Responding to Inmates' Health Needs in Zambia: A Policy Analysis

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Abstract

Introduction

{Fazel, 2011 #25} Worldwide, the rates of infectious and non-infectious diseases in prisons is generally higher than that of the general population. Although Zambia has adopted international and local guidelines to address prisoners’ health, the disease burden remains high in Zambian prisons. This study therefore explored barriers to translation and implementation of the legislative acts and guidelines that deal with health for inmates in correctional facilities.

Methods

This was a case study. Data was gathered through key informant interviews with stakeholders supporting inmates’ health in Zambia. These included the Ministry of Home Affairs, Ministry of Health (MoH), Ministry of Justice, Zambia Correctional Service, NGOs and UN agencies. The policy triangle was used to guide data collection, organization and analysis. Data was analysed using thematic analysis. Nvivo software version 12 was used for data coding.

Results

Context: There was political will and commitment to address inmate's health in Zambia but was constrained by inadequate resources, infrastructure and trained Health Care Workers.

Actors: Many key actors were not aware of key policy documents and guidelines addressing inmates’ health in Zambia. Coordination among partners was poor and efforts were underway to address lack of coordination in providing good health services to inmates. The role of the Ministry of health, as the lead partner, was emphasised going forward.

Process: It was revealed that the policy development and implementation process was not consultative. There was weak inter-ministerial collaboration and lack of completion of the domestication process of the international guidelines, and this resulted in poor coordination and implementation of legal provision on inmates’ health.

Conclusion

Despite the existence of key legal and policy guidelines to address prisoners’ health in Zambia, there remain several barriers to implementation. These include lack of resources, lack of awareness and poor coordination among partners working in this sector. It will be important for the Ministry of Health to provide leadership and resources to raise awareness about prisoners’ health and a policy provision to support this process. Resources and infrastructure will be key to addressing the current challenges related to providing quality care for inmates in Zambia.

Background
It has been documented that (Fazel, 2011 #25) worldwide, about 10.2 million people are held in prisons [1] with four to six times this number passing through the world's prisons every year. This population keeps increasing leading to the world’s notorious problem of overcrowding in prisons [2], and inevitably resulting in higher rates of both infectious and non-infectious diseases among prisoners than that of the general population [1].

To address this challenge, international bodies have developed several policies and guidelines to protect prisoners against inhumane and degrading treatment and uphold their right to health [3]. These international bodies prescribe that prisoners retain their fundamental right to enjoy good health, both physically and mentally. For instance, the Human Rights Watch [4] explains that, article 12 of the International Covenant on Economic, Social and Cultural Rights (ICESCR) – which establishes the right of everyone to the enjoyment of the highest attainable standard of physical and mental health [5], should equally apply to prisoners. Further, the WHO Guide to the Essentials in Prison Health [6], UN Nelson Mandela Rules [7], WHO Moscow Declaration [8], and Good Governance for Prison Health in the 21st Century [9] all acknowledge that prison health affects public health and that, Government Ministries responsible for public health should also be responsible for prison health services.

Zambia is a signatory to most international guidelines. In an attempt to operationalize the international guidelines, Zambia has enacted the National Health Services Act 17 of 2005, Prisons Act (Chapter 97) repealed by Act 16 of 2004, the Public Health Act (Chapter 295), Prisons Health Strategic Plan and National Health Policy to enable deliverance of an adequate and efficient internationally acceptable health system for inmates. Moreover, the Constitution of the Republic of Zambia guarantees human rights and equal treatment to all citizens irrespective of whether they are incarcerated or not [10].

Despite the available policy documents and guidelines aimed at supporting delivery of adequate and efficient internationally acceptable healthcare to inmates, which is equal in standard to that available in the community[11], the rates of infectious and non-infectious diseases in Zambia's Correctional Centres remain higher than those of the general population [12, 13].

This study, therefore, used the policy triangle by Watt and Gilson that consists of Content, Actors, Process and context to provide insights into the enablers and challenges in translation of legislative Acts and Policies. [14]. Exploration of the process led to understanding of how legal provisions were developed and communicated. The actors involved in formulation and those responsible in implementation were identified and these were the determinants of the content. Content of the national laws and policies governing inmates’ health and their translation were examined. Contextual factors also play a big role in the success of the translation, to this effect, the contextual factors were explored.

**Methods**

**Study Design**
The study used a qualitative case study design because it sought to understand complex social phenomena [15]. The case in this study was the existing legislative acts, policies and how they are translated to respond to health needs of inmates. The case study design also allowed for an exhaustive examination of the different aspects of healthcare provision in Zambia's Correctional Service.

To examine the gap, the study analysed the inmates' health aspect of the legislative Acts, National Health Policy and National Health Strategic Plan. The primary unit of analysis in this study were the Zambia Correctional Service, Ministry of Home Affairs, Ministry of Justice, Ministry of Health and cooperating partners (see table 2) with an interest in inmates' healthcare.

Data Collection

Document review:

Data collection for the study was done between 24th November, 2017 and 2nd March 2018 which included a review of policy documents in relation to prison health (Table 1). The major documents reviewed included legislative Acts, policies and strategic Plans that contained inmate's health. These documents are readily available online except for the Prison Health Strategic Plan that was obtained from the Zambia Correctional Service.

Table 1: Documents Reviewed in the Study
| Document/Report                                      | Year (Period) | Relevance to the Study                                                                                                                                 |
|-----------------------------------------------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|
| Constitution of Zambia                              | 2016 (amended)| It is a set of fundamental principles or established precedents according to which Zambia is governed.                                                |

**Acts of Parliament of the Republic of Zambia**

| Acts of Parliament of the Republic of Zambia        | Year (Period) | Relevance to the Study                                                                                                                                 |
|-----------------------------------------------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|
| Public Health Act Chapter 295 (As Amended by No. 25 of 1969) | 1969          | Provides for the prevention and suppression of diseases and generally to regulate all matters connected with public health in Zambia.                  |
| Prisons Act No. 56, as Amended by Act No. 16 of 2004, CAP 97 | 2004          | Provides for the general wellbeing of inmates and includes specific health needs for inmates/prisoner.                                                 |

**Zambia Across Sector Documents**

| Zambia Across Sector Documents                           | Year (Period) | Relevance to the Study                                                                                                                                 |
|---------------------------------------------------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|
| Vision 2030                                              | 2006          | This document serves as a guide for all development efforts of the country. As such, the goals and targets set in the vision determine the strategic focus in all economic sectors including equal access to healthcare. |
| Seventh National Development Plan                        | 2013-2016     | This document is the main instrument for the implementation of government programmes in the medium term in Zambia.                                   |

**Zambia Health Sector Specific Document**

| Zambia Health Sector Specific Document                  | Year (Period) | Relevance to the Study                                                                                                                                 |
|---------------------------------------------------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|
| National Health Policy (NHP)                            | 2013          | This document states clear directions for the development of the Health Sector in Zambia. It sets out policy measures that are supposed to guide strategies and programmes in the health sector. |
| National Health Strategic Plan (NHSP)                  | 2011-2016     | It operationalises the national health policy in the medium term.                                                                                      |
| The Prisons Service Health Strategic Plan               | 2015-2020     | This document marks an important journey towards the provision of quality health services to the prison community.                                      |

**Key informant interviews:**

Key Informants were selected based on their knowledge of inmates’ health and experience working with the Zambia Corrections Service, Ministry of Home Affairs, and Ministry of Health or have collaborative work with any of the above institutions, such as Cooperating Partners. In total, 15 key informant interviews were conducted, 10 were face to face interviews, and 2 were done through email while the
other remaining 3 were phone interviews. The study used an interview guide adapted from Creswell [16] and the interviews were conducted at participants’ offices. For rigor and validity, the study used multiple sources of data collection (16) that is, document review and key informants. Informed consent was obtained prior to the interview and permission to record the interviews was sought.

Table 2: Interviewed Key Informants and Sample Size in the Study
| No | Organisation                                           | Respondent       | Reason for Selection                                                                 | Sample Size |
|----|-------------------------------------------------------|------------------|--------------------------------------------------------------------------------------|-------------|
| 1  | **Zambia Correctional Service (ZCS)**                 | Representative   | Key interested party (beneficiary).                                                  | 4           |
| 2  | **Ministry Home Affairs (MOHA)**                      | Representative   | MHA is responsible for ensuring that policies are implemented by the ZCS.            | 1           |
| 3  | **Ministry of Health (MoH)**                          | Representative   | Responsible for the formulation of health policies and provides leadership and governance in the Zambian health system (WHO, 2014). | 2           |
| 4  | the Centre for Infectious Disease Research in Zambia (CIDRZ) | Representative | Have been coordinating and implementing prison-based health services through the Zambia Prisons Health Systems Strengthening Project (ZaPHSS), and has done a number of researches. | 1           |
| 5  | **United Nations Office on Drugs Crime (UNODC)**      | Representative   | It has been providing HIV Prevention, Treatment, Care and Support in Prison Settings in sub-Saharan Africa funded by the Swedish Government. | 1           |
| 6  | **USAID DISCOVER-Health**                             | Representative   | Provides advocacy and other efforts to improve the conditions for inmates, including reducing HIV vulnerability and improving access to HIV treatment and healthcare services for inmates. | 1           |
| 7  | **Prisons Care and Counselling Association (PRISCCA)**| Representative   | Their main objective is to complement government efforts in improving prison conditions and ensuring that prisoners access their rights countrywide. | 1           |
| 8  | **University Teaching Hospital (UTH)**                | Representative   | Likely to have both knowledge of health laws and policies pertaining to inmates and experience attending to inmates | 3           |
| 9  | **Lusaka Central Correctional Facility Clinic**       | Representative   | Their experience with inmates and may have knowledge of laws and policies pertaining to inmates/prisoner health. | 2           |
| 12 | **Kabwe General Hospital**                            | Representative   | Likely to have both knowledge of health laws and policies pertaining to inmates and experience attending to inmates. | 3           |
| 13 | **Kabwe Maximum Prison Clinic**                       | Representative   | Experience with inmates and may have knowledge of laws and policies pertaining to inmates health. | 2           |

Theoretical framework:
This study used a Policy triangle by Walt and Gilson [17] to provide insights into the enablers and challenges in translation of legal provision on inmates’ health. The policy triangle has four main components which are; Content, Process, Context and Actors. Content is part of translation because it is the content of the legal provision that needs to cascade at different stages to finally get to intended beneficiaries. Similarly, the Process is an integral part of the translation as the content of the Legislative Act have to be initiated, developed and communicated across different platforms. Contextual factors also play a big role in the success of the translation. Finally, Actors are determinants of the content that has to be translated and are, therefore, key players that ultimately decide whether or not certain issues, such as inmates’ health, should be included in the document.

Data analysis

The analysis approach used in this study was thematic analysis. All documents were read for familiarization and special focus was on parts in the documents that were addressing inmates’ health. Recorded interviews were transcribed verbatim. Content relating to inmates health were consolidated, after which codes were developed. The codes were developed from document analysis and interviews. Further analysis was done on the codes to establish the subthemes. New codes that came up during analysis were incorporated to the existing subthemes. Subthemes were then analysed and aggregated in correlation to the predetermined major themes obtained from the policy triangle. The data was coded, subsequently categorized according to the broad idea that they represented. Categories were then analysed and grouped according to the predetermined themes that were derived from the policy triangle. Table 3 shows examples of the codes, categories and themes from the analysis.

Table 3: Themes and Sub-themes and Codes from the data analysis
| Themes | Sub-Themes | Codes |
|--------|------------|-------|
| **Context** | Resource Inadequacies | · Shortage of Correctional Health Facilities  
· Understaffing of health personnel  
· Conducive environment |
| **Political Environment** | | |
| **Actors** | Actors involvement in the translation of the law | · Ministry of Health  
· PRISCCA  
· CIDRZ  
· USAID DISCOVER-Health  
· UBUMI  
· UNODC  
· VSO  
· CELIM  
· CDC  
· ZLDC  
· In But Free |
| **Process** | Policy formulation | · Stakeholder's involvement in formulation and sensitisation on inmate's healthcare laws.  
· Fragmented legal provisions  
· Delayed court hearing  
· Lack of correctional training at ZCS Training School  
· Inequality in public healthcare delivery |
| | Policy Implementation | · Accountability and Reporting on inmates health |
| **Content** | Constitution of Zambia | freedoms of every person |
Public Health Act Chapter 295
(As amended by No. 25 of 1969
Prisons Act No. 56, as amended
by Act No. 16 of 2004, CAP 97
7th National Development Plan
National Health Policy (NHP
National Health Strategic Plan
(NHSP)
The Prisons Service Health
Strategic Plan
Mandela rules

health care for prisoners is a State responsibility
Scale-up prevention and control services among prisoners
medical officer shall have the general care of the health of prisoners and shall visit the prison daily

Results

Results are organised in line with the Policy triangle described above with a focus on the content, context, actors and process

Process of policy initiation, development and implementation

This study endeavoured to find out the ways in which legal provisions on inmates’ health were translated, that is, how legal provisions cascaded from formulation to the actual beneficiary. This was done by reviewing health legal provisions with a focus on inmates’ health and through key informant interviews. Some of the issues that arose included; stakeholder consultation during formulation of legal provisions of health on inmates, fragmented legal provisions, delayed court hearings, lack of correctional training at Zambia Correctional Service Training School and inequality in public health care delivery and Accountability and Reporting on inmates’ health. Each of these issues are presented below.

Stakeholder’s involvement in formulation and sensitisation on inmates’ healthcare laws.

Informants reported that the existing legal documents on inmates’ health were formulated using top-down approach and that it is the reason why implementation has been difficult. They stated that, due to this, other important stakeholders have not owned these legal documents and they feel alienated from what the documents demand.
Top-down approach also suggest that the bottom stakeholders, inter-alia, beneficiaries were not consulted. Some informants expressed lack of full consultation during formation of some Legislative Acts that are currently existing, therefore, some health workers were not aware of any guidelines while others stated that the guidelines were non-existence. It was revealed that this process made some key implementers not to attach importance or take time to know what is expected of them.

“...it was a bit difficult to implement what was in the Prisons Act because some officers were not able to understand what the Prisons Act says in terms of health of inmates...” (KI 02 Zambia Correctional Service 24-11-17)

“...health facilities ...don’t have guidelines or they are completely ignorant on how they should treat inmates that’s why others may even refuse to attend to them...” (KI 04 Ministry of Health 14-12-17)

Nevertheless, some informants stated that there are a few documents such as the Zambia Correctional Health Strategic Plan whose formulation was very consultative and there is belief it might be successfully implemented because key stakeholders are likely to own the documents and ensure its success. The only problem they anticipate is the fact that it was formulated when the National Health Policy, the National Health Strategic Plan and the 6th National Development Plan had expired. This means that it did not buy in from any of these cardinal national documents.

“...the process of coming up with the ZCHSP was quite inclusive and it was representative...” (KI 12 Cooperation Partner 29-11-17)

**Fragmented legal provisions**

A number of informants said that the process of implementation had been a challenge due to fragmented policies, strategies and guidelines. They added that people and institutions were working in silos, this led to stretching of the already scarce resources, impacting negatively on effectiveness and inability to achieve intended goals. They further stated that most of the Legislative Acts, policies, strategies and guidelines lacked frameworks to be implemented. An informant remarked;

“...There is a running Prison Health Strategic Plan that doesn’t feed in any plan not even the National Aids Strategic framework...legal documents are not speaking to each other...” (KI 15 Cooperating Partner 01-02-18)

“...The policies, legislation need a framework to be translated, if they are not there, what are we doing? Meaning it is just on paper...” (KI 06 Cooperating Partner 22-02-18)

They further stated that the Health Directorate in collaboration with some Cooperating Partners were trying to bring together all organisations dealing with health for inmates in Zambia Correctional Service. Key actors that were on board were, inter-alia, Ministry of Justice, Ministry of Health, Ministry of Home
Affairs, and other Cooperating Partners. This would reduce duplication so that all available resources are utilised in priority areas and have an impact on staff and inmates.

**Contextual barriers to translation of legislative acts, policies and strategies on inmate’s health.**

**Resource Inadequacies**

It emerged that inadequate resource had played a huge role in limiting implementation of legislative Acts, policies and strategies. For example the Prisons Act prescribes a sufficient diet for prisoners, but implementation of such a section of the Act has only taken place partially due to financial constraints. Informants pointed to situations where stakeholders were willing to implement stated requirements but resources could not allow. They further stated that if inmates had to be fed according to what the Prisons Act provides, Prisoners could be in good health, which was currently not the case as explained by a key informant:

“...when you see what inmates eat then you start wondering where is the problem, of course am not saying the Zambia correctional service are not buying food...because they [Correctional Service] also are simply recipients of budget allocation from government...”(KI 11 Ministry of Justice 04/01/2018)

“...laws are adequate that’s what I am saying, we have drafted policies... plans, what has not come in equal measure are resources...” (KI 03 Zambia Correctional Service 07/12/2017)

Furthermore, informants explained that inadequate resources had led to a shortage of Correctional Health Facilities. Respondents mentioned that there was need for each and every correctional centre to have a health facility if healthcare provision had to be equal to that provided in the community. However, they pointed out that only 25 out of the 88 correctional centres had health facilities within.

Respondents also attributed understaffing of health personnel to inadequate resources. Some informants felt that the legal provisions could not be implemented because of inadequate staff from both Zambia Correctional Service (ZCS) and Ministry of Health (MoH). They further illustrated that the Zambia Correctional Service only has 88 nurses against inmate population of about 21,200 and this population excluded ZCS staff. An informant explained;

“...presently I think we only have about 88 nurses out of a fender population of about 25-26 thousand that includes correctional staff...”(KII 04 ZCS 07/12/2018)

Respondents also associated resource constraints with the country’s economic performance. They pointed out that economic performance determines how much is allocated to Correctional Service. They further mentioned that government usually prioritises other vulnerable groups and Zambia Correctional
Service is the least in line. Informants stated that usually inmates are viewed as unwanted and deserve less attention and that includes healthcare. An informant elaborated on the link between economic performance and access to health;

“...resource availability has to do with the performance of our economy generally and various competing needs. You are well aware we are in a developing country our levels of poverty officially stand at over 50% with 20% there about leaving in abject poverty we have competing needs from the fact that if you look at access to health index is still below internationally accepted levels…” (KI 03 ZCS 07/12/2017)

In addition, others explained that the Health Directorate that was established to improve prison health by supplementing Ministry of Health function is not funded. This makes it very difficult to discharge its functions efficiently and effectively, consequently, depending so much on MoH. Unfortunately MoH has no deliberate guidelines on inmates’ health, therefore it is at the health workers discretion on how they treat prisoners or whether they visit prisons or not. Some informants found this lack of guidelines okay while others felt there is need for deliberate guideline, below is what they had to say;

“...ZCS health directorate does not receive funding so the MoH is supposed to take that responsibility failure to which, let them start funding the health directorate…” (KII 02 ZCS 24-12-17)

“...there should be policies just like policies which have been formulated for Zambia correctional service so that health workers can be trained and understand fully the health of inmates…” (KII 05 ZCS 20-12-17).

Political Environment

According to respondents, there was political will to improve health conditions in Zambia Correctional Service as shown by the president assenting to the constitution on 5th January 2016. They further stated that government had given attention to the needs of Zambia Correctional Service. They also added that government was also working on harmonising salaries for correctional staff, this would motivate them to execute their duties diligently.

“... there is support from the government currently, government is in support of the ZCS that's why in the PF manifesto they said they will change the name from prisons to ZCS just that is very, very important such that you can even tell that there is support from the government so even this the revised act I know it will be supported it will go through” (KII 03 ZCS 07/12/2017).

Stakeholders involvement in the translation and awareness of the law on inmates health
Due to financial constraints alluded to above, not all key stakeholders were involved in the formulation process of the legal provisions on inmates’ health. Consequently, some informants stated that some Ministry of Health staff are not aware of inmates’ entitlement to healthcare. A respondents said the following;

“I don’t know anything about prison health guidelines or policy I have never seen anything written or any document on them” (KI 13 UTH 01-11-18).

On the other hand, some informants felt that Ministry of Health (MoH) by virtue of being charged with the responsibility of providing health for all, are expected to take up the supervisory role even if they were not actively involved in the formulation process of legal provisions on inmates’ health. They added that they expect MoH to take the first step in collaborating with Zambia Correctional Service (ZCS) not vice versa, as is the status quo. They gave an example of the cholera outbreak where they expected MoH to be in the forefront ensuring that ZCS had the necessary equipment and doing the right thing. To their dismay, ZCS had to find its way of participating in the national committee to ensure that prevention of the infectious and water borne disease was addressed in correctional centres. Below is what an informant said;

“...the collaboration with MoH is not yet 100%, there are still challenges, they are not proactive when it comes to some public health issues in Prisons that can threaten the health of the entire country, for example the cholera outbreak we had to push ourselves to the national committee...” (KI 07 ZCS 21-02-18)

Role of cooperating partners

To ensure that inmates have access to healthcare like that of general community, Zambia Correctional Service has been working in collaboration with Centres for Infectious Diseases Research in Zambia (CIDRZ), Ministry of Health, Mother Theresa, PATH, PRISCA, Prisons Health Advisory Committee, UBUMI, UNODC, VSO, CELIM, CDC, ZLDC and In But Free. These collaborating partners have formed a platform called Prisons Health Advisory Committee (PHAC) in which all the partners that are supporting the prisoner’s health, in any aspect, come together with the correctional service to strategize on health service provision in the correctional centre. This has enabled all stakeholders to be involved in health provision for inmates. Unfortunately, it emerged from informants that the platforms’ full potential is not tapped due to lack of funding and its lack of legal backing. One informant explained;

“Prisons Health Advisory Committee is a forum or a platform that can be used to generate ideas on how prisons can be run in totality because that forum was meant to bring ideas to fore but I think we are not making full use of it...” (KI 16 Cooperating partner 22-12-17)

Informants stated that provision of comprehensive care by ZCS has been a challenge and they attributed it to insufficient funding from the central government. However, informants submitted that Zambia Correctional Service receives support from partners with the mandate to provide support to inmates through the Prisons Health Advisory Committee (PHAC) that has been discussed above. Through this
coordinating platform, partners share work plans for increased collaboration and sourcing of additional legal, Nutritional, spiritual, counselling and advocacy support.

They further specified the services provided by each organisation. They stated that Prisons Care and Counselling Association (PRISCCA), Prisoners’ Future Foundation (PFF), Zambia Law Development Commission (ZLDC), United Nations Office on Drugs Crime (UNODC) and Voluntary Service Overseas (VSO) have been providing legal aid, training para-legal, review of regulations and related legislations and sensitising inmates on the content of legal provisions and their rights. These organisations provide legal support simultaneously as there are a lot of inmates seeking legal advice. UNODC and VSO have been running some workshops on legal sensitisation to both officers and inmates and launched a Joint Regional Programme on understanding the need to improve policy and service delivery so that the rights of prisoners are enhanced in the country. Additionally, CIDRZ, IN BUT FREE, USAID DISCOVER-Health and UNODC collaborated in strengthening Zambia Correctional Service Training School curriculum. CIDRZ and IN BUT FREE funded the activity while USAID DISCOVER-Health and UNODC provided technical support. Therefore, an informant stated the following;

“...ZLDC is collaborating with UNODC and CIDRZ in facilitating and funding the review of Zambia Correctional Service Regulations that is supposed to take place in May...UNODC is going to fund the activity while ZLDC will facilitate the process and CIDRZ will participate...”(KI 16 Cooperating partner 22-12-17).

On the other hand, informants mentioned that nutritional support and other special diet, especially for those on ART and TB, is offered by UBUMI, PRISCCA and CELIM. Some informants pointed out that education has been known to turn around life-enhancing attributes in individuals while religion is the one value that remains constant in a person's life. In quest to ensure rehabilitation is achieved, informants stated that PFF offers religious programmes, CDC, USAID DISCOVER- Health and CIDRZ offer support that is aimed at imparting health related knowledge while UNODC with CELIM offer educational and skills training material. This is what an informants had to say;

“... PFF, CDC, USAID DISCOVER- Health and CIDRZ offer support educational and religious support. These organisations sometimes co-fund activities...” (KI 07 Cooperating Partner 21-02-18).

To ensure health of inmates is well taken care of, the Zambia Correctional Service efforts are complemented by UNODC, VSO, USAID DISCOVER –Health, CELIM, MoH, CDC, UBUMI, IN BUT FREE and CIDRZ. While some informants indicated that increased funding to Zambia Correctional Service (ZCS) is advocated by CIDRZ and UNODC who co-sponsored two high level meetings where they brought parliamentarians together to solicit for increased funding to ZCS. UNODC provided DSA while CIDRZ paid fuel refund. They added that this activity resulted in an increase in funding to ZCS that also improved nutrition. In the same year ZPS, MOH, MCDMCH with support from CIDRZ embarked on an ambitious 3-year prisons health system strengthening programme. Below is what informants had to say;
“They increased funding to ZCS by using a simple technique of visual change of mind set that actually worked. PAC committee organized a meeting for parliamentarians with the support of UNODC, they came to chimbokaila to see the way inmates were leaving from there we benefitted such that members of parliament supported the increment in terms of funding to the ZCS because they saw that there was really suffering in prison” (KII 14 Cooperating Partner 24-11-17).

Delayed court hearing

Some informants stated that they applauded the government for building more prisons to reduce congestion that was notorious for spreading diseases. However, this was not a complete panacea to the problem. They added that the new prisons would be congested as well so long as other criminal justice system were not addressed, for example delayed cases. Therefore, they suggested a holistic approach to the problem.

“…how the police investigate their cases, if its shoddily done someone's case can languish in the judiciary for years and they end up in correctional facility even longer, so we need a holistic approach” (KI 16 Cooperating partner 22-12-17)

Lack of correctional training at Zambia Correctional Service Training School

It was revealed by informants that after the constitution was amended to change Zambia Prisons to Zambia Correctional Service, the curriculum at Zambia Correctional Service (ZCS) training school has remained punitive. They stressed how the process of implementation of the new constitution demands that they produce officers who will respect inmate’s right to health and ensure that the ZCS becomes a healthy environment to complete public health vision.

“…correctional Service Training school is regimental, training and what the service wants to be are so apart. The training is done in a military way and yet they want to go correctional way…” (KI 07 Cooperating Partner 21-02-18)

Inequality in public health care delivery

Training of officers on inmates’ access to health is part of the process of translation of legal provision on inmate's health. Incorporating Zambia Correction Service staff in healthcare enables them to appreciate inmates’ right to healthcare and eradicates the problem of unequal treatment of sick inmates compared to the patients in the general community. Informants identified inequality in treatment of sick inmates as a barrier to translation of legal provisions on inmate’s health. Informant stated that some correctional health facilities were found attending to community members first before inmates, and this was because
of the misconception that inmates are not entitled to healthcare, contrary to the civilized approach that gives inmates entitlement to access the same quality of health services as the general community. Informants suggested that officers need training so that they can understand the paradigm shift to corrections. They further pointed out that officers are one of the major facilitators of access to healthcare for inmates. An informants stated the following:

“…after training and sensitising the officers on Mandela Rules, staff realised that inmates’ access to health is equally important as their own access to health.” (KI 16 Cooperating partner 22-12-17)

**Accountability and reporting on inmates health**

Informants reported that the process of translation of legal provisions can only be fully complete if there is Monitoring and Evaluation (M&E). Some informants attributed lack of M&E in the translation of legal provision on inmate’s health to insufficient funding. They suggested systems to be in place to Monitor and Evaluate all the stages of translation, that is, from initiation of the legal provision through to implementation. They further reported inaccurate reporting by juniors in Zambia Correctional Service, for example, in cases when they report the number of inmates they have in the morning when they open the cells (unlock) and the number of inmates they have in the afternoon when they lock the cells (lockup), stating that the situation is normal. They revealed that detailed information on inmates’ health and nutrition is omitted. This is the report that is given to the Minister who also presents to Cabinet and consequently the president is made to believe that the situation in the correctional service is normal and good when it is actually not.

“…officers should state things as they are so that the Minister will have what to say not just telling the president all is well...” (KI 08 Cooperating Partners 02-03-18)

**Lack of domestication of international guidelines**

Informants felt that domestication was one of the most cardinal step in the process of implementation of international legal provisions. They reported that international guidelines cannot be one size fits all, and further stated that developed and developing countries have different priorities, depending on the economic performance, therefore, cannot be expected to have the same approach. For example, contrary to international provisions, there were mixed feelings among informants on a correctional health personnel completely shunning away from disciplinary sanctions on inmates and only concentrating on health provision. Some informants felt officers needed to perform any duty that befalls them, while others felt that officers responsible for inmate’s health were only supposed to concentrate solely on health. Below is what they had to say;

“…developing countries like Zambia with limited resources it’s better to let an officer multi task and as long as an inmate is working with inmates they cannot do away with security”. (KI 02 ZCS 24-11-17)
On the contrary, informants felt that because of security implications in dealing with inmates, disciplinary sanctions cannot be done away with. Therefore, correctional health workers perform both custodial and rehabilitation work

“...correctional health workers do both custodial and rehabilitation duties but that is so unethical, they don’t have to be involved in punishing prisoners…” (KI 16 Cooperating partner 22-12 17)

Therefore, informants recommended domestication of international guidelines.

**Discussion**

This paper analysed the legal provisions and policy framework that deal with health for inmates and how they are implemented. This was done by understanding the context in which the legal provisions on inmates were formulated and implemented, the actors involved and the process used in formulation and to ensure the existing legal provisions on inmates cascaded from formulation to the actual beneficiary[18]. Most of the findings from this study are consistent with findings from prison health studies done in Zambia [11, 18-20] as they all indicate that despite the existing legislation, policies and strategies on inmates health, translation has been a challenge.

Our study revealed that Zambia subscribes to international bodies that prescribe the minimum standards for an inmate's health [21]. Unfortunately, international legal documents have not been domesticated, this is in line with findings by Mukanu et al.,[22] who concluded that there was need for domestication of international guidelines and frameworks to match the disease burden, resources and capacities in the local context if policy measures are to be comprehensive, relevant and measurable[23]. Similar to findings by Shiffman J [24] who attributed policy success to interaction of actors and process, this study's existing gap in provision of inmates healthcare were attributed to, inter-alia, lack of stakeholders involvement in formulation of policy, delayed court hearings, lack of correctional training at ZCS Training School, inequality in public health care delivery and Accountability and Reporting on inmates health. The identified gaps make implementation difficult, therefore, they need to be addressed so as to ensure inmates’ smooth access to healthcare. Additionally, international provisions need to be domesticated to tailor them to the local needs.

This study supports other studies' by concluding that during formulation of any legal provision, it is vital to involve all necessary stakeholders because it determines success of implementation [25]. In particular, the study cited lack of involvement of inmates who are one of the key stakeholders in the formulation of legal provisions for inmates’ health, as one of the reasons for unmet healthcare needs among inmates in Zambia Correctional Service. This is in line with findings from other studies that emphasized how fruitful bottom-up approach was compared to top-down that usually leaves out key stakeholder in policy process [26, 27]. Furthermore, the study stated that it could be the reason Ministry of Health does not have ownership of the legal provisions in the Prisons Act. Therefore, this study shows that attention should be paid to the extent of key stakeholder participation or else efficiency and effectiveness in implementation is affected, this is supported by Walt and Gilson[17] who state that focus on the content of policy
neglecting the other proportions of process such as actors and context can make the difference between effective and ineffective policy choice and implementation [22, 28].

It was noted that even though Ministry of Health (MoH) was supposed to provide leadership and direction for inmates' health as provided in Prisons Act (ROZ, 2004), most of its staff were oblivious of such obligation. This contributed to implementation challenge and is akin findings by Canadian Journal of Public Health [29] that concluded that key stakeholders can be affected by policy decision or be in a position to affect policy. This was a lost opportunity that can be addressed.

Furthermore, the lack of involvement of beneficiaries of the policies during policy design and implementation meant that key stakeholders did not have a say and therefore were unable to participate fully and often felt betrayed by policy makers. Similar studies have reported the importance of stakeholder engagement in the formation process of legal provisions and disseminated of information, Mukanu et al.,[22] stated how stakeholder engagement made legal documents comprehensive while others showed how difficult ownership of legal provisions and implementation was due to lack of stakeholder participation [23, 30, 31].

Although we noted some effort to address infrastructure limitations by building new and bigger Correctional Facilities, these were isolated and not comprehensive as they did not guarantee better access to health services. Therefore, this study suggest, in line with Topp et al., [11], the need for a holistic approach that engages other stakeholders to develop a comprehensive package which addresses several but related barriers to provision of good health services in prisons.

It was revealed by informants that, in the process of trying to implement and align with international standards of prison care and translate the law accordingly, the constitution was amended to change Zambia Prisons to Zambia Correctional Service [19]. However, the change of name has not translated into improved services as intentioned. Some of the reasons that the study found were the curriculum at Zambia Correctional Service training school had not changed to training officers in evidence based corrections and how to respect inmate's rights that included right to health, more so, the Prisons Act gives authority to an officer without medical background to decide on inmates need for medical attention. This supports other similar studies and in particular Singh's study [32] that recognised the incompleteness in the transformation from prisons to corrections because of lack of coherence of paradigm, and the lack of a common understanding of the meaning of rehabilitation across the entire Correctional Service, this led to development of a concept documents called "Conceptualising Rehabilitation" to harmonise change of name with practice [32, 33].

Limitations

The study has several limitations; firstly, this was a qualitative case study and it is not designed to establish causal inference but to understand the process of Legislative Acts translation. Generalisation cannot be made from this study. Secondly, the researcher works for Zambia Correctional Service as well as some of the people who were interviewed, some were the researcher's seniors while others were
juniors, these could have exaggerated their response either positive or negative and the researcher could have influenced the response and report. To avoid preconception and bias, some participants were interviewed by the research assistant while others were interviewed by both the researcher and research assistant. To further counter preconception and bias, the researcher used a reflexive journal[34], the researchers perspective and assumption were noted in the journal during interviews and discussed with the assistant to ensure reliability. Furthermore, triangulation techniques was employed to improve trustworthiness of the findings. Thirdly, despite assurances of confidentiality, some responders were uncomfortable to say anything negative about Zambia Correctional Service probably due to the nature of their work which borders on security and classified information. Nonetheless others were happy to talk freely and we made efforts to re-assure those who expressed concerns of confidentiality.

Finally, our study was limited to supply side but future research should endeavour to include demand side as it was noted during the study that it is important to know how involved current or former inmates were in formulation of legal provisions that are related to them and how much they now about the existing ones in order to get a balanced picture.

Conclusion

In conclusion, in order to achieve a successful and well implemented legal provision, interaction of Process, Context, Actors and content (Policy Triangle) in policy making process is cardinal. The content, as noted by most of the studies done in Zambia on Prisoners legal provision on health, the major legal documents that contain health for inmates' have adequately addressed inmates' health. Nevertheless, inadequate knowledge of the content and limited resources for implementation negatively affected the extent to which these policies were translated. The study provided an insight on how the process of policy formulation was not very satisfactory as certain elements such as key stakeholder engagement was not satisfactory, for example Ministry of Health who were not engaged fully. It underlined how lack of leadership from the Ministry of health and limited resources were also labelled as major barriers to full implementation of the laws which provide for inmates’ health services in Zambia, this was partially attributed to lack of involvement in formulation of some vital legal documents for inmates health as alluded to earlier and in some instances it was Ministry of Health shirking their responsibility. On the other hand, there was political will to improve inmates’ access to healthcare. It is therefore cardinal to note that unless the challenges highlighted are addressed, inmates’ health will remain poor in Correctional Centres in Zambia.

The study contributes to information necessary to improve policy making process that should ensure that all the complexities of interaction of Process, Content, Actors and Context are well taken care of. This study has also opened up to more studies on Policy Triangle on demand side that might bring out a different perspective of healthcare challenges in Zambia Correctional Service.

Abbreviations
ZCS: Zambia Correctional Service;

MOH: Ministry of Health;

MHA: Ministry of Home Affairs;

ZPHSP: Zambia Prisons Health Strategic Plan;

7NDP: 7th National Development Plan

Declarations

Availability of data and materials The data from which these findings were drawn is available from the corresponding author on reasonable request. Acknowledgements This paper is part of the Master of Public Health dissertation requirement. Many thanks to Zambia Correctional Service, Ministry of Home Affairs, Ministry of Health and Cooperating Partners for granting us permission to carry out interviews. We would like to thank supervisors for the guidance and whose valuable input made this work possible. In addition, a thank you to all members of faculty and all the participants that consented to be interviewed. Finally, special thanks to our families for encouragement, understanding and unconditional support. Funding The authors declare that no funding was received for this research Authors Information Not applicable Affiliations Department of Health Policy, Systems and Management, School of Public Health, University of Zambia, Lusaka Zambia Elizabeth K. Muchinda, Chrispin Mweemba, Joseph M. Zulu & Wilbroad Mutale Zambia Correctional Service Chileshe Chisela Contributions The study design was as a result of all four authors’ contribution. EKM conducted the data collection and analysis. EKM and CM drafted the manuscript and all authors contributed towards revision of the manuscript. All authors read and approved the final manuscript. Corresponding Author Correspondence to Elizabeth K. Muchinda Ethics Declarations Ethics approval and consent to participate All methods were carried out in accordance with relevant guidelines and regulations. Informed consent was obtained from Legally Authorized Representatives as data on prisoners is involved in the study. Ethical clearance for the study was granted by the University of Zambia Biomedical Research and Ethics Committee, reference number 018-06-17. Prior to interviewing informants, official permission was sought from the organizations and informed consent was obtained from all the informants who participated in the study. Permission to audio record interviews was sought from participants and clear explanation why it was necessary was given. Identity confidentiality was assured and all the interviews were conducted in private (informant’s offices). The researcher informed the informants that there were no direct benefits to the researcher, however, it would benefit the Zambia Corrections Service (ZCS) by recommending necessary measures to be taken to translation of the law to finally benefit the inmates and enhance collaboration with stakeholders. All hard and soft copies of the data were kept securely. Consent for publication Not applicable. Competing interests The authors declare that they have no competing interests.

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