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Simulation Analysis for Demonstrating the Economic Competitiveness of Busan Port in the Northeast Asia

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Abstract. Container traffic between Busan and Japan is continuously blooming as the global economy grows impressively. It is interesting to see that Busan in Korea has great potential to be considered as a transit port for container export/import in Japan instead of Japanese domestic transit ports, due to the special geographic location and economical container handling cost. This paper attempts to demonstrate the economic competitiveness of Busan port for container transshipment. It describes models for analyzing the container transportation time and cost by transshipment mode, specifically, transferring via the ports of Japan vs. via Busan. A simulation programming method is developed to build the models. A case study which considers twenty Japanese regional cities has been presented. According to the comparison of simulation results and sensitivity analysis, the paper concludes with a discussion and suggestions for the container transportation transshipment network design of Japan.

Keywords: simulation, container, transshipment, network design

1. Introduction

With the continuous growth of the international trade cooperation of the world, containerization becomes progressively popular for commodity transportation. Japan, as one of the most important trade nations in Asia, has a very large import and export trade volume. Currently, the five major ports (Tokyo, Nagoya, Osaka, Yokohama, and Kobe) are assuming the role of handling most of the container traffic in Japan. Containers are firstly transferred by trucking from regional cities to major ports. Then the mode shifts from trucking to shipping, and the containers are transported by Ultra Large Containerships (ULCS) from the major ports to destinations. However, for some routes of container transportation in Japan, the handling cost and inland transportation cost in Japan is relatively high, and the recent financial crisis and ensuing worldwide economic recession have meant that enterprises are trimming their transportation budget. A more economic, competitive way of container transportation may be considered.

The purpose of our research is to find the best container transportation routes for regional cities in Japan and establish the economic competitiveness of Busan port and the benefits that can be obtained when Busan is used for transshipment. The study focuses on the time and cost comparison of two types of intermodal container transportation. Few previous investigations of container transportation simulation models have been found by us, besides that of Cortes et al. [4], who presented a simulation model of freight traffic in the Seville inland port. For most of the other existing research, simulation
has been used to visualize the process inside container ports, e.g. container terminal planning (Kim and Kim [5]), layout planning (Bruzzone and Singnorile [6]), planning of maritime traffic (Kose et al. [7], Hayuth et al. [8]).

2. The Container Transportation Model

2.1 Candidate Ports and Cities

Twenty regional cities and twenty regional ports having a one-to-one relationship are considered in this study, which means that the containers of each regional city will be transported to the nearest regional port. Five domestic ports of Japan and Busan are the transit ports; the main variations in this simulation comparison arise from the transit process. In addition, one destination ports are considered, all of which are in North America. Detailed information on the cities and ports is displayed in Table 1. As there are two optional regional ports for Yamaguchi city to transit, we marked them as Yamaguchi_1 and Yamaguchi_2 to distinguish.

| Regional City | Regional Port | Transit Port | Destination |
|---------------|---------------|--------------|-------------|
| Sapporo       | Tomakomai     | Busan        |             |
| Aomori        | Hachinohe     |              |             |
| Akita         | Akita         |              |             |
| Sendai        | Sendai        |              |             |
| Niigata       | Niigata       | Tokyo        |             |
| Toyama        | Toyama        | Long Beach   |             |
| Kanazawa      | Kanazawa      |              |             |
| Shizuoka      | Shimizu       | Yokohama     |             |
| Tsu           | Yokkaichi     |              |             |
| Okayama       | Mizushima     |              |             |
| Hiroshima     | Hiroshima     | Nagoya       |             |
| Yamaguchi_1   | Tokuyama      |              |             |
| Yamaguchi_2   | Shimonoseki   |              |             |
| Matsuyama     | Matsuyama     | Kobe         | Rotterdam   |
| Kitakyushu    | Kitakyushu    |              |             |
| Hukuoka       | Hakata        |              |             |
| Saga          | Imari         |              |             |
| Oita          | Oita          | Osaka        |             |
| Kagoshima     | Shibushi      |              |             |
| Naha          | Naha          |              |             |

2.2 Model Logic

The simulation model compares the total cost and time between two transshipment modes: via Busan and via Japan.

Mode via Busan

1) Containers are transported by truck from a regional city to a regional port in Japan.
2) A feeder ship is used for transporting containers from the regional port in Japan to Busan.
3) Containers are transferred to ULCS at Busan port and transported to North America.

**Mode via Japan**

1) Containers are transported by inland transportation (truck) from a regional Japanese city to a major port in Japan.
2) As with the case of Busan, maritime transportation by ULCS transfers the containers to North America.

### 2.3 Assumptions

1) We only consider the transportation of 20ft container in this simulation model, as the specification of container truck in Japan is 20ft [9].
2) Only one TEU container is considered for transportation from regional cities to North America, which means after one TEU container has been transferred to the destination, the next container arrives. There is no container aggregation in this model.
3) Containers may wait in the port due to the mismatch between the arrival time and departure schedule. During the waiting time, the loading and unloading service for the container can be completed, that is, the service time of container loading and unloading is not considered.

### 3. Simulation Approach

#### 3.1 Data Analysis

**Processed Data.** Usually, input data collection represented a significant portion that 30% of total project effort and time [10]. Thus, firstly we collected raw data from Japanese publications, and processed them before using them as the simulation input data [11-13]. For a shipping route that may be served by more than one shipping company, we selected the shortest transportation time. In case there was a direct route, obviously, the direct route was chosen ahead of the transshipment route. If there was no direct route, the transshipment time was selected. We also collected the shipping time schedule of each candidate port. The phenomenon of scheduling mismatches can be accurately simulated by ARENA. Table 2 show the information on shipping lines from the transit ports to North America. We chose Long Beach to represent the ports of North America. Table 3 displays the information on the times of shipping lines from regional Japanese ports to Busan port.

**Table 2.** Information on the time from Busan and major Japanese ports to Long Beach (Unit: days)

| Transit Port | Average Waiting Time (days) | Transportation Time(days) | Frequency (time/week) | Pattern       |
|--------------|-----------------------------|---------------------------|-----------------------|---------------|
| Busan        | 1.214                       | 10.0 10.3 11.0            | 3                     | Direct        |
| Tokyo        | 2.071                       | 7.2 9.0 10.8              | 2                     | Direct        |
| Osaka        | 3.500                       | 8.0 10.0 12.0             | 1                     | Transshipment |
| Yokohama     | 3.500                       | 9 9.5 10                  | 1                     | Transshipment |
| Kobe         | 3.500                       | 8.8 11.0 13.2             | 1                     | Transshipment |
| Nagoya       | 3.500                       | 8.0 10.0 12.0             | 1                     | Transshipment |
Table 3. Information on the time from regional Japanese ports to Busan (Unit: days)

| Regional Port | Average Waiting Time (days) | Transportation Time (days) | Frequency (time/week) | Pattern |
|---------------|-----------------------------|-----------------------------|-----------------------|---------|
| Hakata        | 0.929                       | Min 0.5 Mean 0.8 Max 1.0    | 9                     | Direct  |
| Tomakomai     | 3.500                       | Min 2.4 Mean 3.0 Max 3.6   | 1                     | Direct  |
| Niigata       | 0.786                       | Min 3.0 Mean 4.0 Max 5.0   | 6                     | Transshipment |
| Hiroshima     | 2.643                       | Min 0.8 Mean 1.0 Max 1.2   | 2                     | Direct  |
| Naha          | 3.500                       | Min 2.4 Mean 3.0 Max 3.6   | 1                     | Direct  |
| Shimizu       | 1.071                       | Min 3.0 Mean 4.0 Max 5.0   | 7                     | Transshipment |
| Akita         | 2.071                       | Min 1.6 Mean 2.0 Max 2.4   | 3                     | Direct  |
| Shibushi      | 3.500                       | Min 0.8 Mean 1.0 Max 1.2   | 1                     | Direct  |
| Sendai        | 1.500                       | Min 3.0 Mean 3.3 Max 4.0   | 3                     | Transshipment |
| Shimonoseki   | 0.643                       | Min 1.0 Mean 1.3 Max 2.0   | 6                     | Transshipment |
| Kitakyushu    | 0.643                       | Min 0.5 Mean 0.9 Max 1.0   | 13                    | Direct  |
| Matsuyama     | 3.500                       | Min 0.8 Mean 1.0 Max 1.2   | 1                     | Direct  |
| Oita          | 3.500                       | Min 0.8 Mean 1.0 Max 1.2   | 1                     | Direct  |
| Yokkaichi     | 3.500                       | Min 2.4 Mean 3.0 Max 3.6   | 1                     | Direct  |
| Mizushima     | 2.643                       | Min 0.8 Mean 1.0 Max 1.2   | 2                     | Direct  |
| Hachinohe     | 2.071                       | Min 2.4 Mean 3.0 Max 3.6   | 2                     | Transshipment |
| Toyama        | 1.786                       | Min 1.0 Mean 1.5 Max 2.0   | 2                     | Direct  |
| Tokuyama      | 2.643                       | Min 0.8 Mean 1.0 Max 1.2   | 2                     | Direct  |
| Kanazawa      | 1.214                       | Min 2.0 Mean 2.8 Max 5.0   | 4                     | Transshipment |
| Imari         | 2.643                       | Min 2.0 Mean 2.5 Max 3.0   | 2                     | Transshipment |

We assume that the transportation speed is 50km/hour; thus, the transportation time can be obtained by dividing the distance by speed. The handling cost of each port is presented in Table 4, and we assume that the handling costs of Japanese transit ports are all the same.

Table 4. Handling cost of each port (Unit: Yen/TEU)

| Port         | Handling Cost | Port         | Handling Cost |
|--------------|---------------|--------------|---------------|
| Hakata       | 14,580        | Matsuyama    | 10,605        |
| Tomakomai    | 10,605        | Oita         | 10,605        |
| Niigata      | 14,580        | Yokkaichi    | 17,100        |
| Hiroshima    | 14,580        | Mizushima    | 20,000        |
| Naha         | 10,605        | Hachinohe    | 10,605        |
| Shimizu      | 10,605        | Toyama       | 10,605        |
| Akita        | 10,605        | Tokuyama     | 10,605        |
| Shibushi     | 10,605        | Kanazawa     | 10,605        |
| Sendai       | 10,605        | Imari        | 14,580        |
| Shimonoseki  | 14,580        | *Busan       | 114.6         |
| Kitakyushu   | 14,580        | Port of East Japan | 28,300 |

* The unit of handling cost in Busan is USD
**Stochastic Parameters.** Except the waiting time, all the parameters in this simulation are stochastic. For most of the regional cities, we can obtain the maximum, mean and minimum values of transportation time. Since triangular distribution is recommended to be used in Monte Carlo simulation modeling when the underlying distribution is unknown, but a minimal value, some maximal value and a most likely value are available [14], we assume all the transportation time follow triangular distribution.

However, some transportation time just have mean value (only one service route), we need to estimate maximum, mean and minimum values of these parameters. Therefore, we calculated the minimum and maximum values by adding a multiplier $\alpha\%$. The value of $\alpha$ is estimated according to the correlation of existing maximum, mean and minimum values. Here $\alpha$ equals to 20.

During the data collection, we got only mean values of transportation cost, so triangular distribution is not suitable for the simulation. As the fluctuation rate of cost is equally likely to be observed, we obtained uniform distribution to the transportation cost. All the values of cost can be multiplied by fluctuation rate $\beta\%$. The value of $\beta$ is observed by logistics expert [15]. In this paper, $\beta$ equals to 10.

### 3.2 The ARENA Simulation

We firstly conducted Monte Carlo simulation by using an Excel spreadsheet to study this problem. We randomly generate every parameter to examine the total cost and time of one replication and aggregate the simulation result after 100 replications. However, Monte Carlo simulation is not very well suited for the simulation of dynamic models even though it is quite popular for static models [16]. For this reason, we developed an ARENA version 10.0 simulation model. The aim of this ARENA simulation study is to measure the waiting time at the port and visualize the dynamics of the process [17]. Meanwhile, the result of ARENA simulation can be compared with that of Monte Carlo simulation for examining the validity.

### 4. Comparison of Simulation Results

#### 4.1 Candidate Ports

Twenty regional cities and twenty regional ports of Japan have been selected for this case study. For the mode via Japan, we chose the transit major port that is the closest to the regional city (Table 5).

| Regional City | Regional Port | Closest Major Port in Japan | Regional City | Regional Port | Closest Major Port in Japan |
|---------------|---------------|----------------------------|---------------|---------------|----------------------------|
| Sapporo       | Tomakomai     | Tokyo                      | Hiroshima     | Hiroshima     | Kobe                       |
| Aomori        | Hachinohe     | Tokyo                      | Yamaguchi_1   | Tokuyama      | Kobe                       |
| Akita         | Akita         | Tokyo                      | Yamaguchi_2   | Shimonoseki   | Kobe                       |
| Sendai        | Sendai        | Tokyo                      | Matsuyama     | Matsuyama     | Kobe                       |
| Niigata       | Niigata       | Tokyo                      | Kitakyushu    | Kitakyushu    | Kobe                       |
| Toyama        | Toyama        | Nagoya                     | Hukuoka       | Hakata        | Kobe                       |
| Kanazawa      | Kanazawa      | Nagoya                     | Saga          | Imari         | Kobe                       |
| Shizuoka      | Shimizu       | Yokohama                   | Oita          | Oita          | Kobe                       |
4.2 The Case of the North America Route

The results show that most of the twenty regional cities – with the exception of Tsu, Okayama, Hiroshima, and Shizuoka (For Shizuoka, both Busan and Japan major port is acceptable) - enjoy cost advantages when using Busan for transshipment (See Table 6). On the other hand, Busan is also superior in terms of shipping time when a container is transported from Yamaguchi_2, Kitakyushu or Hukuoka city to Long Beach. The reason why the costs of transiting via Japan are largely higher is that the maritime transportation cost and handling cost are greater. Besides, the inland transportation cost in Japan is much higher than the maritime transportation cost between the regional Japanese port and Busan.

Table 7 provides the recommended target transshipment ports for regional Japanese cities. The regional cities Yamaguchi, Kitakyushu, and Hukuoka are located close to Busan; they enjoy advantages in both time and cost when Busan is used as the transshipment port. Thus, Busan can be a good option for the transshipment port for them. The results of Case I prove that Busan has strong competitive strength for transshipment.

Table 6. Results of the comparison (Long Beach)

| Regional City  | Regional Port | Cost(USD) Busan | Cost(USD) Japan | Time(days) Busan | Time(days) Japan |
|---------------|---------------|-----------------|-----------------|-----------------|-----------------|
| Sapporo       | Tomakomai     | 2427.7          | 3625.5          | 18.2            | 12.0            |
| Aomori        | Hachinohe     | 2407.3          | 2999.6          | 16.9            | 11.5            |
| Akita         | Akita         | 2148.0          | 2888.3          | 15.7            | 11.7            |
| Sendai        | Sendai        | 2142.8          | 2445.7          | 16.6            | 11.4            |
| Niigata       | Niigata       | 2145.5          | 2418.4          | 16.5            | 11.4            |
| Toyama        | Toyama        | 2013.1          | 2282.7          | 15.0            | 14.0            |
| Kanazawa      | Kanazawa      | 2010.7          | 2132.7          | 16.1            | 13.8            |
| Shizuoka      | Shimizu       | 2046.5          | 2041.6          | 16.5            | 13.2            |
| Tsu           | Yokkaichi     | 2136.1          | 1708.9          | 18.2            | 13.6            |
| Okayama       | Mizushima     | 2228.7          | 1928.9          | 15.2            | 14.4            |
| Hiroshima     | Hiroshima     | 2180.9          | 2104.0          | 15.3            | 14.7            |
| Yamaguchi_1   | Tokuyama      | 2126.9          | 2521.0          | 15.3            | 14.8            |
| Yamaguchi_2   | Shimonoseki   | 2299.2          | 2528.5          | 13.8            | 14.6            |
| Matsuyama     | Matsuyama     | 1967.3          | 2190.2          | 16.1            | 14.5            |
| Kitakyushu    | Kitakyushu    | 2001.5          | 2664.9          | 13.1            | 14.8            |
| Hukuoka       | Hakata        | 2014.6          | 2690.3          | 13.4            | 14.9            |
| Saga          | Imari         | 2272.0          | 2817.7          | 16.8            | 15.0            |
| Oita          | Oita          | 2154.8          | 2778.9          | 16.2            | 15.3            |
| Kagoshima     | Shibushi      | 2004.8          | 3170.1          | 16.3            | 15.3            |
| Naha          | Naha          | 2022.9          | 3497.5          | 18.2            | 15.8            |
Table 7. Target transit port (Long Beach)

| Regional City | Cost | Time |
|---------------|------|------|
| Sapporo       | Busan| Tokyo|
| Aomori        | Busan| Tokyo|
| Akita         | Busan| Tokyo|
| Sendai        | Busan| Tokyo|
| Niigata       | Busan| Tokyo|
| Toyama        | Busan| Nagoya|
| Kanazawa      | Busan| Nagoya|
| Shizuoka      | Yokohama/Busan| Yokohama|
| Tsu           | Nagoya| Nagoya|
| Okayama       | Kobe| Kobe|
| Hiroshima     | Kobe| Kobe|
| Yamaguchi_1   | Busan| Kobe|
| Yamaguchi_2   | Busan| Busan|
| Matsuyama     | Busan| Kobe|
| Kitakyushu    | Busan| Busan|
| Hukuoka       | Busan| Busan|
| Saga          | Busan| Kobe|
| Oita          | Busan| Kobe|
| Kagoshima     | Busan| Kobe|
| Naha          | Busan| Kobe|

5. Conclusion

This paper has proposed simulation models of the container transportation network in the Busan-West Japan region in order to compare the transportation time and cost via two different transit ports and establish that Busan is more economical than other options as a transit port. An ARENA simulation model was firstly presented. Then, we conducted simulation experiments by using actual shipping data. Finally, we recommended the target cities/ports in West Japan after an analysis of the experiment results. From the analysis of the results of this paper, we can conclude that Busan is a highly competitive transit port for container transportation for the cities that are located on the western coast of Japan. However, currently there are a few shipping routes between these two regions. To obtain benefits for Busan and regional cities in West Japan, more cooperation should be established between both sides.

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