Abstract: The quality of technical services is one of the main criteria for assessing the service processes of agricultural machinery, and it has a significant impact on the decision-making process when choosing a service provider. Technical service quality has a significant role in maintaining agricultural machinery in optimal technical condition, thus ensuring its high reliability and durability. The purpose of this study is to present a decision support method for choosing the right agricultural machinery service facility. The method is based on fuzzy inference. The choice of service workshop is based on decision criteria individually accepted by farmers (experts). The method was checked by way of research carried out among 25 farmers facing the choice of a service facility. The decision-making process allows for ranking the decision criteria and decision-makers. The results of the presented research can be used by farm owners and service companies to plan their development directions.

Keywords: technical service; decision support; fuzzy sets

1. Introduction

Agricultural machines constitute a group of technical objects which are clearly distinguished from others. They should be characterized by high reliability and capability. On account of the specificity of agricultural production, they are used seasonally and work in very difficult conditions [1]. Progress in agriculture is possible because of the access to modern and efficient machines and to the implementation of new technologies. Economic development in agriculture is also expressed via levels of equipping with technical means. The development of agricultural techniques is closely related to the needs and financial resources of farms [2], including the need for modernization of machines within these financial resources [3]. Unfortunately, the expense of agricultural machines means that only prospering farms can afford the restoration or renovation of machines [4].

The modern structure and complicated assemblies of agricultural machines require proper maintenance. Technical support of machines in practice is determined by comprehending technical services; the systems of these technical service inspections are basic processes [5]. The use of machines and agricultural devices is determined by the sequence of processes and occurrences associated with using them [6]. This includes the relations between technical objects from the moment of purchasing the machine to its sale or liquidation. Therefore, technical service is an integral part of the scheme of the use of all agricultural machines. With the main operations being included in the processes of servicing machines, there are periodic technical inspections; these are of a preventive nature and...
provide practical benefits for technical objects as their purpose is to extend the period of failure-free work [7]. On account of their peculiar working conditions, holding agricultural machines in a state of full readiness for use is a complex and very difficult process. Basic activities are connected with the timely exchange of exploitative materials. This results from counteractions for processes of material wear [8]. Aging and original property loss apply in particular to hydraulic fluids [9,10].

Technical services are a need that can cause breaks in the use of the machine [11,12]. Delaying service activities, disregarding the recommendations of the manufacturer of the machine, and replacing exploitative materials intended for exchange with another substitute (often of dubious quality) can result in undesirable failure of the machine [13,14]. Preventive service actions are the most important service activities of machines. However, they are often made to an insufficient level. This results mainly from inappropriate knowledge of using machines but also from economic conditions and a desire to minimize the share of service costs of agricultural farms [15]. High-quality technical support brings long-term financial gains for producers of agricultural machines. Additionally, it encourages the purchase of the proper products intended for each machine [16].

Changes in the functioning of an agricultural farm cause it to become open to extrinsic factors to a large degree. One should realize that, so far, a considerable number of farmers are making production decisions using advice from their fathers, neighbors, and acquaintances. Feature extraction is a first phase of decision-making processes (of parameters); after categorizing, these features become decision-making criteria [17,18]. It is possible to classify decision-making features on account of possibilities of their measurement and by the degree of their complexity. It is possible to characterize choosing an appropriate service workshop for agricultural machines with many parameters, at least a dozen, when evaluating their quality. Therefore, a dilemma appears. On the one hand, the set of features should be the biggest possible and should consider details very precisely. On the other hand, a substantial amount of compared factors reduces the efficiency of the analysis of decision-making processes and of making objective assessments [19,20]. Market information about service workshops does not deliver sufficient solid knowledge to enable making the right decisions associated with servicing machines. In the case of an improperly made decision on the choice of service workshop, the farmer can suffer grave financial losses associated with overdue or improper technical support of machines [21].

2. Materials and Methods

The aim of this research is to present a method using fuzzy logic to support the decision-making processes involved in choosing a service workshop. The choice of this method is justified by the fact that fuzzy logic allows the possibility of considering measurable and non-measurable features.

The method herein was built independently on the basis of fuzzy inference theory. In order to verify the method, a survey was conducted among 25 farm owners. The method was also checked on other cases. This method can be used both for one decision-maker and for many decision-makers.

2.1. Background on Fuzzy Logic

The introduction of the concept of fuzzy sets and the theory of fuzzy sets was motivated by the need to mathematically describe occurrences that are ambiguous and imprecise. In the theory of fuzzy sets, one can speak about the partial belonging of a point to the considered set. Instead of zeros and ones (0 or 1), fuzzy logic enables the use of linguistic variables. They assume imprecise values and concepts of spoken language. If something is warm, it is not cold or hot. If something is gray, it is not black or white. Fuzzy logic also allows us to describe features that cannot be expressed in numbers. It allows us to describe occurrences of an ambiguous nature that cannot be described in binary terms [22–24].

The notion of fuzzy sets was conceived in 1965 by the American researcher L. A. Zadeh. It was formed as an alternative to classic notions concerning set theory and logic, dating back to times of ancient Greek philosophy. This tool was intended for the modelling of complex processes. In the
theory of fuzzy sets, the properties of fuzzy logic are exploited. This is applied for the modelling and
guidance of complex systems [23–27]. The foundation and development of fuzzy logic resulted from
the need to describe occurrences that are difficult to describe using classical mathematics. The model of
fuzzy logic consists of three main components: fuzzification, inference, and defuzzification [24,28–30].
Together, they provide completeness and totality (Figure 1).

The fuzzification component carries out operations of fuzzifying input values to the model (e.g.,
number of employees of the service unit, charge) or of fuzzy sets (e.g., experience of employees). On
accessing the inference block, a fuzzy value appears, where the ultimate membership function of the
conclusion of the rule base is determined as the basic element. In the last block, the membership
function of the conclusion in one pungent value is acquired. This constitutes the output from the
model corresponding to the input values.

2.2. Methods

The proposed method allows a numerical value of the choice of agricultural machines to be
obtained. On entry to the fuzzy system, one should define the shape of the membership function,
giving the area of the choices X in the closed range [0, 1].

The input sets A-i of the method comprise two terms, each of them expressing a linguistic
assessment of adopted criteria. The A-I set constitutes low evaluations (expense of after-sales service,
lack of spare parts, lack of appropriate equipment), while the A-II set constitutes high evaluations
(acceptable price for performed services, unlimited access to spare parts, modern diagnostic systems).
In Figure 2, the set membership functions of the input sets A-i of the fuzzy model are described.

The established input sets A-i in the fuzzy model were modified. The weight values of the criteria
wKj, (which were determined by farmers, where farmers assume the role of experts) were used to
modify the input sets. The alteration of sets consists of moving them toward the axis of the value of
the function fixtures μAi(xi), with the value Zj appointed using Equation (1):

\[ Z_{K_j} = \frac{w_{K_j}}{n}, \]  

where n is the number of terms of the input set of the fuzzy model.
Moving the input sets $A_i$ with the value $Z_i$ allows for including the hierarchization of criteria for the choice of service workshop and appointing new input sets $\overline{A} - i$. The values $\overline{x}_i$ for criteria of smaller weight acquire a lower grade in the fuzzification of the fuzzy logic model; those with greater weight have a larger degree of membership (Figure 3).

The rule base (linguistic model) is interpreted as the set of cause-and-effect relationships which occur among input sets $\overline{A} - i$ and output sets $B_i$ (which are still fuzzy sets). Every rule consists of the part IF, called the predecessor, which is a set of conditions, and the part THEN, called the apodosis, containing the conclusion. For example, IF the price of services provided is low AND mobile services are provided AND there is good access to spare parts AND there are a large number of qualified mechanics AND there are modern diagnostic systems AND it is a short distance to the service workshop AND services rendered are of good quality AND other farmers have a good opinion of the service center THEN the service center is very good.

Fulfilling individual rules allows us to calculate the degree of activation of the conclusion in the form of the membership function $\mu_{B_i}(y)$. Combining individual functions provides the ultimate membership function for the conclusion of the rule base. The substantial number of combinations of rules requires the establishment of a base containing only the most characteristic premises and conclusions for the analyzed variant. Extreme, contradictory, and illogical rules are omitted (e.g., IF the price of services provided is low AND mobile services are provided AND there is good access to

Figure 2. Membership functions of input sets $A_i$ of the fuzzy model.

Figure 3. Modified membership functions of input sets $\overline{A} - i$ of the fuzzy model.
spare parts AND there are a large number of qualified mechanics AND there are modern diagnostic systems AND it is a short distance to the service facility AND services rendered are of good quality AND other farmers have a good opinion of the service center THEN the service facility is very bad).

Defuzzification is the next stage of fuzzy logic modelling. It includes the process of importing the fuzzy set $B(y)$ to one value $y_i$. This process constitutes the output from the inference block, being simultaneously a numerical value of the preference in the decision-making processes. The result is the output from the entire fuzzy logic model. The output set $B(y)$ contains three terms (Figure 4). Each of them expresses a final linguistic assessment of the service characteristics: set $BI$—unsuitable service, set $BII$—optimal service, set $BIII$—very good service.

![Figure 4. Membership functions of output set $B(y_i)$.

In the applied method of supporting decision-making processes for choosing a service workshop, the method of the middle maximum was applied (MOM), in which for the severe representative $y_{FOM}$ of the fuzzy set of the ultimate conclusion we assume the lowest $y_i$. This value corresponds to the maximum membership degree $\mu_y(y_i)$.

The problem of the due assortment of service workshops is presented in Figure 5. Choosing the most advantageous solution was a main aim of the method, including established criteria such as quality, promptness, and prices of provided services.

![Figure 5. Hierarchical structure of the process of choosing a service workshop.

For fulfilling the purpose of this work, research was performed among a group of 25 farmers ($F_1$, $F_2$, $F_3$, …, $F_{25}$) who had bought some kind of agricultural machine with an engine. These machines
are not already covered under warranty by the producer, so farmers are faced with the choice of a service workshop (not authorized), including preventive action connected with the exchange of exploitative liquids. For the research, seven prestigious service workshops were chosen. Hereinafter, they are denoted service workshop 1 (A), service workshop 2 (B), service workshop 3 (C), service workshop 4 (D), service workshop 5 (E), service workshop 6 (F), and service workshop 7 (G).

Farmers choosing a service workshop use the following main criteria: Price of the provided services ($K1$), mobility of the service workshop ($K2$), access to spare parts ($K3$), number of qualified mechanics ($K4$), modern diagnostic tools ($K5$), distance of the service workshop ($K6$), quality of provided services ($K7$), and opinion of other farmers ($K8$).

The last stage of the study was to check the satisfaction of the farmers participating in the study. We checked how many farmers chose the service facility in accordance with the decision support suggestion. In this way, two groups of farmers were obtained. One group consisted of farmers who chose the most optimal service workshop (according to the above methodology). The second group was made up of farmers who chose another service workshop. All farmers could allocate the appropriate number of up to 10 points to indicate their opinion; the higher the number, the greater their satisfaction with the process of choosing a service facility.

3. Results

Farmers allotted ranks to the decision-making criteria, dividing up 100 points. Each of the farmers, according to their knowledge and experience, awarded the appropriate number of points to each of the decision criteria. As shown in Table 1, farmers granted the largest average number of points to the criterion $K1$, that is, the price of provided services (31.4 points); however, the smallest average number of points (4.8 points) was granted to criterion $K8$—the opinion of other farmers.

| Farmer Number | 0–100 Points |
|---------------|--------------|
|               | $K1$ | $K2$ | $K3$ | $K4$ | $K5$ | $K6$ | $K7$ | $K8$ |
| R1            | 50   | 5    | 5    | 5    | 5    | 5    | 25   | 0    |
| R2            | 45   | 5    | 5    | 5    | 5    | 5    | 25   | 5    |
| R3            | 25   | 10   | 10   | 10   | 10   | 10   | 25   | 0    |
| R4            | 20   | 10   | 10   | 10   | 10   | 10   | 20   | 10   |
| R5            | 50   | 20   | 0    | 0    | 0    | 0    | 30   | 0    |
| R6            | 55   | 15   | 5    | 5    | 5    | 5    | 10   | 5    |
| R7            | 85   | 0    | 0    | 0    | 0    | 0    | 15   | 0    |
| R8            | 70   | 0    | 0    | 0    | 0    | 15   | 15   | 0    |
| R9            | 25   | 5    | 5    | 5    | 5    | 5    | 25   | 5    |
| R10           | 15   | 10   | 10   | 15   | 10   | 15   | 15   | 10   |
| R11           | 10   | 15   | 15   | 15   | 10   | 10   | 15   | 10   |
| R12           | 0    | 0    | 0    | 0    | 0    | 0    | 100  | 0    |
| R13           | 0    | 15   | 15   | 15   | 0    | 15   | 25   | 15   |
| R14           | 15   | 25   | 15   | 0    | 15   | 15   | 0    | 15   |
| R15           | 40   | 30   | 0    | 0    | 0    | 0    | 30   | 0    |
| R16           | 50   | 20   | 5    | 5    | 5    | 10   | 5    | 0    |
| R17           | 30   | 5    | 5    | 5    | 5    | 5    | 40   | 5    |
| R18           | 30   | 10   | 10   | 10   | 10   | 15   | 15   | 0    |
| R19           | 25   | 5    | 5    | 5    | 5    | 5    | 20   | 30   |
| R20           | 10   | 10   | 10   | 15   | 10   | 15   | 20   | 10   |
| R21           | 15   | 15   | 15   | 15   | 10   | 10   | 15   | 5    |
| R22           | 10   | 0    | 0    | 0    | 0    | 0    | 90   | 0    |
| R23           | 5    | 5    | 5    | 5    | 5    | 5    | 25   | 15   |
| R24           | 15   | 20   | 10   | 10   | 10   | 20   | 5    | 10   |
| R25           | 90   | 5    | 0    | 0    | 0    | 0    | 5    | 0    |

Average of points 31.4 10.6 6.4 6.2 5.4 10.2 25.2 4.8
Next, considering the adopted criteria, they awarded a specific number of points in the range from 0 to 10 to the analyzed service workshops. The allotted point values are presented in Table 2. For example, farmers for service center A in relation to the \( K1 \) criterion assigned a sum of 190 points—this is the sum of the ratings assigned by all farmers to Service A based on decision criterion \( K1 \) (the maximum possible number of points is 250—25 farmers giving 10 points each).

Table 2. Evaluation of the service divisions and hierarchy of decision-making criteria.

| Summary Evaluation of Service Workshops (0–10 Points) | \( K1 \) | \( K2 \) | \( K3 \) | \( K4 \) | \( K5 \) | \( K6 \) | \( K7 \) | \( K8 \) |
|------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| A                                                    | 190    | 70     | 69     | 62     | 47     | 34     | 36     | 52     |
| B                                                    | 91     | 68     | 78     | 72     | 64     | 61     | 61     | 67     |
| C                                                    | 55     | 86     | 85     | 76     | 76     | 49     | 96     | 69     |
| D                                                    | 32     | 105    | 92     | 90     | 56     | 27     | 132    | 86     |
| E                                                    | 82     | 80     | 78     | 68     | 57     | 60     | 105    | 65     |
| F                                                    | 203    | 74     | 76     | 66     | 52     | 35     | 49     | 56     |
| G                                                    | 198    | 48     | 54     | 45     | 40     | 37     | 99     | 63     |

Based on the quotient relative to the maximum number of points, we calculated indices of preference. These are presented in Table 3. Every analyzed service workshop has several indices of preference corresponding to how many criteria were adopted for its evaluation. For example, for service facility A in relation to criterion \( K4 \), farmers allocated a total of 69 points, and the maximum number of points possible is 250. The preference index, being the quotient of the obtained (69) and the maximum (250) number of points is 0.248.

Table 3. Indices of preference for service centers.

| Preference Indices | \( K1 \) | \( K2 \) | \( K3 \) | \( K4 \) | \( K5 \) | \( K6 \) | \( K7 \) | \( K8 \) |
|--------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| A                  | 0.760  | 0.280  | 0.276  | 0.248  | 0.188  | 0.136  | 0.144  | 0.208  |
| B                  | 0.364  | 0.272  | 0.312  | 0.288  | 0.256  | 0.244  | 0.244  | 0.268  |
| C                  | 0.220  | 0.344  | 0.340  | 0.304  | 0.304  | 0.196  | 0.384  | 0.276  |
| D                  | 0.128  | 0.420  | 0.368  | 0.360  | 0.224  | 0.108  | 0.528  | 0.344  |
| E                  | 0.328  | 0.320  | 0.312  | 0.272  | 0.228  | 0.240  | 0.420  | 0.260  |
| F                  | 0.812  | 0.296  | 0.304  | 0.264  | 0.208  | 0.140  | 0.196  | 0.224  |
| G                  | 0.792  | 0.192  | 0.216  | 0.180  | 0.160  | 0.148  | 0.396  | 0.252  |

Table 4 also presents the weight values of decision criteria and the fuzzy set shift values based on them. When calculating the offset value, the number of input terms was also taken into account. The offset values reflect the global importance of the main decision criteria, which is why the shift in terms of the input function of the service workshop decision-making process results in greater degrees of belonging for criteria that received a higher rating in the ranking process. The values presented in Table 4 (criterion importance) result from assessment of the importance of the criteria presented in Table 1. The shift value in accordance with the adopted methodology is half of the importance of the decision criteria.

Table 4. Decision-making criteria scales and shifting set of input values.

| Decision-making criteria scales | 0.314 | 0.106 | 0.064 | 0.062 | 0.054 | 0.102 | 0.252 | 0.048 |
|---------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|
| Shifting set of input values    | 0.157 | 0.053 | 0.032 | 0.031 | 0.027 | 0.051 | 0.126 | 0.024 |

Taking into account the preference indices of criteria for every service workshop and moving values of input sets, the membership degrees of the fuzzy set input values in the model of decision-making processes were appointed. The results are presented in Table 5. For example, service facility A in relation to criterion \( K2 \) (access to spare parts) with grade 0.845 belongs to the collection “good access
to spare parts,” and at the same time the degree of 0.155 belongs to the collection “bad access to spare parts.”

Table 5. The values of the input membership function fuzzy model.

| Values of the Input Membership Function | K1    | K2    | K3    | K4    | K5    | K6    | K7    | K8    |
|----------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|
| A                                      | 0.760 | 0.000 | 0.845 | 0.276 | 0.882 | 0.920 | 0.188 | 0.898 |
|                                        | 0.100 | 0.155 | 0.118 | 0.080 | 0.020 | 0.012 | 0.030 | 0.035 |
| B                                      | 0.364 | 0.420 | 0.277 | 0.858 | 0.312 | 0.832 | 0.268 | 0.860 |
|                                        | 0.580 | 0.142 | 0.168 | 0.140 | 0.088 | 0.108 | 0.145 | 0.096 |
| C                                      | 0.220 | 0.750 | 0.344 | 0.740 | 0.340 | 0.790 | 0.304 | 0.845 |
|                                        | 0.250 | 0.260 | 0.210 | 0.155 | 0.150 | 0.050 | 0.415 | 0.108 |
| D                                      | 0.128 | 0.885 | 0.420 | 0.580 | 0.368 | 0.730 | 0.360 | 0.752 |
|                                        | 0.115 | 0.420 | 0.270 | 0.248 | 0.051 | 0.000 | 0.730 | 0.210 |
| E                                      | 0.328 | 0.505 | 0.320 | 0.790 | 0.312 | 0.822 | 0.272 | 0.890 |
|                                        | 0.495 | 0.210 | 0.168 | 0.110 | 0.058 | 0.106 | 0.490 | 0.086 |
| F                                      | 0.812 | 0.000 | 0.298 | 0.822 | 0.304 | 0.842 | 0.264 | 0.893 |
|                                        | 1.000 | 0.178 | 0.158 | 0.107 | 0.040 | 0.016 | 0.078 | 0.050 |
| G                                      | 0.792 | 0.190 | 0.950 | 0.216 | 0.952 | 0.180 | 0.980 | 0.160 |
|                                        | 1.000 | 0.050 | 0.048 | 0.020 | 0.010 | 0.038 | 0.415 | 0.077 |

The rule database was developed at the stage of building the decision support system. All illogical rules were rejected (for example, IF all the characteristics of the service workshop are bad THEN the service workshop is good). The values of the input functions of belonging in the fuzzy model were used (based on the rule base) in the further part of fuzzy inference. Using the base rules, the input values of the membership function were marked for each of the service workshops. In Figure 6 an indicator of the preference is described for one of the service workshops.

![Figure 6. Accumulation membership functions of output set B(y).](image)

In Table 6, the results of calculations of the indicator value of the decision-making processes for the analyzed service workshops are presented.

Table 6. The indicator values Dc of the service workshop selection decision-making.

| Service Workshop | A     | B     | C     | D     | E     | F     | G     |
|------------------|-------|-------|-------|-------|-------|-------|-------|
| Decision-making  | 0.115 | 0.142 | 0.1415| 0.142 | 0.1495| 0.1178| 0.1415|

As shown in the table above, service center E is the most optimal choice. The obtained results were presented to all farmers participating in the research. Then, after the time related to the technical maintenance of the machines, repeated tests were carried out among the farmers. The research concerned satisfaction with the selected service workshop. Out of all 25 farmers, 16 chose service workshop E as suggested. The other farmers (9 farmers) chose other service workshops. Table 6 shows
the results of farmers’ satisfaction with the choice of service facility E. Table 7, in turn, shows the results of farmers’ satisfaction with the choice of other service workshops. All farmers gave a score of satisfaction with the selected service facility on a scale of 1–10. The closer the number of points awarded to the number 10, the better their opinion of the selected service facility.

Table 7. Assessment of the selected service facility (service facility E).

| Farmer Number | F1  | F4  | F5  | F6  | F8  | F10 | F11 | F12 | F13 | F15 | F18 | F19 | F20 | F21 | F22 | F23 |
|---------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Service plant E | 7.5 | 9.0 | 5.5 | 10.0 | 8.5 | 6.5 | 8.5 | 8.5 | 8.5 | 8.5 | 8.5 | 8.5 | 8.5 | 8.5 | 8.5 | 8.5 |

The conducted tests prove the effectiveness of the method. According to the data presented in Table 7, the average opinion score of the selected service workshop (service workshop E) is 8.25. When other service workshops were selected, the average opinion score allocated was only 6.7 (Table 8).

Table 8. Assessment of the selected service facility (other service facilities).

| Farmer Number | F2  | F3  | F7  | F9  | F14 | F16 | F17 | F24 | F25 |
|---------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| other service | 7.5 | 5.5 | 9.5 | 6.5 | 8.5 | 6.5 | 3.5 | 8.5 | 4.5 |

4. Conclusions

The research and analysis conducted allow us to form the following conclusions:

1. Service facility E attained the highest decision index value, which means that this choice is the most optimal.
2. The analyses carried out allow us to define the criteria for choosing a service facility. In the above case, the decision-makers expect satisfactory service quality at an acceptable price.
3. The proposed decision support method for choosing an optimal service facility allows us to determine the value of the decision indicator (being a numerical value) for all selection options, which allows for the comparison of both measurable and non-measurable decision criteria.
4. The results from the conducted analysis show that such criteria as the price of the after-sales service and the quality of the provided after-sales service are most important for farmers. They expect decent quality of services at a reasonable price.
5. The alteration of input sets of the fuzzy logic model allows us to take into account the importance of the optimum choice criteria of the service center, because pungent values for criteria with greater weight fixtures will obtain a large degree in the fuzzification module.

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