Planning and formulation of environmental management system for Indian infrastructure projects

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Abstract. Every year the impact on natural environment is more due to consumption of natural resources for large infrastructure and construction projects. Even though by implementing modern construction techniques and low cost effective materials the volume of impact reduction is not efficient. India is a country which has enormous natural resources and it has been utilized for large infrastructure and construction projects which makes an environmental impact. This present paper focuses on planning and formulation of Environmental Management System (EMS) to reduce the environmental impact due to large infrastructure and construction projects. The planning of EMS is done based on the environmental impact checklist provided by Ministry of Environmental and Forest Climate change (MoEF&CC) under Government of India and the Formulation is done through PERT and CPM techniques which is to implement EMS in short duration to reduce environmental impact through large infrastructure and construction projects. Finally, the Planning and Formulation of EMS gives solution to reduce more volume of environmental impacts due to large infrastructure and construction projects.

1 Introduction

The Natural resources are the root cause for the aesthetics and sustainability of the earth. The basic needs of the living beings have to be fulfilled by the consumption of natural resources. As the modern era arrives more infrastructure development has been taking place all over the world in terms of Transportation systems, Tunnels, building constructions, etc. The infrastructure projects are the important consumers of natural resources especially through deforestation, Quarrying of huge rocks and mountains, Ground water consumption and finally it creates Environmental impact to Land, Air and Water Environment through Soil erosion, Air pollution and Carbon footprints which causes Global warming and Hazards. Every year the environmental impact increases due to consumption of more

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natural resources for large infrastructure and Construction Projects. To reduce environmental impact Modern Construction techniques such as grouting and guniting techniques have evolved and low cost effective materials such as fly-ash, slag in replacement of cement has not proved its overall efficiency in reducing Environmental Impact. India is a Developing Country which has enormous amount of natural resources covering its huge mass of land area and with huge population. Infrastructure projects are an important source for the development of Nations growth through development of Roads, Highways, Dams and Tall and Multi storied buildings.

Therefore the utilization of natural resources is in need for the development of Infrastructure projects. Government of India has taken initiatives to mitigate environmental impact and provided guidelines through various research activities [1], [2]. Ministry of Environment, Forest and Climate Change (MoEF&CC), Government of India has provided environmental impact checklist for reducing the environmental impact for large construction projects in many aspects considering the Land environment, Water environment, Air Environment, Aesthetics and Energy conservation techniques. The Environmental impact checklist of MoEF &CC can be followed systematically by applying Environmental Management System (EMS) in which it saves time and cost of the project simultaneously [1], [2], [3]. EMS is an ISO 14001 concept which consists of Plan, Do, Check, Act also known as PDCA cycle which is used to save time, cost and energy [2], [4], [5]. In this Present Paper, Planning of Environmental Management System for infrastructure projects is done based on the Environmental impact checklist given by MoEF&CC at Annexure 2 of form 1A for construction projects listed under item 8 of the schedule and Formulation of EMS is done through Programme Evaluation Review Technique (PERT) and Critical Path Method (CPM) to predict duration, variance, deviation and critical path which is used to implement EMS in short duration to reduce environmental impact through large infrastructure and construction projects [1], [2], [3]. Finally, the environmental impact checklist of MoEF & CC with respect to proper planning and formulation of EMS the time, cost and energy can be saved and simultaneously it helps to reduce more volume of environmental impact for large infrastructure and construction projects in India.

2 Methodology

The methodology used here for planning and formulation of EMS in Indian Infrastructure and construction project has been classified typically into two steps; one is by planning and other by formulating. The first step is by Planning the stages of environmental impact due to an infrastructure and construction project with steps taken to mitigate by applying the EMS concept of Plan, do, check and act process. The stages of Environmental impact were obtained from the checklist provided in MoEF & CC at Annexure 2 of form 1A for construction projects listed under item 8 of the schedule [1], [2], [6]. The Second step is by formulating the planned activities of the first step through PERT and CPM to implement the EMS process of reducing environmental impact within the estimated time duration and to predict the variance, standard deviations and the critical path of the overall process of applying EMS [2], [7].

3 Results and discussion

Based on the environmental impact checklist the first step planning was done to mitigate the impact due to a large infrastructure and construction project by applying the EMS process. Table 1 shows the method of planning based on environmental impact checklist by applying EMS. The stages of Environmental impact were obtained from the checklist
provided in MoEF & CC at Annexure 2 of form 1A for construction projects listed under item 8 of the schedule.

The Second step is by formulating the planned activities of the first step through PERT and CPM to implement the EMS process of reducing environmental impact within the estimated time duration and to predict the variance, standard deviations and the critical path of the overall process of applying EMS [2], [3], [8]. Table 2 shows the estimated time duration in days for implementing EMS. Where the optimistic time estimate was denoted as ‘to’, most likely time estimate was denoted as ‘tm’ and pessimistic time estimate was denoted as ‘tp’. Table 3 shows the expected duration in days which was denoted as ‘te’ and the expected variance was denoted as ‘σ’ for applying EMS. Figure 1 shows the network diagram of the activities in the environmental impact checklist for the EMS process to reduce the environmental impact caused by a large infrastructure and construction project within the estimated time duration.

Table 1. Planning method based on Environmental impact checklist by EMS for construction projects.

| Activity | Environmental Impact Check list | Plan | Do | Check | Act |
|----------|---------------------------------|------|----|-------|-----|
| 1        | Land Environment                | Land use | Earthwork | Disturbances | Plant trees/ Solar |
| 2        | Water Environment               | Water Requirement | Waste Water treatment | Water balance | Water Recharge |
| 3        | Vegetation                      | Local ecosystem | Site Modification | Threats | Tree Plantation/ Create Water bodies |
| 4        | Fauna                           | Displacement of fauna | Create barriers | Impacts | Corridors/ fish ladders |
| 5        | Air Environment                 | Atmospheric concentration | Transport infrastructure | Movement Patterns | Traffic Management |
| 6        | Aesthetics                      | Vicinity | Urban design | Obstruction | Landscaping |
| 7        | Socio-Economic Aspects          | Local population | Social infrastructure | Adverse effect | Safeguard local community |
| 8        | Building materials              | Embodied Energy | Energy Efficient process | Pollution | Recycle materials |
| 9        | Energy Conservation             | Power requirement | Renewable Energy consumption | Energy balance | Non conventional energy technologies |
| 10       | Environmental Management Plan   | Construction Phase | Operation Phase | Environmental Regulations | Mitigation Measures |

Table 2. Estimated time duration (in days) for implementing EMS.

| Activity | to | tm | tp |
|----------|----|----|----|
| 1-2      | 3  | 4  | 5  |
| 2-3      | 1  | 2  | 3  |
| 2-4      | 2  | 3  | 4  |
| 3-5      | 3  | 4  | 5  |
| 4-5      | 1  | 3  | 5  |
| 4-6      | 3  | 5  | 7  |
| 5-7      | 4  | 5  | 6  |
| 6-7      | 6  | 7  | 8  |
| 7-8      | 2  | 4  | 6  |
| 7-9      | 1  | 2  | 3  |
| 8-10     | 4  | 6  | 8  |
| 9-10     | 3  | 5  | 7  |
Table 3. Expected duration in days and Expected Variance for implementation of EMS.

| Activity | to  | tm  | tp  | Expected duration | Expected Variance |
|----------|-----|-----|-----|-------------------|-------------------|
| 1-2      | 3   | 4   | 5   | 4                 | 0.11              |
| 2-3      | 1   | 2   | 3   | 2                 | 0.11              |
| 2-4      | 2   | 3   | 3   | 3                 | 0.11              |
| 3-5      | 3   | 4   | 4   | 4                 | 0.11              |
| 4-5      | 1   | 3   | 5   | 3                 | 0.44              |
| 4-6      | 3   | 5   | 7   | 5                 | 0.44              |
| 5-7      | 4   | 5   | 6   | 5                 | 0.11              |
| 6-7      | 6   | 7   | 8   | 7                 | 0.11              |
| 7-8      | 2   | 4   | 6   | 4                 | 0.44              |
| 7-9      | 1   | 2   | 3   | 2                 | 0.11              |
| 8-10     | 4   | 6   | 8   | 6                 | 0.44              |
| 9-10     | 3   | 5   | 7   | 5                 | 0.44              |

From table 3, it is observed that the expected duration of the activities in environmental impact checklist for EMS process implementation is 29 days which saves time and cost and simultaneously it reduces environmental impact for large infrastructure and construction projects.

![Network diagram](image)

Fig. 1. Network diagram of the activities in environmental impact checklist for EMS process within the estimated time duration.

Therefore from the expected duration, it is observed that the critical path of the overall EMS process as provided in the network diagram at figure 1 is 1-2-4-6-7-8-10. The expected variance of the length of the EMS process will be the sum of the expected variances of all the critical activities in environmental impact checklist for EMS process. Therefore, the expected variance of the length for implementation of EMS process = 0.11+0.11+0.44+0.11+0.44+0.44 =1.65 and the expected standard deviation of the completion time of the EMS process = \(\sqrt{1.65} = 1.29\)

4 Conclusion

The present paper helps to reduce environmental impact for Indian infrastructure and construction projects. The planning and formulation technique is applied to implement EMS process for environmental impact checklist provided by MoEF & CC in which each and every stages of impact are mitigated through Plan, do, check and act process and the EMS process was formulated using PERT and CPM techniques and it was identified that the expected time duration for implementation of EMS process for Indian large infrastructure and construction project was 29 days and approximately 30 days. The
expected variance and standard deviation was also identified successfully. Hence, Planning and formulation of Environmental Management System for Indian Infrastructure project can reduce major environmental impact and also it can save time, cost and energy of any infrastructure and construction project.

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