Drivers of entrepreneurial intentions among business students in Macedonia

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ABSTRACT
Studies find that entrepreneurial intentions determine the likelihood of starting a business whereas the Theory of Planned Behaviour suggests that intentions capture the motivational aspect of behaviour and are dependent on behavioural, normative and control beliefs. This research endeavours to identify factors that drive entrepreneurial intentions among Macedonian business students. The Partial least square approach to the Structural equation modelling was applied. Findings highlight the impact of entrepreneurship education, support systems and a favourable business climate on entrepreneurial intentions, which correspond to the majority of the European countries as well as global tendencies.

JEL CLASSIFICATIONS
L26; M13; J23; I29

ARTICLE HISTORY
Received 18 May 2016
Accepted 8 July 2016

KEYWORDS
Entrepreneurship; entrepreneurial intentions; theory of planned behaviour; business students; Macedonia

1. Introduction
Before the Republic of Macedonia gained its independence in 1991, the business environment suppressed entrepreneurial intentions as part of the communist legacy, but today it’s fighting to bring to attention the importance of small businesses for the overall economic growth of the country. The unemployment rate in the first quarter of 2015 among people between the ages of 15 and 24 was 47.5%, while among the ages of 25–49 it was 26% (State Statistical Office, 2015). A closer look at the education level of the total unemployed people in Macedonia in the same period shows that 19% have a higher level of education and 21% hold a university degree. The European Union average unemployment rate in April 2015 was 9.7%; however, the youth unemployment rate (population aged 15–24) was 20.7% (Eurostat, 2015). Despite the decades of measures introduced to boost entrepreneurial spirit, the economic activity among the younger population is still low, especially in Italy, averaging 40.9%. The Republic of Macedonia, a country in prolonged economic transition, is facing a tremendous challenge in inspiring and enabling younger generations to commit to self-employment or the establishment of entrepreneurial businesses. Moreover, choosing a career option in SME or self-employment also supports the general attitude towards an entrepreneurial career as a majority of the companies in Macedonia are SMEs (97.9%), of
which 85.2% represent companies of up to ten employees. Even though academia differentiates between the self-employment measures and entrepreneurial behaviour, the Government of the Republic of Macedonia considers both as entrepreneurial activities and promotes them as such. Following the trends in modern economies and their educational systems, entrepreneurship education has been introduced at both high school and higher education levels in the new millennium in support of economic activities. The business schools were the first adopters of the entrepreneurship curricula but it gradually spread to other disciplines, integrated accordingly with aspects of innovations. The key role in the current and future development of job creation in Macedonia belongs to the entrepreneur, whereas entrepreneurial education has been argued about among the researchers and practitioners as an effective way to promote and create entrepreneurial orientation among university students (Yoon, Kin, & Liang, 2011). The institutional context influences the performance of economies, with an emphasis on the impact on the entrepreneur’s behaviour, and therefore it should be further researched (Veciana, Marinés, & Urbano, 2005). There is hardly any study that investigates the entrepreneurial intention of existing entrepreneurs; dedicated empirical studies on entrepreneurial intentions amongst university students are almost non-existent, with the exception of the Global Entrepreneurship Monitor (GEM) research that the Republic of Macedonia took part in, in 2008, 2009, 2012 and 2013. GEM’s total early entrepreneurial activities were at 6.6%, putting Macedonia in line with other GEM countries. According to GEM, the average Macedonian entrepreneur is male between the age of 25–34 with a higher education degree and a relatively high income. GEM reiterates that despite the increase in entrepreneurial opportunities, the number of start-ups remained the same. This may be influenced by the dominant mindset preference for public sector jobs or job placements in big companies (Global Entrepreneurship Monitor, 2015).

2. Theoretical background

Researchers argue that the reason behind the growing interest in entrepreneurship education is its impact on job creation and economic growth and, in fact, research proves that there is a strong link between entrepreneurial activity and economic performance (Lado & Vozikis, 1996; Kuratko, 2005). Moreover, Lado and Vozikis (1996) stress the need to stimulate the entrepreneurial culture on a global level. One of the ways to achieve greater interest in entrepreneurial activities is through entrepreneurship education at the levels of university, public servants and teaching staff. In the wider societal context, there are certain systematic and cultural dimensions that craft entrepreneurial activities, i.e., the intentions of the young population. In the search for these dimensions we construct the main research question as such: which factors drive entrepreneurial intentions among business students in Macedonia?

A specific line of research explored the cognitive aspects of entrepreneurship and various factors connected to starting a business among university students. A number of authors emphasised that becoming an entrepreneur is an intentional and planned behaviour and, as such, intentions are best predictors of behaviour, not attitudes, beliefs, personality or demographics (Audet, 2004; Krueger, Reilly, & Carsrud, 2000; Kolvereid, 1996; Mboko, 2011; Tkachev & Kolvereid, 1999). In addition, researchers have attempted to find the relationship between the students’ values, attitudes and behaviours and their entrepreneurial potential, if it could help them start up a company, to self-employ or, in the last instance, have the intention to do so. Krueger et al. (2000) defined intentions as planned target behaviour
to start a business, but the point of venture realisation in the future is not determined. It might happen that they never actually start a business because other factors might intervene. Intentions are also known to predict behaviour in long-run tendencies thus cancelling variation in actual behaviour over time; Audet (2004) researched how entrepreneurial perceptions and intentions evolve over time. However, people with higher entrepreneurial intentions have a higher likelihood of actually starting a business than those with lower intentions (Thompson, 2009). There are also other dimensions that determine the likelihood of becoming an entrepreneur, such as previous experience in family business or motivation by a sibling to become involved in entrepreneurial activity (Van Auken, 2006). One study on entrepreneurial intentions among business school students conducted in Macedonia and Slovenia suggested that the majority of those students who had experience in a family business plan to establish a business in the near future or already run one (Dimitrova, Vadnjal, Petrovska, & Bojadziev, 2014). Moreover, a large study of over 1 million students all over the world showed that students prefer organisational employment directly after studies, although the preference weakens after 5 years of university education (Sieger, Fueglistaller, & Zellweger, 2011). Therefore, intentions are considered a good predictor of behaviour, especially at times where there is a time lag between the stated preference to become an entrepreneur and the actual behaviour. Moreover, intentions offer a unique opportunity to explain and predict entrepreneurial activity but they have explanatory and predictive power, as shown in a number of studies (Guerrero, Rialp, & Urbano, 2006; Kolvereid, 1996; Linan, Urbano, & Guerrero, 2011; Tkachev & Kolvereid, 1999; Veciana et al., 2005). The intentions are especially useful when it comes to predicting the career choices of students (Kolvereid, 1996; Veciana et al., 2005).

In order to enhance the understanding of entrepreneurial intentions, many authors use two models: Shapero's Model of Entrepreneurial Event (Shapero & Sokol, 1982) and Theory of Planned Behaviour (TPB) (Ajzen, 1991). Shapero’s (1982) model is specific to the field of entrepreneurship and is based on the premise that the intention to become an entrepreneur is derived from perceptions of desirability as well as feasibility and propensity to act upon opportunities. On the other hand TPB was founded on the theoretical developments in psychology and is applied in a number of other fields, which makes the theory more robust (Krueger, 2000). A number of studies used TPB to study entrepreneurial intentions in various countries and settings (Guerrero et al., 2006; Kolvereid, 1996; Linan et al., 2011; Mboko, 2011; Tkachev & Kolvereid, 1999). According to the TPB as presented in Figure 1, intentions capture the motivational aspect of behaviour and are dependent on three different beliefs: beliefs about the likely consequences of the behaviour – behavioural beliefs; beliefs about the normative expectations of other people – normative beliefs; and beliefs about the presence of factors that might hinder behaviour – control beliefs (Ajzen, 1991, 2002, 2012). Behavioural beliefs result in perceived behavioural control, which represents the extent to which people think that they will be successful in performing certain behaviour if they want to do so and this is closely related to self-efficacy and also the perceived controllability of behaviour (Ajzen, 1991). The normative beliefs result in a subjective norm, which means the perceived social pressure to perform with a particular behaviour while the control beliefs result in an attitude towards certain behaviour (Ajzen, 1991). This means that the entrepreneurial intentions are based on the positive or negative personal appraisal about being an entrepreneur – attitude towards behaviour; perceived difficulty in becoming an entrepreneur – perceived behavioural control; and perceived approval or disapproval of family, friends and
significant others of the decision to become an entrepreneur – *subjective norm*. Therefore, Ajzen (1991) reiterates that the control beliefs result in attitude towards behaviour, which means the attractiveness of the outcomes of certain behaviour.

Moreover, the theory suggests that the appraisal of the business climate, education experience and support knowledge are keys to understanding the entrepreneurial intentions of students. These points might have direct influence on the intentions or indirect influence through influencing the behavioural control, attitude towards behaviour or social norm. Basu and Virick (2008) suggest that educational support may positively reflect on the entrepreneurial attitudes among students. Other studies reinforce the importance of knowing about various support systems, as well as student’s knowledge of various support mechanisms and their appraisal of business climates. Therefore, entrepreneurial activity depends largely on how people perceive the feasibility of the undertaking based on the desirability of the activity in the social context (Kolvereid, 1996) and perceived support (Mboko, 2011). Studies have pointed out that students are more willing to consider becoming entrepreneurs if they have knowledge about the various support mechanisms as financial risks were one of the important barriers in starting a company (Sieger et al., 2011). Research also identifies that increased structural support was more conducive to entrepreneurial intentions (Turker & Selcuk, 2009). In addition, a number of studies have shown that entrepreneurial spirit and intentions can be stimulated in properly planned educational interventions (Basu & Virick, 2008; Jakubczak & Rawowska, 2013). Thus, the study of Turker and Selcuk (2009) found that if a university provides adequate knowledge and inspiration for entrepreneurship, the possibility of choosing an entrepreneurial career might increase among young people. To gain a deeper understanding of the entrepreneurial intentions, we conducted an empirical study on business students’ entrepreneurial intentions in Macedonia. The main interest was to understand the influence of students’ appraisal as a result of their education experience, the business climate and knowledge of support mechanisms, as these are factors that are indicated as being important in the entrepreneurial intentions of the students. The study involved not only seeing whether these factors stimulate entrepreneurial intentions but also showing how they do this, through utilising the Theory of Planned Behaviour.

**Figure 1.** Ajzen’s Theory of Planned Behaviour.
3. Methodology

The empirical analysis was carried on a sample of university students in the spring semester of the academic year 2012/13. The instrument used in the study was based on an instrument developed by Linan and Chen (2009) and Linan et al. (2011). The instrument was developed with TPB in mind and cross-checked with other measures of entrepreneurial intentions as well as a cross-cultural check. Besides using the original items of the instrument, some other sections were added to the instrument to enable gathering data that will portray the situation in Macedonia and enable gathering data about the perceptions of students regarding different aspects connected to entrepreneurial intentions and entrepreneurship. The added sections served to understand the student's views and experiences that can be connected to their entrepreneurial intentions. The questions linked to the model of entrepreneurial intentions were measured on a seven-point Likert-type scale. All of the questions were positively worded, but in order to avoid acquiescence to the questions some items measure in one direction whereas others measure in the opposite direction (Thompson, 2009). The questions used in the study for model testing are given in Appendix 1.

The sample of the study consisted of students at Business Schools from two different universities in the Republic of Macedonia. The study was carried out using convenient sampling of first-year undergraduate students, final-year undergraduate students and students in the final year of their graduate studies. This method of sampling enabled us to portray the views of the students at different stages of their schooling. The students have different experiences regarding subjects connected to entrepreneurship as well as differences in their thinking about their future careers and career options. The sample consisted of 213 students in total, 84.1% were undergraduate students and 15.9% were graduates. Most of the students in the sample were females 60.9% and the rest were males (39.1%). The average age of the students was 20.5 years.

This study used the Partial Least Square (PLS) approach to Structural Equation Modelling. Structural Equation Modelling is a technique that is especially useful in research that uses a number of indicators (observed variables) to measure latent variables – constructs (Chin, 1998) and test relationships between latent variables on a theoretical level (Hair, Sarstedt, Ringle, & Mena, 2012). The relationship testing between the latent variables (inner model) is based on the assessment of the latent variables at observational level (outer or measurement model) according to Hair et al. (2012). There are two different approaches to SEM: covariance-based SEM (CB-SEM) (Joreskog, 1978) and variance-based SEM (PLS-SEM) (Wold, 1985). Having in mind that the study had a complicated theoretical model with a number of indicators and latent variables as well as a relatively new model to test, it used the PLS-SEM approach as it is a recommended approach in such situations (Chin, 1998). More specifically the study utilised the programme SmartPLS (Ringle, Wende, & Will, 2005). To test the outer model – assessment of the latent variables – the following indicators were used: outer loadings to check for indicator reliability; internal consistency reliability; convergent validity; discriminant validity; and cross-loadings. According to Wong (2013), the inner model was accessed using the coefficient of determination (R2) which shows how much of the variance of the endogenous variable is explained by other variables of the model and the bootstrapping procedure was used to test for statistical significance (statistically significant path coefficients are the ones with T values larger than 1.96 for a two-tailed test at a 95% significance level).
4. Results

In the initial stage, we have tested the outer model to check which indicators (questions) satisfy the required criteria. The results of this confirmatory factor analysis are shown in Tables 1 and 2. The model was accepted when the indicators satisfied the requirements mentioned in the literature. Namely the indicators that were deemed to have satisfactory reliability had square loadings higher than 0.4 (Hulland, 1999). The internal consistency reliability was deemed satisfactory when the model reached a composite reliability of over 0.6 (Bagozzi & Yi, 1988). For the convergent validity, an AVE number of over 0.5 was deemed an appropriate finding according to the above-mentioned authors. The discriminant validity was accessed using the Fornell and Larcker (1981) criterion by which the square root of the AVE should be higher than the correlations among the latent variables.

4.1. Inner model testing

As a result of the confirmatory factor analysis, only the questions (indicators) with satisfactory statistical outcomes were used in further analysis and the inner model testing. This means that the attitude towards behaviour was tested with two questions, Perceived

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**Table 1. Confirmatory analysis of the outer model.**

| Latent variable               | Indicator | Loading | Indicator reliability (squared loading) | Composite reliability | AVE  |
|------------------------------|-----------|---------|----------------------------------------|-----------------------|------|
| Attitude towards behaviour   | A15       | 0.8833  | 0.78021889                             | 0.8424                | 0.728|
|                              | A18       | 0.8223  | 0.67617729                             |                       |      |
| Perceived behavioural control| A01       | 0.6501  | 0.42263                                |                       |      |
|                              | A07       | 0.8261  | 0.682441                               |                       |      |
|                              | A14       | 0.8369  | 0.700402                               |                       |      |
| Subjective norm              | A03       | 0.8002  | 0.64032                                | 0.8513                | 0.6562|
|                              | A08       | 0.8315  | 0.691392                               |                       |      |
|                              | A11       | 0.7977  | 0.636325                               |                       |      |
| Entrepreneurial intentions   | A04       | 0.7817  | 0.611055                               | 0.8615                | 0.6088|
|                              | A06       | 0.7885  | 0.621732                               |                       |      |
|                              | A13       | 0.8052  | 0.648347                               |                       |      |
|                              | A17       | 0.7444  | 0.554131                               |                       |      |
| Business climate             | B1        | 0.6792  | 0.461313                               | 0.8496                | 0.5321|
|                              | B2        | 0.7537  | 0.568064                               |                       |      |
|                              | B3        | 0.8097  | 0.655614                               |                       |      |
| Education experience         | E1        | 0.7297  | 0.532462                               | 0.9053                | 0.5454|
|                              | E2        | 0.7452  | 0.555323                               |                       |      |
|                              | E3        | 0.6883  | 0.473344                               |                       |      |
|                              | E6        | 0.6389  | 0.408193                               |                       |      |
|                              | E7        | 0.7534  | 0.567612                               |                       |      |
|                              | E8        | 0.787   | 0.619369                               |                       |      |
|                              | E9        | 0.794   | 0.630436                               |                       |      |
|                              | E10       | 0.7593  | 0.576536                               |                       |      |
| Support knowledge            | S1        | 0.6596  | 0.435072                               | 0.8919                | 0.5422|
|                              | S2        | 0.7852  | 0.616539                               |                       |      |
|                              | S3        | 0.7301  | 0.533046                               |                       |      |
|                              | S6        | 0.8059  | 0.649475                               |                       |      |
|                              | S7        | 0.6935  | 0.480942                               |                       |      |
|                              | S8        | 0.6873  | 0.472381                               |                       |      |
|                              | S9        | 0.7794  | 0.607464                               |                       |      |

Source: Research results.
behavioural control was tested with three questions, Subjective norm with three questions, Entrepreneurial intentions with four questions, Business climate with five questions, Education experience with eight questions and Support knowledge with seven questions. To obtain a better insight into the students’ thinking about entrepreneurship, the study also asked the students to provide answers on the attractiveness of certain career options. Table 3 outlines the answers of the students. As can be seen, becoming an entrepreneur is one of the more attractive options for the students, with 62.3% of the students choosing it as attractive employment option. However, working in their own family business, an option compatible with entrepreneurship, was chosen as attractive by a majority of the students as well (78.6%).

Having in mind the structure of the students, their opinions about entrepreneurship as an attractive career option, as well the results of the confirmatory factor analysis, the study proceeded with testing the model of entrepreneurial intentions of the students. This testing enabled us to get a better insight into the variables that influence the entrepreneurial intentions of the students. The results of the testing are shown in Figure 2 and Table 4. Figure 2 shows only the statistically significant path coefficients, while Table 4 shows all the coefficients, with the statistically significant ones in bold.

As can be seen from Figure 2 and Table 4, the model explains 53.5% of the variance in Entrepreneurial intentions. This means that there are other factors that also contribute to
Entrepreneurial intentions but the model has a good predictive value. The model reiterates once again the TPB (Ajzen, 1991) by uncovering statistically significant paths from perceived behavioural control, subjective norm and attitude towards behaviour to entrepreneurial intentions. Subjective norm influences the perceived behavioural control and attitude which is in line with the Linan and Chen (2009) research conducted on business students in Spain and Taiwan that suggests promotion of entrepreneurial culture to support the entrepreneurial intentions of students.

In addition, the model shows how the broader drivers impact students’ entrepreneurial intentions. The model indicates that the educational experiences that develop knowledge about entrepreneurship have a statistically significant influence on subjective norms, attitudes towards behaviour and perceived behavioural control. This means students that appraise a higher level of preparedness for entrepreneurship through educational experiences, demonstrate a more positive attitude towards entrepreneurship, perceive that
entrepreneurship is valued higher by their significant others and perceive that they can be more successful as entrepreneurs. These elements mediate the relationship between their educational experience and their entrepreneurial intentions. The findings about the ability of education to stimulate entrepreneurial intentions and entrepreneurship are in line with other studies (Basu & Virick, 2008). For example, GUESSS global research concludes that from students’ point of view there is strong demand for workshops, participation in entrepreneurship networks, lectures in innovation and contact persons for problems related to entrepreneurship (Sieger et al., 2011). Interestingly, the model shows a direct link between knowledge of support systems and entrepreneurial intentions (Mboko, 2011; Sieger et al., 2011). This means that, regardless of the other factors, being more aware about support systems will lead to a higher level of entrepreneurial intention among business students from Macedonia. A recent empirical study was carried out by the Network of Business Start Up Centres on the territory of the Western Balkans where 72% of the respondents said that knowledge of the support systems has a great impact on their entrepreneurial activities (Hajdukov, 2011). The model shows a statistically significant influence on perception of the business climate and entrepreneurship towards attitude and perceived behavioural control. This means that students that express a more positive perception about the business climate also express a more positive attitude towards entrepreneurship and think that they can be more successful as entrepreneurs.

5. Conclusion

This study is a first of its kind in Macedonia. Although it is limited in scope and uses only students from business schools it highlights important findings about the drivers of entrepreneurial intentions among students. This study again emphasises that the educational system should serve as the main source of support for students regarding their knowledge base about entrepreneurship. This is important since such education can result in more positive attitudes towards entrepreneurship, feeling of better control and higher social approval of entrepreneurship. Those factors then lead to higher levels of entrepreneurial intentions (Sieger et al., 2011). The findings go along with the GEM finding for entrepreneurial intention in Macedonia, suggesting further work is required on educational system modernisation both in the formal and the informal sector. Our endeavour shapes the attitude of the universities, governments, and start-up centres, as well as families, towards activities to increase entrepreneurial intention among business students. Basu and Virick (2008) also conclude that there is a strong emphasis on entrepreneurial intentions through the education and practical exposure to entrepreneurship processes. This means that the educational system should contain information as well as practical experiences for students that will build their knowledge and skills for entrepreneurial ventures. OECD studies also suggest a similar approach to entrepreneurial education, putting a focus on the university and higher education institutions and implementation of interactive teaching methods as well as business counselling and targeted SME support systems to increase entrepreneurial intentions (Martinez-Fernandez & Weyman, 2010). In addition, students should get more information about the various support systems available for starting new ventures as this type of knowledge directly influences entrepreneurial intentions. A recent study on the EU 27 countries also identifies that limited experience in business networks and social capital may influence the setting up and running businesses, and access to finance (Halabisky, 2012).
Fostering a good business climate will stimulate more positive attitudes and the feeling of being more in control, which will lead to higher entrepreneurial intentions. Future research in this field should target students enrolled in programmes other than business to serve as a solid basis for future policy interventions and increased self-employment in Macedonia.

**Disclosure statement**

No potential conflict of interest was reported by the authors.

**Acknowledgement**

The extended abstract of this paper was originally presented at the Seventh International Scientific Conference 'European Union Future Perspectives: Innovation, Entrepreneurship and Economic Policy', Pula, Croatia, 21–23 May 2015.

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Appendix 1. Survey questions

Entrepreneurial intentions, attitude towards behaviour, perceived behavioural control and subjective norm
A01. Starting a firm and keeping it viable would be easy for me
A02. A career as an entrepreneur is totally unattractive to me
A03. My friends would approve of my decision to start a business
A04. I am ready to do anything to be an entrepreneur
A05. I believe I would be completely unable to start a business
A06. I will make every effort to start and run my own business
A07. I am able to control the creation process of a new business
A08. My immediate family would approve of my decision to start a business
A09. I have serious doubts about ever starting my own business
A10. If I had the opportunity and resources, I would love to start a business
A11. My colleagues would approve of my decision to start a business
A12. Amongst various options, I would rather be anything but an entrepreneur
A13. I am determined to create a business venture in the future
A14. If I tried to start a business, I would have a high chance of being successful
A15. Being an entrepreneur would give me great satisfaction
A16. It would be very difficult for me to develop a business idea
A17. My professional goal is to be an entrepreneur
A18. Being an entrepreneur implies more advantages than disadvantages to me
A19. I have a very low intention of ever starting a business
A20. I know all about the practical details needed to start a business

Business climate
B1. In my country there are enough financial resources for starting a business
B2. In my country the procedure for starting a new business is straightforward
B3. The legal system in my country is conducive for doing business
B4. The tax system in my country is conducive for doing business
B5. The government of the country directly supports the creation of new businesses (financial incentives, advising)
B6. The government in my country supports women entrepreneurs
B7. The infrastructure in my country is conducive for doing business (roads, power, water, transport links, telecommunications, industrial land, estates and incubators)

Education experience – How much has the educational system helped you to develop the following aspects
E1. Knowledge about the entrepreneurial environment
E2. Generation of idea for business and recognising opportunities
E3. Development of Business Plan for Start-up Business
E4. Setting up a new venture team
E5. Avoiding legal issues at start-up
E6. Growing a business
E7. Greater recognition of the entrepreneur’s figure
E8. The preference to be an entrepreneur
E9. The necessary abilities to be an entrepreneur
E10. The intention to be an entrepreneur
E11. Skill for succession of family business, if any

Support knowledge – Assess your level of knowledge about the following
S1. Private associations (e.g., Economic Chamber, Yes Incubator, etc.)
S2. Public support bodies (e.g., Agency for promotion of entrepreneurship of the Republic of Macedonia, etc.)
S3. Specific training for young entrepreneurs
S4. Loans at specially favourable terms
S5. Technical aid for business start-ups
S6. Business start-up centres
S7. Business Angel Networks
S8. Venture Capital Funds
S9. Regional or local Business Plan Competitions on regular basis