Personal values as predictors of entrepreneurial intentions of university students

Abstract
Considering entrepreneurship as a set of actions performed by a subject, and behavior one of the main predictors of actions, this work presents a study based on the Theory of Human Values, that aims to analyze the influence of personal values on entrepreneurial intention of university students; understanding as well the personal values as cognitive characteristics that explain the attitudes of a subject towards entrepreneurship, the hypotheses of this work establish a positive relation between values associated to individualism and the entrepreneurial intention as well as a negative relation between values associated to collectivism and the entrepreneurial intention of university students. For this, a sample of 488 undergraduate students from the University of Guadalajara in Mexico is used and statistical analysis is performed through the SPSS software. Using a quantitative methodology, an exploratory factorial analysis and a linear regression model are performed to calculate the predictive capacity of the different types of personal values on the entrepreneurial intention of students at the University previously mentioned. Personal values associated to individualism prove to be highly related to entrepreneurial intentions while those related to collectivism show low or null effect. Some exceptions are discussed and lead to future lines of research regarding different types of entrepreneurship.

Keywords: Entrepreneurial intention; personal values; university students; collectivism; individualism

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Received April 17, 2020 - Accepted March 11, 2021

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1. Introduction

Abundant research has been conducted in recent years regarding the phenomenon of entrepreneurship. The variety of scopes and issues related to this topic, cover from the macro-economic and economic development of regions around the world (Clemmens and Heinemann 2006; Quadrini, 2009; Parker 2018), all the way to the very particular studies regarding the process of business creation or even more specific, the entrepreneur as a subject itself (McKenna 1996; Hebert and Link 2006; Mukherjee 2016)

In this sense, this research aims to evaluate the influence of personal values on the entrepreneurial intention of university students, analyzing a sample of 488 students at the Scholl of Business of the University of Guadalajara, using statistical techniques with a correlational scope.

Analyzing the personal characteristics of university students related to entrepreneurial intentions and identifying which of these characteristics have better explanation capacities on entrepreneurial attitudes, allows educational policy and decision makers to understand in a deeper way how new generations perceive entrepreneurship as a path to the future or even an option to join as a professional career.

In order to adequately understand what this research is intended to evaluate, this work starts presenting a literature review of the main theories and concepts related to entrepreneurship and the entrepreneurial subject, entrepreneurial intention, personal values, the relationship between values, attitudes and behavior, among others. This literature review is done for two purposes; first, to know the state of the art of the topic of personal values and the influence on entrepreneurial intention at the present time and to discard any possibility of duplicating the
study on the phenomenon in this particular context; second, to give theoretical support and literature base to the statement of the hypotheses.

According to this, the objective of this research is to evaluate the role of personal values as determinants of the entrepreneurial intention in university students. Likewise, it is intended to test whether the various classifications of personal values, may positively or negatively influence the entrepreneurial intention of the university students who were chosen as a sample; finally, the results of this experiment will be compared with results of similar experiments in different contexts.

This article provides a theoretical framework about the elements of the study such as entrepreneurial intention, personal values analyzed within the field of entrepreneurship, the classification of personal values according to the individualism-collectivism criteria and the entrepreneurial attitude.

Another section explains the methodology followed to conduct the study followed by the analysis of results. Finally, a discussion and conclusions section is presented.

2. Theoretical framework

2.1. Entrepreneurial Intention

The phenomenon of entrepreneurship can emerge from different scenarios: Two of the most mentioned in literature are, on one hand, the scenario where the subject recognizes an opportunity and finds the best conditions to start a project, and on the other hand, the scenario where the need pushes the individual to start a business as soon as possible.
The factors associated with the opportunity recognition are represented by the environment, such as universities, government and other actors that promote entrepreneurship, while the factors related to the need are represented by situations that are not favorable for people such as job dissatisfaction or unemployment (Mueller and Thomas 2001). However, some of these factors occur in situations that are external to a person, so identifying and exploiting business opportunities depends directly on the cognitive aspects of the entrepreneur, aspects that are mainly explained by skills and motivations, that means, there could be an entire ecosystem of entrepreneurship well defined to facilitate the entrepreneurial processes, however, the decision of an individual to undertake or not depends directly on the subject.

Given this panorama, the generation of knowledge about the cognitive aspect of the entrepreneur has been incorporated into the field of study of entrepreneurship, in order to obtain a much deeper understanding about the phenomenon of entrepreneurship, which has been called Entrepreneurial Intention (EI).

Soria, Zuñiga, and Ruiz (2016) define EI as the self-recognition of the security that an individual can present in creating a business; it is also shown as the best predictor of certain behavior in the future, which are determined by the desires, motivations, and viability of exploiting a market opportunity (Romero and Milone 2016).

The models that explain EI are a key factor in the action of starting or not starting a business, since it encompasses cognitive processes, such as intentions that act as sources of balance among other external factors, for example, social, cultural variables, demographic, among others (Chattopadhyay and Ghosh 2008).
The development of an EI depends on the integration of personal and contextual guide and explain behavior of people. Contextual factors are the subjective norm, the perception of opportunities and the limitation of resources. Both contribute significantly to the construction of an EI. It is for this reason that EI models demonstrate a person's ability to understand and realize the process of generation of new businesses (Bird 1988; Krueger, Reily and Carsrud 2000).

Among the great variety of personal characteristics that may explain the entrepreneurial intention of an individual, personal values have gained importance in the last decade (Jaén, Moriano and Liñán 2013; Campos 2018; Kruse et al. 2019; Hueso and Liñan 2020) and this has to do with the recognition of the fundamental role of personal values in the prediction of attitudes and hence of behavior.

2.2. Personal values in the field of entrepreneurship

Entrepreneurship is a phenomenon that has increased in importance for researchers of the last couple of decades. After several years of research in this field, scientific texts still present difficulties in defining some basic terms such as entrepreneur and entrepreneurship (Gartner 1988; Bygrave and Hofer 1992; Rosa and Bowes 1993).

Entrepreneurship cannot be considered as an isolated action, on the contrary, it must be seen as a process that involves different scenarios, which are not merely economic in nature but emanate from the social context that shapes and shapes business results (Anderson and Jack 2002). Thus, the entrepreneurial process is carried out by people, and the study of those people who carry out this type of activity is as important as the study of the entrepreneurial process...
itself; it is not possible to understand the entrepreneurial process without observing and understanding the people who carry it out.

Various aspects of the personal characteristics that define the entrepreneur have been studied in academic texts; characteristics such as skills, talent, and knowledge that influence the possible success or failure of new entrepreneurship projects (Brandstätter 2011; Hormiga, Campos and Valls 2011; Širec and Močnik 2012; Ahmadkhani et al. 2013; Xie 2014), but also, personal characteristics such as personal values have been appearing more and more in recent literature.

Personal values are recognized as some of the most important cognitive characteristics of humans due to their prevalence over time. It is well accepted in the scientific community that personal values are difficult to change easily in a short time lapse, in other words, they maintain relatively stable overtime (Dolan, Garcia and Richley 2006, 28)

In the field of entrepreneurship, personal values have often been mentioned as a secondary cognitive aspects explaining certain factors. Personal values, related to entrepreneurship started to appear in the 1970’s, when Hornaday and Aboud (1971) identified personal values such as achievement, independence and leadership, as characteristics more visible in successful entrepreneurs that in other subjects. Different authors have mentioned similar personal values as a part of a set of motivational factors driving entrepreneurship in high-tech industry, they reported no significant difference between personal characteristics of high-tech entrepreneurs and any other entrepreneur.

However, it is not until the decade of the 1990s that personal values appeared as the main independent variable explaining some factor related to the entrepreneurial behavior, attitude,
intention, or even some other variable embedded in the entrepreneurial process. (Fagenson 1993; Morris, Avila and Allen 1993; Hussin 1997; Lipset 2000)

In the last two decades, the research relating personal values and entrepreneurship has raised as an important field of study. During these two last decades, personal values finally became a worth-to-explore topic in the field of business creation. From 2000 to the date, we found several works analyzing how these characteristics explain different aspects of the entrepreneurial process. And this time is also where we start to find scientific work on the role of personal values in entrepreneurial attitudes, motivations or intentions (Brice 2004; Liñan, 2008; Liñan and Chen 2009; Zhao, Seibert and Limpkin 2010; Fayolle, Liñan and Moriano 2014; Liñan, Moriano and Jaén 2016; Campos 2018).

2.3. Individualism vs collectivism in entrepreneurship

In academic business research, the topic of personal values has generally been related to work. Some studies have tried to demonstrate the relationship between personal values and, for example, the feelings of satisfaction or motivation at work.

Despite this, there is little research regarding the role played by personal values of entrepreneurs in the entire process of creation and the reach for survival of a new company (Amit et al. 2001). Holland and Shepherd (2013) make important contributions to this stream of literature by exploring how an entrepreneur's personal values influence the way in which he decides to persist in his decision to seize an opportunity. Using Schwartz's (1992) theory of values, these authors investigate individual differences in how values influence persistent business decisions and find that personal values help explain the variation in emphasis individuals place in their different decision criteria. The authors capture entrepreneurial decisions in real-time and
examine how individual and contextual differences are related to variations in decision making, concluding that entrepreneur persistence in decision making can be attributed to differences in their values.

On the other hand, Tomczyk, Lee and Winslow (2013) proved that the performance of high growth companies is related to the values of the entrepreneur. These authors studied entrepreneurs highly successful and demonstrated the impact of caring for other values on company performance.

A highly studied relationship is one that exists between individualist-collectivist values and the tendency to be an entrepreneur. Some personal values respond to individual interests while others respond to collective interests (Ros and Grad 1991). The latter, it is argued, “implies [n] the subordination of personal interests to the objectives of the largest working group, an emphasis on exchange, cooperation and harmony, a concern for the well-being of the group and hostility towards external members” (Morris and Davis 1994, 598). Thus, it is postulated that the values that serve individual interests are the antithesis of those that serve the collective interest (Schwartz 1992).

In Table 1, the values in this study are classified according to the different categories of the analyzed values. These values are those that are related in more aspects with the entrepreneurial belief. The first four values are those located in the group of values that are largely associated with the beliefs of the entrepreneur. On the contrary, security is the most contrary value to the beliefs related to the entrepreneur. Finally, universalism and benevolence are those values related to new management paradigms, such as collaborative management, and are chosen to understand whether or not entrepreneurial attitudes are related.
### TABLE 1. Classification of values related to entrepreneurial attitude

| Type of motivation | Description of the indicator                                                                 | Type of reason (Schwartz and Bohenke 2004) | Type orientation of (Gouvieia 2003) |
|--------------------|---------------------------------------------------------------------------------------------|-------------------------------------------|-------------------------------------|
| Self-direction     | Independence in decision-making. Setting own goals and ways of behaving. Do what it takes to develop and spread your own ideas | Openness to change                        | Individualism (Personal)            |
| Power              | Leadership and recognition of other team members.                                             | Self-enhancement                          | Individualism (Personal)            |
| Achievement (economic) | Achievement of economic goals and desire to improve the current economic situation         | Self-enhancement                          | Individualism (Personal)            |
| Stimulation        | Inspired by challenges, satisfied by working as a team to the limit of abilities and working at all times with enthusiasm | Openness to change                        | Individualism (Personal)            |
| Hedonism           | Pleasure and sense of gratification for oneself                                              | Self-enhancement                          | Individualism (Personal)            |
| Security           | Carry out daily activities in a safe environment, free from any type of threat.             | Conservation                              | Central                             |
| Universalism       | A concern for the economic and political situation of the community, a commitment to the common good. | Self-transcendence                       | Collectivism (Social)               |
| Benevolence        | Maintain good relationships with those who care and are in frequent contact.                | Self-transcendence                       | Collectivism (Social)               |
| Conformity         | Restraint of actions, inclinations and impulses likely to harm others and violate social norms | Conservation                              | Collectivism (Social)               |
| Tradition          | Respect, commitment and acceptance of customs, culture and ideas or religion provide,       | Conservation                              | Collectivism (Social)               |

*Source:* Own elaboration with data from Gouveia (2003); Schwartz and Bohenke (1992); Ros and Grad (1991).

Following this insights, the hypotheses proposed for this work are presents next:
H1.- Personal values associated to individualism are positively related to entrepreneurial intention

H1a. Personal value *self-direction* influence positively the entrepreneurial intention of university students

H1b. Personal value *power* influence positively the entrepreneurial intention of university students

H1c. Personal value *achievement* influence positively the entrepreneurial intention of university students

H1d. Personal value *hedonism* influence positively the entrepreneurial intention of university students

H1e. Personal value *stimulation* influence positively the entrepreneurial intention of university students

H2.- Personal values associated to collectivism are negatively related to entrepreneurial intention

H2a. Personal value *security* influence negatively the entrepreneurial intention of university students

H2b. Personal value *universalism* influence negatively the entrepreneurial intention of university students

H2c. Personal value *tradition* influence negatively the entrepreneurial intention of university students
H2d. Personal value *benevolence* influence negatively the entrepreneurial intention of university students

H2e. Personal value *conformity* influence negatively the entrepreneurial intention of university students

3. Methodology

As previously established, the main objective of this work is to analyze the influence that the presence of certain personal values of students at the School of Business (CUCEA) at the University of Guadalajara has on their intention to undertake; a quantitative methodology with the correlational scope is used to know the causal relation between the variables established in the hypotheses.

To obtain data, a Likert scale questionnaire was designed, with two main components that present, on the one hand, scenarios associated with the meaning and presence of certain personal values in students according to the classification and definition of the types of values proposed by Schwartz and Boehnke (2004) and, on the other hand, the entrepreneurial intention scale designed by Liñan and Chen (2009).

The instrument consists of 40 items on a Likert scale from 1 to 7 where 1 corresponds to a level of "totally disagree" and 7 corresponds to the level of "totally agree" with the scenarios proposed. The instrument was applied to 488 students of the different degrees from CUCEA of the University of Guadalajara during the month of July 2019. This University Center attends a total of 17,980 undergraduate students. All of them attend majors related to economic and management sciences such as accounting, management, human resources, marketing,
international business, finance, economy. The sample was chosen randomly, with the necessary awareness that there were no duplicate responses by the same student.

Once the data was obtained, the database was captured and prepared in a spreadsheet and later converted into a data-sheet in the SPSS statistical software. Subsequently, exploratory factor analysis was performed and the reliability indexes of the scales obtained in the reduction of dimensions were calculated; as well as a linear regression model to establish the predictive capabilities of the independent variables (personal values) on the dependent variable (entrepreneurial intention).

Finally, a discussion of the results is carried out and conclusions are established.

4. Analysis of results

Factor analysis is performed, which reflects a KMO sample adequacy indicator of .855 which is considered to be at a significant level. In the same factor analysis, the explained variance table was obtained, where it turns out that the data collected explains up to 63 percent of the phenomenon. (see Table 2).

The rotating components matrix of this same factor analysis shows the grouping of variables into factors corresponding to the different factors that make up the instrument. The grouping agrees with the theoretical foundation, that is, the variables grouped in the different factors according to the matrix of rotated components correspond to the meanings of each of the types of values according to the literature (see Table 2).
### TABLE 2. Factorial analysis (rotated component matrix)

|         | Component | 1   | 2   | 3   | 4   | 5   | 6   | 7   | 8   | 9   | 10  |
|---------|-----------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Selfdirection1 |          |     |     |     |     | .659|     |     |     |     |     |
| Selfdirection2  |          |     |     |     |     | .583|     |     |     |     |     |
| Selfdirection3  |          |     |     |     |     | .717|     |     |     |     |     |
| Selfdirection4  |          |     |     |     |     | .663|     |     |     |     |     |
| Universal1      |          |     | .580|     |     |     |     |     |     |     |     |
| Universal2      |          |     | .650|     |     |     |     |     |     |     |     |
| Universal3      |          |     | .814|     |     |     |     |     |     |     |     |
| Universal4      |          |     | .747|     |     |     |     |     |     |     |     |
| Tradition1      |          | .485|     |     |     |     |     |     |     |     |     |
| Tradition2      |          | .581|     |     |     |     |     |     |     |     |     |
| Tradition3      |          | .579|     |     |     |     |     |     |     |     |     |
| Tradition4      |          | .704|     |     |     |     |     |     |     |     |     |
| Tradition5      |          | .488|     |     |     |     |     |     |     |     |     |
| Stimulation1    |          |     |     | .481|     |     |     |     |     |     |     |
| Stimulation2    |          |     |     | .598|     |     |     |     |     |     |     |
| Stimulation3    |          |     |     | .816|     |     |     |     |     |     |     |
| Hedonism1       |          |     |     |     |     |     |     |     | .637|     |     |
| Hedonism2       |          |     |     |     |     |     |     | .654|     |     |     |
| Power1          |          | .773|     |     |     |     |     |     |     |     |     |
| Power2          |          | .767|     |     |     |     |     |     |     |     |     |
| Power3          |          | .734|     |     |     |     |     |     |     |     |     |
| Power4          |          | .643|     |     |     |     |     |     |     |     |     |
| Power5          |          | .581|     |     |     |     |     |     |     |     |     |
| Security1       |          |     |     |     | .793|     |     |     |     |     |     |
| Security2       |          |     |     |     | .768|     |     |     |     |     |     |
| Security3       |          |     |     |     | .415|     |     |     |     |     |     |
| Conformity1     |          |     |     |     |     |     | .618|     |     |     |     |
| Conformity2     |          |     |     |     |     |     | .587|     |     |     |     |
| Benevolence1    |          |     | .713|     |     |     |     |     |     |     |     |
| Benevolence2    |          |     | .777|     |     |     |     |     |     |     |     |
| Benevolence3    |          |     | .754|     |     |     |     |     |     |     |     |
| Benevolence4    |          |     | .726|     |     |     |     |     |     |     |     |
| Achievement1    |          |     |     |     |     | .862|     |     |     |     |     |
| Achievement2    |          |     |     |     |     | .849|     |     |     |     |     |
| Achievement3    |          |     |     |     |     | .655|     |     |     |     |     |

Extraction method: Principal component analysis.
Rotation method: Varimax normalization with Kaiser.
to. The rotation has converged within 10 iterations.

*Source:* Own elaboration.
Once the composition of the factors was obtained, the reliability analysis was carried out using Cronbach’s alpha, which is why the results shown in Table 3 were obtained:

**TABLE 3.** Cronbach Alfa for scales obtained

| Name         | Number of items | % variance | Cronbach’s Alpha |
|--------------|-----------------|------------|------------------|
| Self-direction | 4               | 9.28       | .695             |
| Universalism  | 4               | 8.72       | .722             |
| Tradition     | 5               | 7.01       | .760             |
| Stimulation   | 3               | 6.72       | .574             |
| Hedonism      | 2               | 6.60       | .506             |
| Power         | 5               | 6.25       | .791             |
| Security      | 3               | 5.59       | .714             |
| Compliance    | 2               | 4.79       | .684             |
| Benevolence   | 4               | 4.47       | .814             |
| Achievement   | 3               | 3.53       | .775             |
| Total         | 35              | 62.96      |                  |
| KMO           | .855            |            |                  |
| Significance  | .000            |            |                  |

Source: Own elaboration.

As observed in Table 3, it is found that eight out of the ten scales of the factors obtained present acceptable reliability indices. It is recognized that in two factors, stimulation and hedonism, the reliability indicators do not reach an optimal level, however, previous works have found the same limitation (Campos 2018; Gorgievsky, Ascalon and Stephan 2011; Schwartz et al. 2001)

Correlation matrix for the components extracted is presented next in Table 4.
TABLE 4. Correlation matrix

|                   | Benevolence | Power | Self-direction | Universalism | Achievement | Stimulation | Tradition | Security | Hedonism | Conformity |
|-------------------|-------------|-------|----------------|--------------|-------------|-------------|-----------|----------|----------|------------|
| **Corr**          | **Sig**     | **N** | **Corr**       | **Sig**      | **N**       | **Corr**    | **Sig**   | **N**    | **Corr** | **Sig**    | **N**     |
| Benevolence       | 1.00        | .383 ** | .504 **        | .321 **      | .273 **     | .440 **     | .547 **    | .355 **  | .379 **  | .195 **    |           |
| Sig               | 0.00        | 1.00   | .000           | .000         | .000        | .000        | .000       | .000     | .000     | .000       | .000      |
| N                 | 481         | 474    | 480            | 476          | 479         | 480         | 479        | 478      | 473      | 476        |           |
| Power             | .383 **     | 1.00   | .344 **        | .200 **      | .283 **     | .422 **     | .315 **    | .204 **  | .121 **  | .149 **    | .195 **   |
| Sig               | 0.00        | 1.00   | .000           | .000         | .000        | .000        | .000       | .000     | .000     | .000       | .000      |
| N                 | 474         | 475    | 474            | 470          | 472         | 474         | 473        | 471      | 468      | 471        |           |
| Self-direction    | .503 **     | .344 **| 1.00           | .393 **      | .263 **     | .394 **     | .384 **    | .266 **  | .236 **  | .121 **    | .015 **   |
| Sig               | 0.00        | 0.00   | 1.00           | 0.00         | 0.00        | 0.00        | 0.00       | 0.00     | 0.00     | 0.00       | 0.00      |
| N                 | 480         | 474    | 488            | 482          | 479         | 481         | 484        | 478      | 480      | 480        |           |
| Universalism      | .321 **     | .200 **| .393 **        | 1.00         | .225 **     | .343 **     | .268 **    | .111 **  | .177 **  | .051       | .015 **   |
| Sig               | 0.00        | 0.00   | 1.00           | 0.00         | 0.00        | 0.00        | 0.00       | 0.00     | 0.00     | 0.00       | 0.00      |
| N                 | 476         | 470    | 482            | 483          | 475         | 477         | 479        | 473      | 476      | 476        |           |
| Achievement       | .273 **     | .283 **| .263 **        | .225 **      | 1.00        | .363 **     | .133 **    | .057     | .186 **  | .007       | .021 **   |
| Sig               | 0.00        | 0.00   | 0.00           | 0.00         | 1.00        | 0.00        | 0.00       | 0.00     | 0.00     | 0.00       | 0.00      |
| N                 | 479         | 472    | 479            | 475          | 480         | 479         | 477        | 476      | 474      | 474        |           |
| Stimulation       | .440 **     | .422 **| .394 **        | .343 **      | .363 **     | 1.00        | .329 **    | .124 **  | .229 **  | .021       | .015 **   |
| Sig               | 0.00        | 0.00   | 0.00           | 0.00         | 0.00        | 1.00        | 0.00       | 0.00     | 0.00     | 0.00       | 0.00      |
| N                 | 480         | 474    | 481            | 477          | 479         | 482         | 477        | 479      | 476      | 476        |           |
| Tradition         | .547 **     | .315 **| .384 **        | .268 **      | .133 **     | .329 **     | 1.00       | .410 **  | .343 **  | .314 **    | .269 **   |
| Sig               | 0.00        | 0.00   | 0.00           | 0.00         | 0.00        | 0.00        | 1.00       | 0.00     | 0.00     | 0.00       | 0.00      |
| N                 | 479         | 473    | 484            | 479          | 477         | 477         | 485        | 481      | 477      | 479        |           |
| Security          | .355 **     | .204 **| .226 **        | .111 **      | .057        | .124 **     | .410 **    | 1.00     | .264 **  | .323 **    | .269 **   |
| Sig               | 0.00        | 0.00   | 0.00           | 0.00         | 0.00        | 0.00        | 0.00       | 1.00     | 0.00     | 0.00       | 0.00      |
| N                 | 478         | 471    | 482            | 477          | 476         | 479         | 481        | 475      | 474      | 477        |           |
| Hedonism          | .379 **     | .121 **| .236 **        | .173 **      | .186 **     | .229 **     | .343 **    | .264 **  | 1.00     | .306 **    | .269 **   |
| Sig               | 0.00        | 0.00   | 0.00           | 0.00         | 0.00        | 0.00        | 0.00       | 0.00     | 1.00     | 0.00       | 0.00      |
| N                 | 473         | 468    | 478            | 473          | 471         | 473         | 477        | 475      | 479      | 473        |           |
| Conformity        | .195 **     | .149 **| .121 **        | .051         | .007        | .021        | .314 **    | .479     | .306 **  | 1.00       | .323 **   |
| Sig               | 0.00        | 0.00   | 0.00           | 0.00         | 0.00        | 0.00        | 0.00       | 0.00     | 1.00     | 0.00       | 0.00      |
| N                 | 476         | 471    | 480            | 476          | 474         | 476         | 479        | 473      | 473      | 481        |           |

** Correlation at 0.01 level of significance
* Correlation at 0.05 level of significance

Source: Own elaboration.

As seen in table 4, all correlations prove to be in the normal range below .5, except from the correlation between the values tradition and benevolence. In order to vanish any possibility of multicollinearity that might be affecting the significance of these factors in the final model, two actions were taken.

First, the principal components analysis was reviewed, to identify possible share loads among the components tradition and benevolence, finding no issue on this. Second, linear regressions...
were conducted individually between these factors and de dependent variable; the results confirmed that there are no statistical significance of benevolence and tradition over the entrepreneurial intention that may affect the final model results.

Once the factors were obtained through the reduction of dimensions and the results of the reliability analysis were calculated, the same treatment was carried out for the variables of entrepreneurial intention, the results of this factor analysis are presented below in Table 5.

**TABLE 5. Matrix of components**

| Component matrix |       |
|------------------|-------|
| IntencEmp1       | .880  |
| IntencEmp2       | .910  |
| IntencEmp3       | .945  |
| IntencEmp4       | .938  |
| IntencEmp5       | .925  |

KMO = .857  
Significance = .000  
Cronbach’s alfa = .954  
% of variance = 84.6%

*Source: Own elaboration.*

Through the statistical treatment of the data obtained through the surveys for the factor Entrepreneurial Intention, the following results are obtained: the factor analysis yields a KMO sample adequacy indicator of .857, which is considered a significant level (see Table 5). In the same factor analysis, the explained variance table was obtained, resulting in the data collected explaining up to 84.6 percent of the phenomenon (see Table 5).

The rotated components matrix of this same factor analysis shows the grouping of the five variables in a single factor corresponding to the entrepreneurial intention. The grouping is consistent with the theory since the extraction of components includes all the items included in the instrument to address the factor.
Subsequently, the Cronbach’s alpha was calculated to determine the reliability of the scale and an indicator of .954 was found for the five elements that make up the factor, which is shown in Table 5.

Once the factor analysis and measurement of reliability of the scales, a linear regression model was performed to determine the explicative capacity of each of the independent variables (personal values) on the dependent variable of the model (entrepreneurial intention) and the results are shown in Tables 6 and 7.

**TABLE 6. Linear Regression Model Summary**

| Summary |   |   |   |   |
|---------|---|---|---|---|
| Model   | R | R squared | R squared corrected | Typ. from an estimate |
| 1       | .786<sup>a</sup> | .618 | .610 | .63122928 |

* a. Predictor variables: (Constant), Conformity, Benevolence, Stimulation, Safety, Self-Direction, Power, Achievement, Hedonism, Tradition, Universalism<br>
* sig .000

*Source*: Own elaboration.

**TABLE 7. Coefficients and significance**

| Model     | Typed coefficients | t  | Sig. |
|-----------|--------------------|----|------|
|           | Beta               |    |      |
| 1         | (Constant)         |     |      |
|           | Entrepreneurial Intention | | |
|           | Benevolence        | .038| 1.292| .197 |
|           | Power              | .108| 3.66 | .000 |
|           | Universalism       | .160| 5.371| .000 |
|           | Tradition          | -.003| -.091| .927 |
|           | Self-Direction     | .084| 2850 | .005 |
|           | Achievement        | .749| 25288| .000 |
|           | Security           | .005| .176 | .860 |
|           | Stimulation        | .008| .258 | .797 |
|           | Hedonism           | .078| 2.64 | .009 |
|           | Conformity         | -.076| -2539| .011 |

*Source*: Own elaboration.

In the results of the linear regression model, it is first seen that the model significant in general, presenting an index of sig .000 and offers an explicative capacity of .610 in the corrected R
squared. This indicates that, in general, the proposed model of the subject's personal values, these explain up to 61% of the entrepreneurial intention factor.

When evaluating in detail the indicators of each factor in the model, it is found that there are four factors whose significance level, greater than .050 does not allow the results to be interpreted in a reliable way and these are: benevolence, tradition, safety, and stimulation. While the rest of the factors present reliable levels of significance to analyze their beta loads. Below is the model with the results obtained:

**FIGURE 1.** Model. Effect of personal values on entrepreneurial intention

Once the linear regressions model has been carried out, the research equation is presented next:

$$R^2 = .610 \text{ Entrepreneurial intention} = .108 \text{ Power} + .160 \text{ Universalism} + .084 \text{ Self-direction} + .749 \text{ Achievement} + .078 \text{ Hedonism} - .076 \text{ Conformity}$$

*Source:* Own elaboration.
5. Discussion and conclusions

This research aims to evaluate which are the personal values that generate the greatest impact on the entrepreneurial intention of university students from CUCEA at the University of Guadalajara, Mexico. According to the most traditional theory of the personal characteristics of entrepreneurs, individual-oriented attitudes and personal characteristics have proven being positively associated with the entrepreneurial behavior (Tiessen 1997; Fitzsimmons and Douglas 2005; Baluku, Bantu and Otto 2018). Findings in this work demonstrate that those personal values associated to individual interests explain in a positive sense the intention to undertake of university students. All personal values categorized within the individualistic dimension of self-enhancement present a positive and significant effect on the entrepreneurial intention and this is perfectly lined-up with the literature, so hypotheses 1b, 1c and 1d are accepted. About personal values grouped within the individualistic dimension of openness to change, we identify that only self-direction shows a positive effect so hypothesis 1a is accepted, while stimulation resulted not significant so hypothesis 1e cannot be concluded. This result contrasts with different experiments in other countries where stimulation is commonly a strong predictor of entrepreneurial behavior or intention (Campos 2018; Liñan, Moriano and Jaén 2016).

Regarding the set of collectivist values we have some interesting results for some of them. For those personal values within the dimension of conservation, we find that security and tradition show no significance so hypotheses 2a and 2c cannot be concluded. However, the value conformity results significant and having a negative impact on the entrepreneurial intention, so hypothesis 2e is accepted, this means that respect for others and the possibility of hurt someone else are important issues to consider for students when think about becoming entrepreneurs.
This is congruent with some part of the literature that present similar results (Zeffane 2014) and partially congruent with some other findings where this value result not even significant for entrepreneurial intentions (Alsaad 2018).

Analyzing personal values associated to the collectivist dimension of self-transcendence we identify that the value benevolence result not significant for the model so hypotheses 2d is non conclusive. In the meantime, the value universalism proves to be significant and positively related to entrepreneurial intentions of university students; hypothesis 2b is rejected. This is an interesting result due to the few literature supporting the idea of collectivism associated to entrepreneurial behavior. Previous work conducted by Alsaad (2018) or the same author of this research in different countries demonstrate that universalism relates negatively to the entrepreneurial intention or at least resulted not significant. In this sense, we assume that universalism, being a personal value strongly related to culture, may present different results across countries. It is also understood that the relatively recent appearance of social entrepreneurship also motivates students to visualize entrepreneurial projects with implications to the values associated to universalism.

In this research, universalism resulted to be the personal value with the second highest impact on the entrepreneurial intentions, only behind the value achievement. In this sense, we conclude as well that university students at the University of Guadalajara, have the personality to become either traditional or social entrepreneurs. (see Table 8)

**Table 8.** Personal values and their influence on entrepreneurial intention

| Personal value | Definition | Category | Impact | Theory contrast | Hypotheses |
|----------------|------------|----------|--------|----------------|------------|
| Achievement    | Achievement of economic goals and individualism/self-enhancement | Individualism/Self-enhancement | .749    | In accordance with: (Jhonson) | 1a Accepted |
| Personal value | Definition                                                                 | Category                  | Impact | Theory contrast | Hypotheses       |
|----------------|---------------------------------------------------------------------------|---------------------------|--------|----------------|------------------|
| desire to improve the current economic situation | Individualism/Self-enhancement | .108                      | In accordance with: (Martinelli 2004; Zimmerman 2014) | 1b Accepted      |
| Power          | Leadership and recognition of other team members                           | Individualism/Self-enhancement | .108  | In accordance with: (Martinelli 2004; Zimmerman 2014) | 1b Accepted      |
| Self-direction | Independence in decision-making. Setting own goals and ways of behaving. Do what it takes to develop and spread your own ideas | Individualism/Openness to change | .084  | In accordance with: (Noseleit 2010; Liñan, Moriano and Jaén 2016) | 1c Accepted      |
| Hedonism       | Pleasure and sense of gratification for oneself                            | Individualism/Self-enhancement | .078  | In accordance with: (Halis, Ozbabuncuoglu and Ozsagir 2007) Not in accordance with: (Alsaad 2018; Campos 2018) | 1d Accepted      |
| Stimulation    | Inspired by challenges, satisfied by working as a team to the limit of abilities and working at all times with enthusiasm | Individualism/Openness to change | Not significant | 1e Not conclusive |                  |
| Personal value | Definition                                                                                       | Category                         | Impact   | Theory contrast                                           | Hypotheses                |
|---------------|--------------------------------------------------------------------------------------------------|-----------------------------------|----------|----------------------------------------------------------|---------------------------|
| Universalism  | A concern for the economic and political situation of the community, a commitment to the common good | Collectivism/Self-transcendence   | .160     | In accordance with: (Zeffane 2014)                        | 2b Rejected               |
|               |                                                                                                 |                                   |          | Not in accordance with: (Alsaad 2018; Campos 2018)       |                           |
| Conformity    | Restraint of actions, inclinations and impulses likely to harm others and violate social norms   | Collectivism/Conservation         | -.076    | In accordance with: (Zeffane 2014)                        | 2e Accepted               |
|               |                                                                                                 |                                   |          | Not in accordance with: (Alsaad 2018)                     |                           |
| Security      | Carry out daily activities in a safe environment, free from any type of threat.                 | Collectivism/Conservation         | Not significant |                                                 | 2a Not conclusive         |
| Tradition     | Respect, commitment and acceptance of customs, culture and ideas or religion provide.           | Collectivism/Conservation         | Not significant |                                                 | 2c Not conclusive         |
| Benevolence   | Maintain good relationships with those who care and are in frequent contact.                    | Collectivism/Self-transcendence   | Not significant |                                                 | 2d Not conclusive         |

**Source:** Own elaboration with data from Gouveia (2003); Schwartz (1992); Ros and Grad (1991).

Although entrepreneurship is a phenomenon that has become popular in recent times for research, there are still lots of research to do in order to fully understand the factors involved in the process. This work includes a model that explains, through the classification of personal
values, which of these influences a student's intention to start a business. This research is expected to contribute to scientific knowledge related to entrepreneurship as a social phenomenon.

This research constitutes a contribution to the few work carried out on entrepreneurship, particularly entrepreneurial intention and personal values. It is recommended that this model is used by other Higher Education Institutions as a tool to understand the orientation of the entrepreneurial attitude of students. Analyzing the personal values of students, an institution can design educational policy oriented to promote the type of entrepreneurship that fits the most the beliefs of the community.

Both traditional (commercial) entrepreneurship or social entrepreneurship are important drivers of economic and regional development (Hidalgo, Rialp and Urbano 2020). Analysis of personal values related to entrepreneurship my give a glance in the orientation of entrepreneurial education in higher education institutions.
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