Evidence-based impact by clinical engineers on global patients outcomes

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Received: 12 February 2019 / Accepted: 14 June 2019 / Published online: 2 July 2019
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Abstract
The intersection of technological changes and societal evolution has transformed every aspect of human life. Technological advancements are transforming how healthcare knowledge is expanding and accelerating the outreach of critical medical services delivery (Jamal et al. in Health Information Management Journal 38(3):26–37, 2009). While this transformation facilitates new opportunities simultaneously it also introduces challenges (Jacobzone and Oxley, 2001). Appropriate Health Technology (HT) is vital to new and existing global health care programs. Therefore, qualified professionals who can safely guide the development, evaluation, installation, integration, performance assurance, and risk mitigation of HT must be in position to lead. Trained Clinical Engineers (CE) and Biomedical Engineers (BE) have been recognized by the World Health Organization (WHO) as the essential practitioners to providing this critically needed guidance. Over the past four years, a senior professional group participated in an international project that seeks evidence for the hypothesis - that the engagement of CE and BE in guiding HT - impacts positively on patient outcomes, while the alternative is that there is no difference. The group collected published data that was subjected to peer review screening; additional data qualification conditions are described in this paper. The project was initiated at the Global CE Summit during the first International Clinical Engineering and Health Technology Management Congress (ICEHTMC) in Hangzhou, China in October 2015 (Global Clinical Engineering Summit at the First International Clinical Engineering and Health Technology Management Congress, 2015). Following the adoption of a resolution to investigate CE contributions to the improvement of world health status, an international survey and literature survey were initiated. During the first two years of this project 150 case studies from 90 countries were identified covering the previous ten years. The results of this survey were presented to health leaders at the World Health Organization (WHO) World Health Assembly in 2016. Last year, 250 case studies were added including 35 more countries covering the 2016–2017 period. The combined project contains 400 qualified submissions from 125 countries. The conclusion was that engagement of CE and BME is critical for successful investment in HT and for achieving intended patient outcomes. This paper describes the project’s plan, the results of the literature review performed, and the evidence identified during the process.

Keywords Healthcare · Clinical engineering · Technology · Management · Safety · Efficacy · Outcomes · Innovation · Success stories · Patient · Life cycle · Access · Quality · System · Device · Global

1 Introduction
The intersection of technological changes and social evolution has transformed every aspect of human life [1]. This transformation is expansive and most obvious in the changes that has been occurring over the past fifty years in the provisioning of healthcare services [2]. The dependence of health, rehabilitation, and wellness programs on technology for the delivery of services has never been greater [3]. Therefore, it is essential that health technology (HT) be strategically guided and optimally managed [4]. Guidance can only be provided by educated and experienced professionals who can safely lead the
full life cycle of the technology, starting with innovation and progressing to development, regulatory compliance, evaluation, installation, training, integration, performance assurance, and risk mitigation. However, these professionals must be familiar with the relationship between contributions from HT and their impact on patient outcomes. The understanding of this relationship is a fundamental requirement for achieving optimal return on investment and improvement of outcomes. Such practitioners are critical members of the healthcare team and should be in position to facilitate technology-related plans.

Beyond the ongoing healthcare burdens of population growth, political and economic instability, disease management, disasters, refugees, accidents, terror attacks, and increasing dependence level on technology, our world of healthcare systems is facing enormous challenges to manage its resources in the twenty-first century. The flood of scientific and technological innovation is radically redefining the nature of healthcare in virtually every dimension, from vascular nano-engineered interventions and predictive diagnostic tests to image guided surgery and remote telehealth-based services at the national and global levels. However, most healthcare systems are not adequately staffed to safely and effectively manage these forces of change. Most systems are structured around vertically-expert professions (medical doctors, medical physicists, nurses, administrators), but lack the “horizontal expertise” that trained Biomedical and Clinical Engineers (BE&CE) provide. For example, the expertise in assessing and managing the integration and the performance of complex smart systems that have varying areas of service, durations of technological lifecycle [5], hardware and software platforms, and middleware in support of integrated medical and surgical services.

Disproving the myth - that there is a lack of evidence to qualify how much the dependency of HT is well-guided by CE expertise and best practice methodology – led to our examination of published literature and formal presentations of case studies in which CEs, BEs, and those in similar roles have participated. This allowed us to answer the question whether their participation contributed to improvement in overall healthcare outcomes. In the field of HT management and CE, the incentives to publish studies are lower than it should be, resulting in limited volume of resources to develop best practice measures. Despite these perceived limitations, our results were recently published [3]. In this paper, the focus is on the process used for the selection of data sources and the methodology to qualify their inclusion, described in the Methodology section of this paper.

On the other hand, over the past 50 years, concerns were expressed that there is a lack of knowledge by Government Agencies and key stakeholders, coupled with limited recognition for those contributions for the practitioners that guide the deployment, creation and safe deployment of health technology. Our data answers these concerns. If the knowledge and the expertise of the global CE community does have a critical role in optimal guidance of HT deployment, how can that expertise be best demonstrated. The collection of the case studies (that were later called success stories) from all over the world can facilitate the determination if there is competency unique to CEs around the world that leads the development and optimal management of these technology life cycles. Having this knowledge can help to reach better understanding of the required strategy to achieve desired patient outcomes when technology is used in care and rehabilitation management.

The Ebola virus disease crisis [6] has demonstrated that multidisciplinary team expertise and collaboration are keys to success. Low resources countries in particular face a challenge of improving their health services because, in addition to the above stated challenges, they also have scarce availability of professional expertise trained to address technology-related issues [7]. Varied availability and state of infrastructure and human resources place higher demand on adequate management of HT innovation and deployment. The effective health workforce of the twenty-first century consists of more individual practitioners caring for complex health-issues and thus charged with deploying the most optimal benefits from medical technology, such as proper selection, effectiveness, timely access, and affordable. In academia, government, and industry, teams of BE&CE translate design innovations and integrate knowledge of science, engineering, standards and regulations with clinical strategy to create new tools that save and improve lives while building more quality into patient outcomes. In hospitals, BE&CE practitioners ensure that proper acquisition, installation, integration and operation of devices and systems are safe and efficient. With the increasing role of technology in the delivery health care services, professional competency of the entire span of the technology lifecycle — across systems and sectors — is critical to achieving the full benefits and best outcomes clinically, economically, and operationally.

2 Methods
Following the resolution adopted at the first International Clinical Engineering and Health Technology Management Congress [8] that took place in Hangzhou, China, in October 2015, senior members from the CE profession from around the world who participated in the Global CE Summit [9] initiated the international project seeking evidence to the hypothesis that the engagement of CE and BE in guiding HT deployment positively impacts patient outcomes while the null hypothesis was that there is no difference. The group identified the volume of published data that and developed criteria for inclusion pertinent and
qualified publications. The rules are shown in Fig. 1 below. Several conditions were placed on the total volume of publications and formal presentations that were found. Only sources that responded positive to the challenge of the criteria were included in the final examination. To begin with, the source must be subjected to peer-review screening. Secondly, the source must include care-related outcomes in the body of the manuscript, thirdly the source had to be published in IFMBE [10] sponsored publication or event (meeting) proceedings, fourthly, the source must describe how CE or BME practices led to the second criterion of outcomes, and the fifth criterion limit the source inclusion to specific window of time. This window was defined as 2005–2015 for the first phase of this examination, and 2016–2017 for the second phase.

During the first two years of the project 150 case studies from 90 countries were identified and satisfied the criteria described in Fig. 1. Searching through the time span over a period of previous ten years (2005–2015). The results of the initial review were presented to health leaders from member countries at the WHO World Health Assembly in 2016. The interest generated in the project helped to sustain its work and as a result of the continuation of data analysis the team identified and qualified additional 250 case studies from a total of 125 countries covering the period of the 2016–2017. The combined project’s two stages examine and qualified over 400 qualified submissions from 125 countries.

Next, we looked at the methodology of putting together peer recognized clinical engineering experts from around the world, all members of the IFMBE clinical engineering
division and issued a call for collections of papers from around the world, that will demonstrate what is the involvement and what is the contribution of individual programs from around the world in the CE arena. Within 6 months, in 2016, we were able to collect a vast volume of evidence that was qualified and filter into 150 specific studies from 90 countries. The literature sources and the results of the examination are presented, grouped into six categories of outcomes impact.

The resulting qualified volume of sources were categorized into groups. The six groups were created to facilitate decision if sufficient evidence has been accumulated to support conclusion of outcomes. While the six categories were reviewed independently the significant overall commonality is that they all address different aspects of HT technology’s impact on outcomes. Data collected that met the inclusion criteria was grouped into six categories as follows:

### 2.1 Innovation

Through provision of new HT solutions, adaptation of existing, or a combination to address several issues.

### 2.2 Access

Ease in reaching HT-related health services or facilities in terms of location, time, and ease of approach.

### 2.3 Health systems

Positive impact from more efficient and effective deployment of HT at national or policy level.

### 2.4 Safety & Quality

HT’s positive impact on health services safety or quality outcomes, or through HT human resource development.

### 2.5 Healthcare technology management (HTM)

Establishing or improving HTM methodology resulting in improved population health or wellness.

### 2.6 e-Technology

Improvements achieved due to deployment of Internet-based HT tools. Following phases of the technology life cycle the analysis of the data began with the group that starts the cycle - with the innovation phase. Innovation and the provision of new solutions to existing problems. The next group, reasonable progression to health services. Where the question to address was the possible existence of evidence to demonstrate that the access to health care services has increased because of technology management programs. Or, did the HT management program established methodologies that improve the overall finance and/or wellness of the population. After that, review of data was conducted with regard to overall impact on National or regional systems or multi-hospital health systems. Safety and Quality services that dependent on complex technological systems is critical for outcomes and therefore identified with its own group of data Technology management group was the next category to be reviewed where CE/BME contributions to organized, integrate, manage, and improve safe and efficient sustainable HT. Finally, in a way of looking forward the future, the group of e-Technology where telemedicine, image guided interventions, Informatics and disaster response operation were grouped together. Making assumption that with the introduction of complex technological systems improvements in patient care safety and the quality of services receive were evident.

With review of data in these six categories this study was able to cover major activities that are technology-dependent in health. Successful source (or submission) was defined as satisfying objective measures developed by the investigators: timeliness, cost saving, deployment or adoption by care providers, impact on services, and overall projection for success. Each success metric was evaluated using a 3-point scale against a statement representing the success construct (1 = strongly disagree; 3 = strongly agree). Timeliness refers to whether the project/submission was implemented in timely manner. This was measure by the statement “The submission will impact outcomes on present time.”

The cost measure was evaluated on whether the submission’s overall costs were within budget constraints and reasonable for the conditions in the region. This was assessed by the statement, “The submission cost objectives can be met in the region.” The final two metrics were combined into the statements “The submission will be deployed by its intended users” and “The submission will have a positive impact on those who will adopt it.” Finally, overall submission success was assessed with the statement “All things considered, the submission will be a success.” Success was determined when the source received overall rating of 2 or above.

### 3 Results

Sources for data collection included the following: IFMBE/ Clinical Engineering Division (CED) 2016 Health Technologies Resources [11] document provided to the World Health Assembly, WHO in May 2016, the 2nd and 3rd Global Forums on Medical Devices [12] organized by the World Health Organization IFMBE/ CED’s China and Brazil ICEHTMC [12] October 2015 and September 2017 respectively, others [13] IFMBE journals proceedings and published sources from the period 2016–2017. The results
containing criteria inclusive and qualified data were tabulated and categorized into six categories that are described in tables below. The tables provide detailed information about the category of the submission, the region submitted it, the submission title and authors identification. Each of submission is accompanied by hot link facilitating further data and evidence details that the reader is welcome to pursue. The data in these tables with the accompanied links demonstrates that evidence exists for benefit registered in each of the six categories from every region around the world. Overall this review identified evidence from 400 case studies received from 125 countries where management of medical devices (as main component of health technologies) made a positive difference over the past twelve years. The results of first phase of the literature survey were incorporated into a document that in May of 2016 was successfully presented to the world Health Assembly consisting of member country delegations of Ministry of Health from around the world to WHO in Geneva Switzerland [14].

Data collection and analysis was conducted over three years period employing the same selection factors as shown in Fig. 1. The analysis shows that volume of evidence exists in the literature to demonstrate the important and critical contributions of CE and BME to the initiation of new and improvement of present care outcomes. These contributions are evident on every continent and every day of the year. Not just randomly but continuously 24x7x365 days. After the completion of the two phases of this literature survey 400 publications from 125 countries document evidence and showing the success of Clinical engineering competency serving on the healthcare delivery team (Tables 1, 2, 3, 4, 5 and 6).

The case studies are actually HT Success Stories demonstrating, in a limited resource environment, that it is desirable to include professional HT expertise, such as clinical engineers, in national decision-making in order to maximize health systems' services. Case studies from the links on the following pages demonstrate these benefits:

- **Access**: The Ministry of Health HT Unit-led project in Albania that doubled access to critical diagnostic services, such as computed tomography scanners, magnetic resonance and angiography imaging, while reducing equipment downtime to zero, and significantly reducing cost.
- **Health Systems**: Improved coordination between multiple stakeholders in the National Laboratory and its satellites in Colombia, led by the Ministry of Health and clinical engineers who partner with experts from academia and industry.
- **Quality & Safety**: A clinical engineer-led 122-hospital program in the Shanghai region that cooperates with officials, industry, and academic entities, resulting in improved device user satisfaction, tracking of emerging technologies, and closer partnerships with industry.
- **Table 1 Innovation**
- **Table 2 Access**
- **Table 3 Management**
- **Table 4 Health Systems**
- **Table 5 e-Technology**
- **Table 6 Quality & Safety**

In all of the above mentioned topics, data collection, review and validation continued throughout the project period as access to IFMBE sponsored events and related publications was secured in phases. During 2017 and 2018 we added more evidence that was qualified by our criteria. 250 additional stories from additional of 35 countries, were now increasing the overall count to 400 publications from 125 countries. All with evidence, showing the success from CE involvement in the relationship to improving patient outcomes, and the derived benefits from HT creation, management, and deployment. Involvement that is documented through services provided over 365 days a year, 24 h a day, 7 days a week. To be included in the project evidence database, shown in the tables above, each entry must comply with conditions for inclusion and with performance parameters described earlier of timeliness, cost-saving, extent of deployment or adoption by care providers, impact on overall services and estimated projection for the entry success. The timeliness parameter complied if an impact has been described in the entry as immediate as in present tense. Other parameters were similarly considered similarly.

All entries included can be viewed through the on-line links provided in the tables. The hot links to all the resources the task force reviewed and qualified were validated. The tables are color coded to facilitate ease readers interest of seeking additional details for a specific technology category.

Examples of entries from the table above describe details as follow:

In the **innovation** category, for example, Anne-Louise Smith from Adelaide, Australia, with a team of clinicians identified a need for solution to specific clinical problem related to retrieval to transfusion of fluids of patients who maybe in a shock. No device was able to meet the need of fulfilling the task without external power source. The entry - BME development of non-electric portable blood/fluid warmer for roadside trauma, describe the critical contribution of CE to create solution, test it, identify and resolve usability barriers and bring it to commercialization. Transferring of patients in rural areas is now safer and having better patient outcomes. The engineering expertise and the collaboration with physicians were key factors for the success evident in this entry.

In the **Health Systems** category: Bilal Beceren, from Turkey, affiliated with Ministry of Health (MoH) of Turkey practices at the National HT management program, involved 800 public hospitals. Prior to 2013 there was no MoH based program and knowledge of the medical technology assets deployed. They embarked on national project in 2015 that built
| Focus Area | Innovation: Title, authors, with active links |
|------------|-----------------------------------------------|
| Afghanistan, Iraq, Libya, Occupied Palestinian Territory, Somalia, Sudan, Syria, and Yemen | Medical Devices for Emergency Kits (NCD Kit), Laura Alejandra Velez, Slim Slama |
| Australia | Phototherapy to Reduce Exchange Transfusions, Luciano Moccia, Gaston Arnolda, Daniele Smith, Mark McEwen |
| Australia | FREO2 oxygen solutions: The Low-Pressure Oxygen Storage system and FREO2 Siphon, Anne-Louise Smith, Mark McEwen |
| Bangladesh | Health Technology enhancing rural Primary Care and eHealth, Ahmed Raihan Abir |
| Brazil | A multiband reflectance photometric device for reveal gestational age at birth, Rodney Ivo Carvalho |
| Brazil | Prematurity detection by light, Zilma Reis, Rodney Nascimento Guimarães, Gabriela Luíza |
| Brazil | Actions travelling ECG and the low-pressure oxygen storage system and FREO2 Siphon, Kleber Teixeira de Souza et al. |
| Brazil | Flow Analyzer for Blood Pump, L.R. Rodrigo, A.M. Marcelo and S. Anderson |
| Brazil | Principal Component Analysis usage in Biomedical Engineering to aid in diagnosing gastric varices, E.F. Esmâniho |
| Brazil | Digital Storage and System Management for Video surgery Records in a Network Platform, Benedito Fernandes De Lima et al. |
| Brazil | Early stage strategic effectiveness evaluation of high flow nasal therapy (OPTIFLOW®), Graziela de Araujo Costa et al. |
| Brazil | Location of electromedical equipment in closed environment using wi-fi technology, William Knob de Souza |
| Brazil | Remote Equipment Monitoring System, A. Ricardo Maranhão |
| Canada | Province Respiratory Outreach Program in the Province of British Columbia (BC), Anthony Chan, Esther Khor |
| Chile | Clinical Simulations using actors as a patients part of a strategic plan to reduce risks, J. D. Otávio, A. F. Zuluaga, A. M. Hernández |
| China | A novel automatic method of renal segmentation in GRF estimation, Xi Lei |
| Colombia | Modeling and simulation of ciprofloxacin pharmacokinetics: Electric circuits approach, C. A. Sarmiento, A. M. Hernández, L. Y. Serna |
| Colombia | Autoregressive models of electrocardiographic signal contaminated with motion artifacts, A. Castaño, A. M. Hernández |
| Colombia | Parametric modeling of kinematic-polycentric mechanical knee, A. M. Cárdenas, J. Uribe, A. M. Hernández |
| Colombia | Motion artifacts recognition in electrocardiographic signals through artificial neural networks, A. Castaño, A. M. Hernández |
| Colombia | Learning tool for mechanical ventilation during spontaneous breathing test on patients, M. B. Salazar Sánchez et al. |
| Colombia | Optimization of spectral analysis of electrophysiological recordings of the subthalamic, S. E. Valderrama-Hincapié et al. |
| Colombia | Three dimensional reconstruction and airflow simulation in a realistic model of the human respiratory system, K. Aristizábal |
| Colombia | Permanent magnets to enable highly-targeted drug delivery applications: A computational study, M. Mercado-M et al. |
| Colombia | Brain functional connectivity in Parkinsons disease – EEG resting analysis, J. Carmona, J. Suarez, J. Ochoa |
| Colombia | Business Opportunities in HT Projects, Mario Castañeda |
| Croatia | Supporting Diabetic Patients with a Remote Patient Monitoring Systems, S. Zulj et al. |
| Denmark, Norway | Impedance-based monitoring for tissue engineering applications, C. Canali et al. |
| Ethiopia | Producing Oxygen Concentrators for Low Resource Settings, Mekdes Seyoum |
| Global | Development of an Innovative regulated Affordable Uterine Balloon Tamponade for the Global Health Care, Kristen Gandrup-Marino, UNICEF Global |
| Global | How we drive innovation within medical devices, Kristoffer Gandrup-Marino, UNICEF Global |
| Global | A new handheld cordless thermal coagulator, W. Prendiville, S. Rengaswamy, B. Partha, P. Groesbeck, Wallace Dean, Pickett Tim, Riddle Mike, Juan Felix |
| Global | Safer medication administration for labor/delivery, Beth Kolkо, Bradley Younggren |
| Global | Enabling and scaling early detection of breast cancer in low-income countries, Mihr Shah, et al. |
| Global | Ultra-low-cost endoscopy for gastrointestinal cancer screening in low-income coun, et al |
| Global | Unsupervised electronic stethoscope for childhood pneumonia diagnostic, Mohamed-Amin |
| Global | Field testing a neonatal phototherapy device: a novel approach, Donna Brezinski, et al. |
| Global | Test for management of preeclampsia, Wendy Davis, et al. |
| Global | Device to save postpartum-hemorrhaging women in advanced shock, M Guha, et al. |
| Global | Validity of a device for jaundice screening, Anne Cc Lee, et al. |
| Global | CE-IT Innovation: How to Make Health Care Right, Mario Castañeda, Tom Judd |
information about medical assets purchasing, commissioning and facilitated better performance support. CE training was initiated, and maintenance support has increased. The outcomes show that medical technology has been acquired under better terms, more efficiently maintained, the uptime of 95% for covered inventory now was reachable facilitating better patient care. Annual audits conducted since show that from unknown level prior to 2013 the program in 2015 reached coverage of 88% of the inventory in the country. National health technology management system for public hospitals in Turkey improve the performance and cost efficiency of the technology that patient management is dependent upon.

In the Access category: Ledina Picari from the MoH in Albania, a clinical engineer by training identified concern about the access to diagnostic services. Diagnostic imaging technology was not properly maintained and equipment up time did not meet patients’ need. In 2014 a collaborative national project was initiated to examine the state of equipment management and identify opportunities for increasing access to diagnostic services, to increase clinical availability of diagnostic technology at the local level, and to increase efficient and effective use of public funds. The evidence provided shows that in 2015 the volume of CT examinations more than doubled from 3157 to 6602 exams while the equipment downtime was reduced from almost four months a year down to near 0 days. This is important achievement that in addition delivered the benefit of reducing the maintenance costs from about 10 to 12% before the project was initiated down to 8% of the purchase price per annum afterwards. Diagnostic technology availability significantly improves patient’s outcome.

A second example in the Access to health services category that bridges to e-Technology and specifically a Telemedicine program was initiated with CE guidance (Yadin David) in Houston, Texas. The project aimed at connecting rural community in Central America Village

### Table 1 (continued)

| Focus Area          | Innovation: Title, authors, with active links                                                                 |
|---------------------|-------------------------------------------------------------------------------------------------------------|
| Global              | WHO Priority Medical Devices, Adriana Velazquez Berumen; Gabriela Jimenez Moyao, Anto                          |
| Global              | Appropriate digital X-ray system with eHealth services, Romain Sahli                                        |
| Global              | Role of biomedical engineer in assessing medical devices, Leandro Pecchia                                   |
| Global              | Challenges in TB Diagnostics, Christopher Gilpin                                                            |
| Global              | The Digital Health Atlas for Inventories and Routine Registration of Digital Health In                        |
| Global              | Global Cooperation on Assistive Technology: WHO Priority Assistive Products List,                            |
| Global              | Essential Resources for (Emergencies and) emergency care, Teri Reynolds & Ian Norton                         |
| Global              | The role of biomedical engineers, James Goh                                                                |
| Global              | Innovative appropriate technologies for low resource settings, Adriana Velazquez                             |
| Global              | Access to medical devices for Universal Health Coverage and SDGs,                                           |
| Global              | 2014: WHO medical device list for Ebola care, Adriana Velazquez                                             |
| Global              | WHO Technical Specifications for Oxygen Concentrators, 2015, Adriana Velazquez                               |
| Global              | Quick S2 test reveals if you caught a superbug in hospital, Hakho Lee, BME MGH, Boston                       |
| India               | Hypothermia alert device: saving newborn lives, Ratul Narain; Gini Morgan                                   |
| India               | Novel Technology Policy: Integrating Service Delivery to Industry Promotion, Jitendar                         |
| India               | Preventing apneas of prematurity, Ratul Narain; Gini Morgan                                                 |
| India               | MoH “Andhra Med Tech Zone” administering new medical devices manufacturing park,                            |
| Italy               | MoH Innovations project, WHO 2GFMD, Jitendar Sharma, 2013                                                  |
| Italy               | Current and Future Trends in the HTA of Medical Devices, Oriana Ciani al et. [27]                           |
| Italy               | HTA of a Large Tablet System in Digital Pathology, Daniele Giancianti et al [28]                            |
| Italy               | Rapid Clinical Evaluation of Robotic Surgery, Stefano Gidano & Luca Radice, 2016                           |
| Macedonia, Haiti, China | Biomechanics of Long-Distance Cycling of a Transistibial Anvecute, Azam Hamid                              |
| Malaysia            | Semi Active Hand Orthosis, R. Itzel Flores-Luna, Ruben Valenzuela-Montes, David De-Jesus-                        |
| Mexico              | Heavy-Metals Point of Care Detection HT to improve care, Herb Voigt, Fred Hosea                              |
| Peru                | Oxygen generators type PSA: solution for the supply of oxygen in Senegal, Awa Ndiaye                        |
| Senegal             | Innovative Diagnostics for Infectious Diseases, Catharina Boehme                                             |
| South Africa        | Medical device innovation–Local production of medical devices in Africa: characterizing                        |
| Tanzania            | Maternal Child Health medical devices: potential impact of disruptive technology in Mbuyita, Mbaruku, et al., |
| Uganda, India       | Cross Border Learning: Catalyzing Medical Technology Innovation with LMICs, Alexis                            |
| UK                  | Automating the diagnosis of Childhood Pneumonia, Elina Naydenova, Climent Casals                              |
| UNICEF              | Medical Devices for Maternal, Neonatal and Child Care, Paul LaBarre                                          |
| Uruguay             | Clinical Engineering driving new public hospital design & construction, Franco Simini, 2016                |
| WHO                 | WHO HT Innovations for Low Resource Countries, Adriana Velazquez                                           |
of Zacapa, Guatemala, on the edge of the rainforest, with the large medical center in Houston. Without such access to the subspecialty of pediatric dermatologists, the effect of tropical diseases on children there was not attended to. However, with the telemedicine-based technology and medical knowledge a project was facilitated offering proper diagnostic and guidance of local care providers on how to manage these patients. The smile on the children’s face afterwards told the whole story.

In the **Safety and Quality category**, Li Bin, a CE from Shanghai, China, identified the need for having better technology quality control as there was not clear measure in the management of the technology in large network of care providers before 2005. Network of care providers facilities in community of 23 million population, 122 hospitals above grade two, and about 1000 CE & BME in the region. As result of this project in 2016 they changed the conditions from lack of quality standards in purchasing and servicing of diagnostic technology they implemented enhanced management program with collaboration of industry. Data sharing and benchmarking information led to better cooperation between the parties, improve service personnel training, the initiation of annual quality improvement reporting and to sustain readiness of technology to serve clinical objectives. They now know that there are 26 billion yuan of medical equipment assets, this is about 4 billion dollars USD that due to CE management.

### Table 2

| Focus Area | Access: Title, authors, with active links |
|------------|------------------------------------------|
| Africa     | Medical Devices Situation in the Africa Region, Stanislav Kniazkov |
| Albania    | HTM improves high technology diagnostics access, Ledina Picari |
| Argentina  | HT improving Provincial Access, 2015, German Giles |
| Australia & Canada | Using Telehealth to improve Diabetes care, E. Sloane, N. Wickramasinghe, S. Goldberg |
| Brazil     | Evaluation of production capacity, the healthcare coverage and the access of computer- , Diana Lima et al |
| Brazil     | Distribution of mammographs by macro-region of Brazil, Ana Claudia Patrocínio |
| Brazil     | The Role of Clinical Engineers for the Management of Healthcare Technologies in a, Eduardo Jorge |
| China      | Survey of Prolonged Mechanical Ventilation in Intensive Care Units in Mainland China, Li J et al. [29] |
| Cuba       | A Telemedicine System to follow-up the Evolution of Chronic Diseases in the Commu |
| Denmark    | The mobile laboratory: bringing high-quality testing, to the patient, Susanne Andresen |
| Global     | Market Dynamics: Supporting Country Decision- Making on Medical Devices, Ray |
| Global     | Equipment Planning, Safety and Maintenance: Planning of Medical Imaging Services in |
| Global     | Surgery: indispensable interventions are not readily available, Walt Johnson |
| Global     | International Atomic Energy Agency: Roadmap to Cancer-Free World, Rajiv R Prasad |
| Global     | The importance of laboratory and pathology for a good diagnosis and treatment, need |
| Global     | The Rise of Telehealth, Yadin David et al |
| India      | Prioritisation of medical devices and diagnostics in India, Yogita Kumar, Gupta Madhur, |
| India      | Ministry of Health (MoH) Mobile Medical Units, Jitendar Sharma |
| India      | MoH Free Diagnostics Service Initiative, Jitendar Sharma |
| India      | MoH National Dialysis Program, Jitendar Sharma |
| India      | Telemedicine Reducing Blindness in South India, Niranjan Khambete |
| Kenya      | Improving Universal Health Coverage Kenya PPP example, Gisela Abamm, Farid Fezoua |
| Mexico     | CENETEC - National inventory of high-tech medical equipment as HTM tool for strategy |
| Mozambique, Tanzania, Malawi, Togo, DR Congo | Global Healthcare Telemedicine, Michelangelo Bartolo |
| Paraguay   | Innovative tele-diagnosis technology for universal coverage in remote locations without |
| Romania    | Telemonitoring Systems and Technologies for Independent Life of Elderly, S. B. Sebesi [30] |
| Slovakia   | Telemedicine and mHealth System for Complex Management in T1DM and T2DM Pa-, Fedor Lehoeki, Tomas Bacigal [31] |
| Sudan, Egypt, Lebanon, Somalia, Afghanistan and Iraq | Strengthening Health Technologies & Medical Devices Management in EMRO, Adham |
| Syria      | Hemodialysis in Syria: a BME Approach, Lana Almohamad |
| WHO        | WHO Cancer Care Initiative 2015-2016, Adriana Velazquez et al |
| Focus Area                          | Management: Title, authors, with active links                                                                                                                                                                                                 |
|-----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Benin, Burkina Faso, Burundi,      | THET NGO & South Africa enhancing 15 African HTM societies, Anna Worm & Mladen Poluta                                                                                                                                                           |
| Cameroon, DRC, Ethiopia, the Gambia, Ghana, Ivory Coast, Kenya, Nigeria, South Africa, Tanzania, Uganda, Zambia | In-house Endoscopy support, 2016, Anne-Louise Smith                                                                                                                                                                                                                                                   |
| Bangladesh                        | Clinical Engineering Approach to Improve Healthcare Technology Management for En-                                                                                                                                                                     |
| Benin                             | Evaluation of medical devices in Benin, Charles Pascal Sorohaye, Adjaratou Seidou Maliki, Benin                                                                                                                                                                                                        |
| Benin                             | Maintenance management of medical devices in Benin: The case of Papané Hospital, Bhutan                                                                                                                                                       |
| Bhutan                            | Bhutan Health Technology Management (HTM) and HTA 2015, Tashi Penjore                                                                                                                                                                       |
| Bosnia & Herzegovina              | Testing of dialysis machines in healthcare institutions in Bosnia and Herzegovina, Lejla Garbata [32]                                                                                                                                                                                                  |
| Botswana                          | Using HTM to improve care delivery, Bonnie Tholomelang                                                                                                                                                                                                                                                  |
| Brazil                            | Impact of clinical engineering in primary healthcare, Priscila Avelar, Renato Garcia, CarlosBrazil                                                                                                                                                                                                    |
| Brazil                            | Logistics of medical devices for indigenous health care attending in remote sites at Bra-                                                                                                                                                                                                              |
| Brazil                            | GETS System on CE-HTM, Jose Bassani                                                                                                                                                                                                                                                                    |
| Brazil                            | Medical device manuals analysis using heuristic evaluation, J.C. Camerio et al                                                                                                                                                                 |
| Brazil                            | Proposed Calibration of Apheresis Equipment, A.S. Anderson et al                                                                                                                                                                                |
| Brazil                            | Maternal Fetal Simulator, L.R. Rodrigo et al                                                                                                                                                                                                                                                            |
| Brazil                            | Evaluation of Sphygmomanometers: comparison between manual and digital measure-                                                                                                                                                                |
| Brazil                            | Hospital Maintenance Management, A.S. Forte, J.E.Neto                                                                                                                                                                                                                                                     |
| Brazil                            | Study involving X-Ray Tube Life spam in Computed Tomography Equipment, Petrick                                                                                                                                                                |
| Brazil                            | HTA Applied to HTM through Clinical Engineering, Santos F. A. [33]                                                                                                                                                                           |
| Burkina Faso                      | The problem of acquisition and maintenance of biomedical equipment in Burkina Faso, Chile                                                                                                                                                                                                              |
| Chile                             | Activities of Clinical Engineering in the University of Valparaiso, Guillermo Avendano                                                                                                                                                         |
| Chile                             | The Chilean Navy Hospitals 15 years of CE, Francisco Acevedo                                                                                                                                                                                  |
| China                             | Preventive Maintenance of Fetal Monitors, LE He-qing                                                                                                                                                                                                                                                     |
| China                             | The Survey of 3 Departments in Guangdong Province Under New Regulations, Yang Shaozhou                                                                                                                                                         |
| China                             | Impact of national CE Certification on Health Technology, Zhou Dan                                                                                                                                                                           |
| Colombia                          | CE and impact on financial management of the hospital, Paula Berrio                                                                                                                                                                           |
| Colombia                          | Estimation of the optimal maintenance frequency of medical devices: A Monte Carlo [34]                                                                                                                                                     |
| Colombia                          | Teaching maintenance of medical devices in simulation centers: a pilot study, Quiroga Torres D. A. [35]                                                                                                                                       |
| Costa Rica                        | Clinical Engineering - Health Technology Management (HTM) key areas of challenge                                                                                                                                                             |
| Costa Rica                        | HTM in Costa Rica, G Murillo, M. Ingeana                                                                                                                                                                                                      |
| Cuba                              | Cuba Health Technology Management, Jorge Castro Medina                                                                                                                                                                                        |
| Dominica                          | Health Technology Management in Dominica, R. Williams                                                                                                                                                                                          |
| Ecuador                           | Development of Biomedical Engineering in the Honorable Junta de Beneficencia of                                                                                                                                                               |
| El Salvador                       | Health Technology Management in El Salvador, Juarez S.                                                                                                                                                                                         |
| Ethiopia                          | Managing Successful Medical Device Warranty Period Maintenance, Demeru Yeshitla                                                                                                                                                               |
| Ethiopia                          | Strengthening Utility and Maintenance of Medical Devices, Demeru Yeshitla Desta, Sharon                                                                                                                                                        |
| Ghana                             | CMBES HTM Donations Study, 2015, Bradley, Yoon, Zahedi, Adusei-poku, Bill Gentles                                                                                                                                                              |
| Global                            | Medical device ownership models and maintenance contracting approaches, Lisa Smith, Global                                                                                                                                                   |
| Global                            | The Missing Link: The Role of BMETs Throughout the HTM Lifecycle, Anna Worm, THET;                                                                                                                                                            |
| Global                            | Global HTM Update 2011, Binseng Wang et al                                                                                                                                                                                                      |
| Global                            | Global HTM Update 2015, T. Judd, S. Calil, A. Hernandez, B. Gentles                                                                                                                                                                           |
| Global                            | IFMBE CED Development of e-Courses for HTM training 2015-2016, Ernesto Iadanza [36]                                                                                                                                                    |
improved outcomes for both financial investment in technology and clinical services to patients.

The e-technology category has another example of how BE & CE contributed to better outcomes, specifically during the devastating earthquake in Port-au-Prince, Haiti. In that occasion, article of New England Journal of medicine, March 2010, describes how 109 support staff, including CE, arrived at Haiti and within two days after the earthquake, established a field hospital that was able to treat 1100 patients, performed 320 surgeries, and delivered 16 babies. The first baby born there was named by his mother ‘Israel’ after the group origin that came to establish the field Hospital there.

Finally, in the HT Management category, in Brazilian rainforest, we found another evidence for how CE expertise has helped to achieve better patient outcomes and improving care. Ryan Pinto Ferreira from University of Campinas,
| Focus Area                          | Health Systems: Title, authors, with active links |
|------------------------------------|--------------------------------------------------|
| Africa                             | The potential power of sub-Saharan Africa professional associations for biomedical/clinical engineering professionals [40] |
| Africa - 18 countries              | The (improved) status of medical equipment in sub-Sahara Africa HTM: A. Worm, L. A. MoH Health Technology (HT) Unit device legislation, Ledina Picari, 2016 |
| Albania                            | Regulation, standards and market surveillance of medical devices and systems in Albania [41] |
| Argentina                          | Status of Biomedical Engineering education in the Asia Pacific, KP Lin et al [41] |
| Bangladesh                         | Biomedical and clinical engineering development, Md Ashrafuzzaman et al |
| Bangladesh                         | Necessity of Clinical Engineering to Regulate the Medical Devices in Middle Income |
| Bosnia and Herzegovina             | Medical devices in legal metrology framework, Lejla Gurbeta, Almir Badnjeviffi |
| Brazil                             | Analysis of the Curriculum of Postgraduate Courses in Clinical Engineering in Brazil, An- |
| Cameroon                           | Application of multiparameter method as an assistance to the evaluation of the need |
| Cameroon                           | Assistant Multi-Parametric Method to the Selection in the Process of Incorporation of |
| Cameroon                           | Improvement in the use of medical devices and capitalization of investments in the HT |
| Canada                             | Clinical Engineering/HTM in Canada, Mario Ramirez |
| Chile                              | University of Valpariso Health Technology leadership, Cristian Diaz |
| China                              | Clinical Engineering in China, Bao Jiali, Zhu Chaoyang |
| China                              | HTM as key health planning discipline, Guanxin Gao |
| Colombia                           | Integrated model of universities to promote clinical engineering, Nelson Escobar, Javier |
| Colombia                           | Interuniversity model of cooperation for the development of Clinical Engineering in Co- |
| Colombia                           | Methodology Design for Biomedical Technology Replacement Planning, D. M. |
| Colombia                           | Regional Nodes of Colombian Clinical Engineers, Andrea Garcia Ibarra |
| Colombia                           | Identifying the needs in the integration of disciplines in the hospital infrastructure man [44] |
| Colombia                           | HT Regulation, Policy, Management, 2015, Andrea Garcia Ibarra, Rojas Morales |
| Colombia                           | Clinical Engineering for non-engineers: acquisition of medical equipment, 2011, Tatiana |
| Cuba                               | Trading barriers in the medical devices industry. Are these barriers hindering the development of this sector in Cuba? [45] |
| Czech Republic                     | Hospital Based HTA - Implementation for the Czech Republic, Ivana Kubátová, Veronika |
| Ethiopia                           | Using HT Policy and HTM to improve care delivery, Mulugueta Mideksa, 2015 |
| EU (28 Member States), EFTA/EEA: Norway, Liechtenstein, Iceland; Turkey; Switzerland | The Regulation of medical devices in the European Union, Carlo Pettinelli |
| Ghana                              | Clinical Engineering in Ghana, Nicholas Adjabu |
| Ghana, Canada                      | CMBES Donations Project, 2015, Nicolas Adjabu, John Zienna, Bill Gentles |
| Global                             | IFMBE/CED and Global CE-HTM Evidence Based Results, Yadin David, Ernesto Iadanza |
| Global                             | IFMBE/CED Role in Global BME/CE recognition, James Goh, Ernesto Iadanza |
| Global                             | Global CE-HTM Success Stories, Yadin David, Tom Judd |
| Global                             | Technical characterization of appropriate medical equipment, Maurice Page, Matthieu |
| Global                             | MSF medical equipment framework, Gabriela Jimenez Moyao, Oscar Rodriguez, Tom |
| Global                             | Lauwaert, Assessments of medical devices in low-income settings, L. Pecchia, N. Pallikarakis |
| Global                             | The AHWP Playbook for Implementation of a Health Technology Regulatory Frame- |
| Global                             | Global Atlas of Medical Devices, Adriana Velazquez |
| Global                             | Medical Devices for universal health coverage and sustainable development, Marie-Paule |
| Global                             | The Book, Human Resources for Medical Devices, the Role of the Biomedical Engineer, |
| Global                             | National medical equipment policies and planning for universal health coverage, Rob- |
| Global                             | Improving medical equipment donations: contribution of NGO Humathem, Cathy |
| Global                             | Health Technology Management Initiatives, Ernesto Iadanza |
| Global                             | Health Technology Assessment of innovative medical devices, Ihaki Gutiérrez-Ibarluaxe |
| Global                             | IFMBE/Clinical Engineering Division projects for the advancement of the profession of |
| Global                             | Clinical Engineering [47] |
| Global                             | The importance of Technical Specifications, Adriana Velazquez |
| Global                             | The Role of HTM to the Universal Health Coverage, P. Galvan et al |
| Global                             | 2009 WHO database of biomedical/clinical engineering teaching units and associations |
outside Sao Paulo, Brazil; mobilized their resources to overcome the issue of how to reach indigenous population within the rainforest in Brazil, where over 400,000 people living there with no access to Healthcare. They designed a project to identify the clinical needs for that environment and to successfully organized 38 expeditions providing over 43,000 patient visits and performed over 6000 surgeries, all by volunteers. The clinical engineers were in charge of determining the

| Focus Area                  | Health Systems: Title, authors, with active links                                                                 |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------|
| Global                      | Global HT Disaster Preparedness, Yadin David, Fred Hosea                                                        |
| Global                      | Latin American & Caribbean Health Technology Training, 2013, Antonio Hernandez                                  |
| Global                      | Role of IFMBE in medical equipment in developing countries, Worm, Linnenbank [48]                               |
| Global                      | The importance of establishing a national policy for infrastructure, Africa Health, Andrei                          |
| Global                      | Need for Undergraduate Clinical Engineering Education, 2015, Herb V. Wirth                                       |
| Global                      | MAKING IT WORK: Managing medical equipment in low-resource settings video, THET                                  |
| Global                      | The role of HTM in WHO, to support access to medical devices for Universal Health Cov-                             |
| Global                      | IFMBE HTA Division Filling the gap between HTA and HTM, Leandro Pecchia                                        |
| Global                      | Global Health Technology Equity: How Emerging CE-HTM Leaders Can Help, Antonio                                     |
| Greece                      | Medical equipment management, Nicolas Pallikarakis, Institute of Biomedical Technology, S.B.Sinha                 |
| India                       | South East Asia Regional Perspective, Madhur Gupta                                                              |
| India, Indonesia, Thailand  | Development of biomedical engineering education in Indonesia, Chold Badi                                        |
| Italy                       | Assessing the impact of a CIS/PACS technology for a cardiology department using QFD [49]                        |
| Italy                       | Model national CE society and impact on legislation, Paolo Lago, Lorenzo Leogrande                               |
| Japan                       | Roles of Clinical Engineering in medical device development, Hiroki Igeta et al                                  |
| Japan                       | The Business Operations of CEs, Roles and Certifications, Jun Yoshioka                                            |
| Kenya                       | Using HTM to improve MoH care delivery, Philip Anyango Amoko                                                   |
| Kyrgyzstan, Albania         | HT characteristics of countries in the WHO European region, Tifenn Humbert                                       |
| Latin America               | The status of Biomedical Engineering (BME) programs in Latin America, Martha Zequera [50]                        |
| Mexico                      | Health Technology Project Value Chain, Andrade Bravo Ignacio                                                    |
| Mexico                      | Opportunities of the Mexican Biomedical Engineering Society to influence and adopt                               |
| Mexico                      | CENETEC-MoH HT Unit creates nation-wide HTM capacity, Roberto Ayala                                              |
| Mexico                      | HTA, HT Regulation, HTM to improve care delivery, Cardenas, de Alba, Orencio, Moreno                             |
| Moldova                     | Medical Devices Management Strategy in the Republic of Moldova, V. Sontea et al. [51]                           |
| Nigeria                     | Using HT Policy and HTM to improve care delivery, Bukola Esan                                                    |
| Peru                        | Improving Emergency Preparedness through Hybrid Interactive Training, T. Clark, R. Ri-                          |
| Peru                        | A Comprehensive System for HTM, L. Vilcahuaman, M. Cordova, J. Kalafatovich, R. Rivas                           |
| Peru                        | MoH & National Institute of Health HT Unit care improvement strategies, Rossanna Rivas, Luis Vilcahuaman          |
| Portugal                    | Collaborative HT partnerships to improve care delivery 2015, Rossana Rivas                                       |
| Romania                     | Technology decision-making process: MRI purchase in Portugal, Maria Maia                                          |
| Rwanda, Benin, Cameroon,    | The odyssey of an HTM Expert, Mboule, Cameroon                                                                   |
| Guinea, Nigeria, Sierra     | Knowledge about materio-vigilance in Cluj-Napoca, Romania, Simonia Maria Mirel                                  |
| Leone, Canada               | Health Technology Management in the African Continent, Mladen Poluta                                              |
| Singapore                   | Using HTM to improve care delivery, Gillian Jie                                                                  |
| South Africa                | Intern programs of biomedical engineering education, Kangping Lin; Tsai, Chenglan                               |
| Suriname                    | BME/Clinical Engineering (CE) Role for Policy Implementation of Medical Equipment re                           |
| Taiwan                      | Accreditation of BME/CE in Taiwan, KP Lin                                                                        |
| Turkey                      | MoH HT Unit product tracking/surveillance/pricing & Country-wide HTM Data, Ugur                                   |
| Turkey                      | Cunediglou, Bilal Beceren                                                                                         |
| UK                          | HTM improving country-wide care delivery, Bilal Beceren                                                          |
| UK                          | Funding Gap [53]                                                                                                 |
| UK, Global                  | Tropical Health Education Trust (THET) partnerships, A. Worm and Schofield                                        |
| Vietnam                     | Survey of Personnel Who Are Operating, Repairing and Maintaining Medical Equipment                                 |
| WHO                         | WHO HT Indicators for MoH, 2009, Joachim Nagel et al [54]                                                        |
| WHO                         | WHO & International Labor Organization discussions 2015-2017, Adriana Velazquez                                 |
| WHO AMRO                    | Development and initiatives of medical devices in the Americas, Alexandre Lengruber                             |
| WHO EMRO                    | Strengthening Medical Devices Regulation in the Eastern Mediterranean Region of                                  |
optimal transportation method and assembly all the medical devices that clinicians needed. They transport it over the challenge of difficult route, to be placed in a highly humid rainforest environment. They assembled, commissioned, and operated the equipment and provided support for clinical services that those patients needed.

At the WHO, in the Health Systems category, Adriana Velasquez have implemented many technology-based patient care programs that have far reach all over the world. Her collaborative efforts perhaps best known through assembling networking of international stake holders during the successful series of Global Forums on Medical Devices. Another successful contribution she achieved has been the development and dissemination of international publication and resources [65] for addressing HT issues such as creating a resource for global atlas of medical devices, global model for regulatory framework, medical device policies, compendium of new and emerging health technologies, human resources

| Focus Area                  | e-Technology: Title, authors, with active links                                                                 |
|----------------------------|------------------------------------------------------------------------------------------------------------------|
| Brazil                     | Teleradiology network in Amazonas rainforest, Leonardo Melo, Alessandro Melo                                     |
| Brazil                     | Telecommunication innovation in mobile health units, Leonardo Melo, Alessandro Melo                                |
| Brazil                     | Business intelligence application in health management, O.B. Souto et al                                          |
| Brazil                     | Geocoding dengue cases for spatial analysis, J. L. S. Lustosa et al                                                |
| Brazil                     | Integration of the trans-operative information with the patient's electronic record, E. K.                         |
| Brazil                     | Dental Chair Unit Clinical Engineering management, G. L.O. da Fonseca, F.S. Rosa, R. Garcia                         |
| Bulgaria, Greece           | Re-engineering a Medical Devices Management Software System: The web approach,                                    |
| China                      | Mobile control of risk factors of NCDs, Bao Jiuli, Zhu Chaoyang, Bao Jiaming, Zheng Xiuxiu                         |
| China                      | Mutual recognition research of medical imaging remote intelligent quality control tech-                            |
| Colombia                   | Networking from Colombian clinical engineers, Andrea Rocio Garcia Ibarra                                         |
| Colombia                   | Introducing IHE (Integrating the Healthcare Enterprise) into Colombia & Latin America, 2015, Vladimir Quintero    |
| Georgia                    | Becoming of Ubiquitous Sensors for Ubiquitous Healthcare, S. Dadunashvili [55]                                    |
| Global                     | Medical device service procedures mobile application, Jean Ngoie, Kelsea Tomaino                                   |
| Global                     | Use of CMMS (Computerized Medical equipment Management System) in Low Resource                                      |
| Global                     | Clinical and ICT (Information and Communication Technologies) Cybersecurity Over-                                    |
| Global                     | Conquering the leprosy last mile: the role of mobile-phones, Philip Olla                                       |
| Global                     | Appropriate CMMS systems – potential for health systems development, Mr. Martin                                   |
| Global                     | Clinical Engineering, eHealth, and ICT Global Overview, Elliot Sloane                                              |
| Global                     | Decision Support Systems: an all-around approach to healthcare management, Emesto                                 |
| Global                     | Developments in Global Clinical Engineering-Information Technology, Tom Judd, Ricardo                              |
| Global                     | Total Cost of Ownership, Elliot Sloane                                                                          |
| Global                     | ICT training for Health Technology, Elliot Sloane                                                                   |
| Global                     | CE: from Devices to Systems, Roberto Miniti, Emesto Iadanza, Fabrizio Dori, Italy                                 |
| Global                     | On-Line HTM Training in Latin America, Tobey Clark et al, 2015                                                    |
| Global                     | Using Clinical engineering CMMS to improve care delivery, Bill Gentles                                            |
| Global                     | Trends on Information Technology and Health Technology, Antonio Hernandez, 2015                                   |
| Global                     | Medical Device and ICT Convergence, Elliot Sloane                                                                   |
| Greece                     | Web-based medical equipment management system, Nicolas Pallikarakis, Panayiotis Mala-                              |
| Haiti                      | Evidence-based Maternal Child Health Care enabled by Health Technology, Tom Judd, Lee Jacobs, Brian Birch, and Matt|
| India                      | Using Near-Patient Data in HTM, Tracy Rausch, Yatin Mehta MD                                                     |
| India                      | Designing MoH HTM IT systems in Developing Countries, Jitendar Sharma, Prabhat Arora                                |
| Global                     | Using Integrated Clinical Environment (ICE) Data for HTM (India pilot), Tracy Rausch, Tom Judd                     |
| Italy                      | SILAM: Integrating Laboratory IS within the Liguria Region EHR, 2014, A. Tagliati et al                            |
| Japan                      | Study on Medical Equipment Location Systems that use RFID Technology, Manabu [56]                                |
| Nigeria                    | Developing an Affordable and Affordable Expert System for Medical Diagnosis in De                                  |
| Portugal                   | End-to-End QoS-Based Admission Control via Virtual Sensor Nodes, Carlos Abreu et al                                |
| Romania                    | Development of Wireless Biomedical Data Transmission and Real Time Monitoring System [57]                        |
| Saudi Arabia, North Macedonia, Global | Digital hospital 21st century: you certainly can't manage it if you don't understand it,                      |
| Slovakia                   | Electronic categorization of medical devices in Slovakia, Dr. Jadud, Ministry of Health                           |
| South Africa               | Medical internet of things and embedded intelligence in healthcare, Abdelbaset Khalaf                             |
| Spain, France              | Wireless Body Sensor Network and ECG Android App eHealth, Abdelbaset Khalaf                                       |
| Uruguay                    | CAMACUA: Low Cost Real Time Risk Alert and Location System for Healthcare Environments [59]                      |
| USA                        | Assessing Risk in the Kaiser Permanente CE Program, C Davis-Smith, F Painter, M Baretich [60]                    |
| USA                        | Medical Device Cybersecurity, Steve Grimes, HIMSS 2016                                                           |
| USA                        | Biomedical Device Integration into an Electronic Health Record, Michael Fraai                                      |
| Venezuela, Ecuador         | Intelligent System for Identification of patients in Healthcare, Ricardo Silva [61]                             |
| Focus Area                  | Quality & Safety: Title, authors, with active links                                                                 |
|-----------------------------|------------------------------------------------------------------------------------------------------------------|
| **Australia**               | Medical Air Mis-connections, Anne-Louise Smith, Mark McEwen, 2016                                                |
| **Brazil**                  | An observational study of the high incidence of false and nuisance alarms in an institution                        |
| **Brazil**                  | Evaluation of waste disposal inadequate management from health services, Larissa Teixe                             |
| **Brazil**                  | Improving Health Technology Assessment in Cold Chain by Applying Clinical and Industrial Engineering                  |
| **Brazil**                  | Improving Operational Reliability in Medical Washer Disinfector with the Use of FMEA                              |
| **Brazil**                  | Medical devices proactive surveillance – trends and impact from field and enforcement                              |
| **Brazil**                  | Structuring the Radiological Report, D.M. Rocha et al.                                                           |
| **Brazil**                  | Development of an ubiquitous management platform in air compressors used in hospitals                                |
| **Brazil**                  | The Clinical Engineering in Hospital Accreditation Case Study: Radiology Clinic, R.A.M.                            |
| **Brazil**                  | Clinical Engineering/Health Technology regulation, evaluation & training to improve                                 |
| **China**                   | A Hospital-based Dynamic Warning System Medical Consumables Regarding Adverse                                        |
| **China**                   | Case Study and Management Improvement of Medical Devices, Jing-ying Gao, Lei Wei                                    |
| **China**                   | Survey and analysis of current state of ventilator alarms in ICU, Lin, Zheng Kun                                  |
| **China**                   | Shanghai Region Medical Equipment Quality and Safety, Li Bin                                                      |
| **China**                   | Design of a Web-based Medical Equipment Management System for CE, 2015, Liu [62]                                  |
| **Colombia**                | MoH Health Technology Management Regulations, Andrea Garcia-Ibarra                                               |
| **Dominican Republic**      | Medical – Surgical Vacuum and Anesthetic Residue Extraction Policy in the Dominican                                  |
| **Germany**                 | Technological Surveillance and Integrity Monitoring of Infusion Systems, D. Grosse-Wentrup [63]                   |
| **Global**                  | A pneumonia prevention system, Peter Young; Maryanne Martyaselam                                                  |
| **Global**                  | Global Professional Credentialing Project, Yadin David, Mario Medvedec, Jim Wear                                    |
| **Global**                  | Adoption of medical-technologies in infrastructure-poor environments, Gisela Abbam,                               |
| **Global**                  | Hospital Integrated Networks Risk Management - Issues and Recommendations, Yadin                                    |
| **Global**                  | Skill development for growth in emerging markets, Gisela Abbam, Manut Setia                                         |
| **Global**                  | Clinical Engineering Risk Management, Frank Painter                                                               |
| **Global**                  | CE Certification globally to improve care delivery, Jim Wear, Mario Medvedec                                       |
| **Global**                  | Human Factors Engineering book - global resource, Tony Easty et al                                               |
| **Global**                  | Global training partnerships, Shauna Mullally                                                                      |
| **Global**                  | Promoting the Image of Biomedical Engineers and Improving Safety, Michael Cheng                                   |
| **Global**                  | Managing the medical equipment lifecycle resource, THET, Anna Worm                                                 |
for medical devices, and the 2017 WHO list of priority medical devices for cancer management to name a few. The above examples and the rest of the evidence provided in this manuscript support the notion that healthcare services all over the world are more accessible, appropriate, efficient and with increasing quality because of CE involvement.

### 4 Conclusions

HT is vital to health and the dependence of health, rehabilitation, and wellness programs that rely on HT for the delivery of their services has never been greater. Beyond the ongoing healthcare burdens of population growth, political and economic instability, disease management, disasters, the refugee crisis, accidents, and terror attacks, world healthcare technological systems are facing enormous challenges to be innovative and optimally managed. The transition into health programs for the 21st century requires the employment of trained competent CE professionals. Disease prevention, treatment, and rehabilitation is more efficient and effective when health services are provided with appropriate tools. Along with World Health Organization (WHO) [66], the International

| Focus Area       | Quality & Safety: Title, authors, with active links |
|------------------|------------------------------------------------------|
| Global           | Medical Equipment Maintenance book, 2013, Binseng Wang |
| Global           | Profile of Biomedical Engineering Education in Latin America, SJ Calil et al |
| Global           | Preventable Adverse Events: How to? Yadin David |
| Global           | Medical Device Risk Management from a Human Factors Perspective, Tony Easty |
| Global           | Medical Devices Vigilance and the European Union Regulations, Nicolas Pallikarakis |
| Italy            | A new digital era of Clinical and Biomedical process, Giulia and Stefano Marchest |
| Italy, Egypt     | A New Approach for Preventive Maintenance Prioritization of Medical Equipment, Ne |
| Japan            | The role of policymakers for health technologies, Dr. Masato Mugitani |
| Jordan           | Implementation of Six Sigma on Case Study at the Directorate of BME in the Jordanian Ministry of Health [64] |
| Kenya            | Roadmap to validation and verification of Intravenous Devices in Kenya, Bintiomar Tsala, |
| Kuwait           | Safe care: An initiative for regulations in Kuwait, WHO 2GFMD, 2013, Ms. Hanan Al-awa |
| Mexico           | Impact of State CE Directorate, Ignacio Macias, 2016 |
| Mozambique, Portugal | Training program in Central Hospital of Maputo (2011-2016), Mario Forjaz Secca |
| Papua New Guinea | Improving pediatric and neonatal care in rural district hospitals in the highlands of Papua New Guinea: a Quality Improvement approach, M. Saavu, Trevor Duke, Sens Matai |
| Samoa, Fiji      | User Care of Medical Equipment, Nehal Kapadia, Sunema Talapusi |
| Saudi Arabia     | Unifying Efforts against Counterfeiting Medical Devices, Nazeeh Alothmany |
| Taiwan           | Actions of medical device post-market surveillance, KP Lin, Y-T Hung, Shiu- Huei Yeh |
| USA              | Application of Quality, Risk & Asset Management Principles to Clinical Engineering, Bin |
| Cape Verde, Senegal, The Gambia, Guinea Bissau, Guinea, Sierra Leone, Li-beria, Mali, Ivory Coast, Ghana, Togo, Benin, Bur-kina Faso, Nigeria, Niger | The West African Health Organization, Biomedical Engineering Curriculum, Bobo-Dioul |

Table 6 (continued)
Federation for Medical and Biological Engineering (IFMBE) Clinical Engineering Division (CED) recognizes and emphasizes how important the use of appropriate, integrated, and safe health technologies (HT) is to successful outcomes for every healthcare delivery systems. In the May 2016 HT resource document was delivered to the World Health Assembly (WHA), with a recommendation that: Health technologies must be managed to ensure full clinical benefit and expected financial return on investment.

It is critical, therefore, that with limited availability of resources, HT must be professionally managed and its creation and deployment over its life-cycle be appropriately guided. This paper describes the extensive study of published data on the vast contributions by CE that positively impact patient outcomes. This finding of this study shows that every region of the world including low-resource regions face a challenge of improving health services while facing varied levels of infrastructure and human resources capacity challenges. CEs play vital roles in all stages of healthcare technology life-cycle management. From creation to planning, and from commissioning to utilization and integration; technology-based systems must and can be managed for optimal performance. In each of the technology life-cycle stages the requirement for trained and competent CE input makes critical difference as evidence show in the analyzed data reviewed above. It is our hope that government agencies and other interested parties will have better understanding of CEs role and thus will support their inclusion in the healthcare team of professionals.

The identified and qualified 400 case studies shown in this manuscript support the need to expand the reach of CE community in order to provide competent guide to management of healthcare technologies around the world. Case studies – grouped in 6 categories – can assist to formulate national strategies and plans on how to improve the creation and deployment of HT while improving quality of care and efficient use of scarce funding. In several countries, case studies demonstrated, this has best been achieved by developing a HT unit at the level of Ministry of Health that engages the CE community. These studies provide evidence that HT is beneficial; however, at times, deployment of such complex systems when it is not effectively guided and managed may not realize intended outcomes for optimal impact.

The 2007 WHO WHA Resolution 60.29 urges Member States to create national HT management plans in collaboration with clinical and biomedical engineers. WHO further clarified the definition of these personnel in 2017–2018 as part of a global survey [67] in coordination with IFMBE/CED.

“Trained and qualified biomedical engineering professionals are required to design, evaluate, regulate, maintain and manage medical devices, and train on their safe use in health systems around the world.” These occupations have various names in different countries like clinical engineers, medical engineers, ... and related professionals and technicians.”

We encourage the dissemination of survey tools as describe here to better understand the need for and monitoring of progress towards safe, appropriate and optimal quality care outcomes.

The authors express gratitude for the intense work invested by members of the project task force and for Kallirroi Stavrianou for creating and validating all of evidence links on the tables above.

Compliance with ethical standards

Conflict of interest The authors declare that they have no conflict of interest.

Ethical approval This article does not contain any studies with human participants or animals performed by any of the authors.

Informed consent Informed consent was not obtained since there were individual participants included in the study.

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International Union of Physical and Engineering Sciences in medicine (IUPESM), Springer, 2017.
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