Data Article

Board social capital and structure, ownership and financial variables of Brazilian companies: A three levels dataset integrating directors, board networks and firm characteristics

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Abstract

This data article incorporates, in an unbalanced panel data, five variables types: financial and market; board structure; board network and social capital; ownership and governance level; the cost of capital. The dataset is formed of 6024 firm-level annual observations based on 622 Brazilian public companies investigated between the years of 2002 and 2015, totaling 56 variables. A three-level data structure was created to allow aggregate directors and network board data into the panel data. Directors’ data and adjacency matrix are included to allow for multilevel hierarchical analyzes as well as the use of analytical methods of social networks.

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The unbalanced panel is formed of 6024 firm-level annual observations based on 622 Brazilian public companies investigated between the years of 2002 and 2015. Fig. 1 shows the distribution of the number of companies and the market capitalization annually. We identified all the companies listed on B3 (former BM&F Bovespa), the Brazilian stock exchange, which effectively operated during the analyzed period, regardless of market liquidity.

Data on the Brazilian capital market are very fragmented and not easily collectable. For this reason, the dataset was constructed using five different sources: 1) B3 Brazilian stock exchange; 2) Brazilian Securities Commission (CVM); 3) Economatica®, an application that brings together the largest amount of market and financial information of Brazilian companies; 4) Thomson Reuters Eikon databank; 5) JP Morgan website www.adr.com. Even using multiple sources, the most relevant variables in the dataset had to be manually collected, filtered and analyzed before they were useful for firm-level analysis. These and all other variables are detailed in the next section.

In the panel data, we have identified 56 variables and attributes of the companies that are available in the supplemental material labeled “Panel_Data_Brazilian_Companies”. Data is available in STATA, SPSS and Excel files. To facilitate the understanding of how the variables were operationalized, we divided the description into six blocks: company identification (Table 1); financial and market variables (Table 2); board structure variables (Table 3); board social capital and network variables (Table 4); ownership and governance level variables (Table 5); cost of capital variables (Table 6). In the dataset, the variables are listed in the same order as the tables, with the same name. It should be stressed that not all variables present the same number of cases since many of them depend on market liquidity and analysts' evaluation to be produced. Therefore, in Tables 2–6 we list the number of valid cases.

1. Data

The unbalanced panel is formed of 6024 firm-level annual observations based on 622 Brazilian public companies investigated between the years of 2002 and 2015. Fig. 1 shows the distribution of the number of companies and the market capitalization annually. We identified all the companies listed on B3 (former BM&F Bovespa), the Brazilian stock exchange, which effectively operated during the analyzed period, regardless of market liquidity.

Data on the Brazilian capital market are very fragmented and not easily collectable. For this reason, the dataset was constructed using five different sources: 1) B3, the only Brazilian stock exchange; 2) Brazilian Securities Commission (CVM); 3) Economatica® databank, an application that brings together the largest amount of market and financial information of Brazilian companies; 4) Thomson Reuters Eikon databank; 5) JP Morgan website www.adr.com. Even using multiple sources, the most relevant variables in the dataset had to be manually collected, filtered and analyzed before they were useful for firm-level analysis. These and all other variables are detailed in the next section.

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Fig. 1. Brazilian companies investigated annually. Note: The sum of the market capitalization is represented on the right vertical axis (R$ 1,00 \equiv US$ 0.25).

Table 1
Company identification.

| Variable name     | Description                                                                 |
|-------------------|-----------------------------------------------------------------------------|
| Economatica_Name  | Economatica's Company Description (Trading Name)                            |
| Company_Name      | Corporate Name                                                              |
| Stock_Class       | ON: Ordinary shares: grant the voting power at the company’s meetings. They are always nominative. ON A: This is a specific class of ordinary shares. To know the characteristics of the class it is necessary to consult the statute of the company. PN: Preferred shares: offer preference in the distribution of results or reimbursement of capital in case of liquidation of the company. PN A, B, C, D or F: These are specific classes of preferred shares. To know the characteristics of each class it is necessary to consult the statute of the company. UNT: A Unit, or certificate of deposit of shares, is not a stock, but rather a “package” of asset classes, which can be formed by common shares, preferred shares, and subscription bonuses. UNT N2: This is a Unit that belongs to governance level 2. |
| Company_status    | Company status in the Stock market in 2017, December.                        |
| Stock_Exchange_   | The code used in the Stock Market trading process. Composed of four letters related to the company name and a number that identifies the type of the share as follows: 1 - the right to subscribe for a common share; 2 - the right to subscribe for a preferred share; 3 - common share; 4 - preferred share; 5, 6, 7, 8 … - preferred shares that belong to different classes; 9 - subscription receipt for common shares; 10 - subscription receipt for preferred shares; 11 - Units and BDRs (Brazilian Deposit Receipts - Certificates of deposit of shares of foreign companies); 33 - BDRs (Brazilian Deposit Receipts) Governance Level 3. |
| Company_Code      |                                                                                 |
| CNPJ              | Brazilian national registry number of legal entity.                          |
| Economatica_Code  | Company identification number used by Economatica Software to identify each company. |
| CVM_Code          | Brazilian Securities Commission (CVM) unique identification code             |
| Industry          | Area of companies’ activity listed on the stock market.                     |
| Year              | Indicates the year in which the variables are measured, acting as the basis of time measurement. |

Source: Economatica®.
| Variable name   | Data type            | Description                                                                                                                                                                                                                                                                                                                                 | Cases  |
|-----------------|----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| Total_Assets    | Real-valued numeric  | Book value of Total Assets adjusted for inflation. Amounts in thousands of reais (R$).                                                                                                                                                                                                                                                   | 6024   |
| Volatility      | Real-valued numeric  | The calculation of the annual volatility related to the stock earnings is based on the last 12 months, adjusted for inflation. It indicates the intensity and the frequency of the oscillations in the price of an asset in a certain period, considering the series of stock daily quotations. It is the degree of variation of the share price in a given period of time, the greater the volatility the greater the risk. | 2068   |
| Liquidity       | Percentage           | Liquidity is the facility that stocks have to be converted into cash and can be measured by the daily volume of trades made with them. For a stock to have high liquidity, it is necessary that there be a frequent presence in the trading sessions, and simultaneously in the period with a high volume of negotiations and a high number of trades. Stock Liquidity = 100 * w/P * sqrt (n/N * v/V) at where: p = number of days in which there was at least one business with the share within the chosen period P = total number of days in the chosen period n = number of deals with the share within the chosen period N = number of businesses with all shares within the chosen period v = cash volume with the share within the chosen period V = cash volume with all shares within the chosen period | 6024   |
| ROA             | Real-valued ratio    | Return on Asset (ROA): The ratio between the company’s profitability and the total volume of its assets. It is the company’s ability to use its assets to generate profit. The data was consolidated annually (2002–2015), with reference month set in December of each year. The ROA is also known as LAJIRDA, which means earnings before interest, income tax, depreciation and amortization on total assets. This measure is obtained through the equation: Ln (ROA) = Ln (LAJIR/AT), wherein: LAJIR = profit before interest and taxes; AT = book value of total assets. | 5976   |
| Market_Value    | Real-valued numeric  | Market value is the amount that stock market investors are willing to pay for trading on stock exchanges related to a specific company. It is obtained by multiplying the unit value of shares by the total number of shares that make up capital stock. The amounts are presented in thousands of reais (R$), adjusted by the inflation indexes. | 4228   |
| Beta            | Real-valued numeric  | The Beta Index is an indicator that measures the sensitivity of an asset to the behavior of a portfolio that represents the market. It is a measure of the risk that an investor is exposed to when investing in a particular asset compared to the whole stock exchange market. Beta = (Covariance between Return on Asset and Market)/(Variance of Return on Market) Beta High: Beta > 1 Beta Neutral: Beta = 1 Beta Low: Beta < 1 | 3375   |
| Current_Liabilities | Real-valued numeric | Current liabilities are obligations normally paid within one year: accounts payable, debts with suppliers of goods or raw materials, taxes to be collected (for the government), bank loans due in the next 360 days, provisions (expenses incurred, generated, not yet paid but already recognized by the company: income tax, vacation, 13th salary, etc.). Values consolidated annually and adjusted for inflation. Data in thousands of reais (R$). | 6017   |
| Long_Term_Liabilities | Real-valued numeric | Long-term liabilities are debts of a company which will be settled after the end of the following financial year. In most | 3933   |
2. Experimental design, materials, and methods

Due to the large number of variables, whose experimental design is different for each one of them, we specify in the description column of Tables 1–6 how they were operationalized. Board structure variables (Table 3) and social capital board and network variables (Table 4) have a more complex design. For this reason, we use two auxiliary datasets. In Fig. 2, we represent how each of the datasets relate to composing the panel data variables.
### Table 3
Board structure variables.

| Variable name            | Data type | Description                                                                 | Cases |
|--------------------------|-----------|-----------------------------------------------------------------------------|-------|
| Board_Size               | Count     | It consists of the number of board members of company i, in a year t.        | 6005  |
| Outsiders_Board_number   | Count     | Number of directors who do not play roles other than the role of directors. External directors are those who sit on the board of directors and do not hold management positions within the company but may be linked to groups of shareholders (mainly controlling shareholders). Also included in this group are the so-called independent directors, who are those who have no connection with management positions or shareholders. | 6005  |
| Duality                  | Binary    | On boards with a dual structure, the CEO occupies two positions (CEO and Chairman of the board) simultaneously. The data was filtered by the director’s function code (code 30 - chairman of the board and president director). | 6005  |
| CEO_in_Board             | Binary    | Participation of the CEO on the board in positions other than of chairman of the board. A filter was performed by the member function code, filtering codes 31 (vice president of the board and president-director), 33 (effective director and president-director) and 36 (substitute director and president-director). | 6005  |
| Busy_Directors           | Count     | Busy directors are those who occupy simultaneously seats on various boards, commonly called in the literature by the expression “busy directors”. We consider that those who occupy 3 or more positions on different boards are classified as “busy directors”. | 6005  |
| Busy_Board               | Binary    | They were classified as busy boards those boards in which more than 50% of its members participate in 3 or more different boards (busy directors). | 6005  |

Note: Aggregated data from the dataset “3_Directors_Data”, available at supplementary material.
Source: Brazilian Securities and Exchange Commission (CVM), Reference Forms and Annual Information (IAN).

### Table 4
Board social capital and network variables.

| Variable name            | Data type | Description                                                                 | Cases |
|--------------------------|-----------|-----------------------------------------------------------------------------|-------|
| Degree                   | Count     | Degree or Board Interlock refers to the number of companies linked by the directors that one company shares with other companies. Thus, the centrality corresponds to the number of board members on a board who simultaneously hold positions on boards of other companies, regardless of whether the companies belong to the same controlling group or not. | 6016  |
| EigenVector              | Continuous| Alpha de Bonacich (Eigenvector): Measure that evaluates the degree of centrality of a company not individually, but also considers the centrality of neighbors (councils) to compose the indicator. It conceives a hierarchy between loops with greater or lesser centralization in the network. This measure, in addition to the adjacent ties, considers the centrality of these ties, which makes it different from the Centrality of Degree. Measurement operationalized through the Eigenvector feature of the UCINET® software. | 6016  |
| Coefficient_Cluster      | Percentage| Indicator that measures the local density of the network and indicates how the contacts of an actor are recursively linked together. In other words, the greater the number of clicks they form (mutual ties between at least 3 participants), the larger the grouping of the network. This indicator ranges from 0 to 1, where the coefficient “0” indicates fully ungrouped networks while the coefficient “1” indicates fully clustered networks. This measure will be calculated for each year of the company’s participation in the stock exchange. | 6016  |
| Efficiency               | Percentage| Burt’s measure of the effective size of the ego’s network (essentially, the number of alters minus the average degree of alters within the ego network, not counting ties to ego). Considering that an actor i can present n contacts, we must: Efficiency = [EffSize/n] = ([Dalters - n]/n) = ((2 l/n) - n)/n On what: • Efficiency = Proportion of non-redundant loops; • Dalters = Redundant contacts; | 6016  |
To build the board structure variables, we need data about the directors in each of the years. Director-level data is available in the "3_Directors_Data" dataset, which points out the directors at each company, as well as some attributes that were essential in defining the board structure (total of 67,957 records).

We generated the board network and social capital variables also from the directors’ level data. First, we conceived an affiliation matrix in a 2-mode format for each year studied, crossing companies in one mode with directors in another. Then, through the UCINET® software, this 2-mode matrix was converted into a 1-mode matrix at the company level. In such an adjacency matrix, two companies are directly linked if they shared at least one director (board interlocking). Therefore, the presence of ties was defined in the binary form in the matrix cells. We then used UCINET® software to generate relational variables at the company level, later aggregated into panel data (see Table 4 for details). The adjacency matrices valued for each year are in the supplementary material: "2.1_Board_Social_Capital_Network_Data" and "2.2_Board_Heterogeneous_Social_Capital_Network_Data", whose value greater than 0 represents the market value of a company alter (column) in relation to a particular company (ego); the adjacency matrix valued "2.2_Board_Heterogeneous_Social_Capital_Network_Data" considers the same market value of the company alter.

| Variable name                          | Data type      | Description                                                                 | Cases |
|----------------------------------------|----------------|-----------------------------------------------------------------------------|-------|
| Social_Capital (Thousands of Reais)    | Continuous     | Resources immersed in the network of social relations between Boards of Directors through the so-called board’s interlocks, accessed or/and mobilized in intentional actions through the interaction of the network and the resources present in it [4]. Social capital is constituted by the set of relations that give an individual access to resources that do not necessarily belong to him and that he would not have access were it not for their relationships. Access is carried out through so-called boards interlocks, in which a network rich in social capital is a network rich in mobilizable resources. The operationalization of Social Capital is given by the sum of the relational resources present in direct relationships. The ties of the ego network were identified, that is, the direct ties of each company with the others through the board interlocks. Soon after, the market value of each of the company’s relationships (total value of the shares traded on the stock exchange) was identified. Finally, the value of the relational resources of each tie of the company was added. The financial data was collected on Economatica software. Values in thousands of Reais (R$). | 6016  |
| Heter_Social_Capital (Thousands of Reais) | Continuous     | To reach indirect relations, we performed the structural holes procedure, which generated the redundancy value of each direct relation in relation to each of the network companies. The concept of redundancy is based on the following principle: If A is connected to B and C, and B is connected to C, the tie from A to B is redundant, because actor A can influence B through C. The measure of redundancy calculates, for each actor, how much of the other actors in the network are also connected to another actor. To say that the tie from A to B is highly redundant means that most of the other actors in the network also have a tie with B. Actors in networks with high redundancies are actors that are in networks with few "structural holes." We then reduce the value 1 of the redundancy value found for each company (of each Alter), thus generating a heterogeneity score for each alters. The greater the heterogeneity, the greater the number of structural holes present in the network. As the last step, this heterogeneity value was multiplied by the market value of each existing tie. Finally, the value of the relational resources of each tie of the company was added. The financial data was collected on Economatica software. Values in thousands of Reais (R$). | 6016  |

Source: Brazilian Securities and Exchange Commission (CVM), Reference Forms and Annual Information (IAN). Note: Network variables generated from adjacency matrices "2.1_Board_Social_Capital_Network_Data" and "2.2_Board_Heterogeneous_Social_Capital_Network_Data", available at supplementary material. Variables processed by the UCINET® software.

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## Table 5
Ownership and governance level variables.

| Variable name                  | Data type  | Description                                                                                                                                                                                                 | Cases |
|--------------------------------|------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| ADR_Name<sup>12</sup>         | Nominal    | American Depository Receipt (ADR) are certificates that represent the shares of a foreign (non-US) company traded on the New York or NASDAQ stock exchanges. In addition to making it easier for Americans to invest in foreign companies without worrying about exchange rate changes, foreign exchange trading rules, and language, ADRs serve as indicators of a higher level of governance that are associated with lower capital costs. This variable comes from the cross-data of the CVM database with JP Morgan through the website [www adr.com](http://www.adr.com). | 419   |
| ADR_Level<sup>12</sup>        | Nominal    | Identifies the Level of ADR. It should be noted that the ADRs classified as Levels 2 and 3 were used. Levels 1 and N144A were not considered, since there is no requirement to register with the Securities and Exchange Commission (SEC) or to comply with the Generally Accepted Accounting Principles (GAAP), thus having greater risk, making it difficult to compare them with other investments due to the difference in accounting. It is also important to highlight the basic difference between Level 2 and Level 3 ADRs. Level 2 requires partial compliance with GAAP and Level 3 requires full attendance. We emphasize that only Level 2 and 3 ADRs can be listed on the New York Stock Exchange, the American Stock Exchange or NASDAQ. This variable comes from the cross-data of the CVM database with JP Morgan through the website [www adr.com](http://www.adr.com). | 419   |
| Bovespa_Classification<sup>3</sup> | Nominal    | Refers to B3 governance levels, namely: “New Market”, Level 2, Level 1, “Bovespa Plus” and “Traditional” market.                                                                                         | 6024  |
| Percentual_Biggest_Owner_ON<sup>4</sup> | Percentage | The largest shareholder’s ownership of the company’s voting shares.                                                                                                                                         | 4275  |
| Sum_3_Largers_Owners_ON<sup>4</sup> | Percentage | Sum of the three largest shareholder’s ownership of the company’s voting shares.                                                                                                                                | 4275  |
| Sum_5_Largers_Owners_ON<sup>4</sup> | Percentage | Sum of the five largest shareholder’s ownership of the company’s voting shares.                                                                                                                                | 4275  |
| Percentual_Biggest_Owner_PF | Percentage | The largest shareholder’s ownership of the company’s preferred shares.                                                                                                                                            | 2614  |
| Sum_3_Largers_PF<sup>4</sup>  | Percentage | Sum of the three largest shareholder’s ownership of the company’s preferred shares.                                                                                                                                | 2614  |
| Sum_5_Largers_PF<sup>4</sup>  | Percentage | Sum of the five largest shareholder’s ownership of the company’s preferred shares.                                                                                                                                | 2614  |
| HHI_3_Largers_ON<sup>4</sup>  | Ratio      | The concentration of property is measured by means of an adaptation of the Herfindahl-Hirschman Index (HHI). This index is usually used to measure the degree of competition in a particular industry, but it is also used as a measure of the concentration of ownership in a given company. Their values range from 0 to 1, where the higher the index, the higher the concentration. It is calculated by summing the square of the individual voting shares owned by the three largest shareholders. It is defined as HHI: $HHi = \sum_{i=1}^3(b_i^2)$ On what: $b_i = Q_i/\left(\sum_{i=1}^3 Q_i\right)$, is the ownership percentage of owner i. | 4275  |
| HHI_5_Largers_ON<sup>4</sup>  | Ratio      | The concentration of property is measured by means of an adaptation of the Herfindahl-Hirschman Index (HHI). This index is usually used to measure the degree of competition in a particular industry, but it is also used as a measure of the concentration of ownership in a given company. Their values range from 0 to 1, where the higher the index, the higher the concentration. It is calculated by summing the square of the largest individual voting shares owned by the five largest shareholders. It is defined as HHI: $HHi = \sum_{i=1}^5(b_i^2)$ | 4275  |
Table 5 (continued)

| Variable name | Data type | Description | Cases |
|---------------|-----------|-------------|-------|
| HHI_3_Largers_PF4 | Ratio | On what: $\beta_i = \frac{Q_i}{(\sum_{i=1}^3 Q_i)}$, is the ownership percentage of owner $i$. The concentration of property is measured by means of an adaptation of the Herfindahl-Hirschman Index (HHI). This index is usually used to measure the degree of competition in a particular industry, but it is also used as a measure of the concentration of ownership in a given company. Their values range from 0 to 1, where the higher the index, the higher the concentration. It is calculated by summing the square of the individual preferred shares owned by the three largest shareholders. It is defined as HHI: $HHI = \sum_{i=1}^3 (\beta_i^2)$ | 2614 |
| HHI_5_Largers_PF4 | Ratio | On what: $\beta_i = \frac{Q_i}{(\sum_{i=1}^5 Q_i)}$, is the ownership percentage of owner $i$. The concentration of property is measured by means of an adaptation of the Herfindahl-Hirschman Index (HHI). This index is usually used to measure the degree of competition in a particular industry, but it is also used as a measure of the concentration of ownership in a given company. Their values range from 0 to 1, where the higher the index, the higher the concentration. It is calculated by summing the square of the individual preferred shares owned by the five largest shareholders. It is defined as HHI: $HHI = \sum_{i=1}^5 (\beta_i^2)$ | 2614 |
| Class_Ownership1 | Nominal | This field identifies whether the company is: National Private, Foreign Private or Public. This identification was made for each year of the survey, that is, from 2002 to 2015, since some companies changed ownership type during the analyzed period. For the definition of the type of property, we use the common shares, that is, those that give right to the vote. The definition for the classification of a company as “foreign” used the criterion of the Brazilian Central Bank and several international organizations, which considers the company as foreign when more than 10% of its shares are controlled by foreign capital. The companies classified as Public comprise exclusive public companies and mixed capital companies where the State has share control. | 6024 |

Source: 1 Brazilian Securities and Exchange Commission (CVM); 2 JP Morgan; 3 B3 Stock Exchange; 4 Economatica®.

Note: Concentration of property variables produced by the authors.

Table 6

Cost of capital variables.

| Variable name | Data type | Description | Cases |
|---------------|-----------|-------------|-------|
| Cost_of_Capital (MEAN) | Ratio | Cost of Capital $R_{PEG}$: Proxy obtained according to Price–Earnings to Growth model. Easton [5] defines RPEG capital cost as: $Pt = \frac{EPS_{(t + 2)} - EPS_{(t + 1)}}{R_{PEG}}$ | 814 |
| RPEG_Ex_Ante | Ratio | Ex-ante Capital Cost at date $t$, where PEG refers to the price-earnings-growth model of Ohlson and Juettnor-Nauroth [6] (Price-Earnings to Growth ratio); $EPS_{(t + 2)}$: (earnings per share) Average value of accounting profit projected by analysts at $t + 2$. $EPS_{(t + 1)}$: (earnings per share) Average value of accounting profit projected by analysts at $t + 1$; $Po$: Current share price on the last day of the quotation for the year for (continued on next page) |
Table 6 (continued)

| Variable name                      | Data type | Description                                                                 | Cases |
|------------------------------------|-----------|-----------------------------------------------------------------------------|-------|
| Cost of Capital (MEAN) RPEF Ex_Ante | Ratio     | which the cost of equity (in t0) is being calculated. For the calculation, according to the equation presented, the cost of capital Ex-Ante in December 2011, for example, is calculated from the estimated EPS for the end of 2012 and 2013. The Ex-Ante RPEF cost of capital data was collected from the Thomson Reuters Eikon platform and found in the database in decimal values. According to Espinosa and Trombetta [7], the cost of capital RPEF is defined by the equation:
\[
P_0 = \frac{[\text{EPS}(t+1) + \text{RPEF} \cdot \text{dps}(t+1) + \text{EPS}(t+2)]}{(\text{RPEF} + 1)^2 - 1}
\]
On what:
- \(\text{RPEF}\): Ex-Ante Capital Cost at date \(t\), where PEF stands for a prospective price-earnings model (Price to Forward Earnings Model);
- \(\text{EPS}(t+2)\): (earnings per share) Average value of accounting profit projected by analysts at \(t + 2\);
- \(\text{EPS}(t+1)\): (earnings per share) Average value of accounting profit projected by analysts at \(t + 1\);
- \(\text{dps}(t+1)\): Dividend per expected share at \(t + 1\);
- \(P_0\): Current share price on the last day of the quotation for the year for which the cost of equity (in t0) is being calculated. | 847 |
| Cost of Capital (MEAN) MPEG Ex_Ante | Ratio     | Proxy obtained according to the model Modified Price to Earnings Growth model. According to Easton [5], the formula for determining the cost of capital RMPEG is:
\[
P_0 = \frac{[\text{EPS}(t+2) + \text{RMPEG} \cdot \text{dps}(t+1) - \text{EPS}(t+1)]}{(\text{RMPEG})^2}
\]
On what:
- \(\text{RMPEG}\): Ex-ante Capital Cost at date \(t\), where MPEG stands for Modified Price to Earnings Growth model;
- \(\text{EPS}(t+2)\): (earnings per share) Average value of accounting profit projected by analysts at \(t + 2\);
- \(\text{EPS}(t+1)\): (earnings per share) Average value of accounting profit projected by analysts at \(t + 1\);
- \(\text{dps}(t+1)\): Dividend per expected share at \(t + 1\);
- \(P_0\): Current share price on the last day of the quotation for the year for which the cost of equity (in t0) is being calculated. | 503 |
| Cost of Capital (MEAN) WACC Ex_Post | Ratio     | Weighted average cost of equity and third-party capital. In terms of the coefficient, the cost of capital represents a minimum rate that the company must obtain in its operations, which indicates the minimum necessary remuneration to be earned to maintain the value of its shares and the respective sustainable growth of the company. This way of measuring the cost of capital is called Ex-Post and assumes the following expression [8]:
\[
\text{WACC} = (\text{E/V} \times \text{Re}) + [\text{D/V} \times \text{Rd} \times (1-\text{Tc})]
\]
On what:
- \(\text{WACC}\): Weighted Average Cost of Capital (WACC);
- \(\text{E/V}\): ratio of equity to the total financing of the company (in market values);
- \(\text{D/V}\): proportion of third-party capital over the total financing of the company;
- \(\text{Re}\): Equity Rate - Capital Assets Pricing Model or Capital Asset Pricing Model (CAPM);
- \(\text{CAPM}\): Risk free rate + [Beta * country risk premium];
- \(\text{Rd}\): cost rate of third-party capital before income tax. The cost of third-party capital is defined in accordance with the onerous liabilities identified in the loans and financing maintained by the company. It is calculated using consolidated government rates, debt adjustment factor and the ratio of long- and short-term debt to total debt.
\[
\text{Rd} = ((\text{Short-term debt}) * \text{Short-term debt pre-charge} + \text{Long-term debt} * \text{Long-term debt pre-charge})/\text{Total debt} \times (1-\text{Tc})
\]
| 2628 |

Source: Thomson Reuters Eikon.
Note: Cost of capital variables produced by authors.
but weighted by the heterogeneity of the ties. Details on the board social capital measure can be seen in Rossoni, Aranha and Mendes-da-Silva [2].

Conflict of interest

The authors declare that they have no known competing financial interests or personal relationships that could have appeared to influence the work reported in this paper.

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Appendix A. Supplementary data

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