received the highest revenue (i.e., Rs. 21,772) and Puliyar village panchayat received the lowest revenue (i.e., Rs. 10479) from this source in 2010-11.
Table 6: Trend of Non-Tax Revenue

| Year      | Actual (Rs) | Trend (Rs) |
|-----------|-------------|------------|
| 2001-2002 | 4339.00     | 2473.01    |
| 2002-2003 | 5103.50     | 3900.64    |
| 2003-2004 | 5203.46     | 5328.28    |
| 2004-2005 | 5569.01     | 6755.91    |
| 2005-2006 | 6808.53     | 8183.55    |
| 2006-2007 | 8090.18     | 9611.18    |
| 2007-2008 | 8980.25     | 11038.82   |
| 2008-2009 | 12374.50    | 12466.45   |
| 2009-2010 | 14791.25    | 13894.09   |
| 2010-2011 | 17714.00    | 15321.72   |

Figure 3: Trend of Non-Tax Revenue

Table 6 indicates that the trend value for the year 2001-02 is 2473.01 and 15321.72 in 2010-11. The Figure 3 indicates that there exists an increasing trend in case of average non-tax revenue.

e) Grant-In-Aid

Grant-in-aid includes both plan fund and non-plan fund received from the State Government by the village pachayats.

Table 7: Grant-in-Aid and its Average

| Year      | Thiruppasur (Rs) | Siruvanoor (Rs) | Agoor (Rs) | Pattabiramapuram (Rs) | Average (Rs) |
|-----------|------------------|-----------------|------------|-----------------------|--------------|
| 2001-2002 | 49422.00         | 58435.00        | 74281.00   | 144960.00             | 81774.50     |
| 2002-2003 | 60120.00         | 59985.00        | 121224.00  | 174161.00             | 103872.50    |
| 2003-2004 | 65450.00         | 67932.00        | 209462.00  | 176280.00             | 129781.00    |
| 2004-2005 | 155217.00        | 64589.00        | 241793.00  | 198830.00             | 165107.25    |
| 2005-2006 | 181021.00        | 80742.00        | 229692.00  | 199860.00             | 172828.75    |
| 2006-2007 | 293137.00        | 119497.00       | 258406.00  | 213910.00             | 221237.25    |
| 2007-2008 | 240420.00        | 105022.00       | 269542.00  | 239135.00             | 213529.75    |
There is much variation in the grant-in-aid received by the village panchayats from year to year. It could be noted from the Table-7 that there has been substantial increase in the amount of grant-in-aid received by Agoor village panchayat from the year 2002-03, Thiruppasur village panchayat from the year 2004-05 and Siruvanoor village panchayat from the year 2006-07.

Analysing the average grant-in-aid received by all the four village panchayats over the period of study, it was observed that there was a sharp increase in the grant-in-aid from Rs. 2,13,529.75 in 2007-08 to Rs. 2,80,709.50 in 2008-09. In 2009-10, the funds devolved to four village panchayats averaged to Rs. 3,28,158.50 and in 2010-11, it averaged to Rs. 4,56,701.25. However, in 2007-08 a slight decrease in the average grant-in-aid was recorded. The year wise and village panchayat wise analysis shows that Agoor Panchayat received the highest annual amount of grant-in-aid of Rs. 5,55,841 in 2010-11, followed by Thiruppasur village panchayat (Rs. 4,88,634) during the same year.

The consistent and substantial increase of grant-in-aid received by all the four village panchayats clearly indicates the state governments’ interest and commitment towards strengthening developmental activities in the backward villages.

Table 8: Trend of Grant-in-Aid

| Year   | Actual  | Trend   |
|--------|---------|---------|
| 2001-2002 | 81774.50 | 54661.08 |
| 2002-2003 | 103872.50 | 90374.18 |
| 2003-2004 | 129781.00 | 126087.27 |
| 2004-2005 | 165107.25 | 161800.37 |
| 2005-2006 | 172828.75 | 197513.47 |
| 2006-2007 | 221237.25 | 233226.57 |
| 2007-2008 | 213529.75 | 268939.67 |
| 2008-2009 | 280709.50 | 304652.77 |
| 2009-2010 | 328158.50 | 340365.86 |
| 2010-2011 | 456701.25 | 376078.96 |

Figure 4: Trend of Grant-in-Aid
The average grant-in-aid received by the four village panchayats shows an increasing trend over the period of study (Figure 4). The trend value was 54661.08 in 2001-02 and 376078.96 in 2010-11 (Table 8).

f) Fund for Central Government Sponsored Schemes

Village panchayats have been receiving funds for the implementation of certain schemes of Central Government.

Table 9: Fund for Central Government Sponsored Schemes and its Average (in Rs.)

| Year    | Thirup-pasur | Siruvanoor | Agoor     | Pattabira-mapuram | Average     |
|---------|--------------|------------|-----------|-------------------|-------------|
| 2001-02 | NA           | 936052.00  | 382092.00 | 527924.00         | 615356.00   |
| 2002-03 | NA           | 1241579.00 | 571204.00 | 710562.00         | 841115.00   |
| 2003-04 | NA           | 483063.00  | 809251.00 | 646157.00         | 567161.50   |
| 2004-05 | NA           | NA         | 454150.00 | 567161.50         | 530510.50   |
| 2005-06 | 831683.00    | NA         | 535911.00 | 645150.00         | 615356.00   |
| 2006-07 | 891312.00    | 1240267.00 | 789523.00 | 850347.00         | 960322.50   |
| 2007-08 | 1143181.00   | 1240267.00 | 1052044.00 | 893514.00         | 1257974.00  |
| 2008-09 | 1730461.00   | 1164869.00 | 1243052.00 | 893514.00         | 1257974.00  |
| 2009-10 | 1239714.00   | 1729104.00 | 1320200.00 | 850141.00         | 1284789.80  |

Source: Data compiled and calculated from the Annual budget reports of the village panchayats. (NA: Not Available)

The average fund for the central government sponsored schemes does not show a clear pattern of change over the period. In some years it increased while in other years it decreased. The fund which was Rs. 6,15,356 in 2001-02 increased to Rs. 8,41,115 in 2002-03 and deeply declined to Rs. 6,45,150 in 2003-04 and to Rs. 5,30,510 in 2005-06. However, from 2006-07 onwards, the fund moves in the upward direction and reaches at Rs. 12,84,789 in 2010-11 (Table 9). Among the four village panchayats, Agoor village panchayat received the highest fund revenue.

In the case of Thiruppasur village panchayat, the fund for central government sponsored scheme was not allotted for the first five years that is from 2001-02 to 2005-06. Similarly, in Siruvanoor village panchayat also, from 2003-04 to 2006-07, that is for four years, and in 2008-09, fund for central government sponsored scheme was not allotted. The administrative and procedural delays on the part of respective village panchayats only led to this financially and development wise uncomfortable position. The funds allotted for the implementation of central government sponsored schemes are the major source of revenue through which the development activities can be activated at the village level and the benefits could have been catered down to the needy section. This is miserably missed by the above mentioned village panchayats.

Table 10: Trend of Central Government Sponsored Schemes Fund (in Rs.)

| Year    | Actual  | Trend     |
|---------|---------|-----------|
| 2001-02 | 615356.00 | 512955.04 |
| 2002-03 | 841115.00 | 587488.64 |
| 2003-04 | 646157.00 | 662022.24 |
| 2004-05 | 567161.50 | 736555.85 |
| 2005-06 | 530510.50 | 811089.45 |
| 2006-07 | 740885.33 | 885623.06 |
| 2007-08 | 960322.50 | 960322.50 |
| 2008-09 | 1034690.26 | 1034690.26 |
| 2009-10 | 1109223.87 | 11284789.80 |
| 2010-11 | 1183757.47 | 1183757.47 |
Table 10 reveals that there exists an increasing trend with regard to average fund revenue over the ten year period. The trend values are 512955.04 in 2001-02 and 1183757.47 in 2010-11.

XII. HYPOTHESIS RESULTS AND DISCUSSION

Keeping in mind the objectives of the study, the researcher framed null hypotheses. Proposed hypotheses are the depicted explanation for the certain phenomena which might occur or vise versa under defined situation. The decisions are here made on the basis of data collected from controlled or observed method. On the basis of results discussed above, the outcome of the test would result either rejection or acceptance of null-hypothesis for a pre-specified level of significance. Statistical data therefore is based upon assumptions which state that "if null hypothesis is true, what will be the probability (p value) of observing the value for test statistics which is extreme as the actual observed value". The explanation for proposed hypothesis related to revenue aspects of village pachayats with respect to their acceptance or rejection.

Table 11: There is no significant difference between various years in respect of total tax revenue of village panchayats

| Place               | Sum of Squares | df  | Mean Square | F      | Sig. |
|---------------------|----------------|-----|-------------|--------|------|
| Thiruppasur         | 30690160740.782| 1   | 30690160740.782 | 26.491 | 0.001** |
| Siruvanoor          | 8389357608.439 | 1   | 8389357608.439 | 47.236 | 0.000** |
| Agoor               | 19676299936.623| 1   | 19676299936.623 | 13.982 | 0.005** |
| Pattabiramapuram    | 5484112632.727 | 1   | 5484112632.727 | 25.136 | 0.001** |
| Thiruvallur         | 512955.04      | 1   | 512955.04    | 0.01   |      |
| Thiruttani          | 1183757.47     | 1   | 1183757.47   | 0.01   |      |

** represents significant at 1% level source: computed Data

The table 11 illustrates the results of ANOVA test conducted to establish the hypothesis that there is no significant difference between various years in respect of total tax revenue of Thiruppusur, Siruvanoor, Agoor and Pattabiramapuram Village Panchayats in the reference period. All the panchayats p value is less than 0.01. Therefore the null hypothesis is rejected at 1% level of significance. It is concluded that there is significant difference between various years in respect of total tax revenue of Thiruppasur, Siruvanoor, Agoor and Pattabiramapuram Village Panchayats from the year 2001-02 to 2010-11.
Null Hypothesis: 2

Table 12: There is no significant difference between various years in respect of flow of funds from State Government to panchayats by way of grants in-aid

| Place            | Sum of Squares | df | Mean Square | F       | Sig.  |
|------------------|----------------|----|-------------|---------|-------|
|                  | Regression     |    |             |         |       |
| Thiruppasur      | 635285833288.896 | 1  | 635285833288.896 | 333.074 | 0.000** |
|                  | Residual       | 17166089614.104 | 9  | 1907343290.456 |         |       |
|                  | Total          | 652451922903.000 | 10 |            |         |       |
|                  | Regression     |    |             |         |       |
| Siruvanoor       | 252761081427.782 | 1  | 252761081427.782 | 95.710  | 0.000** |
|                  | Residual       | 23768252974.218 | 9  | 2640916997.135 |         |       |
|                  | Total          | 276529334402.000 | 10 |            |         |       |
|                  | Regression     |    |             |         |       |
| Agoor            | 129563394981.841 | 1  | 129563394981.841 | 83.928  | 0.000** |
|                  | Residual       | 138936519990.457 | 9  | 15437930228.351 |         |       |
|                  | Total          | 1434569907037.000 | 10 |            |         |       |
|                  | Regression     |    |             |         |       |
| Pattabiramapuram | 1077601999840.457 | 1  | 1077601999840.457 | 61.431  | 0.000** |
|                  | Residual       | 157876176030.543 | 9  | 17541797336.727 |         |       |
|                  | Total          | 1235478175871.000 | 10 |            |         |       |

**represents at 1% level of significance

The Table 12 demonstrates the results of ANOVA test conducted to test the hypothesis that there is no significant difference between various years in respect of Grant-in-Aid of Thiruppasur, Siruvanoor, Agoor and Pattabiramapuram Village Panchayats in the reference period. All the panchayats p value is less than 0.01. Therefore, the null hypothesis is rejected at 1% level of significance. It is concluded that there is significant difference between various years in respect of Grant-in-Aid of Thiruppasur, Siruvanoor, Agoor and Pattabiramapuram panchayats from the year 2001-02 to 2010-11.

Null Hypothesis: 3

Table 13: There is no significant difference between various years in respect of total Non – Tax revenue of sample Village Panchayats from 2001-02 to 2010-11.

| Place            | Sum of Squares | df | Mean Square | F       | Sig.  |
|------------------|----------------|----|-------------|---------|-------|
|                  | Regression     |    |             |         |       |
| Thiruppasur      | 124039803641.160 | 1  | 124039803641.160 | 11.746  | 0.008** |
|                  | Residual       | 95044542309.216 | 9  | 10560504701.024 |         |       |
|                  | Total          | 219084345950.376 | 10 |            |         |       |
|                  | Regression     |    |             |         |       |
| Siruvanoor       | 64286897020.236 | 1  | 64286897020.236 | 6.628  | 0.030* |
|                  | Residual       | 87298533261.886 | 9  | 9699837029.098 |         |       |
|                  | Total          | 151585430282.12 | 10 |            |         |       |
|                  | Regression     |    |             |         |       |
| Agoor            | 12847279709.184 | 1  | 12847279709.184 | 18.047  | 0.002** |
|                  | Residual       | 6406684110.816 | 9  | 711876012.313 |         |       |
|                  | Total          | 19254163820.000 | 10 |            |         |       |
|                  | Regression     |    |             |         |       |
| Pattabiramapuram | 442498018.184  | 1  | 442498018.184  | 22.929  | 0.001** |
|                  | Residual       | 173690364.816 | 9  | 19298929.424 |         |       |
|                  | Total          | 616188383.000  | 10 |            |         |       |

**represents at 1% level of significance

The Table 13 shows the results related to the testing of hypothesis that there is no significant difference between various years in respect of total Non-Tax revenue of Thiruppasur, Siruvanoor, Agoor and Pattabiramapuram Village Panchayats in the reference period. All the panchayats p value is less than 0.01 except Siruvanoor village panchayat. Therefore, the null hypothesis is rejected at 1% level of significance. It is concluded that there is significant difference between various years in respect of Total Non-Tax revenue. The Siruvanoor Village Panchayat’s p value is less than 0.05. However, the null hypothesis is rejected at 5% level of significance.
null hypothesis: 4

Table 14: There is no significant difference between various years in respect of funds received for implementing centrally sponsored schemes by the village panchayats

| Place             | ANOVA                  |
|-------------------|------------------------|
|                   | Sum of Squares | df | Mean Square | F      | Sig. |
| Thiruppasur       | Regression          | 6071006782243.075  | 1 | 6071006782243.075  |        |     |
|                   | Residual            | 1253375951004.534  | 9 | 139263994556.059   | 43.594 | 0.000**|
|                   | Total               | 7324382733247.609  | 10| 7324382733247.609  |        |     |
| Siruvanoor        | Regression          | 2318368288009.351  | 1 | 2318368288009.351  | 5.917  | 0.38 |
|                   | Residual            | 3526118133201.649  | 9 | 391790903689.072   |        |     |
|                   | Total               | 5844486421211.000  | 10| 5844486421211.000  |        |     |
| Agoor             | Regression          | 375426713256.561   | 1 | 41714079250.729    | 140.090| 0.000**|
|                   | Residual            | 6161169853740.261  | 9 | 6318368288009.351  |        |     |
|                   | Total               | 6219158022564.000  | 10| 6219158022564.000  |        |     |
| Pattabiramapuram  | Regression          | 1601494071570.741  | 1 | 177943785730.082   | 34.624 | 0.000**|
|                   | Residual            | 391790903689.072   | 9 | 41714079250.729    |        |     |
|                   | Total               | 7762663925311.000  | 10| 7762663925311.000  |        |     |

**represents at 1% level of significance

The Table 14 reveals the results of ANOVA test conducted to establish the hypothesis that there is no significant difference between various years in respect of funds received for implementing centrally sponsored schemes by the village panchayats in the reference period. Since the p value of all the panchayats except Siruvanoor is less than 0.001 the null hypothesis is rejected at 1% level of significance. Therefore, it is concluded that there is significant difference between various years in respect of funds received for implementing centrally sponsored schemes by the village panchayats from 2001-02 to 2010-11. As far as Siruvanoor village panchayat is concerned, p value is greater than 0.05. Therefore, the null hypothesis is accepted at 5% level of significance. It concluded that there is no significant difference between various years in respect of funds received for implementing centrally sponsored schemes by Siruvanoor Village Panchayat.

XIII. Conclusion

It is evident from the analysis that the revenue composition of the four village panchayats during the study period provides a mixed picture. All items of revenue have been showing an increasing trend over the ten year period. There has been substantial and consistent increase in the amount of grant-in-aid received by the village panchayats in the ten year study period. In 2010-11 period, all the four village panchayats had seen quantum jump in grant-in-aid which strikingly establishes the interest and commitment of the state government to support the development initiatives of backward village panchayats. However, the flip side of the story is the direct tax revenue of the four village panchayats has not increased significantly during the study period. The main factors responsible for the poor tax revenue are poor tax base, lack of sophisticated and adequate tax collection machinery, undervaluation of properties and indifference in imposing taxes. Non-tax revenue, although showing an increasing trend like the tax revenue, did not increase substantially. This is due to the low rates of fees charged by all the four village panchayats. There is immense potential exist in mobilising this resource in all the four village panchayats which has been observed by the researcher during the field visits. The fund for central government sponsored schemes also did not show a remarkable increase. Thus the entire four village panchayats of Thiruvallur and Thiruttani Taluks were largely depend on grants-in-aid. Besides the researchers observe the following trends during the study period:

- Grant-in-aid continuously dominated the total revenue of village panchayats in the study period. Grant in aid revenue has shown the highest rate of increase every year.
- House tax and stamp paper tax revenue constitutes major share in the tax revenue of village panchayats in the study period.
- Although an increasing long term trend is observed in the funds for central government sponsored schemes, no consistent increase has taken place in this item of revenue over the period. The proportion of this item to the total revenue also has not in stable condition during the study period.
- It is observed that professional tax has contributed substantially to the total tax revenue of village panchayats in the study period.
- A drastic change has taken place in the revenue composition of village panchayats during the study period. This is mainly because of the fact which has already been referred, i.e., increase in grant-in-aid.
The main concentration of allotted fund through MPLADS was making infrastructure facilities in rural areas for rural development. The scheme benefits the local community by meeting its various developmental roads, like construction of bridges, lying of cement concrete roads and installation of solar streetlight, provision of additional burial grounds, and compound wall or fencing to the burial grounds and for slab culvert.

The Government of India has revised its guidelines for the rural water supply scheme to provide for a 10 percent weight age in allocation of funds to States. This weight age is given for the rural population managing their water supply schemes. In this study area, under the NRDWP total number of 94 works has taken and the amount sanctioned for Rs.6.96 lakhs in 2013-14.

The Government have ordered that the vertical sharing ratio for devolution of State Finance Commission Grant to rural and urban local bodies will be continued as 58:42 and ordered to apportion the devolution grant for Rural Local Bodies among the Village Panchayats, Panchayat Unions and District Panchayats in the ratio of 60:32:8 respectively.

The Infrastructure Gap Filling Fund, 50% shall allocate towards Village Habitations Improvement Scheme (THAI). The remaining 50% of the Fund, a part of the amount allocated to the Director of Rural Development for providing basic amenities in the Districts, the balance allocated to the Districts based on population, and the District Collectors shall utilize the funds for the same purpose.

In this study area, there are 18 works taken up and sanctioned amount of Rs.710.28 lakhs under this Infrastructure Gap Filling Funds fully utilized.

In the study blocks of Tiruvallur District the RBMS Scheme is implemented in all 140 Village Panchayats of 4 Panchayat Unions

Tamil Nadu is the only State focusing on ‘Habitation’ as the unit of development and no other State in the country is implementing such an innovative scheme.

There are only 6 percent have more than 25 habitations in the study area. Its result, the infrastructural gaps was filled maximum.

In the study area, under the CMSPGHS there are 1671 solar powered energy houses constructed at a cost of Rs.2646.90 lakhs.

In the study area, the CSIDS implemented during the year 2012-13 and an amount of Rs.49.317 lakhs allocated.

In this study area, The MLACDS during the years 2010-11 to 2013-14, 614 works have completed with the sanctioned amount of Rs.1043.80 lakhs and the 99.9 percent of amount as spent in creation of infrastructural facilities to develop the economic and social conditions of the rural masses.

The SSS scheme during 2011-12 to 2013-14 the sanctioned amount of Rs.310.14 lakhs fully was utilized for purchasing furniture to Government and panchayats union schools and for up gradation of the roads in the study area.

In the study area, the amount of Rs.336 lakhs sanctioned under the scheme RISCA and 140 works related to sanitation have been completed thus ensuring safer, healthy and wealthy life to women in the selected blocks.

The total 400 beneficiaries, 360 persons have expressed their satisfaction about education facility and only 40 persons have expressed dissatisfaction in the study area.

The total 3, 02.549 beneficiaries benefitted under the selected schemes in the study area.

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