Contextual Effect of Integrated Health Post on the Community Health Personnel Performance: A Multilevel Evidence from Purworejo, Central Java

Ulfah Hidayati¹, Didik Gunawan Tamtomo², Bhisma Murti¹
¹Masters Program in Public Health, Universitas Sebelas Maret
²Faculty in Medicine, Universitas Sebelas Maret

ABSTRACT

Background: Integrated health post (posyandu) is an effort to improve the health of the nearest infants in the community. The community health personnel are in charge of managing and carrying out posyandu activities. Community health personnel performance influences the success of the posyandu program. This study aimed to determine posyandu contextual factors on the performance of community health personnel in infant health services.

Subjects and Method: This was a cross sectional study conducted at 25 posyandu in Purworejo Regency, Central Java, in October 2019. The sample consisted of 200 community health personnel selected by simple random sampling. The dependent variable was community health personnel performance. The independent variables were number of children, education, occupation, income, tenure, skills and work environment. The data was collected by questionnaire. The data were analyzed by multilevel multiple logistic regression.

Results: Posyandu community health personnel performance increased with the number of children <3 (b= 2.15; 95% CI= 0.48 to 3.82; p= 0.011), income ≥Rp 1,200,000 (b= 1.86; 95% CI= 0.19 to 3.54; p= 0.029), tenure ≥3 years (b= 2.29; 95% CI= 0.71 to 3.87; p= 0.005), good skills (b= 2.34; 95% CI= 0.53 to 4.16; p= 0.011), and good working environment (b= 1.54; 95% CI= 0.01 to 3.06; p= 0.048). Posyandu had a contextual effect on community health personnel performance with ICC= 34.98%.

Conclusion: Community health personnel performance increases with the number of children <3, ≥ senior high school, community health personnel working at home, family income ≥Rp 1,200,000, working period ≥ 3 years, good skills, and good work environment. Posyandu has a contextual effect on community health personnel performance.

Keywords: performance, community health personnel, posyandu, multilevel analysis

Correspondence: Ulfah Hidayati. Master Program in Public Health, Universitas Sebelas Maret, Jl. Ir. Sutami 36A, Surakarta, Central Java. Email: ulfahhidayatimg13@gmail.com. Mobile: +6285725932516.

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The Sustainable Development Goals (SDGs) target of child development indicators is to eliminate malnutrition in children and eliminate child deaths from treatable diseases. The efforts of the Indonesian government for children's health include: infants getting immunizations, getting adequate nutrition, getting adequate health services, and others (Ministry of PPPA and BPS, 2018).

Respiratory infections, diarrhea, neurological diseases (including meningitis and
encephalitis), and typhus are diseases that often attack Indonesian children (Bappenas, 2015). Indonesia is at the 5th place in the Infant Mortality Rate (IMR) in ASEAN. The number of IMR in Indonesia was 32 per 1,000 live births (Ministry of PPPA and BPS, 2018). In 2030, SDGs predicts IMR in Indonesia to be 25 per 1,000 live births (PBB, 2015). The 2017 IMR in Central Java is 9.49 per 1,000 live births. The coverage of infant services in Central Java is 89.21% and in Purworejo Regency is 69.90% (Central Java Health Office, 2018).

Infant health services are health services provided to the ages of 0-59 months. The services consist of: monitoring growth, development and supplementation. Efforts to under-five health services by involving the community are monitoring growth and recovery (Central Java Health Office, 2018).

Posyandu is a form of Community Based Health Efforts (UKBM) (Ministry of Health, 2012). The community is responsible for managing and carrying out activities in the posyandu. Activities at the posyandu include 5 main priority programs, namely: MCH, Family Planning (KB), Nutrition, Immunization, and diarrhea prevention (Ministry of Health, 2019). Posyandu requires community health personnel to manage and organize activities (Khoirunisa et al., 2019). Community health personnel activities in conducting posyandu include data collection of targets, target summons, village level coordination meetings, organizing a 5table posyandu system, and postguided meetings (Tristanti and Risnawati, 2017; Bidayati, 2017).

Based on a preliminary study conducted at the Purworejo District Health Office, the number of posyandu was 1,554 posyandu. The number of posyandu community health personnel was 8,465 people and active community health personnel were 7,444 or 87.94% people.

Community health personnel performance is the result of community health personnel achievement in carrying out the duties and obligations of community health personnel (Kuule et al., 2017). Community health personnel performance is influenced by individual, organizational, and psychological factors (Andriani et al., 2016). Criteria for determining performance include work results, targets and targets (Kusumawardani and Muljono, 2018). According to Palazuelos et al. (2016) in Kok et al. (2017), community health personnel with good performance will tend to work responsively, fairly and efficiently in providing services. Increasing community health personnel in low and middle income countries is a complex matter. To improve the performance of community health personnel, we need to review in various matters that affect performance including the ability and willingness of community health personnel to carry out their duties. Community health personnel performance can affect infant health services at posyandu.

Based on the description above, the authors are interested in conducting study with the title "The contextual effect of integrated health post on the performance of community health personnel: A multilevel of evidence from Purworejo, Central Java".

SUBJECTS AND METHOD

1. Study Design
This was an analytic observational method with a cross sectional approach. This study conducted at 25 posyandu in Purworejo, Central Java in October 2019.

2. Population and Sample
The target population is all posyandu community health personnel in Purworejo Regency, Central Java. Total of 200 community health personnel were selected by simple random sampling.
3. Study Variables
The dependent variable was community health personnel performance. The independent variables were the number of children, education, employment status, family income, tenure, skills and work environment.

4. Operational Definition of Variables
Performance was a perceptive assessment of study subjects on work results or work achievements as community health personnel. The data were measured by questionnaire. The measurement scale was continuous and transformed into dichotomous.

The number of children was the number of children who are dependent on the study subject of the family. The data were measured by questionnaire. The measurement scale was continuous and transformed into dichotomous.

Education was the last education pursued by the subject in accordance with the last diploma owned. The data were measured by questionnaire. The measurement scale was categorical.

Occupation was the occupation that is of the subjects in addition to being posyandu community health personnel. The measuring instrument was a questionnaire. The scale of the data was categorical.

Family income was the average amount of income obtained by the subjects’ families in the past 3 months. The data were measured by questionnaire. The measurement scale was continuous and transformed into dichotomous.

Tenure was the length of time the subject becomes a community health personnel of Posyandu infants until the time the study was carried out. The data were measured by questionnaire. The measurement scale was continuous and transformed into dichotomous.

Community health personnel skills were the ability of community health personnel in providing services competently. The data were measured by questionnaire. The measurement scale was continuous and transformed into dichotomous.

5. Data Analysis
Univariate analysis is a general description of data on each variable, presented in n, percentage, mean, standard deviation (SD), minimum, and maximum. Bivariate analysis shows the relationship of one independent variable to one dependent variable which is performed using the chi square test. Multivariate analysis shows the relationship of more than one independent variable performed by a multilevel multiple logistic regressions. The analysis was performed using Stata 13.

6. Research Ethic
The research ethics consists of informed consent, anonymity, confidentiality, ethical eligibility. The examination was conducted by Health Research Ethics Commission of the Dr. Moewardi Regional General Hospital, Surakarta, Central Java, with number: 1.074/-IX/HREC/2019.

RESULTS
1. Sample Characteristics
Table 1 shows the characteristics of continuous data. Meanwhile, table 2 shows the characteristics of categorical data. 136 community health personnel (68%) have children <3, 162 (81%) have education ≥ senior high school, 158 (79%) work at home, have family income ≥Rp 1,200,000, 149 (74.5%) have tenure ≥3 years, 152(76%) have good skills, and 126 (63%) have a good work environment.
Table 1. Sample Characteristics (continuous data)

| Variable            | n  | Mean   | SD    | Min. | Max. |
|---------------------|----|--------|-------|------|------|
| Total number of children | 200 | 2.05   | 1.00  | 0    | 6    |
| Family Income (Rp)   | 200 | 1,588,500 | 1,213,686 | 500,000 | 15,000,000 |
| Tenure (years)       | 200 | 8.08   | 7.30  | 1    | 38   |
| Skills              | 200 | 49.31  | 2.77  | 40   | 51   |
| Environment         | 200 | 31.08  | 2.06  | 26   | 33   |

Table 2. Characteristics of study subjects (categorical data)

| Variable               | n  | %   |
|------------------------|----|-----|
| Total number of children |    |     |
| ≥3 children            | 64 | 32  |
| <3 children            | 136| 68  |
| Education              |    |     |
| <Senior high school    | 38 | 19  |
| ≥Senior high school    | 162| 81  |
| Occupation             |    |     |
| Working outside of home| 42 | 21  |
| Working at home        | 158| 79  |
| Family Income          |    |     |
| <Rp. 1,200,000         | 47 | 23.5|
| ≥Rp. 1,200,000         | 153| 76.5|
| Tenure                 |    |     |
| <3 years               | 51 | 25.5|
| ≥3 years               | 149| 74.5|
| Skills                 |    |     |
| Poor                   | 48 | 24  |
| Good                   | 152| 76  |
| Working environment    |    |     |
| Poor                   | 74 | 37  |
| Good                   | 126| 63  |

2. The result of bivariate analysis

Table 3 shows the influence of community health personnel performance increases with the number of children <3 (OR= 15.53; 95% CI= 7.48 to 32.32; p <0.001), education ≥Senior high school (OR= 7.32; 95% CI= 3.37 to 16.93; p <0.001), family income ≥Rp 1,200,000 (OR= 32.30; 95% CI= 12.91 to 80.83; p <0.001), tenure ≥3 years (OR= 18.11; 95% CI= 8.53 to 38.44; p <0.001).

3. The result of multivariate analysis

Table 4 shows the influence of the number of children on community health personnel performance. Community health personnel who have children <3 have the possibility to perform well 1.89 units higher than community health personnel who have children ≥3 (b= 1.89; 95% CI= 0.51 to 3.26; p= 0.007).

There was an influence of education on community health personnel performance. Community health personnel who have an education ≥Senior high school have the possibility to perform well by 1.88 units higher than community health personnel who were <Senior high school (b= 1.88; CI 95%= 0.31 to 3.44; p= 0.019).
There was an effect of employment on community health personnel performance. Community health personnel who worked at home have the possibility to perform well by 2.15 units higher than community health personnel who work outside the home (b=2.15; CI 95%= 0.48 to 3.82; p= 0.011).

| Variable Groups          | Performance | CI 95%          | OR     | Lower Limit | Upper Limit | p      |
|--------------------------|-------------|-----------------|--------|-------------|-------------|--------|
|                          | Poor        | Good            |        |             |             |        |
|                          | n           | %               | n      | %           |             |        |
| Number of children       |             |                 |        |             |             |        |
| ≥3 Children              | 45          | 70.3            | 19     | 29.7        | 15.53       | 7.48   | 32.32  | <0.001 |
| <3 Children              | 18          | 13.2            | 118    | 86.8        |             |        |        |        |
| Education                |             |                 |        |             |             |        |        |        |
| <Senior high school      | 26          | 68.4            | 12     | 31.6        | 7.32        | 3.37   | 15.91  | <0.001 |
| ≥Senior high school      | 37          | 22.8            | 125    | 77.2        |             |        |        |        |
| Employment               |             |                 |        |             |             |        |        |        |
| Working outside home     | 27          | 64.3            | 15     | 35.7        | 6.10        | 2.93   | 12.69  | <0.001 |
| Working at home          | 36          | 22.8            | 122    | 77.2        |             |        |        |        |
| Family income            |             |                 |        |             |             |        |        |        |
| <Rp 1,200,000            | 40          | 85.1            | 7      | 14.9        | 32.30       | 12.91  | 80.83  | <0.001 |
| ≥Rp 1,200,000            | 23          | 15.0            | 130    | 85.0        |             |        |        |        |
| Tenure                   |             |                 |        |             |             |        |        |        |
| <3 years                 | 39          | 76.5            | 12     | 23.5        | 16.93       | 7.75   | 36.95  | <0.001 |
| ≥3 years                 | 24          | 16.1            | 125    | 83.9        |             |        |        |        |
| Skills                   |             |                 |        |             |             |        |        |        |
| Poor                     | 37          | 77.1            | 11     | 22.9        | 16.30       | 7.37   | 36.08  | <0.001 |
| Good                     | 26          | 17.1            | 126    | 82.9        |             |        |        |        |
| Work environment         |             |                 |        |             |             |        |        |        |
| Poor                     | 50          | 67.6            | 24     | 32.4        | 18.11       | 8.53   | 38.44  | <0.001 |
| Good                     | 13          | 10.3            | 113    | 89.7        |             |        |        |        |

There was an effect of family income on community health personnel performance. Community health personnel with income of Rp 1,200,000 and above have the possibility to perform well by 1.86 units higher than community health personnel with an income of less than Rp. 1,200,000 (b= 1.86; 95% CI= 0.19 to 3.54; p= 0.029).

There was an influence of the work period on community health personnel performance. Community health personnel who have a working period of 3 years or more have the possibility to perform well by 2.29 units higher than community health personnel who have a working period of <3 years (b= 2.29; 95% CI= 0.71 to 3.87; p= 0.005).

There was an influence of skills on community health personnel performance. Good skilled community health personnel have the possibility to perform well by 2.34 units higher than community health personnel with poor skills (b= 2.34; 95% CI= 0.53 to 4.16; p=0.011).

There was an effect of the work environment on community health personnel performance. A good work environment of integrated health center (posyandu) was likely to perform well by 1.54 units higher than poor work environment (b= 1.54; 95% CI= 0.01 to 3.06; p= 0.048). There was a contextual effect of posyandu on community health personnel performance indicated by ICC= 34.98%. This means that 34.98% of community health personnel performance variations were influenced by variables at the posyandu level.
Table 4. Multilevel multiple logistic regression on the determinants of community health center performance

| Independent Variables                        | b    | 95% CI Lower Limit | 95% CI Upper Limit | p    |
|----------------------------------------------|------|--------------------|--------------------|------|
| **Fixed Effect**                             |      |                    |                    |      |
| Number of children (<3 children)             | 1.89 | 0.51               | 3.26               | 0.007|
| Education (≥Senior high school)              | 1.88 | 0.31               | 3.44               | 0.019|
| Employment (Working at home)                 | 2.15 | 0.48               | 3.82               | 0.011|
| Family income (≥Rp 1,200,000)                | 1.86 | 0.19               | 3.54               | 0.029|
| Tenure (≥3 years)                            | 2.29 | 0.71               | 3.87               | 0.005|
| Skill (Good)                                 | 2.34 | 0.53               | 4.16               | 0.011|
| Work environment (Good)                      | 1.54 | 0.01               | 3.06               | 0.048|
| **Random Effect**                            |      |                    |                    |      |
| Integrated health post                        | 1.77 | 0.37               | 8.52               |      |
| Var (Constants)                              |      |                    |                    |      |
| N Observation= 200                           |      |                    |                    |      |
| N Group= 25                                  |      |                    |                    |      |
| p<0.001                                      |      |                    |                    |      |
| ICC= 34.98%                                  |      |                    |                    |      |

**DISCUSSION**

1. The effect of number of children on community health personnel performance

There was an influence on the number of children on performance. Community health personnel who have less than 3 children have the possibility of performing better than community health personnel who have 3 children or more.

This result was in accordance with study done by Ardiani (2018) which stated that the number of children in a family would increase the amount of responsibility and increase the time needed to care for children. This resulted in mothers having less time to have the opportunity to learn and participate in posyandu activities so as to reduce performance.

The lack of time can reduce the level of awareness and responsibility to participate in social activities, in this case the social activities in posyandu services (Profita, 2018).

2. The effect of education on community health personnel performance

There was an effect of education on community health personnel performance. Community health personnel with high education were more likely to perform better than community health personnel with low educated ones (below HS).

This was in accordance with study done by Chung et al., (2017) which stated that education has an effect on community health personnel performance. Education would have a positive influence in carrying out community health personnel tasks so as to improve performance. The level of community health personnel education can influence knowledge and skills in carrying out community health personnel tasks.

According to Taek et al. (2018), High community health personnel’s education can improve community health personnel’s performance in health services. Community health personnel were highly educated, easy to understand material about the service and can share the material with others.

3. The effect of employment on community health personnel performance

There was an effect of work on the performance of community health personnel. Community health personnel who work at home were more likely to perform better than
community health personnel who work outside the home.

This study was supported by Ardiani (2018) who stated that work is one of the obstacles of community health personnel in participating posyandu activities. Work that can be done at home such as housewives would have more free time compared to work that must be done outside the home or in a certain place.

The lack of time availability can reduce the level of awareness and responsibility for social activities, which in this case was posyandu services (Profita, 2018).

4. The effect of family income on community health personnel performance
There was an influence of family income on the performance of community health personnel. A family income of community health personnel of Rp 1,200,000 and above was likely to perform better than community health personnel with a family income of less than Rp 1,200,000.

This was supported by Suhat and Hasanah (2014) stating that community health personnel in Indonesia worked on a voluntary basis so that there was no guarantee of the activeness of community health personnel in participating posyandu activities.

Family income that was not sufficient to fulfill the needs of life can affect the decline in motivation to become community health personnel, in addition to fulfill the family needs, the community health personnel would seek additional income by working. Community health personnel who work have an impact on the reduced availability of time. The less time availability can reduce the level of awareness and responsibility for social activities (Ardiani, 2018; Profita, 2018).

5. The effect of tenure on community health personnel performance
There was an influence of the working period on the community health personnel's performance. The working period of 3 years and above has the possibility of performing better than the community health personnel with working period of less than 3 years.

This was supported by Yuliani et al. (2019) which stated that there was a significant effect of working period on the performance of community health personnel. Increased work periods were in line with the increase in knowledge and skills in posyandu services.

Community health personnel with long working period can improve performance because: they got more training opportunities so that their knowledge was broader, they knew the characteristics of the community, have strong and close relationships with the community, got high trust from the community in their development. The service life can affect the performance, quality, and service satisfaction. In line with the working period of community health personnel through supervision from various sectors so as to improve performance (Alam and Oliveras, 2014).

6. The effect of skill on community health personnel performance
The analysis showed that there was an effect of skills on the performance of community health personnel. Good skilled community health personnel were more likely to perform well than community health personnel with lack of skill.

This was in line with study of Hastuti (2018) which stated that community health personnel skills have a significant influence on the performance of health community health personnel. In addition, motivation, job satisfaction, and commitment can affect performance.

According to Kok et al. (2014) in Mpembeni et al. (2015), the existence of financial incentives and nonfinancial incentives (score assessment skills, recognition, development of individual skills or training, leadership,
supervision, work achievement, peer support and work environment) can increase motivation, job satisfaction, and community health personnel performance.

Supervision to improve the skills of community health personnel can be done by: Increasing awareness of community health personnel tasks, supervising the work of community health personnel in accordance with the task, and knowing the opinion of the community about the role of community health personnel in health services, knowing the suitability of the field with the results of community health personnel documentation and reporting. With supervision, community health personnel would increase their motivation to improve skills: practice, problem solving, and documentation of posyandu activities (Roberton et al., 2015).

7. The effect of work environment on community health personnel’s performance
The analysis showed that there was an effect of the work environment on community health personnel performance. A good work environment has the possibility of community health personnel performing better than poor work environment.

This was in accordance with the study of Lengkong et al. (2019) which showed that work environment skills and work experience can improve performance. In addition, work environment was associated with the level of satisfaction of workers with their work.

A work environment that can provide comfort for community health personnel while on duty and was supported by the availability of facilities that can support posyandu activities. In addition, the nonphysical environment of some elements in the community can affect the motivation of community health personnel in carrying out their duties, so as to improve performance (Kusumawardani and Muljono, 2018).

This was explained by Bazant et al (2014) who stated that the work environment related to the existence of components: commodity interventions in consistent work, skills that support each other and improve service, good feedback between users and service providers, and the existence of a good supervisory function.

This was in accordance with Grant et al. (2018) in Bihar India with the aim of improving the work environment, motivation and performance of community health personnel. The results of the study include: There was good collaboration between community health personnel, there was structural teamwork and team recognition, there was a common perception of the role of supervision by community health personnel, the relationship of trust between community health personnel and good supervisors, and mutual support in community health personnel activities can improve performance.

According to Naimoli et al. (2015), supervision can be done collaboratively by considering: Leaders were close to the activities carried out, people who have skills to foster, and solve problems when activities were carried out.

8. The contextual effect of Posyandu on community health personnel’s performance
The results of multilevel multiple logistic regression analysis showed the contextual effect of posyandu places and community health personnel performance. 34.98% of community health personnel performance variation was influenced by variables located at the posyandu level.

Integrated health center (Posyandu) is a health facility with community resources focused on mother, baby and infant services. Physical resources were one of the factors that affect performance. The availability of supporting infrastructure for posyandu services was the main thing that affected the
community health personnel work (Mosadeghrad, 2012; Kusumawardani and Muljono, 2018).

From the study, it was found that there were posyandu infrastructure facilities such as: there was no height measurement tool, educational play equipment, and the implementation of posyandu that used residents' houses. This was found because the village had not yet allocated and optimized the budget for 10% of UKBM activities from the Village Fund Allocation (ADD) (Ministry of Health, 2015).

Posyandu strata were assessed based on criteria: The number of posyandu activities in a year, the number of community health personnel, the scope of posyandu main activities, the number of additional activities, the availability of community funding sources, and the coverage of participants in the posyandu area (Ministry of Health, 2012). Based on these criteria, it showed that each posyandu has different activities or community health personnel work targets. This was in accordance with study of Kuule et al. (2017) which showed that work assignments and scope of work affect community health personnel performance.

This is in line with Kawakatsu et al. (2015), this study examined the effect of health post levels on performance. The study involved levels of health posts in Kenya consisting of 3 levels: low, medium and high. The results of the study found that the context of the health post by 48% on the performance of community community health personnel in providing health services.

AUTHOR CONTRIBUTION
Ulfah Hidayati as the main author has roles to collect related articles, conduct study, analyze data, and wrote scripts. Didik Gunawan Tamtomo gave material advice and discussion about community health personnel performance. Bhisma Murti conducted data analysis and interpretation of data analysis results.

CONFLICT OF INTEREST
There were no conflicts and interests.

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