Disrupted care during the COVID-19 state of emergency and productivity loss attributed to presenteeism in workers: a nationwide cross-sectional study

Tomohiro Ishimaru, Kanami Tsuno, Ai Hori, Makoto Okawara, Yoshino Yasuda, Yoshihisa Fujino, Takahiro Tabuchi

ABSTRACT

Objectives The COVID-19 pandemic has caused medical care delays and avoidance around the globe. However, little is known about the relationship between disrupted care and productivity loss attributed to presenteeism during the COVID-19 pandemic. We aimed to investigate whether disrupted care during the COVID-19 state of emergency was associated with health status and productivity loss.

Methods We used data from a nationwide, cross-sectional, Internet-based, self-administered survey. We performed multiple logistic regression analysis on data from 14,545 participants to investigate the associations among variables related to disrupted care, health status and the Work Functioning Impairment Scale, with a cut-off of 21 points.

Results Participants who experienced exacerbation of underlying disease (adjusted OR (aOR) 2.84; 95% CI 2.28 to 3.53) or any type of disrupted care were more likely to show low productivity at work. Experiencing disruptions in routine and non-routine clinical settings (aOR 4.64; 95% CI 3.64 to 5.92 and aOR 6.29; 95% CI 4.74 to 8.34, respectively), and running out of drugs (aOR 6.13; 95% CI 4.60 to 8.18) were strongly associated with exacerbation of underlying disease.

Conclusions Workers who experienced disrupted care were much more likely to show productivity loss. Exacerbation of underlying disease is one possible pathway through which disrupted care could affect productivity loss attributed to presenteeism. Our study provides evidence of the importance of early diagnosis and continuous treatment of non-COVID-19 patients to enable them to remain healthy and continue to work during the pandemic.

INTRODUCTION

Presenteeism, the phenomenon of attending work despite being ill, is closely related to work performance. It is a global challenge for organisations because it affects workers’ productivity and future sickness absence. According to Johns’ theoretical framework, health status is the basis of presenteeism, and extrinsic pressures and intrinsic motivations strongly influence the choice of whether to go to work when experiencing ill health. Health status is associated with a variety of underlying diseases and conditions, including heart disease, depression, diabetes and low back pain. The strongest extrinsic drivers of presenteeism are strict sick leave policies, heavy workloads and staffing difficulties. In terms of intrinsic motivational paths, presenteeism is also more likely to occur with low job satisfaction and economic difficulty. The COVID-19 pandemic may affect presenteeism, including through the health status of workers.

The COVID-19 pandemic has caused medical care delays and avoidance around the globe. Japan has the lowest morbidity and mortality associated with COVID-19 among all developed countries. A state of emergency was declared on 7 April 2020, for a specific region and then expanded to the whole country from 16 April to 25 May 2020. All citizens were asked to cancel non-essential appointments and stay at home during this period. In contrast to the situation in many other countries, the Japanese government did not implement a ‘lockdown’ (city blockade), but the non-compulsory
state-of-emergency measures had a major impact on human movement. For example, a nationwide prescription database shows that the volume of otolaryngology prescriptions decreased by 55% and that the number of days of medication per prescription increased by 140%, compared with the same period in 2019. Reduced access to care during the state of emergency may have influenced workers’ health status and productivity. A previous study has reported that the COVID-19 pandemic has had an indirect effect on excess deaths from chronic diseases because of temporary disruptions of care. On the basis of Johns’ theoretical model, we hypothesised that disrupted care has a negative impact on workers’ health status, resulting in lower productivity. Many findings on presenteeism behaviour during the COVID-19 pandemic have been reported. Implementing flexible, non-punitive paid leave and supportive measures as part of a comprehensive approach to preventing and reducing COVID-19 transmission among employees can have a positive impact on presenteeism behaviour. Conversely, major shifts in working practices, such as a change to working from home, and economic difficulties caused by the pandemic have been found to be strongly associated with presenteeism behaviour.

We hypothesised that disrupted care during the state of emergency had a negative impact on workers’ health status and presenteeism, resulting in productivity loss. For example, workers with back pain are often faced with productivity loss owing to their pain. However, if they exhaust their supply of painkillers, the pain may worsen and further reduce their productivity. Another example is that if depressed workers have been unable to see a doctor, they may continue to work as their condition worsens owing to a lack of medical advice about sick leave. However, little is known about the relationship between disrupted care and productivity loss attributed to presenteeism during the COVID-19 pandemic. Therefore, we aimed to investigate whether disrupted care during the COVID-19 state of emergency was associated with health status and productivity loss.

METHODS

Study design and participants
This study used data from the Japan COVID-19 and Society Internet Survey (JACSIS). This was a nationwide, cross-sectional, Internet-based survey. Self-administered questionnaires were answered anonymously from 25 August to 30 September 2020. The population comprised panellists aged 15 to 79 years who were registered with an Internet research company (approximately 2.2 million people). Simple random sampling was used to select a survey population of 223,389 people, who were invited via email to complete the survey. Participation was fully voluntary. After transitioning to the linked survey site, participants provided informed consent. We recruited participants in clusters by sex, age (in 5-year age bands) and prefecture (47 regions) to reflect nationally representative statistics. We stopped recruitment when the target numbers of participants for each sex, age and prefecture category were reached. A total of 28,000 participants responded to the survey (response rate=12.5%). We excluded 10,028 respondents who reported that they were currently unemployed and 2518 respondents who gave unreliable responses, leaving 15,454 respondents who were eligible for analysis (figure 1).

Outcome
The main study outcome was productivity loss attributed to presenteeism, measured using the Work Functioning Impairment Scale (WFun). The WFun, which evaluates ‘the degree to which the ability to function at work is impaired by health problems,’ was originally developed in Japan and has shown good correlation with measures of different types of presenteeism that have been proposed by scholars in recent years. The WFun includes linear rating scales on the Rasch model and has appropriate measurement properties according to the guideline of consensus-based standards for the selection of health measurement instruments. The WFun contains seven items. Each question asks about the respondent’s experience in the last 30 days, meaning that we measured work productivity during August and September 2020 (3 months after the COVID-19 state of emergency was eased). For each question, respondents select from five options scored from 1 to 5 points. Total WFun scores therefore range from 7 to 35 points. Higher scores indicate lower performance at work.

Independent variables
In this study, we hypothesised that disrupted care has a negative impact on workers’ health status and presenteeism, resulting in productivity loss. Here, the scope of care includes all physical and mental illnesses except for...
COVID-19 infection. We asked about three types of events related to disrupted care during the COVID-19 state of emergency (April and May 2020) and one event related to the negative impact on self-reported health status. The three types of events related to disrupted care were as follows:

1. Disruptions in non-routine clinical settings (mostly not medical emergencies but minor illnesses, such as slight fever, wounds, or diarrhoea);
2. Running out of drugs; and
3. Disruptions in routine clinical settings.

The items related to these three event types were ‘I could not see a doctor for unscheduled visits,’ ‘I ran out of routine drugs,’ and ‘I could not see a doctor for scheduled visits.’ For each item, the response options were yes, no, and not applicable, which we translated as ‘illness with event,’ ‘illness without event,’ and ‘no illness.’

In addition, the negative impact on health status was assessed by the exacerbation of underlying disease using the following question: ‘My underlying disease got worse,’ again with the response options of yes, no and not applicable.

**Adjusted variables**

We collected demographic information about gender, age, annual household income, employment pattern, job type and underlying disease from questionnaire data. Employment pattern was categorised as permanent employee, company executive, temporary employee, part-time employee or self-employed. New employment patterns are emerging as the labour market changes. Therefore, we asked about both classic employee patterns (eg, permanent employment) and new employment patterns (eg, temporary employment and self-employment). Job type was categorised as blue-collar, white-collar or other jobs. Other jobs mainly comprised ‘pink-collar’ jobs such as customer service, retail and nursing care work. We also asked about 16 types of illnesses, including hypertension, diabetes and asthma (listed in full in table 1).

**Statistical analysis**

WFun score was classified into two groups, in line with a previous study: 7 to 20 points was considered low productivity at work, and 21 to 35 points was considered high productivity at work. A WFun score of 21 or higher requires consideration of accommodations and adjustments in the workplace for workers’ illnesses, and a score of 25 or higher increases the risk of workers taking sick leave.

Univariate and multiple logistic regression analyses were used to investigate the associations among variables related to health status, those related to disrupted care and WFun score. The same statistical techniques were used to evaluate the association between disrupted care and health status. Participants who chose the ‘no illness’ option were excluded from part of the later analysis. Both analyses were adjusted for demographic factors (gender, age, household income, employment pattern, job type and underlying disease). Goodness of fit was assessed using the Hosmer-Lemeshow test. All p values were two-sided, and p<0.05 was considered statistically significant. All analyses were conducted using Stata/SE V.16.1 (StataCorp, College Station, TX, USA).

**Table 1** Demographic characteristics of the participants

| Gender | n (%) |
|--------|-------|
| Women  | 6446 (41.7) |
| Men    | 9008 (58.3) |

| Age (years) | n (%) |
|-------------|-------|
| 15–29       | 2326 (15.1) |
| 30–39       | 3024 (19.6) |
| 40–49       | 4021 (26.0) |
| 50–59       | 3301 (21.4) |
| 60–79       | 2782 (18.0) |

| Annual household income (yen) | n (%) |
|-----------------------------|-------|
| Less than 4 000 000          | 3817 (24.7) |
| 4 000 000–599 999 999        | 3279 (21.2) |
| 6 000 000–899 999 999        | 2349 (15.2) |
| 8 000 000 and higher         | 3522 (22.8) |
| Unknown                     | 2487 (16.1) |

| Employment pattern | n (%) |
|--------------------|-------|
| Permanent employee | 8666 (56.0) |
| Company executive  | 847 (5.5)  |
| Temporary employee | 1338 (8.7) |
| Part-time employee | 2870 (18.6) |
| Self-employed      | 1733 (11.2) |

| Labour type | n (%) |
|-------------|-------|
| Blue-collar job | 4163 (26.9) |
| White-collar job | 7498 (48.6) |
| Other        | 3793 (24.5) |

| Underlying disease | n (%) |
|--------------------|-------|
| Hypertension       | 2369 (15.3) |
| Diabetes           | 848 (5.5)  |
| Asthma             | 549 (3.6)  |
| Bronchitis         | 220 (1.4)  |
| Atopic dermatitis  | 797 (5.2)  |
| Periodontal disease| 1837 (11.9) |
| Caries             | 1688 (10.9) |
| Ear disease        | 173 (1.1)  |
| Angina             | 212 (1.4)  |
| Myocardial infarction| 156 (1.0) |
| Stroke             | 131 (0.8)  |
| Chronic obstructive pulmonary disease | 128 (0.8) |
| Cancer             | 238 (1.5)  |
| Chronic pain       | 1557 (10.1) |
| Depression         | 583 (3.8)  |
| Other mental health problem | 543 (3.5) |
Patient and public involvement

The participants and public were not involved in the design, conduct, reporting, or dissemination plans of our research.

RESULTS

Table 1 shows the demographic characteristics of the participants. Of 14,545 participants, the majority were men (58.3%), permanent employees (56.0%) and blue-collar job (48.6%). The most frequent underlying disease was hypertension (15.3%), followed by periodontal disease (11.9%), caries (10.9%), and chronic pain (10.1%).

Table 2 shows the number and proportion of each variable related to disrupted care and health status by WFUn score. One-fifth of the participants (21 to 35 points on the WFUn scale, indicating relatively low productivity at work). In total, 431 participants (2.8%) reported that their underlying disease worsened, 723 (4.7%) reported that they could not see a doctor for unscheduled visits and disruptions in non-routine clinical settings, running out of drugs and disruptions in routine clinical settings.

Table 3 shows the associations among health status, disrupted care and WFUn score. In the univariate and multivariate analyses, participants who experienced exacerbation of underlying disease or any aspect of disrupted care were more likely than others to show lower productivity at work: exacerbation of underlying disease (adjusted OR (aOR) 2.84; 95% CI 2.28 to 3.53), disruptions in non-routine clinical settings (aOR 2.34; 95% CI 1.97 to 2.79), running out of drugs (aOR 2.58; 95% CI 2.13 to 3.12) and disruptions in routine clinical settings (aOR 1.67; 95% CI 1.47 to 1.91). Productivity loss was also somewhat associated with having a chronic disease, even when care was not disrupted (illness without event vs no illness, all p values <0.001). The Hosmer-Lemeshow test confirmed the goodness of fit of the adjusted model (p>0.20).

Table 4 shows the association between the disrupted care variables and health status for those who had any underlying disease. Each aspect of disrupted care was associated with an increased likelihood of exacerbation of underlying disease in both the univariate model and the adjusted model: disruptions in non-routine clinical settings (aOR 6.29; 95% CI 4.74 to 8.34), running out of drugs (aOR 6.13; 95% CI 4.60 to 8.18) and disruptions in routine clinical settings (aOR 4.64; 95% CI 3.64 to 5.92).

DISCUSSION

This study evaluated the association between disrupted care during the COVID-19 state of emergency and health status, as well as the productivity loss attributed to presenteeism. As far as we could establish, our study is among the first to provide evidence about an occupational health problem emerging from the COVID-19 pandemic. Among
workers, we found that experiencing any of the measured aspects of disrupted care was strongly associated with exacerbation of underlying disease, and workers experiencing disrupted care were also much more likely to show productivity loss. This suggests that reduced accessibility of care for non-COVID-19 patients during the COVID-19 pandemic may have contributed to work performance.

We considered exacerbation of underlying disease as one pathway through which disrupted care could affect productivity loss. The current study found that experiencing disruptions in routine and non-routine clinical settings and running out of drugs were strongly associated with exacerbation of underlying disease. Furthermore, workers experiencing the exacerbation of underlying disease were much more likely than workers without this experience to show reduced productivity at work. This finding is consistent with a previous study: Gerich showed that presenteeism is strongly influenced by the frequency of health events.28 Our study provides insight into the possible harmful impact of reduced accessibility of care on productivity loss for non-COVID-19 patients. A global survey reported that 24% of healthcare providers

| Table 3 | Associations among variables related to disrupted care, variables related to health status and WFun score |
|---------|--------------------------------------------------------------------------------------------------|
|         | My underlying disease got worse (exacerbation of underlying disease)                          |                                     |
|         | N/A (no illness)                                                                               | 10917                              |
|         | No (illness without event)                                                                      | 4106                               |
|         | Yes (illness with event)                                                                       | 431                                |
|         |                                                                                                 |                                     |
|         | I could not see a doctor for unscheduled visits (disruptions in non-routine clinical settings) |                                     |
|         | N/A (no illness)                                                                               | 10322                              |
|         | No (illness without event)                                                                      | 3235                               |
|         | Yes (illness with event)                                                                       | 723                                |
|         |                                                                                                 |                                     |
|         | I ran out of routine drugs (running out of drugs)                                              |                                     |
|         | N/A (no illness)                                                                               | 10322                              |
|         | No (illness without event)                                                                      | 4572                               |
|         | Yes (illness with event)                                                                       | 560                                |
|         |                                                                                                 |                                     |
|         | I could not see a doctor for scheduled visits (disruptions in routine clinical settings)      |                                     |
|         | N/A (no illness)                                                                               | 10103                              |
|         | No (illness without event)                                                                      | 3651                               |
|         | Yes (illness with event)                                                                       | 1700                               |
|         |                                                                                                 |                                     |
|         | *Adjusted for gender, age, household income, employment pattern, labour type and underlying disease. N/A, not applicable; WFun, Work Functioning Impairment Scale. |

| Table 4 | Association between disrupted care and exacerbation of underlying disease among those with any underlying illness |
|---------|--------------------------------------------------------------------------------------------------|
|         | I could not see a doctor for unscheduled visits (disruptions in non-routine clinical settings) |                                     |
|         | No (illness without event)                                                                      | 2950                               |
|         | Yes (illness with event)                                                                       | 415                                |
|         |                                                                                                 |                                     |
|         | I ran out of routine drugs (running out of drugs)                                              |                                     |
|         | No (illness without event)                                                                      | 3156                               |
|         | Yes (illness with event)                                                                       | 986                                |
|         |                                                                                                 |                                     |
|         | I could not see a doctor for scheduled visits (disruptions in routine clinical settings)      |                                     |
|         | No (illness without event)                                                                      | 3855                               |
|         | Yes (illness with event)                                                                       | 390                                |
|         |                                                                                                 |                                     |
|         | *Adjusted for gender, age, household income, employment pattern, labour type and underlying disease. N/A, not applicable. |

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rated their disease management during the COVID-19 pandemic as poor or very poor, and the mental health of over 80% of patients worsened during the pandemic. A previous study found significantly higher odds of presenteeism among people with psychological complaints, such as mental health problems (aOR 20.45), malaise (aOR 11.91) and sleep problems (aOR 8.62). Taken together, this evidence suggests that interventions to address health complaints resulting from poor disease management and mental health problems during the pandemic may be important in preventing presenteeism.

The present study found that care in non-routine clinical settings was associated with productivity loss, especially when this care had been disrupted. This finding is consistent with a previous study of emergency department visits during the pandemic, which found that medical care delays and avoidance increased the death toll for people with non-COVID-19 acute illnesses. A previous study conducted in the US reported that approximately 12% of adults avoided or delayed seeking emergency care during the pandemic. In our study, respondents who had experienced disruptions of non-routine hospital visits for minor illnesses (aOR 2.34) were more likely than those who were still able to see a doctor to report reduced productivity at work (aOR 1.40). One possible reason for this finding is that self-diagnosis and self-triage tend to be associated with incorrect diagnoses and inappropriate treatment. These findings suggest that it is important to receive timely non-routine care during a pandemic, regardless of the possibility of infection.

Running out of drugs and disruptions in routine clinical settings were also related to performance at work. The finding about medication is consistent with a previous study of depression, which showed that depressed employees often experience long-term loss of work performance when they run out of drugs. Our study also demonstrated that disruptions in routine clinical settings showed a relatively weak association with reduced productivity at work (aOR 1.67) when compared with running out of drugs (aOR 2.58) or disruptions in non-routine clinical settings (aOR 2.34). Family doctors tried to offer patients routine care visits during the COVID-19 pandemic whenever they showed symptoms of exacerbated clinical conditions. Postponement by family doctors therefore probably did not have much influence on presenteeism. These findings suggest that support for continued medication and timely non-routine hospital visits, rather than routine hospital visits, would help workers to maintain their productivity at work. Such support might include telemedicine and drug delivery services.

This study has some limitations. Because of the study’s cross-sectional design, causal relations among disrupted care, health status and productivity loss could not be established. To cope with this limitation, we asked about each issue using different time periods: experience of disrupted care during the COVID-19 state of emergency (April and May 2020) and work performance 3 months later (August and September 2020). However, recall bias may have been an issue. Furthermore, workers who experienced disrupted care might have been more likely to remember health problems, which may have caused an overestimation of productivity loss. In addition, cases of resumed care during this 3-month period may have attenuated the effects of disrupted care. Another limitation is that we did not specify which underlying disease was associated with disrupted care. We also did not evaluate whether underlying diseases developed before or after the outbreak of the COVID-19 pandemic. We adjusted for potential causes in the statistical analysis, but future studies should consider this issue to clarify the relationship between underlying diseases and disrupted care. In addition, the response rate of this study was relatively low (12.5%). The results should also be interpreted carefully because of the healthy worker effect. Despite these limitations, this study revealed an occupational health problem emerging during the COVID-19 pandemic and drew on a large sample of nationwide data.

In conclusion, our study showed that workers who experienced disrupted care were much more likely than others to show productivity loss. Exacerbation of underlying disease is one possible pathway through which disrupted care could affect productivity loss attributed to presenteeism. Our study provides evidence of the importance of early diagnosis and continuous treatment of non-COVID-19 patients to enable them to remain healthy and continue to work during the pandemic. Increasing accessibility of care for patients, for example by offering telemedicine appointments and drug delivery, could help workers to maintain their performance at work.
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ORCID iDs
Takahiro Ishimaru http://orcid.org/0000-0002-9334-1423
Ai Hori http://orcid.org/0000-0002-0191-5996
Yoshisaha Fujino http://orcid.org/0000-0002-9126-206X
Takahiro Tabuchi http://orcid.org/0000-0002-1050-3125

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