Impact, productivity, and scientific excellence

Jasleen Kaur, Emilio Ferrara, Filippo Menczer,
Alessandro Flammini, Filippo Radicchi
Center for Complex Networks and Systems Research
School of Informatics and Computing
Indiana University, Bloomington, USA

Citation metrics are becoming pervasive in the quantitative evaluation of scholars, journals and institutions. More then ever before, hiring, promotion, and funding decisions rely on a variety of impact metrics that cannot disentangle quality from productivity, and are biased by factors such as discipline and academic age. Biases affecting the evaluation of single papers are compounded when one aggregates citation-based metrics across an entire publication record. It is not trivial to compare the quality of two scholars that during their careers have published at different rates in different disciplines in different periods of time. We propose a novel solution based on the generation of a statistical baseline specifically tailored on the academic profile of each researcher. By decoupling productivity and impact, our method can determine whether a certain level of impact can be explained by productivity alone, or additional ingredients of scientific excellence are necessary. The method is flexible enough to allow for the evaluation of, and fair comparison among, arbitrary collections of papers — scholar publication records, journals, and entire institutions; and can be extended to simultaneously suppresses any source of bias. We show that our method can capture the quality of the work of Nobel
laureates irrespective of productivity, academic age, and discipline, even when traditional metrics indicate low impact in absolute terms. We further apply our methodology to almost a million scholars and over six thousand journals to quantify the impact required to demonstrate scientific excellence for a given level of productivity.

Introduction

The interest in quantifying scientific impact is no longer restricted to bibliometrics specialists, but extends to the entire scientific community. Many aspects of academic life are influenced by impact metrics: from the desire to publish in high-impact journals (1), to hiring, promotion and funding decisions (2), and department or university rankings (3, 4). Although the idea of quantifying scientific impact is laudable, several fundamental aspects in the current evaluation methods are problematic; the use of existing citation-based metrics as proxies for “true” scientific quality of publications or scholars in practical contexts is often unsatisfactory (5), or worse, misleading (6, 7). Comparisons among scholars, journals, and organizations are meaningful only if one takes into account the proper contextual information, such as discipline, academic age, productivity, publication and citation patterns.

Some of these issues can be addressed at the level of individual publications. Two important factors affecting the citations of an article are discipline and age. Once papers are divided into homogeneous sets according to these features, the populations within these classes can be used as baselines. One intuitive approach is that of assigning papers to citation percentiles (8). Another possibility is to leverage the universality of citation distributions to measure relative citation counts (9, 10). The situation, however, becomes more challenging when we try to assess the quality of aggregate entities such as scholars, journals, or organizations. There have been several attempts to quantify the impact of such entities that rely on aggregating across
all the papers that can be attributed to the entity. Of course, the biases that affect the evaluation of individual papers are amplified when these aggregate measures are considered. Most impact metrics have been shown to be strongly biased by multiple factors when authors are considered (11–14) and corrections to mitigate biases due to discipline, multiple authors, and academic age have been proposed (15–18). Unfortunately none of these corrections is effective against the whole spectrum of potential biases (14).

The biases of impact metrics for researchers cannot be addressed with the same classification-based approach as for individual publications; scholars cannot be simply divided into categories that are simultaneously homogeneous for academic age and scientific discipline. First, it is not clear whether age should be quantified in terms of academic years of activity or total number of publications. Fixing only one of these two constraints would lead to a large variability for the other quantity. Accounting for both, instead, would produce sparsely populated categories of no practical use. Second, many researchers work on a range of different topics and in multiple disciplines (19), or change their research interests during their careers. Therefore, reducing a scholar’s research to a restrictive scientific subject container makes little sense. Also here, focusing only on scholars who are involved in exactly the same set of topics would generate very sparse categories. The situation only worsens if one simultaneously takes into account age, disciplines, and their intricate longitudinal combinations. We propose a novel statistical method that addresses these issues by evaluating quality in the proper context.

**Materials and Methods**

Our approach starts from an aggregate set of papers. While this can apply to scholars, journals, or institutions, let us illustrate it in the case of a researcher. The idea is to generate a statistical baseline specifically tailored on the academic profile of the scholar; the term of comparison is not given by other individuals, but rather by artificial copies of that scholar. Each copy, or *clone*,
has a publication record with identical publication years and subject categories as the researcher under observation. However, the citation profile is resampled: the number of citations of each paper is replaced by that of a paper randomly selected among those published in the same year and in the same discipline. The cloning procedure is illustrated in Figure[1].

In essence, a clone encodes an academic trajectory that in number of papers, their publication years, and topics exactly corresponds to that of the scholar being cloned. One can compute any citation-based impact metric for a clone, given its citation profile. From a population of clones associated with a researcher profile, one can estimate the likelihood that the scholar’s measured impact could be observed by chance, given her publication history. Since the publication history includes the number of publications, this procedure deals with the biases that affect this number, such as academic age or disciplinary publication practices. In other words, the procedure decouples productivity and impact, allowing to ask whether a certain level of impact can be explained by productivity alone, or an additional ingredient of scientific excellence is necessary.

More specifically, consider a researcher r who published \( N_r \) papers, in specific years \( \{y_1, y_2, \ldots, y_{N_r}\} \) and disciplines \( \{s_1, s_2, \ldots, s_{N_r}\} \), that have received certain numbers of citations \( \{c_1, c_2, \ldots, c_{N_r}\} \), where \( y_i, s_i \) and \( c_i \) indicate respectively the year of publication, the subject category, and the total number of citations accumulated by the \( i \)-th paper. Any citation-based impact metric for \( r \) can be calculated using this information, including simple ones, like total or average number of citations, or more sophisticated ones like the \( h \)-index (20). Let \( m_r \) be the observed score of the metric \( m \) for researcher \( r \). A clone of \( r \) is generated by preserving the years and subject categories of the entire publication record of \( r \), but replacing the number of citations \( c_i \) accumulated by every paper \( i \) with that of another paper randomly selected from the set of articles published in year \( y_i \) in subject category \( s_i \). Once a clone is generated, we measure the value \( m_r' \) of the same impact metric \( m \) on its profile. After repeating this operation \( T \) times on as many
independently generated clones, we compute the quality score \( q \) as the fraction of times that \( m_r \geq m'_r \). We also compute the standard score \( z_r = (m_r - \bar{m}_r) / \sigma_r \), where \( \bar{m}_r \) and \( \sigma_r \) are the mean the standard deviation of \( m \) over the population of \( r \)'s clones. Our numerical results are obtained using \( T = 1000 \).

**Disciplines and publication venues**

The cloning method relies on the classification of articles in subject categories. The discipline label \( s_i \) for a paper \( i \) may not be directly available in the data, but can be inferred by its publication venue \( v_i \). Mapping venues to disciplines and vice versa requires a Bayesian framework to properly account for the many-to-many relationship between venues and subject categories. In practice, given a paper published in venue \( v \) in year \( y \), we wish to replace its number of citations with those of another paper chosen at random among all publications in venue \( v' \) and year \( y \). To select \( v' \) we need to estimate the conditional probability \( P_y(v'|v) \) that a paper published in year \( y \) and in venue \( v \) could have been potentially published in venue \( v' \). Let us encode the classification of venues in subject categories via a matrix \( B \), so that element \( B_{vs} = 1 \) if venue \( v \) is classified in subject category \( s \), and \( B_{vs} = 0 \), otherwise. The probability that a randomly selected paper published in year \( y \) belongs to venue \( v \) is defined as

\[
P_y(v) = \frac{N_y(v)}{\sum_u N_y(u)}
\]

where \( N_y(v) \) represents the total number of papers published in venue \( v \) in year \( y \). The probability that, given the venue \( v \) of publication, a paper belongs to category \( s \) is given by

\[
P_y(s|v) = \frac{N_y(s)B_{vs}}{\sum_{s'} N_y(s')B_{vs'}}
\]

where \( N_y(s) = \sum_u B_{us}N_y(u) \) represents the total number of papers published in year \( y \) in venues belonging to category \( s \). We can now formulate the probability that a randomly selected
paper published in year $y$ belongs to category $s$:

$$P_y(s) = \sum_v P_y(v)P_y(s|v).$$  \hspace{1cm} (3)

We then use Bayes’ theorem to calculate the probability that a paper in category $s$ is published in venue $v$:

$$P_y(v|s) = \frac{P_y(s|v)P_y(v)}{P_y(s)}. \hspace{1cm} (4)$$

Finally, we have all the elements needed to compute

$$P_y(v'|v) = \sum_s P_y(v'|s)P_y(s|v). \hspace{1cm} (5)$$

**Bibliographic data**

To implement our resampling procedure we consider all papers indexed in the Web of Science database published between 1970 and 2011 (21). These amount to 22,088,262 records classified as “articles,” “proceedings papers,” “notes,” or “letters,” and cover publications in 9,696 science and social sciences venues. Based on the publication venue, we associate each article to one or more of 226 subject categories, as defined in the Journal Citation Reports database (22). The number of citations accumulated by each publication in our dataset was retrieved in March–April 2012. Authors are identified on the basis of first and middle name initials and full last name. Although we did not implement any disambiguation algorithm, we expect errors in author identification to account for less than 5% of the records (23). We further restrict our attention only to authors with a publication record of at least 10 and at most 500 articles, filtering out many ambiguous names. The subsequent analysis is based on 996,288 author records matching these criteria.
Results

General properties of the quality score

Whereas the procedure described in the methods section can be applied to any citation-based metric, let us first consider the $h$-index (20), widely used to represent the productivity and impact of researchers with a single number. In our analysis, we estimate the probability $q$ that a clone’s $h$ is less than that of the corresponding scholar. Values of $q$ close to 0 mean that the scholar’s impact (as measured by $h$) is much smaller than one would expect from her publication profile (number of papers, and relative publication years and disciplines). Conversely, $q$ close to 1 suggests that the author produced publications of consistently high quality.

Figure 2 shows the relationship between the $h$ value of four authors and those of their clones, yielding different values of $q$. In general, there is not a strict correspondence between the values of $h$ and $q$. A high value of $q$ is indicative of high quality even when the scholar’s $h$ is not high in absolute terms, as illustrated by the Fields medalist represented in Figure 2A. Conversely, a high $h$ does not necessarily imply high quality; most of the clones in Figure 2D have higher $h$ than the scholar. The distribution of $h$ values for the clones is in general compatible with a bell-shaped distribution. This observation supports our use of the standard score $z$ as a related measure of scientific excellence. The scores $q$ and $z$ convey similar information, but $z$ provides higher resolution than $q$, especially for extremely low or high values of $q$. For example, the quality scores of the scholars of Figures 2A and 2B are indistinguishable ($q = 1$) on the basis of the $T = 1000$ clones produced. Their standard scores, however, provide a basis for finer discrimination ($z = 3.3$ and $z = 11.5$ respectively).

General properties of the relation between $h$ and $q$ emerge when we consider the entire dataset. Figure 3 shows that, as expected, $q \rightarrow 0$ and $q \rightarrow 1$ for small and large values of $h$, respectively. If we restrict ourselves to considering only authors with a fixed number of papers
$N$, the transition between these two extremes is in general sharp and located at a critical value $h_c$ that depends on $N$. The great majority of authors with $h < h_c$ have very low $q$, while most authors with $h > h_c$ have very high $q$. Overall, more than half of the researchers have extreme values of $q$: about 22.5% have $q \approx 0$, and 30% have $q \approx 1$.

**Critical lines of excellence**

What is the value of $h$ necessary to support a case of scholarly excellence, given one’s level of productivity $N$? The previous analysis suggests that such a value can be determined with some accuracy. Next we describe a procedure that can be employed to answer this question empirically. First, we bin authors according to the number of their published papers, $N$. For each bin, we then determine the value $h^*(N, \delta)$ defined by $P(q > 0.95 \mid h \geq h^*, N) = \delta$. $h^*(N, \delta)$ represents the value of $h$ above which a fraction $\delta$ of scholars have a $q$ value larger than 0.95. In Figure 4 we draw $h^*(N, \delta)$ as a function of $N$ for several values of $\delta$. These phase diagrams separated by $h^*(N, \delta)$ can be interpreted as critical lines in the career trajectory of a scholar. We argue that impact characterized by $h \geq h^*(N, \delta = 0.95)$ provides strong evidence of sustained scientific excellence.

**Validating scientific excellence**

As already mentioned, $q$ does not provide a sufficient resolution at the extremes; exceptionally good scholars, for example, all have $q \approx 1$. It is useful therefore to consider $z$ scores. As Figure 5 shows, $P(z)$ can be fitted relatively well by a normal distribution. Overall, about the 58% of the scholars have $z > 0$. Researchers with $z < -1$ and $z < -2$ amount to 24% and 11% of the population, respectively. Those with $z > 1$ and $z > 2$ represent 39% and 23% of the sample, respectively.

To test the ability of our procedure to recognize “true” scientific excellence we consider all
Nobel laureates in the period 1970 – 2013. This set represents a small but ideal benchmark to check the validity of our method to measure scientific excellence. The selection of Nobel recipients in fact does not depend on citations: laureates are identified each year by large committees, often with the help of the entire scientific community. The distribution of $z$ values for Nobel laureates is also shown in Figure 5. Many Nobel recipients have very high $z$ scores, reflecting the exceptional scientific quality revealed by their publication profiles. Their $z$ distribution can be fitted well by a Gumbel distribution, which, interestingly, is often adopted to describe the statistics of extremes events (24). At the same time, we note that a few Nobel laureates have low $z$ scores. In some cases this is the result of ambiguous names leading to profiles with inflated number of publications. For example, S.C.C. Ting (Physics, 1976) appears to have $z = -1.5$. Upon inspection we find that his publication record is composed of 655 publications, the majority of which are attributable to homonymous authors. As already noted for the general population of scientists, high values of $z$ do not necessarily correspond to high $h$. In Table 1 we list a few examples of Nobel laureates in various disciplines and years. Among the majority of laureates with high $h$ values, we find a few, such as R.H. Coase (Economics, 1991) and R. Furchgott (Medicine, 1998), with relatively low $h$ values. In these cases, the $z$ scores is a more reliable indicator of exceptional scientific quality compared to $h$. We recognize that the metrics $q$ and $z$ of scientific excellence, when applied to Nobel laureates, could be in principle affected by the boost in the number of citations typically observed after the award (25). Nevertheless, even when we focus on 2012 Nobel recipients only, we find consistently high $z$ values, on occasion associated with relatively low $h$.

**Analysis of scientific journals**

Although we focused on scholars until now, our general procedure is easily applicable to other aggregate entities, such as journals, with essentially no modification. Figure 6 summarizes the
results obtained for journals. We consider all publications in the period 1991–2000 and use $h$ as impact metric for journals (26). We then apply our statistical procedure to calculate the critical $h^*(N, \delta)$ as described above. Specific examples of academic journals are marked in the diagram. Journals with large numbers of papers and high impact, such as Nature, Science, PNAS, Cell, and the New England Journal of Medicine, are well above the critical line $h^*(N, \delta = 0.95)$.

Scientific excellence can be achieved even if the number of papers in the journal is not large and the impact relatively small. This happens for example in the cases of the Journal of Economic Literature and Nature Immunology.

**Applicability to different impact metrics**

The proposed procedure can be used in conjunction with any arbitrary impact metric. As an illustration, let us consider the total number of citations $c$ in place of the $h$-index. Figure [7] plots the critical lines $c^*(N, \delta)$, defined analogously to $h^*(N, \delta)$, for authors and journals in the dataset. The $z$ scores measured on the basis of the two impact metrics, $h$ and $c$, are strongly correlated.

**Discussion**

The role of citation-based metrics in the quantitative evaluation of research activities has become so central that numbers derived from bibliographic data influence the behavior of scholars and other stakeholders on a daily basis (27–29). Although the use of citation-based metrics as proxies for “true” scientific impact is still debated (5), we believe that many controversial issues associated with current evaluation practices can be alleviated by designing better measure instruments. Measurements are meaningful only if taken in reference to proper terms of comparisons. Bibliometric numbers are instead often used as absolute quantities, and, as such, they do not convey much information. While this issue can be easily addressed, at least when disci-
plinary biases are the concern, at the level of individual publications (8,9), the proper evaluation of scholars represents a more challenging task (14). Direct comparisons among individuals are not possible due to the intrinsic heterogeneity in publication records and career trajectories. Similar considerations are valid for other aggregate entities, such as journals, departments, and institutions, whose impact is generally quantified with additive metrics over sets of publications.

In this paper, we have radically changed the point of view of the methodology currently in use: the term of comparison of a researcher, journal or organization, is not given by other real entities, but artificial copies of the same entity. This procedure is very general, and allows us to assign a statistical significance to arbitrary impact metrics — from simple ones, like the total number of citations, to more complex ones, such as the h-index or the journal impact factor. Furthermore, the procedure can be applied to compensate for any arbitrary source of bias, in place of or in addition to disciplines and academic age. For instance, one could create clones by preserving types of publications, say journals versus conference proceedings, or countries, languages, and so on. The only statistical requirement is the availability of representative sets of publications in each category. We studied a large-scale set of scientific publications to show the utility of our approach in assessing scientific excellence irrespective of productivity and impact. We demonstrated that the procedure is capable of singling out exceptional journals and scholars. A natural extension of our study will be to perform the same quality analysis for even more heterogeneous entities, such as research groups and institutions. An additional merit of the proposed evaluation system is to encourage parsimonious publishing strategies: increasing the number of publications also increases the critical threshold of impact necessary to demonstrate scientific excellence. This will hopefully secure against the current way in which impact metrics are gamed by “salami publishing,” “self-plagiarism,” and “minimum publishable unit” practices (30).
References and Notes

1. V. Calcagno, et al., Science 338, 1065 (2012).

2. L. Bornmann, H.-D. Daniel, Scientometrics 68, 427 (2006).

3. P. Davis, G. F. Papanek, The American Economic Review pp. 225–230 (1984).

4. N. C. Liu, Y. Cheng, Higher education in Europe 30, 127 (2005).

5. R. Adler, J. Ewing, P. Taylor, et al., Statistical Science 24, 1 (2009).

6. B. Alberts, Science 340, 787 (2013).

7. Editorial, Nature 435, 1003 (2005).

8. L. Leydesdorff, L. Bornmann, R. Mutz, T. Opthof, Journal of the American Society for Information Science and Technology 62, 1370 (2011).

9. F. Radicchi, S. Fortunato, C. Castellano, Proceedings of the National Academy of Sciences 105, 17268 (2008).

10. F. Radicchi, C. Castellano, PLoS One 7, e33833 (2012).

11. S. Alonso, F. J. Cabrerizo, E. Herrera-Viedma, F. Herrera, Journal of Informetrics 3, 273 (2009).

12. J. Duch, et al., PloS one 7, e51332 (2012).

13. F. Radicchi, C. Castellano, Scientometrics 97, 627 (2013).

14. J. Kaur, F. Radicchi, F. Menczer, Journal of Informetrics 7, 924 (2013).

15. P. D. Batista, M. G. Campiteli, O. Kinouchi, Scientometrics 68, 179 (2006).
16. A. Sidiropoulos, D. Katsaros, Y. Manolopoulos, *Scientometrics* **72**, 253 (2007).

17. M. Schreiber, *New Journal of Physics* **10**, 040201 (2008).

18. L. Waltman, N. van Eck, T. van Leeuwen, M. Visser, A. van Raan, *Journal of Informetrics* **5**, 37 (2011).

19. X. Sun, J. Kaur, S. Milojevic, A. Flammini, F. Menczer, *Sci. Rep.* **3**, 1069 (2013).

20. J. E. Hirsch, *Proceedings of the National academy of Sciences of the United States of America* **102**, 16569 (2005).

21. Thomson Reuters, Web of Science, http://wokinfo.com (2014).

22. Thomson Reuters, Journal Citation Reports, http://thomsonreuters.com/journal-citation-reports (2014).

23. F. Radicchi, S. Fortunato, B. Markines, A. Vespignani, *Physical Review E* **80**, 056103 (2009).

24. E. J. Gumbel, *Statistics of extremes* (Columbia Univ. Press, 1958).

25. A. Mazloumian, Y.-H. Eom, D. Helbing, S. Lozano, S. Fortunato, *PloS one* **6**, e18975 (2011).

26. T. Braun, W. Glänzel, A. Schubert, *Scientometrics* **69**, 169 (2006).

27. D. A. King, *Nature* **430**, 311 (2004).

28. E. Garfield, *Jama* **295**, 90 (2006).

29. A. Kinney, *Proceedings of the National Academy of Sciences* **104**, 17943 (2007).

30. W. Broad, *Science* **211**, 1137 (1981).
31. The authors are grateful to the current and past members of the Center for Complex Networks and System Research at Indiana University (cnets.indiana.edu). This work is supported in part by NSF (grants SMA-1446078 and CCF-1101743) and the J.S. McDonnell Foundation (grant 220020274). The funders had no role in study design, data collection and analysis, decision to publish, or preparation of the manuscript. Authors declare no conflict of interests.
Figure 1: Schematic illustration of the resampling technique used to generate the publication records of a scholar’s clones. A scholar’s paper \( i \) is replaced in a clone by a randomly selected paper \( i' \), published in the same year and in the same subject category. Similarly the paper is replaced by another paper \( i'' \), from the same set, in a different clone. The same resampling is applied to each paper for each clone.
Figure 2: Distributions of $h$ for clones of four mathematicians, yielding different values of $q$ and $z$. Arrows indicate actual $h$ values. An author can have low $h$ and high $q$ (A), high $h$ and high $q$ (B), low $h$ and low $q$ (C), or high $h$ and low $q$ (D). The two scholars with high $q$ are a Fields medalist and a Wolf Prize recipient.

Figure 3: Relationship between $h$ and $q$ for 4,912 authors of 50 papers each. (A) Sharp transition of $q$ around the critical value $h_c \approx 13$. The black line represents the median $q$, and the gray areas represent the 50% and 95% confidence intervals. The distributions of $h$ (top) and $q$ (right) are also shown. Plots (B-D) show the distributions of $q$ values for $h = 11, 13, 16$. 
Figure 4: Career phase diagram. Relationship between $h^*$ and the number of papers $N$ for 996,288 authors. Lines represent the values of $h$ above which a fraction $\delta$ of authors in our dataset have $q$ value larger than 0.95, for $\delta = 0.60, 0.75, 0.90, 0.95$, and 0.99.

Figure 5: Distribution of $z$ for all scholars in our dataset (light gray). $P(z)$ is reasonably well fitted by a normal distribution with mean $\bar{z} = 0.4 \pm 0.1$ and standard deviation $\sigma_z = 2.0 \pm 0.1$ (black line). The distribution of the entire population is compared with the one of Nobel laureates (dark gray). The latter is compatible with a Gumbel distribution with parameters $\mu = 3.5 \pm 0.1$ and $\beta = 4.3 \pm 0.1$ (dashed line).
Figure 6: Journal phase diagram. Relationship between $h^*$ and $N$ for 6,129 journals. We consider only papers published in the period 1991–2000. The lines represent different values of $\delta$. Several examples of journals are displayed.

Figure 7: Relationship between critical $c^*$ and number of publications $N$ for (A) 996,288 authors and (B) 6,129 journals. Lines represent the values of $c$ above which a fraction $\delta$ of authors or journals in our dataset have $q > 0.95$, for different values of $\delta$. 
Table 1: Scientific excellence of a sample of Nobel laureates. For each recipient we report the year of the award, the name of the laureate, the field of the award, and the $h$ and $z$ values associated with the academic profile.

| Year | Laureate       | Field      | $h$-index | $z$-score |
|------|----------------|------------|-----------|-----------|
| 1991 | P.-G. de Gennes | Physics    | 45        | 11.7      |
| 1991 | B. Sakmann     | Medicine   | 103       | 20.0      |
| 1991 | E. Neher       | Medicine   | 87        | 15.2      |
| 1991 | R.H. Coase     | Economics  | 15        | 6.1       |
| 1998 | D.C. Tsui      | Physics    | 71        | 8.4       |
| 1998 | R.B. Laughlin  | Physics    | 51        | 5.1       |
| 1998 | H.L. Storrmer  | Physics    | 68        | 14.4      |
| 1998 | J.A. Pople     | Chemistry  | 109       | 23.7      |
| 1998 | W. Kohn        | Chemistry  | 42        | 5.7       |
| 1998 | F. Murad       | Medicine   | 74        | 10.7      |
| 1998 | L.J. Ignarro   | Medicine   | 75        | 10.0      |
| 1998 | R. Furchgott   | Medicine   | 17        | 3.4       |
| 2012 | S. Haroche     | Physics    | 56        | 13.0      |
| 2012 | D.J. Wineland  | Physics    | 68        | 14.4      |
| 2012 | B.K. Kobilka   | Chemistry  | 73        | 13.8      |
| 2012 | J.B. Gurdon    | Medicine   | 56        | 6.2       |
| 2012 | L.S. Shapley   | Economics  | 10        | 2.1       |