Development of an Assessment Method for Evaluation of Sustainable Factories

Behrouz Pirouz 1,*, Natale Arcuri 1, Behzad Pirouz 2, Stefania Anna Palermo 3, Michele Turco 3 and Mario Maiolo 4

1 Department of Mechanical, Energy and Management Engineering, University of Calabria, 87036 Rende, Italy; natale.arcuri@unical.it
2 Department of Computer Engineering, Modelling, Electronics and Systems Engineering, University of Calabria, 87036 Rende, Italy; behzadpirouz@gmail.com
3 Department of Civil Engineering, University of Calabria, 87036 Rende, Italy; stefania.palermo@unical.it (S.A.P.); michele.turco@unical.it (M.T.)
4 Department of Environment Engineering and the Territory and Chemical Engineering, University of Calabria, 87036 Rende, Italy; mario.maiolo@unical.it

* Correspondence: behrouz.pirouz@unical.it; Tel.: +39-0984-496542

Received: 21 January 2020; Accepted: 27 February 2020; Published: 29 February 2020

Abstract: The role of the industrial sector in total greenhouse gas (GHG) emissions and resource consumption is well-known, and many industrial activities may have a negative environmental impact. The solution to decreasing the negative effects cannot be effective without the consideration of sustainable development. There are several methods for sustainability evaluation, such as tools based on products, processes, or plants besides supply chain or life cycle analysis, and there are different rating systems suggesting 80, 140, or more indicators for assessment. The critical point is the limits such as required techniques and budget in using all indicators for all factories in the beginning. Moreover, the weight of each indicator might change based on the selected alternative that it is not a fixed value and could change in a new case study. In this regard, to determine the impact and weight of different indicators in sustainable factories, a multi-layer Triangular Fuzzy Analytic Hierarchy Process (TFAHP) approach was developed, and the application of the method was described and verified. The defined layers are six; for each layer, the pairwise comparison matrix was developed, and the total aggregated score concerning the sustainability goal for each alternative was calculated that shows the Relative Importance Coefficient (RIC). The method is formulated in a way that allows adding the new indicators in all layers as the verification shows, and thus, there are no limits for using any green rating systems. Therefore, the presented approach by TFAHP would provide an additional tool toward the sustainable development of factories.

Keywords: sustainable development; green factories; AHP; triangular fuzzy

1. Introduction

In 2008, the total emitted CO2e (CO2 equivalent) from multiple sources was about 27 × 109 tones with a 37% share of electrical origin [1]. In 2016, the total emitted greenhouse gases (GHGs) had increased to about 49.3 × 109 tones CO2e [2]. Carbon Dioxide (CO2) accounts for 76% of total GHGs, and about 65% of that comes from fossil fuel and industrial processes. Analysis of the GHG emissions by different sectors shows that the third one is Industry [3]. The analysis of GHGs by a source such as electrical origin cannot be practical without the consideration of sustainable developments since the footprint of other sections will change the values [4]. Furthermore, research shows that about 11% of total freshwater consumption is used by municipal, about 19% by industrial section, and 70% by
agricultural activities [5]. It means that water consumption in the industrial sector is more than the municipal. There are many methods for sustainable water management that depend on the goal and can be different in each case study [6–9]. The combined effect of climate change and urbanization produces several negative environmental impacts, such as the urban heat island effect, urban flooding, and air pollution. In this context, a transition towards sustainable, smart, and resilient urban development seems necessary [10–16]. Sustainable development is a method that considers human development while simultaneously analyzing its impact [17]. The main concept of sustainable development is the development by consideration of the triple bottom line (TBL), including environmental, social, and economic aspects [18]. There are many methods for sustainability evaluation in the previous literature, such as tools based on product, process, or plants besides supply chain or life cycle analysis [19–22]. In 1999, the Global Reporting Initiative (GRI) provided a framework based on the TBL to assess the sustainability of companies which could be used to evaluate different types of industries with 81 indicators. However, various measuring units are required to collect a large amount of data [23]. In 2001, the UN Commission on Sustainable Development suggested 140 indicators to assess the progress of sustainable development [24]. Green rating systems are another sustainable development approach for factories, such as the Green Star Rating system in Australia, the LEED system by the U.S. Green Building Council (USGBC), and the ISO 50001 [25,26]. A different section of green rating for factories may contain many components. For example, energy management can be done in different sectors, including lighting and heating, ventilation, and air conditioning (HVAC) equipment utilization, equipment operation time, [25] and through different practices such as green roofs [27,28], zero-energy buildings (ZEBs), and nearly-zero energy buildings (NZEBs) [29].

The studies showed that multi-objective models could be used in the sustainable development of the industrial sector by considering most indicators [30]. Moreover, mathematical optimization methods can be used for all selected approaches [31,32]. However, one of the prevailing gaps in most of the previous frameworks about sustainable development is the absence of an aggregated method to assess the results [19]. Moreover, the strategies and indicators proposed by the academic sector, industrial sector, and policy-makers might be different [33].

To evaluate the indicators and to apply the most important indicator in the first stage toward sustainable factories, a comparison method is required, and the analytic hierarchy process (AHP) methodology is one of them [34,35]. Qualitative evaluations of the experts by Fuzzy logic can convert the qualitative judgments into evaluable numbers which allow the Fuzzy AHP to perform an extensive analysis and feasibility studies on existing projects [19,36]. Identifying and ranking strategies to implement green supply chain management using the analytical hierarchy process can help to increase efficiency and lower the cost [37]. For the analysis of complex multi-criteria decision-making problems, the AHP can be used as a reliable method to analyze different scenarios since it provides optimal solutions [38, 39]. Moreover, many recent studies applied the AHP method successfully in manufacturing sectors [40,41].

According to the research reviews, there are many components and indices to be considered in sustainable factories. The meaning of sustainability is comprehensive and could include energy management, decreasing GHG emissions, reducing negative environmental impact, decreasing the use of raw materials, water resource management, social and economic development, and even the life cycle assessment (LCA). In the factories, sustainability also depends on the production line, which makes the analysis more complicated since there are many types of factories. There are many standards and guidelines for buildings, such as the NZEBs or green rating systems. However, one of the prevailing gaps in most of the previous frameworks of sustainable factories is the absence of an aggregated method for assessing the decisions or selecting the alternatives. In addition, the proposed indicators are different for the industrial sector and policy-makers besides the limits such as the required technique and budget which make it impossible to apply all the indices for all factories. Therefore, an assessment and ranking method based on the sustainability goal seems necessary. In this regard, in order to show the impact and weight of the different components in sustainable factories, a multi-layer AHP approach was developed, and the application of mathematical
evaluation by the Triangular Fuzzy AHP method was described and verified. The developed method is formulated in a way that allows adding the new factors in each layer easily, and therefore, it is not limited to the elements in any particular green rating system or specific factories.

2. Materials and Methods

The studies show that by using the Fuzzy Analytical Hierarchy Process method, the sustainability factors can be formulated and the weighting system and priority scale can be developed [42]. Therefore, in this part, the base of the AHP method, Triangular Fuzzy Number, and the Triangular Fuzzy AHP were described.

2.1. AHP Method

Analytic Hierarchy Process (AHP) considers a set of evaluation criteria and alternative options to achieve the best decision [43]. The three main steps in the AHP are:

- Calculation of the criteria weights;
- Calculation of the matrix of assessment scores;
- Ranking the options according to the weighted scores.

2.2. Triangular Fuzzy Number (TFN)

A fuzzy set M on a set X is a function M: X \[0,1\]. A type of fuzzy number that can better match with real-life applications is a triangular fuzzy number [44,45]. This type of fuzzy number has a triangle-shaped membership function, as shown in Figure 1.

![Figure 1. Triangular Fuzzy Number [46].](image)

The membership function of a triangular fuzzy m is as follows:

\[
U_m(x) = \begin{cases} 
0, & x < l \text{ or } x > u, \\
\frac{x - l}{m - l}, & l \leq x \leq m \\
\frac{u - x}{u - m}, & m < x < u 
\end{cases}
\]  

(1)

2.3. Triangular Fuzzy AHP

The major scale of the Triangular Fuzzy AHP is presented in Table 1 and Figure 2.

| Linguistic Scales for the Importance | TFN Scale | TFN Reciprocal Scale |
|-------------------------------------|-----------|---------------------|
| Just equal                          | (1,1,1)   | (1,1,1)             |
| Equal importance                    | (1/2,1,3/2) | (2/3,1,2)           |
| Moderate importance                 | (1,3/2,2)  | (1/2,3/1,1)         |
| Strong importance                   | (3/2,2,5/2) | (2/5,1,2/3)         |
| Very strong importance              | (2,5/2,3)  | (1/3,2,5/1,2)       |
| Extreme importance                  | (5/2,3,7/2) | (2/7,1/3,2/5)       |
2.4. The Developed Multi-Layer AHP

The developed multi-layer AHP for sustainable factories is shown in Figure 3. The parameters and indices are based on sustainable development approaches such as different green rating systems and standards by considering the role of the decision-makers. As it can be seen, it is possible to add new factors and indices to each layer based on the factory type and production line that is necessary since there are many types of factories, each producing different products. In this regard, by this multi-layer method, it would be possible to rank the decisions based on their final weight according to the upper layer and according to the main goal that is sustainability.

The analytic hierarchy process (AHP) in the present paper consists of six levels as follows:

- Level 1 (Goal): Sustainable Factory;
- Level 2 (Criteria): C1 Economic, C2 Environmental, C3 Social;
- Level 3 (Decision Makers, D1 to Dn): D1 Factories, D2 Clients, D3 Ministry, D4 International conventions, D5 Regional organizations… Dn;
- Level 4 (Factors, F1 to Fm): F1 Environmental impacts, F2 Fuel cost, F3 Maintenance cost, F4 Circular economy, F5 Production cost, F6 Initial capital cost, F7 Life cycle GHGs … Fm;
- Level 5 (Indices, O1 to Ot): O1 Decreasing Energy, O2 Decreasing consumpt, O3 Decreasing raw material, O4 Decreasing Initial capital cost, O5 Decreasing cost, O6 Increasing life cycle, … Ot;
- Level 6 (Storing and BEMS, A1-FEMS and BEMS, A2 Green rating systems, A3 Renewable energy, A4 Total power peak, A5 Storing, A6 Waste management, A7 User interface, … Au).
• Level 5 (Objectives, O₁ to O₅): O₁) Decreasing energy consumption, O₂) Decreasing water consumption, O₃) Decreasing the use of raw materials, O₄) Decreasing initial capital cost, O₅) Decreasing production cost, O₆) Increasing life cycle, O₇) Increasing the profits, O₈) Decreasing Environment impacts … O₅;

• Level 6 (Alternatives, A₁ to Aᵤ): A₁) Factory Energy Management System (FEMS) and Building Energy Management System (BEMS), A₂) Green rating systems, A₃) Renewable energy, A₄) Total power peak, A₅) Storing of productions, A₆) Energy waste management, A₇) User interface, A₈) Direct and indirect energy flow, A₉) water management, A₁₀) Lid methods, A₁₁) Reusing and recycling … Aᵤ.

3. Results

• In this part, the TFAHP approach was formulated for the evaluation of sustainable factories. The developed method allows adding the new indicators to all layers, and thus there are no limits for using any unique green rating systems or standards that are vital for the industrial sector with different types of factories and products.

The assessment methods by the Fuzzy AHP is based on several main stages, including:

• Normalized weight of components in each layer;
• Pairwise comparison matrix of layers, under the correlated components in the upper layer;
• Normalized weight of components, under the correlated components in the upper layer;
• Total aggregated score concerning the sustainability goal;
• Ranking of the alternatives according to the final score.

3.1. Computing the Pairwise Comparison Matrix for Criteria

The defined criteria are based on the triple bottom line of sustainable development mentioned in Level 2, and the pairwise comparison matrix (PCM) is as shown in Table 2.

| Economic      | Environmental | Social       |
|---------------|---------------|--------------|
| (x₁₁, y₁₁, z₁₁) | (x₁₂, y₁₂, z₁₂) | (x₁₃, y₁₃, z₁₃) |
| (x₂₁, y₂₁, z₂₁) | (x₂₂, y₂₂, z₂₂) | (x₂₃, y₂₃, z₂₃) |
| (x₃₁, y₃₁, z₃₁) | (x₃₂, y₃₂, z₃₂) | (x₃₃, y₃₃, z₃₃) |

Suppose in Table 2, \( v_{p,q} = (x_{p,q}, y_{p,q}, z_{p,q}) \) is the pairwise comparison of criteria \( p \) and \( q \), then:

\[
\text{For } p \neq q: \quad v_{p,q} = v_{p,q}^{-1} = \left( \frac{1}{x_{p,q}}, \frac{1}{y_{p,q}}, \frac{1}{z_{p,q}} \right)
\]

\[
\text{For } p = q: \quad v_{p,q} = (1,1,1).
\]

3.2. Computing the Normalized Weight for Criteria

The normalized weight of criteria can be calculated in six steps as follows:

Step 1: Calculation of \( M \):

\[
M = (M₁, M₂, M₃) = \left[ \sum_{p=1}^{3} \sum_{q=1}^{3} (x_{p,q}, y_{p,q}, z_{p,q}) \right]^{-1}.
\]

Step 2: Calculation of \( A_p \):

\[
\text{For } p = 1, 2, 3: \quad A_p = (A₁^p, A₂^p, A₃^p) = \sum_{q=1}^{3} (x_{p,q}, y_{p,q}, z_{p,q})
\]

Step 3: Calculation of \( S_p \):
For $p = 1, 2, 3$: 
$$S^p = \left( S^p_1, S^p_2, S^p_3 \right) = A^p \times M.$$  
(5)

Step 4: Calculation of $V (S^p \geq S^q)$:

For $p, q = 1, 2, 3, p \neq q$ 
$$V (S^p \geq S^q) = \frac{S^p - S^q}{(S^q_2 - S^p_2)},$$  
(6)

Step 5: Calculation of $W'_p$:

For $p = 1, 2, 3$: 
$$W'_p = \min_{q=1,2,3, \ q \neq p} \left( V (S^p \geq S^q) \right).$$  
(7)

Step 6: Calculation of the normalized weight for all criteria $W_p$:

For $p = 1, 2, 3$: 
$$W_p = \frac{W'_p}{\sum_{p'=1}^{3} W_{p'}}.$$  
(8)

According to the calculated values, the normalized weight vector of criteria ($W$) can be presented as:

$$W = (W_1, W_2, W_3)^T,$$  
(9)

where: $W_i$ = Weight of $i^{th}$ ($i = 1, 2, 3$) component of Criteria.

By using these six steps, the initial normalized fuzzy weight of each component will be determined that can be used for Pairwise comparisons in the next stage.

### 3.3. Computing the Pairwise Comparison Matrix for Decision-Maker

The components of decision-makers are according to Level 3 from $D_1$ to $D_n$, and PCM will be as presented in Table 3. The Pairwise comparison matrix for the component of each layer would be related to the correlated components in an upper layer, for example, the components of “Decision-Makers” depends on the components of “Criteria.”

**Table 3.** Pairwise comparison matrix of the $j^{th}$ component of Decision-Maker ($j = D_1, \cdots, D_n$), concerning the $i^{th}$ component of Criteria ($i = 1, 2, 3$).

| $j$ | $D_1$ | $\cdots$ | $D_n$ |
|-----|-------|----------|-------|
| $D_1$ | $(x_{b_1,b_1,1}, y_{b_1,b_1,1}, z_{b_1,b_1,1})$ | $\cdots$ | $(x_{b_n,b_n,1}, y_{b_n,b_n,1}, z_{b_n,b_n,1})$ |
| $D_2$ | $\vdots$ | $\vdots$ | $\vdots$ |
| $D_n$ | $(x_{b_1,b_1,n}, y_{b_1,b_1,n}, z_{b_1,b_1,n})$ | $\cdots$ | $(x_{b_n,b_n,n}, y_{b_n,b_n,n}, z_{b_n,b_n,n})$ |

Suppose in Table 3, $v_{p,q}^{i} = (x_{p,q}^{i}, y_{p,q}^{i}, z_{p,q}^{i})$ is the pairwise comparison of Decision-Maker $p, q = D_1, \cdots, D_n$, concerning the $i^{th}$ components of Criteria ($i = 1, 2, 3$), then:

For $p \neq q$: 
$$v_{p,q}^{i} = \left( v_{q,p}^{i} \right)^{-1} \quad \text{and} \quad \text{For } p = q: \quad v_{p,q}^{i} = (1,1,1).$$  
(10)

### 3.4. Computing the Pairwise Comparison Matrix for Factors

The components of Factors is according to Level 4 from $F_1$ to $F_m$, and PCM will be as shown in Table 4.

**Table 4.** Pairwise comparison matrix of the $k^{th}$ component of Factors ($k = F_1, \cdots, F_m$), under the $j^{th}$ component of Decision-Makers ($j = D_1, \cdots, D_n$).

| $k$ | $F_1$ | $\cdots$ | $F_m$ |
|-----|-------|----------|-------|
| $F_1$ | $(x_{F_1,F_1,F_1}^{1}, y_{F_1,F_1,F_1}^{1}, z_{F_1,F_1,F_1}^{1})$ | $\cdots$ | $(x_{F_1,F_m,F_1}^{1}, y_{F_1,F_m,F_1}^{1}, z_{F_1,F_m,F_1}^{1})$ |
| $F_2$ | $\vdots$ | $\vdots$ | $\vdots$ |
| $F_m$ | $(x_{F_m,F_1,F_1}^{1}, y_{F_m,F_1,F_1}^{1}, z_{F_m,F_1,F_1}^{1})$ | $\cdots$ | $(x_{F_m,F_m,F_m}^{1}, y_{F_m,F_m,F_m}^{1}, z_{F_m,F_m,F_m}^{1})$ |
Suppose in Table 4, $v_{pq}^j = (x_{pq}^j, y_{pq}^j, z_{pq}^j)$ is the pairwise comparison of Factors $p, q = F_1, \cdots, F_m$, concerning the $j$th component of Decision-Maker ($j = D_1, \cdots, D_n$), then:

For $p \neq q$: $v_{pq}^j = \left( v_{qp}^j \right)^{-1}$ and For $p = q$: $v_{pq}^j = (1, 1, 1)$. (11)

3.5. Computing the Pairwise Comparison Matrix for Objectives

The components of Factors are according to Level 5 from $O_1$ to $O_l$, and PCM will be as in Table 5.

Table 5. Pairwise Comparison of the $l$th component of objectives ($l = O_1, \cdots, O_l$), under the $k$th component of Factors ($k = F_1, \cdots, F_m$).

| $l$ | $O_1$ | $O_l$ |
|-----|-------|-------|
| $l = O_2, \cdots, O_{l-1}$ | $(x_{O_1}^k, y_{O_1}^k, z_{O_1}^k)$ | $(x_{O_l}^k, y_{O_l}^k, z_{O_l}^k)$ |

Suppose in Table 5, $v_{pq}^k = (x_{pq}^k, y_{pq}^k, z_{pq}^k)$ is the pairwise comparison of objectives $p, q = O_1, \cdots, O_l$, concerning the $k$th component of Factors ($k = F_1, \cdots, F_m$), then:

For $p \neq q$: $v_{pq}^k = \left( v_{qp}^k \right)^{-1}$ and For $p = q$: $v_{pq}^k = (1, 1, 1)$. (12)

3.6. Computing the Pairwise Comparison Matrix for Alternatives

The components of the final level, which is the Alternatives, are according to Level 6 from $A_1$ to $A_u$, and PCM will be as in Table 6.

Table 6. Pairwise Comparison of the $r$th component of alternatives ($r = A_1, \cdots, A_u$), under the $l$th component of objectives ($l = O_1, \cdots, O_l$).

| $r$ | $A_1$ | $A_u$ |
|-----|-------|-------|
| $r = A_2, \cdots, A_{u-1}$ | $(x_{A_1}^l, y_{A_1}^l, z_{A_1}^l)$ | $(x_{A_u}^l, y_{A_u}^l, z_{A_u}^l)$ |

Suppose in Table 6, $v_{pq}^l = (x_{pq}^l, y_{pq}^l, z_{pq}^l)$ is the pairwise comparison of alternatives $p, q = A_1, \cdots, A_u$, concerning the $k$th component of objectives ($l = O_1, \cdots, O_l$), then:

For $p \neq q$: $v_{pq}^l = \left( v_{qp}^l \right)^{-1}$ and For $p = q$: $v_{pq}^l = (1, 1, 1)$. (13)

3.7. Calculation of Normalized Weight of Components in Each Layer

With an algorithm similar to the mentioned steps in Eq. (3) to (8), the normalized weight of each layer can be calculated as follows:

- A: Normalized weight of components in Layer 2 (criteria):
  Suppose $W_l = \text{Weight of the } i\text{th component of criteria } (i = 1, 2, 3)$, the weight vector of the component in Layer 2 will be:
  
  \[ W = (W_1, W_2, W_3)^T; \]  
  
  (14)

- B: Normalized weight of components in Layer 3 (Decision-Maker):
  Suppose $W^j = \text{Weight of the } j\text{th component of the decision-maker } (j = D_1, \cdots, D_n)$, under the $i\text{th}$ component of criteria ($i = 1, 2, 3$). The weight vector of the component in Layer 3 will be:
  
  \[ W^j = (W_{D_1}^j, \cdots, W_{D_n}^j)^T; \]  
  
  (15)
• C: Normalized weight of components in Layer 4 (Factors):
  Suppose $W^j_k = \text{Weight of the } k\text{th component of factors (}k \in \{F_1, \ldots, F_m\}, \text{under the } j\text{th component of decision-maker (}j \in \{D_1, \ldots, D_n\}). \text{The weight vector of the component in Layer 4 will be:}$
  \[
  W^j = (W^j_{F_1}, \ldots, W^j_{F_m})^T ; \tag{16}
  \]

• D: Normalized weight of components in Layer 5 (Objectives):
  Suppose $W^k_l = \text{Weight of the } l\text{th component of Objectives (}l \in \{O_1, \ldots, O_t\}, \text{under the } k\text{th component of factors (}k \in \{F_1, \ldots, F_m\}). \text{The weight vector of the component in Layer 5 will be:}$
  \[
  W^k = (W^k_{O_1}, \ldots, W^k_{O_t})^T ; \tag{17}
  \]

• E: Normalized weight of components in Layer 6 (Alternatives):
  Suppose $W^l_r = \text{Weight of the } r\text{th component of alternatives (}r \in \{A_1, \ldots, A_u\}, \text{under the } l\text{th component of objectives (}l \in \{O_1, \ldots, O_t\). \text{The weight vector of the component in Layer 6 will be:}$
  \[
  W^l = (W^l_{A_1}, \ldots, W^l_{A_u})^T . \tag{18}
  \]

3.8. Total Aggregated Score Concerning the Sustainability Goal

The total aggregated score for each component of alternatives (\(r = A_1, \ldots, A_u\)) concerning the sustainability goal can be given by Equation (19):

\[
(RIC)_r = \sum_{i=1}^{O_t} W_i \left( \sum_{j=1}^{D_n} W^j (\sum_{k=1}^{F_m} W^k (\sum_{l=1}^{O_t} W^l W^l)) \right). \tag{19}
\]

Therefore, the Relative Importance Coefficient (RIC) can determine the final rank of each alternative by consideration of all components in the upper layers. In this way, it would be possible to check the impact of each alternative (Layer 6) on the final goal that is sustainability (Layer 1) by consideration of different parameters and factors (Layers 2 to 5).

3.9. Verification of the Provided Method

The provided approach verified by an example with simplified elements, as shown in Figure 4.
The analysis, according to the formulated triangular fuzzy multi-layer AHP, was done and the results presented in Tables 7–11. In the verification part, some factors in each layer were selected, and using the developed formulations, the impact of chosen alternatives on the sustainability goal was evaluated. According to the main stages, it is necessary to provide and calculate the normalized weight of components in each layer, the pairwise comparison matrix for each component, under the correlated components in the upper layer, and finally, the total aggregated score concerning the sustainability goal.

Table 7. Pairwise comparison matrix of the components of Criteria.

| i          | Economic | Environmental | Social | Weight |
|------------|----------|---------------|--------|--------|
| Economic   | (1,1,1)  | (1,3/2,2)     | (1,3/2,2) | 0.45   |
| Environmental | (1/2,2/3,1) | (1,1,1)     | (1,3/2,2) | 0.35   |
| Social     | (1/2,2/3,1) | (1/2,2/3,1)  | (1,1,1)  | 0.21   |

Table 8. Pairwise comparison matrix of the components of Decision-Maker concerning the component of Criteria.

| Component of Criteria | j          | D1-Factory | D2-Clients | Weight |
|----------------------|------------|------------|------------|--------|
| Economic              | D1-Factory | (1,1,1)    | (2,5/2,3)  | 1      |
|                       | D2-Clients | (1/3,2/5,1/2) | (1,1,1)  | 0      |
| Environmental         | D1-Factory | (1,1,1)    | (2,5/2,3)  | 1      |
|                       | D2-Clients | (1/3,2/5,1/2) | (1,1,1)  | 0      |
| Social                | D1-Factory | (1,1,1)    | (1/2,1,3/2) | 0.5    |
|                       | D2-Clients | (2/3,1,2)  | (1,1,1)    | 0.5    |

Table 9. Pairwise comparison matrix of the components of Factors concerning the component of Decision-Makers.

| Component of Decision-Makers | k          | F1-Environmental impacts | F-2 Maintenance cost | Weight |
|------------------------------|------------|--------------------------|----------------------|--------|
| D1                           | F1-Environmental impacts | (1,1,1) | (2,5/1,2/3) | 0      |
|                             | F-2 Maintenance cost   | (3/2,2/5/2) | (1,1,1)  | 1      |
| D2                           | F1-Environmental impacts | (1,1,1) | (2,5/2,3)  | 1      |
|                             | F-2 Maintenance cost   | (1/3,2/5,1/2) | (1,1,1)  | 0      |

Table 10. Pairwise Comparison of the components of objectives, under the component of Factors.

| Component of Factors | l          | O1-Decreasing Energy | O2-Decreasing Raw Material | O3-Decreasing Production Cost | O4-Increasing Life Cycle | Weight |
|---------------------|------------|----------------------|----------------------------|------------------------------|--------------------------|--------|
| F1                  | O1-Decreasing Energy | (1,1,1) | (1/2,1,3/2) | (2,5/2,3) | (1,3/2,2) | 0.38   |
|                     | O2-Decreasing raw material | (2/3,1,2) | (1,1,1) | (3/2,2,5/2) | (1,3/2,2) | 0.35   |
|                     | O3-Decreasing production cost | (1/3,2/5,1/2) | (2,5/1,2/3) | (1,1,1) | (2/5,1/2/3) | 0.01   |
|                     | O4-Increasing life cycle | (1/2,2/3,1) | (1/2,2/3,1) | (3/2,2,5/2) | (1,1,1) | 0.26   |
| F2                  | O1-Decreasing Energy | (1,1,1) | (1/2,1,3/2) | (1/2,2/3,1) | (1/2,2/3,1) | 0.19   |
|                     | O2-Decreasing raw material | (2/3,1,2) | (1,1,1) | (1/2,1,3/2) | (1,1,1) | 0.25   |
|                     | O3-Decreasing production cost | (1,3/2,2) | (2/3,1,2) | (1,1,1) | (1,1,1) | 0.28   |
|                     | O4-Increasing life cycle | (1/3,2,2) | (1,1,1) | (1,1,1) | (1,1,1) | 0.28   |
Table 11. Pairwise Comparison of the component of alternatives under the component of objectives.

| Component of Objectives | $r$ | A1-Green Rating Systems | A2-Decrease of Total Power Peak | A3-Creating User Interface | Weight |
|-------------------------|-----|-------------------------|---------------------------------|---------------------------|--------|
| O1                      |     | (1,1,1)                 | -                               | (3/2,5/2)                 | 1      |
|                         |     | (2/5,1/2,2/3)           | -                               | (1,1,1)                   | 0      |

| O2                      |     | (1,1,1)                 | -                               | (1,3/2,2)                 | 0.68   |
|                         |     | (1/2,2/3,1)             | -                               | (1,1,1)                   | 0.32   |

| O3                      |     | (1,1,1)                 | (1,3/2,2)                       | -                         | 0.68   |
|                         |     | (1/2,2/3,1)             | (1,1,1)                         | -                         | 0.32   |

| O4                      |     | -                       | -                               | (1,1,1)                   | 1      |

Table 12 presents the Relative Importance Coefficient (RIC) of each alternative concerning the sustainability goals. According to the results of this table, alternative A1 (green rating systems) has the highest score for Sustainable Factories.

Table 12. The Relative Importance Coefficient (RIC) of alternatives concerning the sustainability goal.

| Alternatives               | RPS |
|----------------------------|-----|
| A1-Green rating systems    | 0.62|
| A2-Decrease of total power peak | 0.03|
| A3-Creating user interface | 0.37|

As it is clear from this part, the developed TFAHP can be applied in different case studies (different factories and production lines) with several layers and components that verify the method. In this regard, for each factory, the correlated components could be selected and added based on the local conditions and products, and then the specialized matrix for the selected factory and in localized conditions can be provided.

3.10. The Advantages of the Provided Assessment Approach

The comparison and advantages of the current approach in the consideration of the sustainability goal are presented in Table 13. The comparison was made with the presented method with four other approaches in the field of sustainable factories.

Table 13. The comparisons of the other techniques with current approach concerning the sustainability goal.

| Method                                                      | Sustainability | Main Focus Parameters                                                                 | Limits                                                                 |
|-------------------------------------------------------------|----------------|---------------------------------------------------------------------------------------|------------------------------------------------------------------------|
| Current approach (TFAHP)                                    | ✔️ ✔️ ✔️        | In 6 levels tried to consider all correlated factors in Sustainability of factories | No limit in adding new parameters                                      |
| Advanced Sustainable Manufacturing System Using AHP Approach [40] | ✔️ ✔️ ✔️        | Based on 15 parameters such as: Quality Market capabilities Financial benefit Green innovation | The method limited to 15 defined criteria and the role of decision-makers and objectives missed in the evaluation. |
The production-inventory decision of multiple factories

JIT logistics (Just-in-Time) [48]

Resource recycling and emission reduction.
Optimization based on minimum cost and minimum emission.

New modeling must be done for optimizing further case studies and is not a general assessment.
The role of many factors missed according to the main focuses.

Optimization based on minimum cost and minimum emission.

Sustainable Factory Semantic Framework [49]

Energy and Environmental.

The role of many factors missed according to the main focuses.

Correlated parameters in product and process metrics.

The role of decision-makers missed in the evaluation.

Product and Process Metrics for Sustainable Manufacturing [50]

4. Discussion and Conclusions

In the industrial sector, sustainability depends not only on the construction of the factory but also on the production line, manufacturing, raw materials, and many other parameters which make the analysis of sustainability more complicated since there are many types of factories with different production. The analysis showed that there are many factors for sustainability evaluation of factories and even more than 140 indicators suggested in different green rating systems to assess the progress on sustainable development. In addition, the proposed indicators might be different by the industrial sector and policy-makers besides the limits such as the required technique and budget, which make it impossible to apply all the indices to all factories. To find out the best decision, the rank of each alternative can be useful, and the weight of them must be calculated according to the different objectives and sustainability factors, which is not a fixed value and might be different for a new factory with another production line.

In this research, a multi-layer Triangular Fuzzy Analytic Hierarchy Process (TFAHP) approach was developed for evaluation of the sustainability indicators in the factories with six layers, including Level 1: Goal, Level 2: Criteria, Level 3: Decision-Makers, Level 4: Factors, Level 5: Objectives, and Level 6: Alternatives. The approach was developed in a way that made it possible to add new elements and indices in each layer based on the factory type and production line that is vital for the industrial section with different kinds of factories and products. Then, the normalized weight of components in each layer, pairwise comparison matrix of layers under the correlated components in the upper layer, and the normalized weight of components under the correlated components in the upper layer were formulated that can make a comparison among the components. By the pairwise comparison, it would be possible to calculate the total aggregated score concerning the sustainability goal and by the Relative Importance Coefficient (RIC) rank concerning the alternatives accordingly. Therefore, the Relative Importance Coefficient (RIC) can determine the final rank of each alternative by considering all components in the upper layers. In this way, it would be possible to assess the impact of each alternative on the final goal that is sustainability by consideration of different parameters and factors such as the role of decision-makers or objectives.

For verification of the presented approach, an example with simplified elements was provided, then by use of the developed formulations, the normalized weight of components in each layer was calculated, and the pairwise comparison matrix for each layer was produced, and finally, the impact of chosen alternatives on the sustainability goal was evaluated.

In addition, a comparison of the method with four similar approaches in the field of sustainable factories shows the limits of those methods which mainly concern specific factories or products. However, one of the advantages of the provided approach is easy to add of the new indicators in all layers, as the verification showed, and thus, there are no limits for using any particular green rating systems or standards.

In conclusion, the presented analytical assessment approach by the Triangular Fuzzy AHP method will provide an additional tool toward the sustainable development of factories and can
improve the previous studies of green factories. In this way, after gathering the required data in a new case study, the weighted rank of the indices and alternatives by the presented method would provide priority solutions. In addition, the method can be used to evaluate the existing project.

4.1. Recommendations

Since in each location and country, the standards and codes might be different, providing the basis of location-based software is suggested for future studies. In addition, the experience-based methods such as rough set theory can be joint to TFAHP to improve the judgment in future sustainability evaluation and thus is suggested for future studies.

Author Contributions: All authors have read and agree to the published version of the manuscript. The author’s contributions in the paper are as follows: conceptualization, B.P., M.M., and N.A.; methodology, B.P., B.P., and M.T.; formal analysis, B.P., S.A.P., and B.P.; investigation, B.P., S.A.P., and M.T.; writing—original draft preparation, B.P., and S.A.P.; writing—review and editing, B.P. and B.P.; supervision: M.M. and N.A. All authors have read and agreed to the published version of the manuscript.

Funding: This research received no external funding.

Conflicts of Interest: The authors declare no conflict of interest.

References

1. International Energy Agency, Energy Technology Perspectives, 2017. Available online: http://www.iea.org/ (accessed on 28 October 2019).
2. Olivier, J.G.J.; Schure, K.M.; Peters, J. Trends in Global CO2 and Total Greenhouse Gas 2017 Report; PBL Netherlands Environment Assessment Agency: Den Haag, The Netherlands, 2017.
3. Ritchie, H.; Roser, M. CO2 and Greenhouse Gas Emissions. Our World Data 2018. Available online: https://ourworldindata.org/ (accessed on 21 October 2019).
4. Pirouz, B.; Maiolo, M. The role of power consumption and type of air conditioner in direct and indirect water consumption. J. Sustain. Dev. Energy Water Environ. Syst. 2018, 6, 665–673, doi:10.13044/j.sdewes.d6.0202.
5. Shiklomanov, I. World fresh water resources, Water in Crisis: A Guide to the World’s Fresh Water Resources, Oxford University Press 1993, New York, NY, USA, 13–24
6. Maiolo, M.; Carini, M.; Capano, G.; Piro, P. Synthetic sustainability index (SSI) based on life cycle assessment approach of low impact development in the Mediterranean area. Cogent Eng. 2017, 4, 1410272, doi:10.1080/23311916.2017.1410272.
7. Piro, P.; Carbone, M.; Morimanno, F.; Palermo, S.A. Simple flowmeter device for LID systems: From laboratory procedure to full-scale implementation. Flow Meas. Instrum. 2019, 65, 240–249, doi:10.1016/j.flowmeasinst.2019.01.008.
8. Carbone, M.; Turco, M.; Brunetti, G.; Piro, P. A Cumulative Rainfall Function for Subhourly Design Storm in Mediterranean Urban Areas. Adv. Meteorol. 2015, doi:10.1155/2015/528564.
9. Kates, R.W.; Parris, T.M.; Leiserowitz, A.A. What is sustainable development? Goals, indicators, values, and practice. Environment 2005, 47, 8–21.
10. Palermo S.A.; Zischg J.; Sitzenfrei R.; Rauch W.; Piro P. Parameter Sensitivity of a Microscale Hydrodynamic Model. In: Mannina G. (eds) New Trends in Urban Drainage Modelling. UDM 2018. Green Energy and Technology. Springer: Cham, Switzerland, 2019, 982–987, doi:10.1007/978-3-319-99867-1_169.
11. Oberascher M.; Zischg J.; Palermo S.A.; Kinzel C.; Rauch W., Sitzenfrei R. Smart Rain Barrels: Advanced LID Management Through Measurement and Control. In: Mannina G. (eds) New Trends in Urban Drainage Modelling, UDM 2018. Green Energy and Technology. Springer: Cham, Switzerland, 2019, 777–782, doi:10.1007/978-3-319-99867-1_134.
12. Giordano A.; Spezzano G.; Vinci A.; Garofalo G.; Piro P. A Cyber-Physical System for Distributed Real-Time Control of Urban Networks in Smart Cities. In: Fortino G., Di Fatta G., Li W., Ochoa S., Cuzzocrea A., Pathan M. (eds) Internet and Distributed Computing Systems. IDC2014. Lecture Notes in Computer Science, vol 8729. Springer: Cham, Switzerland, 2014, 87–98, doi:10.1007/978-3-319-11692-1_8.
13. Piro P.; Turco M.; Palermo S.A.; Principato F.; Brunetti G. A Comprehensive Approach to Stormwater Management Problems in the Next Generation Drainage Networks. In: Cicirelli F., Guerrieri A., Mastroianni
14. Turco, M.; Brunetti, G.; Palermo, S.A.; Capano, G.; Grossi, G.; Maiolo, M.; Piro, P. On the environmental benefits of a permeable pavement: metals potential removal efficiency and Life Cycle Assessment. Urban Water J. 2020, 1–9, doi:10.1080/1573062X.2020.1713380

15. Palermo, S.A.; Turco, M.; Principato, F.; Piro, P. Hydrological effectiveness of an extensive green roof in Mediterranean climate. Water 2019, 11, 1378, doi:10.3390/w11071378.

16. Turco, M.; Brunetti, G.; Carbone, M.; Piro, P. Modelling the hydraulic behaviour of permeable pavements through a reservoir element model. In Proceedings of the International Multidisciplinary Scientific GeoConference Surveying Geology and Mining Ecology Management, Sofia, 2018, 18, Fasc. 3.1, 507–514, doi:10.5593/sgem2018/3.1/512.066

17. Blewitt, J. Understanding Sustainable Development; Routledge: Abingdon upon Thames, UK, 2012; ISBN 9781849773645.

18. Jayawickrama, H.M.M.M.; Kulatunga, A.K.; Mathavan, S. Fuzzy AHP based Plant Sustainability Evaluation Method. Procedia Manuf. 2017, 8, 571–578.

19. Chen, D.; Schudeleit, T.; Posselt, G.; Thiede, S. A state-of-the-art review and evaluation of tools for factory sustainability assessment. Procedia CIRP 2013, 9, 85–90.

20. Noort, A.M.; Mikaël, R.; Mohktar, M.; Haghsenas, S.S.; Foroughi, M. Feasibility of Intelligent Models for Prediction of Utilization Factor of TBM. Geotech. Geol. Eng. 2020, 1-19. DOI:10.1007/s10706-020-01213-9

21. Mehdi Hosseini, S.; Ataei, M.; Khalokakaei, R.; Mikaeil, R.; Shaffiee Haghshenas, S. Study of the effect of the cooling and lubricant fluid on the cutting performance of dimension stone through artificial intelligence sustainability assessment. Geotech. Geol. Eng. 2020, 10, 1-19. DOI:10.1007/s10706-020-01213-9

22. Withers, S.; Demediuk, P. Sustainability Reporting Guidelines. Int. J. Sustain. Econ. Soc. Cult. Context 2014, 9, 44–60, doi:10.18848/2325-1115/CGP/v09i02/55230.

23. Singh, R.K.; Murty, H.R.; Gupta, S.K.; Dikshit, A.K. An overview of sustainability assessment methodologies. Ecol. Indic. 2009, 9, 189–212.

24. ISO. ISO 50001:2011—Energy Management Systems: Requirements with Guidance for Use; ISO: Geneva, Switzerland, 2011.

25. C., Spezzano G., Vinci A. (eds) The Internet of Things for Smart Urban Ecosystems. Internet of Things (Technology, Communications and Computing). Springer: Cham, Switzerland, 2019, 275–304. doi:10.1007/978-3-030-96550-5_12.

26. Palermo, S.A.; Turco, M.; Principato, F.; Piro, P. The role of the extensive green roofs on decreasing building energy consumption in the mediterranean climate. Sustainability 2020, 12, 359, doi:10.3390/su12010359.

27. Bevilacqua, P.; Bruno, R.; Arcuri, N. Green roofs in a Mediterranean climate: Energy performances based on in-situ experimental data. Renew. Energy 2020, doi:10.1016/j.renene.2020.01.085.

28. Bruno, R.; Bevilacqua, P.; Cucconi, T.; Arcuri, N. Energy evaluations of an innovative multi-storey wooden near Zero Energy Building designed for Mediterranean areas. Appl. Energy 2019, 238, 929–941.

29. Palermo, S.A.; Pirouz, B.; Bruno, R.; Palermo, S.A.; Arcuri, N.; Piro, P. A new multi-objective dynamic model to close the gaps in sustainable development of industrial sector. IOP Conf. Ser. Earth Environ. Sci. 2020, 410, 012074. https://doi.org/10.1088/1755-1315/410/1/012074

30. Pirouz B.; Palermo S.A.; Turco M.; Piro P. New Mathematical Optimization Approaches for LID Systems. In Numerical Computations: Theory and Algorithms. NUMTA 2019; Sergeyev Y., Kvasov D., Eds.; Lecture Notes in Computer Science. Springer: Cham, Switzerland, 2020, 11973, 583-595, doi:10.1007/978-3-030-39081-5_49

31. May, G.; Stahl, B.; Taisch, M. Energy management in manufacturing: Toward eco-factories of the future—A focus group study. Appl. Energy 2016, 164, 628–638.
34. Wong, J.K.W.; Li, H. Application of the analytic hierarchy process (AHP) in multi-criteria analysis of the selection of intelligent building systems. *Build. Environ.* **2008**, *43*, 108–125.

35. Zarghami, E.; Azemati, H.; Fatourechhi, D.; Karamloo, M. Customizing well-known sustainability assessment tools for Iranian residential buildings using Fuzzy Analytic Hierarchy Process. *Build. Environ.* **2018**, *128*, 107–128.

36. Shirani Faradonbeh, R.; Shaffiee Haghsenas, S.; Taheri, A.; Mikael, R. Application of self-organizing map and fuzzy c-mean techniques for rockburst clustering in deep underground projects. *Neural Comput. Appl.* **2019**, DOI: 10.1007/s00521-019-04353-z.

37. Luthra, S.; Garg, D.; Haleem, A. Identifying and ranking of strategies to implement green supply chain management in Indian manufacturing industry using analytical hierarchy process. *J. Ind. Eng. Manag.* **2013**, *6*, 930–962.

38. Lee, D.M.; Drake, P.R. A portfolio model for component purchasing strategy and the case study of two South Korean elevator manufacturers. *Int. J. Prod. Res.* **2010**, *48*, 6651–6682.

39. Ishizaka, A.; Pearman, C.; Nemery, P. AHPSort: An AHP-based method for sorting problems. *Int. J. Prod. Res.* **2012**, *50*, 4767–4784.

40. Shankar, K.M.; Kumar, P.U.; Kannan, D. Analyzing the drivers of advanced sustainable manufacturing system using AHP approach. *Sustainability* **2016**, *8*, 824.

41. Song, Y.; Li, J.; Wang, J.; Hao, S.; Zhu, N.; Lin, Z. Multi-criteria approach to passive space design in buildings: Impact of courtyard spaces on public buildings in cold climates. *Build. Environ.* **2015**, *89*, 295–307.

42. Javiri, F.; Aminullah, A.; Triwiyono, A. Assessment system of condition of typical building infrastructure using fuzzy analytical hierarchy proces (FAHP) method. In Proceedings of the MATEC Web of Conferences, 2019, 258, doi: 10.1051/matecconf/201925803006

43. Saaty, T.L. The Analytic Hierarchy Process, McGraw-Hill, New York, 1980.

44. Akyar, E.; Akyar, H.; DÜzce, S. Al A new method for ranking triangular fuzzy numbers. *Int. J. Uncertain. Fuzziness Knowl.-Based Syst.* **2012**, *20*, 729–740.

45. Büyüközkan, G.; Kahraman, C.; Ruan, D. A fuzzy multi-criteria decision approach for software development strategy selection. *Int. J. Gen. Syst.* **2004**, *33*, 259–280.

46. Saaty, T.L.; Vergas, L.G. Models, Methods, Concepts & Applications of the Analytic Hierarchy Process, Springer **2012**, ISBN 978-1-4614-3597-6. DOI: 10.1007/978-1-4614-3597-6.

47. Saaty, T.L. Decision making with the analytic hierarchy process. *International Journal of Services Sciences* **2008**, *1*, 83–98, doi:10.1504/IJSSCI.2008.017590

48. Chen, Z.; Bidanda, B. Sustainable manufacturing production-inventory decision of multiple factories with JIT logistics, component recovery and emission control. *Transp. Res. Part E Logist. Transp. Rev.* **2019**, *128*, 356–383.

49. Terkaj, W.; Danza, L.; Devitofrancesco, A.; Gagliardo, S.; Ghellere, M.; Giannini, F.; Monti, M.; Pedrielli, G.; Sacco, M.; Salamone, F. A semantic framework for sustainable factories. *Procedia CIRP* **2014**, *17*, 547–552.

50. Lu, T.; Gupta, A.; Jayal, A.D.; Badurdeen, F.; Feng, S.C.; Dillon, O.W.; Jawahir, I.S. A Framework of Product and Process Metrics for Sustainable Manufacturing. In *Advances in Sustainable Manufacturing*; Springer: Berlin/Heidelberg, Germany, 2011.