Configurable Process Model: Discovery Approach from Event Logs

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ABSTRACT
In the domain of business process management, the configurable process model is widely used to optimize time and cost of business process models design, which is known as the concept of “reuse”. Using process mining techniques for process model discovery helps to provide a better view on processes and improve quality of models. The majority of existing configurable model discovery approaches work intensively on control flow discovery as main process perspective without considering other perspectives such as resources and data, and do not propose a detailed discovery of variability elements. In addition, the configurable process model creation is generally done by merging variant models not directly from event logs, which is not the optimal way to get a reliable configurable process model. This paper presents an overview of new multi-perspective variability discovery approach. The approach respects the variability of different process perspectives and allows users to create a configurable process model directly from event logs.

1. Introduction

Process models are designed, managed, configured mainly through methods and tools provided by the Business Process Management (BPM) domain [1,2]. Actually, organizations are increasingly opting for event systems, also called process Aware Information Systems (PAIS) for the purpose of analyzing, supervising and optimizing the organization’s processes [3]. Nowadays, rapid increase of business needs and fast changing of the enterprise environment derive the enterprise to face the challenge of saving time, reducing costs and minimizing errors of process management. Therefore, opting for reuse concept is a big requirement for making an optimal and flexible business process design [4,5]. Hence, the importance of taking into account the previous design experiences and do not design processes from scratch. In this sense, different approaches have proposed the reuse concept in process design while flexibility and adaptability are addressed in business process models [6, 7].

The configurable process model is defined as a single model that assembles all process variants in one model. It is also called “customizable process model” which means that this kind of process model regroups options, which can be configured by users to derive desired process variants. It represents commonalities and differences between all process variants, which offers flexibility and enables process design through reuse concept. The variation point is a configurable element of configurable process model. It represents where the variation occurs in the process model and represents all possible design choices. The configuration of the model consists of making choices of options for each configurable element according to specific requirements in order to derive individual and suitable model for the enterprise with minimal design effort. However, despite the diversity of approaches proposing creation and configuration of configurable process models, their management still requires a significant manual work in different steps (e.g. design, configuration and evolution).

Against this background, the techniques of process mining are introduced with the aim to automate the process management and minimize human intervention. The process mining uses data recorded in the event logs during the process execution in order to help organizations for discovering, checking conformance and enhancing their business processes.

Creating process model manually is a hard and redundant task, since the use of similar processes becomes more and more popular. For that reason, configurable process model discovery is used as an alternative for reusable process design. In this context, several
works have proposed approaches for configurable process discovery [8, 9, 10]. However, existing works discover the control-flow as the main process perspective without considering other process perspectives like data and resources. In addition, the proposed variability discovery approaches do not present an explicit and detailed discovery of variability elements, namely variation points and variants. Moreover, existing approaches for configurable model creation use algorithms to construct configurable model by merging similar variant models, which result in large and complex models. In the light of these limitations, we have proposed in [11,12] a multi-perspective configurable process discovery approach with respect to variability of activities and resources. The comparative studies presented in these two works showed the lack of support for variability discovery for various process perspectives. This paper extends the work originally presented in the 2018 IEEE 5th International Congress on Information Science and Technology (CiSt) [11] that we complete by proposing an approach for configurable process model creation directly from event logs. The organization of this paper is as follows: section 2 defines the background of our research field, while section 3 reviews approaches working on configurable process model discovery. In section 4, we present our proposed configurable process discovery approach. Section 5 depicts our multi-perspective discovery framework and presents the algorithms for variability extraction and configurable model creation. Finally, Section 6 presents conclusions and some future directions.

2. Background

This section introduces three basic concepts used in this paper: process discovery, configurable process model, and variability. Then, we present briefly the four configurable process model discovery approaches described in [8].

2.1. Process discovery

Process mining is a set of techniques applied to extract data recorded in event logs. These data concern all process actions captured during process execution and are used to discover, monitor, and improve processes [1]. There are three main areas of process mining [1]:

- Process Discovery: the discovery algorithm takes an event log in input and produces a process model in output without using any additional knowledge.
- Conformance checking: verifies if an existing or discovered process model fits to its event log, or vice versa.
- Enhancement: extends and enrich existing process model, already discovered, by using information recorded in event logs.

In our approach, we focus on process discovery. There are two main kinds of process discovery:

- Process discovery from one event log: it is the classical type of discovery. It allows for extracting one process model for each event log. However, this kind generates redundant processes [13,14].
- Process discovery of a collection of event logs: this concerns the discovery of configurable process model. It requires firstly regrouping all event log that can belong to the same family and then applying techniques to discover the configurable process model [8,9].

In Our work, we are interested in the configurable process model discovery from a collection of event logs.

2.2. Configurable process model & variability

The configurable process model represents shared/non configurable and unshared/configurable parts by all process variants in one global model. The configuration of configurable parts depends on the needs and the various constraints specific to the organization [15, 16]. Indeed, modeling all process variants and updating common process items cause redundancies and errors. Hence, the choice of configurable processes, generally presented by the merge of multiple process variants into a single process, is very useful to facilitate reuse and manage variability [17, 18]. Different extensions of process modeling languages have been developed for configurable process models representation, namely C-BPMN, C-EPC [15], C-YAWL [16] and configurable process tree.

The configuration consists of deriving individual process models corresponding to the different process variants from the configurable model. This operation is called individualization. The individualization is about blocking a given path of the model, so it cannot be taken or hiding activities they it can be skipped during the process execution. Designing a configurable process model consists in defining all the different variants of a given business process first and then integrating all of them into a single configurable model.

The variability is a key concept for configurable process model creation. It is represented by two main elements, namely, variation point and variants [13]. The variability defines and manages variable elements of business process [17]. Therefore, we define a process model that supports organizational, behavioral, functional and informational variability, as a multi-perspective configurable process model [1]. This can make the configurable process more explicit and valuable.

2.3. Approaches for configurable process model discovery

Process mining techniques for automated process discovery use data recorded in the event logs to represent the process behavior through a process model [6, 1]. Indeed, applying mining techniques for configurable process discovery is very useful, given the time saved and the effort reduced compared to conventional methods. In the literature, different approaches of configurable process discovery have been proposed. Buijs et al. [8] proposed four configurable process model discovery approaches, presented as follow:

- **Approach 1**: it is an approach initially proposed by Gottshalk [14]. The configurable process model discovered with this approach is the result of merging process models discovered from each event log.
- **Approach 2**: with the aim to improve the approach 1, the approach 2 merges all event logs and uses them to discover a common process model. Then, for every event log an
individual model is generated. Finally, the construction of the configurable model is done by merging the individual models.

![Figure 1: the four approaches of configurable process model discovery][8]

- **Approach 3**: it suggests the merging of different event logs into one merged event log. Then, the configurable is discovered. It captures the behavior of all model that describes the behavior of these event logs.

- **Approach 4**: it allows for the discovery of the process model and its configurations at the same time [8].

In this paper, our discovery approach belongs to the approach 4. It deals with redundancies and brings more flexibility in using discovery techniques to construct processes that capture variability.

### 3. Related works

In this section, we present several existing approaches for configurable process model discovery. Then, these approaches are evaluated according to four criteria. Finally, we discuss results and limitations.

#### 3.1. Configurable process model discovery works

Several BPM studies are interested in using the paradigm of the "design by reuse" for the construction of a configurable process model. Some of them have proposed to construct the configurable process model by merging all process variants models into one model. Others have proposed to create a configurable process model using mining techniques on a collection of event logs. The author of [9] uses trace-clustering method for configurable process model discovery from collection of event logs. In [10], the author discovers configurable process fragments to avoid complex and large models. The author of [14] presents an approach using process mining and analysis techniques to merge two business process models into a single model for further process optimization. The approach in [16] merges the models of process variants to create configurable process model based on log files from various systems. The work provides suggestions for common and individual configurations. In [19], the author proposes two algorithms, one to compute merged models. The other, to extract digests from a merged model. The work [20] proposes an algorithm for constructing a configurable process by merging the process model of each variant, the process model generated by the algorithm is pre-annotated for the configuration step. The study of [21] splits the event logs in a cluster and for each cluster, A process model can be discovered. In case of large configurable process model, the model is reduced into a sub process model. Each subprocess model is configured independently to improve performance and to reduce complexity.

#### 3.2. Comparative study

To summarize the previous section, the table 1 presents the principal points related to our approach and reached by every work. The approaches are evaluated according to four criteria defined as follows:

- **Variability discovery**: it indicates if the approach discovers explicitly the elements of variability (e.g. variation point, variants and variables).

- **Perspective discovery**: it presents the perspectives discovered by the approach. The main process perspectives are: control flow (C.F), resource (R), data (D) and configuration (C).

- **Configurable Model construction**: it indicates if the approach constructs configurable model.

- **Discovery approach for configurable model construction**: it indicates which approach, from the four approaches proposed by [8], is used for the construction of configurable model.

| Works  | Variability discovery | Perspective discovery | Configurable Process model construction | Discovery approach for configurable model construction |
|--------|-----------------------|-----------------------|----------------------------------------|-----------------------------------------------------|
| [9]    |                       |                       | C.F R D C                              | App 1 App 2 App 3 App 4                              |
| [10]   | +                     | -                     | +                                      | - - + -                                              |
| [14]   | -                     | +                     | +                                      | + - - -                                              |
| [16]   | -                     | +                     | -                                      |          + - - -                                       |
| [19]   | -                     | +                     | -                                      | - + - -                                              |
| [20]   | -                     | +                     | -                                      | - + - -                                              |
| [21]   | -                     | +                     | -                                      | - - + -                                              |

Table 1: comparative study
Table 1 is a summary of the evaluation criteria developed by each of the approaches presented in this section.

**Variability discovery:** The discovery of variability elements, namely variation point and variants, is present in few works. The works [10] discovers variability for configurable fragment of the process. The other studies [9, 14, 16, 19, 20, 21] don’t focus on variability elements in their discovery approaches.

**Perspectives discovery:** The studies [9, 10, 14, 16, 19, 20, 21] are limited to the discovery of control flow as a main process perspective, and discovery of its configurations. Thus, we notice the absence of support for discovery of other process perspective like resource and data.

**Configurable process model construction:** all the presented approaches propose the construction of configurable process model using different modeling language, like C-BPMN, C-EPC or process tree.

**Discovery approach for configurable model construction:** different works adopted different approaches for model construction. The works [14, 16, 19] construct configurable model based on approach 1. The [10, 20] adopt the approach 2 while [9,21] use approach 3.

### 3.3. Discussion

The analysis of the presented approaches shows that the majority of them do not present an explicit discovery of elements of variability and still limited to control flow discovery as a main perspective. While, other perspectives like resource still neglected and not integrated in the discovery approach. In addition, the construction of configurable process model is generally based on approach 1, 2 or 3 using merging techniques. We notice the absence of approaches for configurable model discovery based on the approach 4.

The limitations we conclude are as follow:

- The need for detailed discovery of variability elements, e.g. variation points, variation point types and variants. Whereas, discovering an explicit and detailed variability can be used to build configurable process models as well as its configurations. It can also be archived for potential process changes or improvements.

- Lack of multi-perspective discovery of process elements, namely data and resources. Instead of remaining focused on the analysis of the control flow, the extension of the configurable model with different process perspectives is of great importance. It helps analysts to manage the evolution of business process and to improve decision-making.

- The construction of the configurable model is based on merging individual models. Unlike, an approach that discovers configurable model directly from the event logs without merging individual models may provide a better model structure and better configuration options.

In the light of the presented limitations, we propose an approach with a detailed discovery of variability elements for different perspectives (control flow, resource). In order to enhance the variability discovery for other perspectives, we generate variability specification files for detailed variability. This can ensure traceability and optimize the process of changing or updating business process. In addition, our approach adopts the approach 4 proposed in [8] for optimal creation of configurable process model.

### 4. Preliminaries

In this section, we present formal definitions of basic concepts related to this work.

#### 4.1. Event logs

Event logs are defined as files that store process data collected during process execution. The process mining techniques use data recorded in event logs for discovering process models, checking conformance between process model and its event log, detecting execution deviations or errors and observing social behaviors.

The table 2 illustrates an example of event log for a “purchase online” process. To buy an article the customer starts with “creating a personal account online (a)”. If the payment is ok, “delivery (c)” it can be “payment by card (d)”, “payment by PayPal (e)” or “bitcoin payment (f)”. Thereafter, the customer “confirms the payment (g)”. If the payment is ok, “delivery service is activated (h)”. If not, the customer must verify the payment data.

| Case ID | Activity | Resource | Date       | Time   |
|---------|----------|----------|------------|--------|
| 1       | a        | IS       | 23-05-2017 | 13:00:00 |
| 1       | b        | Jane     | 23-05-2017 | 13:10:00 |
| 2       | a        | IS       | 23-05-2017 | 14:00:00 |
| 1       | c        | Jane     | 25-05-2017 | 11:20:00 |
| 2       | b        | Ellen    | 25-05-2017 | 12:00:00 |
| 1       | d        | IS       | 25-05-2017 | 13:40:00 |
| 3       | a        | IS       | 25-05-2017 | 14:05:00 |
| 3       | b        | Adele    | 25-05-2017 | 15:00:00 |
| 1       | g        | Jane     | 26-05-2017 | 08:45:00 |
| 2       | c        | Ellen    | 26-05-2017 | 09:36:00 |
| 3       | c        | Adele    | 26-05-2017 | 11:00:00 |
| 2       | e        | IS       | 26-05-2017 | 11:15:00 |
| 3       | f        | Adele    | 26-05-2017 | 11:20:00 |
| 2       | g        | Ellen    | 26-05-2017 | 11:40:00 |
| 1       | h        | IS       | 27-05-2017 | 09:00:00 |
| 3       | g        | Adele    | 27-05-2017 | 09:30:00 |
| 3       | h        | IS       | 27-05-2017 | 10:00:00 |
| 2       | h        | IS       | 27-05-2017 | 11:20:00 |

The data recorded in event logs present the execution history of one business process within an organization. A log case represents one process instance execution. The log represented in Table 2, records three different executions of the same process. Each process execution is called process instance, and referenced by an ID. The event log contains additional attributes, such as resource that executes the activity, date and time of the activity execution.

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Definition 1: (Trace, Event log). Let A be a set of activities in some universe of activities. A trace σ ∈ A* is a sequence of activities. An event log L ∈ T(A*) is a multi-set of traces, i.e., an event log.

For instance, < a; b; c; d; g; h > is a trace that belongs to the event log in Table 2.

4.2. Log based relation

A log file is a set of traces. A trace can be defined as a sequence of events ordered chronologically and executed correctly. The execution order of activities in a process instance is of great importance. It helps to define dependency between activities and to capture all possible patterns encoded in the event log [1]. Based on the activities execution orders in traces, four ordering relations can derived from an event log: >L, →L, ||L and #L [22].

Definition 2: (Log-based ordering relations [22]) Let L ∈ M (A*) be an event log over A. Let a; b ∈ A. The four ordering relations are precedence (≥L), causality (→L), parallelism (∥L) and choice (#L), defined as follows:

Precedence: a ≥L b if ∃ σ =< a1; a2; ...; an > ∈ L and 1 ≤ i ≤ n - 1 such that ai = a ∧ ai+1 = b.

Causality: a →L b if a >L b ∧ b >L a.

Parallelism: a∥L b if a >L b ∧ b >L a.

Choice: a#L b if a >L b ∧ b >L a.

Based on the four log-based ordering relations, the discovered process model (figure 2) describes the behavior observed in the event log (table 2). The generation of the model is done by a discovery algorithm (e.g. [9,22]), and its representation by BPMN modeling language.

![Figure 2: The process model corresponding to the event log in table 2](image)

Event logs can be stored and exchanged using different forms of data source. MXML (Mining eXtensible Markup Language) is a standard notation for storing process attributes such as timestamps, resources and transaction types [23]. XES (eXtensible Event Stream) [24] is the MXML successor created to extend MXML.

4.3. Event log pre-processing

Logs are widely available in many applications, but the purpose of their creation and their level of details varies. To construct a configurable process model with meaningful behavioral patterns, the event logs must be pre-processed before using mining techniques.

- The elimination of confidential data is required before any data processing.
- The balance in the level of details in event logs is recommended. The generated process model has not to be highly detailed.

- The use of the same ontological concept for different sources of event logs.

5. Configurable process discovery approach

The construction of the process model can be done by merging models of process variants, which is complicated and error-prone especially when the number of variants is quite high. The approach we propose builds configurable process model from event log without merging exiting process models. It is based on event logs because of several reasons:

- Event logs are commonly available in Process Aware Information Systems (PAIS), such as : ERP, CRM and workflow management systems
- Business process models do not always exist. Therefore, techniques of merging cannot be applied.
- Event logs record process execution data exactly as it was executed in reality. The information recorded in the event logs is very useful for the business process design or configuration. For example, a priori process model does not present information like activity execution frequency, execution errors, and social behavior between users or services.

5.1. Framework architecture

The contribution presented in [11] proposes a variability discovery approach for business processes taking into account the...
variability of resource perspective. In this paper, we shed light on our framework and its components. As well as, we describe the role of each component and we explain the interdependence between components. The discovery approach comes after, to create the configurable process model directly from event logs without using merging techniques.

5.2. Discovery of variability

The discovery algorithm that we have introduced in [11] aims to provide an explicit variability discovery of activities. It discovers elements of variability such as variation points, type of variation point and variants. The algorithm uses discovery rules for each variability element [11]. These rules are used to define relations between activities and to construct the control flow process model.

Algorithm 1 : discovery of activity variability

```
1 Begin
2 Select the activity column
3 //Step 1: Discovery of variation point
4 For each activity do //From all activities of the process
5 For the direct activity successor do
6 Select successor1
7 // application of variation point discovery rule VP_rule
8 For each other_successor of the selected activity do
9 If successor1 ≠ other_successor then
10 a variation point exists
11 save successor1
12 save other_successor
13 End if
14 //Step 2: discover of variants; application of var_rule
15 For each successor do
16 Define a variant
17 //Step3:name variation point as successor name
18 Name variation point=concatenation of all its successors+vp as prefix
19 //Step4:define variation point type by application of TVP_Parallel rule
20 If (successor1 is followed by other_successor)
21 and (other_successor is followed by successor1)
22 Then the point of variation is optional
23 End if
24 // application of TVP_Choice rule
25 If (successor1 is not followed by other_successor)
26 and (other_successor is not followed by successor1)
27 Then the point of variation is alternative
28 End if
29 End for
30 End for
31 End for
32 End for
33 End
```

The discovery algorithm proceeds in different steps:

The algorithm discovers variation points based on the definition of activity successors from event logs. Then, it discovers the variants of variation points by defining the different successors identified in the previous step. After that, we concatenate the variants names to create the variation point name with add of the prefix “vp”. Finally, the algorithm discovers the type of variation point. For that, the log-based ordering relations [22] are used to discover relations between activities (choice or parallel).

The application of the discovery algorithm for activity variability generates variability specification file.

Definition 3: (variability specification file). Let A be a set of all activities of an event log L and a∈ A. Let VP, V be a two sets of finite activities, with VP ⊆ A, V ⊆ A and VP ∪ V ⊆ A

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Let $o$, $a$ be the optional and alternative type of variation point as defined in [11], and let $T = \{t_o, t_a\}$ be the type given to each variation point, respectively. Configurable fragment is defined as:

$$\text{Config} \text{Fragment} (\text{VP}, T, V) = \{a \in \text{VP}, t \in T, (a_1, \ldots, a_n) \in V \ n \in \mathbb{N}\}$$

Variability specification file is a set of configurable fragments. It is defined as: $\Sigma \text{Config} \text{Fragment}(\text{VP}, T, V)$

This file contains details about variability elements of control-flow perspective. Different algorithms in our approach use this file for the discovery of resource variability and shared parts of the process variants.

5.3. Discovery of shared parts

To define shared parts of the process we implement algorithm based on the theory of sets in mathematics. It is defined as follow:

Let $ET$, $EV$ and $EC$ to be three sets of process activities. Where $ET$ is the set of all process activities present in the event logs, $EV$ is the set of activities present in the specification file of variability and $EC$ the set common activities, we have: $(ET = EV \cup EC) \iff (EV \subset ET, EC \subset ET, EV \cap EC = \emptyset) \iff (EC = ET \setminus EV)$

The algorithm uses the variability specification file and similar event logs. Which means that, the similarity between two activities name is maximum between their syntactic similarity and their linguistic similarity.

Algorithm 2 : Discovery of shared activities

1. init $E(C) = \emptyset$
2. begin
3. for each $x \in E(T)$ do
4. if $x$ not element of $E(V)$ then
5. write $x$ in $E(C)$
6. else continue
7. end if
8. end for
9. return $E(C)$
10. end

The algorithm parses the variability specification file of activities to discover the activities in common with all process variants, and then generates, as output, a specification file of common activities.

5.4. Creation of configurable process model

The discovery approach we propose constructs a configurable process model from event logs using the two files generated by the presented algorithm. The algorithm extracts the configurable fragment of the process model from the variability specification file of activities and extract the non-configurable fragment of the process model from the specification file of shared activities.

Algorithm 3 : Discovery of configurable model

1. Begin
2. init Graph $G$
3. While $E(C) \neq \emptyset$ do
4. for $x \in E(C)$ do
5. if $x \in E(V)$ then
6. $G \leftarrow$ create node $x$
7. define type of connector node
8. $G \leftarrow$ create children nodes of $x$ successors

The algorithm parses the two generated specication files to construct the configurable model. It starts by selecting an element of shared parts and parses the variability specification file. If the element exists in the variability specification file, then the current element is a variation point, and the algorithm creates the corresponding node and its variants. If not, the activity is common of all process variants and the node is created.

6. Conclusion & future work

Many approaches were interested in control flow discovery, but few ones have been proposed for explicit variability discovery of different process perspectives. Given the importance of the variability for process reuse in business process management, the aim of our work is to propose a discovery approach of configurable process model from event logs, which provides a detailed information about variability elements in business process. In addition, the approach proposes a discovery algorithm for variability of other perspectives like activities and resources.

In the future work, we intend to work on the implementation of our approach with test results performed to evaluate its feasibility through different experiments. In addition, we will show the practical usefulness of our approach and publish a paper about the integration of resource variability in the discovered configurable process model.

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