Community Based Management of COVID-19 as a Way Forward for Pandemic Response

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INTRODUCTION

The COVID-19 pandemic, which began with reports of atypical pneumonia cases in the city of Wuhan in Hubei province of China, was declared a public health emergency of international significance by the WHO on January, 30 2020. The virus SARS COV2 has, to date, infected more than 16 million people around the world and over 0.6 million people have succumbed to it. The pandemic has affected more than 220 countries (1). Some of the most developed economies, with state of art healthcare systems and advanced diagnostic and critical care facilities, have been worst affected by the pandemic (2). Deaths among COVID-19 cases are not only because of the pathogenesis of the virus but also because of increases in patients, which overwhelms healthcare institutions with unexpected surges in cases (3). Low and middle-income countries in South East Asia and Africa with inadequate health capacity, may face dire consequences after a surge of cases and loss of lives. Many international health agencies including the WHO have advised that “flattening the curve” and strengthening healthcare capacity can reduce the chances of overwhelming health systems (4).

The response in India, a LMIC, has focused on interrupting the transmission of infection through contact tracing, finding and isolating cases when they occur. The guidelines of the Ministry of Health recommends COVID care centers (CCC) be used for mild or very mild cases, separate dedicated COVID health centers (DCHC) for moderate cases (pneumonia without any signs of severe disease), and dedicated COVID hospitals with ICU facility (DCH) for critical cases (5).

NEED FOR COMMUNITY BASED MANAGEMENT

Though the steps taken in terms of prevention, interruption of transmission, and management of COVID-19 cases in India have been proactive, there is an urgent need to strengthen and integrate COVID care into the primary health care of the country. There exists a huge disparity between healthcare capacities among different states in India and states do not have similar capacities to and the ability to provide enough stand-alone centers like CCCs, DCHCs, or DCHs (6). Even in developed states in India, the rural-urban disparity is huge. Most often multi-speciality hospitals are centered on cities. The response against a prolonged and protracted pandemic with possible multiple waves of infection in the future will require more sustainable COVID-19 management through primary health care approaches and community participation instead of a vertical system of policy planning and management (7).
**TABLE 1** | Flowchart of health system structure for the community-based management of COVID-19 cases.

| STATE Responsibility | Supervised Tele Management Unit |
|----------------------|---------------------------------|
| Laboratory quality control | Telemedicine & Tele-consultation |
| District micro plan verification & resource mobilisation | Training of healthcare workers |
| Guidance for Management | Supplied advanced Tele Management |
| Research & Expertise | |
| Information Education & Communication | |

| DISTRICT Responsibility | Mobile Surveillance Unit |
|-------------------------|-------------------------|
| Rapid Response team for containment & outbreak management | Sampling, sample transfer with reverse cold chain in community level |
| Training, speciality support, private –govt convergence | Establishment of testing camps |
| Resources (Human and Financial) | Ground level microbiological surveillance |
| Logistics (Supply chain) | |
| Biomedical waste collection | |

| Community COVID management Team in CHC | Mobile Medical Unit |
|----------------------------------------|---------------------|
| Paediatrician | Patient transfer from villages |
| General medicine Specialist | Management of health problem in containment area. |
| Undergraduate doctor | Training at village level |
| Nursing officer | |
| Ward boy | |
| Driver & Data entry operator | |

| VILLAGE level Responsibility (Micro planning) |
|---------------------------------------------|
| Community Contact Tracing & syndromic surveillance of ILI/ SARI cases |
| Community Isolation facility for asymptomatic diagnosed cases. |
| Community quarantine facility. |
| Family Health education/ Risk Communication through peer groups. |
| Infection control & Psychosocial support of quarantined families |
| Single window benefit transfer & health care provision for vulnerable population |
| Containment plan & Exit strategy for village |
| Telemedicine assistance & Referral centre |

**PLANNING AND IMPLEMENTATION OF COMMUNITY-BASED MANAGEMENT OF COVID-19**

We propose a three-tier system of community-based management of COVID-19 with a primary health care approach:

a) Tier I (Center for public health planning and implementation): Local Self Government (Village level Panchayatiraj Institutions/ Urban Local bodies)

b) Tier II (Center of medical management of COVID-19 in the community): CHC (Community Health Center or the first referral center)
c) Tier III (Center of IEC planning, Surveillance, and Inter-sectoral/ Inter-agency coordination): District.

**DISCUSSION**

The current practice in India focuses on the identification of suspects and confirmation of cases through RT-PCR testing. The ministry of health recommends the early segregation of cases into mild, moderate, and severe categories. The imperfect execution of segregation in many places has resulted in 77% of all patients admitted to hospitals having only mild symptoms of COVID-19 (8). Moreover, mild disease may worsen into a moderate or severe category. A dedicated referral channel is a necessity during the surge of cases. Due to the absence of fore-referral confirmation of the availability of ICU beds in the referral facility, there have been instances of denial or unavailability of critical care after the patient has reached the hospital (9).

We suggest that cases should be segregated based on the probability of future complications. Older patients with co-morbidities, pregnant mothers, children under 5 years of age, and patients exposed to high viral load in large closed door congregations should be admitted to dedicated COVID-19 hospitals with ICU facilities (10–12). Patients with a lesser probability of complications can be managed in village-level isolation centers if they are asymptomatic and Community Health Centers (COVID CHCs) if symptomatic. Village level isolation centers will not only help to enhance community engagement and improve risk communication but also promote local innovations for infection control through community participation, which are essential for a sustained and successful pandemic response (13–16). Some states have tried to decentralize decision making with success during the ongoing COVID-19 pandemic (17, 18).

The current practice of taking diagnosed COVID-19 patients to standalone healthcare centers promotes over-reliance on the health system, as a suspect is isolated from the community from the time of its contact tracing and quarantine through to testing, diagnosis, management, and finally, discharge (average 30 days) from the hospital. This increases the fear of disease among the population, which in turn increases the stigma not only against patients but also their family members, the recovered patients, and the health care workers who continue to stay in the community (19, 20). This makes contact tracing and the self-declaration of travel history or gathering exposure history difficult. Village level isolation centers will ensure that the management and recovery of asymptomatic and mild cases takes place under direct community supervision, with technical help from mobile medical units (Table 1), addressing the myriad social issues and stigma associated with COVID-19.
The Involvement of Community Health Centers (CHCs) the management of COVID19 will help diversify and decentralize the health care system in rural and semi-urban areas (Figure 1). It could lead to vital skill improvement in the management of infectious disease among health care workers including doctors in CHCs through supervised management of cases from medical colleges and centers of excellence. Supervised management through advanced telemedicine as a potential way of healthcare delivery for COVID-19 management is being increasingly used by some states in India with success (21). The involvement of at least 40% of CHCs all over the country could help create over 75,000 beds for mild to moderately sick COVID patients. This will help create a specialist pool of trainers, doctors, nurses, and infection control personnel who are equipped to handle the spread of infectious disease spread in the long term and possible future waves of the COVID-19 pandemic in the community (22, 23). This will spare the rest of the health care system and help ensure the continuation of essential and emergency health services by the other 60% CHCs, Sub-district, and District hospitals. This will help in integrating COVID-19 response into the primary health care system of the country.

One of the most important bottlenecks in the pandemic has been the lack of standardized, community-oriented, inclusive information, and a cohesive education and communication (IEC) strategy. A specialized IEC cell, with a community feedback mechanism under the district administration (Table 1) will help create community need-based, culturally appropriate IECs. This will improve the engagement of different communities by improving awareness, reducing prevailing stigma, and countering misinformation about the disease.

The current practice of laboratory diagnosis starts with the collection of nasopharyngeal and/or oropharyngeal swab by laboratory personnel or healthcare workers in individual hospitals or quarantine facilities or isolation centers. The samples are then sent to the designated laboratories for rt-PCR by maintaining the reverse cold chain (24). This increases the number of healthcare staff exposed to an aerosol-generating procedure of sample collection which leads to higher consumption of full COVID PPE. A specialized mobile surveillance unit at the district level can be mobilized for all facility-based and community-based sample collection under district administration. This will ensure quality sample collection by a specialized team which can help streamline laboratory diagnosis through better reverse cold chain maintenance.

The pandemic provides an opportune moment to expand primary healthcare infrastructure along with a once redundant network of telemedicine at community levels in India by resurrecting village-level resource centers (25).

CONCLUSION

The community-based management of COVID-19 cases will not only help in reducing the fear and stigma prevailing during this pandemic but also enhance community engagement through participation and an increase in healthcare capacity. This will also improve community preparedness for future re-emergence of infectious diseases and will reduce the need for drastic measures like lockdowns in the future.

AUTHOR CONTRIBUTIONS

SP: concept, intellectual content, and manuscript editing. SM: intellectual content and manuscript preparation. AJ: literature search and manuscript preparation. SK: literature search and manuscript preparation. AG: intellectual content and literature search. All authors contributed to the article and approved the submitted version.

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Conflict of Interest: The authors declare that the research was conducted in the absence of any commercial or financial relationships that could be construed as a potential conflict of interest.

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