Using the patient activation measure to examine the self-management support needs of a population of UK workers with long-term health conditions

Sally Hemming and Fehmidah Munir

Abstract
Objectives: To examine differences in patient activation and self-management support needs in a population of UK workers with long-term health conditions.
Methods: Demographic, health and activation information were taken from the data of participants with long-term conditions, collected via an online cross-sectional survey of workers. The 13-item British patient activation measure measured workers knowledge, skills and confidence towards self-managing.
Results: Three hundred and seven workers with mental health, musculoskeletal and other conditions completed the patient activation measure. Mental health conditions were most prevalent (36.8%). Workers were higher activated, however workers with mental health conditions were significantly less activated ($p = 0.006$). Differences in activation by condition severity and age were revealed.
Discussion: This study provides insight to the activation of UK workers with long-term conditions. Whilst workers with mental health conditions need more training and education to self-manage, workers are variably activated indicating broader support needs. There is a gap for workplace self-management support. The patient activation measure is used in healthcare to improve people’s self-management and should be considered to be included in the workplace, and could form part of interventions to support workers self-management. More rigorous studies, including the patient activation measure, are needed to identify the best approaches to identifying workers self-management support needs.
Keywords
self-management support, workplace, patient activation, chronic illness, long-term health conditions

Received 5 March 2021; accepted 5 August 2021

Introduction
Long-term health conditions (LTCs) can negatively affect people’s workability, quality of life and wellbeing. Adverse effects could be alleviated by people self-managing symptoms and seeking workplace support, but self-managing without support can lead to psychosocial and practical problems, which can eventually lead to deterioration of health and exiting from the labour force. The patient activation measure (PAM) reliably assesses people’s self-efficacy and willingness to self-manage an LTC. Activation is concerned with people’s confidence in managing their health and care. The PAM is used by UK healthcare practitioners to identify patient’s support needs, by assigning individuals an activation level reflecting their engagement to self-manage. Yet most studies focus on the PAM from patient, not worker, perspectives and in the United States. There is a greater focus in the UK on supporting people’s LTC self-management. However, there is no research, to our knowledge, utilising the PAM to examine the LTC self-management support needs of UK workers. Understanding these needs could help align support between healthcare and employers.

This study examined the activation of a population of workers with LTCs by three condition groups: mental health; musculoskeletal (MSK); and other (including neurological, endocrine, metabolic and respiratory). Studies suggest that activation varies by LTC implying different support needs. Consequently, we hypothesised there would be differences in activation between workers with different LTCs.

Methods
This study formed part of a larger project. Actively working, UK workers with an email account were asked to participate in an online survey via their employer, LinkedIn or charity advertisement. Participants consented when registering on the online platform. Demographic and self-reported health data including age, gender, education, industry and main LTC (affecting work the most if more than one) was collected between February 2017 and January 2019. Participants were asked to select a medically diagnosed LTC (requiring ongoing treatment/management over a period of years), category (e.g. MSK) and severity as mild, moderate or severe. Ethical approval was granted by Loughborough University Ethical Committee in 2016.

The 13-item PAM was licensed and independently scored by Insignia to measure workers knowledge, skills and confidence towards self-managing an LTC ($\alpha = 0.87$). Scale scores (0–100) and levels (1–4, recommended by Judith Hibbard) evaluated workers view of themselves as a self-manager. Higher scores and levels suggest more active self-management and support needs to maintain behaviours (defined in Table 1). Lower scores and levels indicate more passivity in self-managing and support needs to initiate self-managing.

T-tests for continuous and chi-square tests for categorical variables explored demographic differences between LTC groups. Between-group differences in activation scores were compared using analysis of variance controlling for gender, age and LTC severity (analysis of covariance) and Bonferroni post-hoc tests. Chi-square tests examined differences in activation levels.
Results

Three hundred and seven participants with mental health \((n = 113)\), MSK \((n = 92)\) and other \((n = 102)\) conditions completed the PAM. Demographic and activation characteristics are available in Tables 1 and 2. Sixty-seven percent of workers were higher activated at levels 3 and 4. Workers with
mental health LTCs were least activated ($M = 57.9$) compared to MSK ($M = 62.7$) and other ($M = 67.6$) conditions. Roughly half of participants at levels 1 (56.6%) and 2 (45.8%) reported a mental health LTC. Workers with mental health conditions were significantly younger ($p = 0.001$) and reported worse condition severity ($p = 0.001$). Further study design details are available elsewhere.\textsuperscript{7}

The study hypothesis was supported. A significant association between LTC and activation was revealed ($F(2,301) = 5.25$, $p = 0.006$) (Table 2). Bonferroni post-hoc tests showed significant differences in activation between workers with mental health and MSK ($p = 0.002$, 95% CI $[-7.02, 2.49]$) and other LTCs ($p = 0.001$, 95% CI $[-10.6, -1.14]$). Differences in activation by LTC severity ($F(1, 301) = 13.36$, $p = 0.001$) and age ($F(1, 301) = 9.60$, $p = 0.002$) independent of LTC were revealed.

### Discussion

This study provides new insight to a population of UK workers with LTCs who were largely activated to self-manage. However, a third of participants had low activation levels. Significant differences in activation between workers with mental health and all other LTCs was found. Those with mental health conditions had lower activation levels, mostly scoring in the ‘passive’ or ‘becoming aware’ levels. This feasibly suggests that workers with mental health conditions need more training and education in how to self-manage. Studies do not exist to directly compare workers activation, but the findings are comparable to reports of lower self-efficacy in workers with mental health conditions.\textsuperscript{8} These findings reinforce an occupational need for mental health support.\textsuperscript{9} Nonetheless, between-group differences in activation suggest workers have variable support needs, indicating a broader need for workplace LTC self-management support. Yet workers with LTCs themselves should not be viewed in isolation because employers need the right resources, including manager training, to adequately support workers’ self-management.\textsuperscript{7}

While a need for mental health self-management support was indicated and reinforced by condition severity, higher activation does not negate support needs. The overall differences in activation levels suggest that workers with all LTC types need some form of self-management support, whether passive, becoming aware, taking action or maintaining behaviour. Other highlighted factors add to existing evidence that worsening LTCs indicate declining self-management confidence,\textsuperscript{10} and corroborating studies relating older age to better self-management.\textsuperscript{11} Given such complexities, understanding worker’s activation could help employers identify people’s self-management support needs. This study supports and furthers\textsuperscript{5} recommendations that activation could form part of general workplace intervention programmes to support workers’ health, though specifically for workers self-managing LTCs.

### Table 2. Analysis of covariance results by condition group for activation.

| Source of variance | Mental health $n = 113$ | MSK $n = 92$ | Other $n = 102$ |
|--------------------|------------------------|-------------|----------------|
| Activation score ($n = 307$) | 57.9 (14.1) 59.7 (1.35) | 62.7 (13.5) 62.2 (1.46) | 67.6 (15.1) 66.1 (1.40) | **0.006** |

Bold values indicate a significant $p < .05$. Covariates gender, age and LTC severity.
The study’s sample size, gender-split and cross-sectional nature limits the findings generalisability, but highlights an important gap for employer’s support. The PAM is routinely used in healthcare settings to improve people’s LTC self-management and should be considered to be included in workplaces. As workers with other LTCs were more activated, perhaps due to condition variability, time since diagnosis and support, future research deciphering the reasons for differences could help identify support needs and inform interventions to motivate workers’ self-managing different LTCs. Accounting for condition severity, age and time since diagnosis would be insightful.

Employers want workers with LTCs to be well and able to work. To achieve this, work interventions are needed to support workers LTC self-management. Measuring workers activation could help employers (and occupational health) support workers engagement to self-manage LTCs, by identifying support needs and broadening workplace wellbeing offerings. More rigorous studies are needed to identify the best approaches to identifying workers self-management support needs including the practical and economic feasibility of the PAM.

Acknowledgements
We would like to thank all the study participants for their time in completing the study’s survey. We thank Insignia LLC who licensed the PAM for use in the research in 2016. We would like to also thank Dr Hilary McDermott and Professor Kim Burton for their assistance and guidance in the broader research project.

Contributorship
SH and FM researched the literature and conceived of the study. SH was involved in gaining ethical approval, study design, gaining PAM license access, participant recruitment, data analysis and manuscript drafting. FM supervised and guided the study design, implementation, data analyses and contributed to the manuscript drafts. All authors reviewed and edited the manuscript and approved the final version.

Declaration of conflicting interests
The authors declared no potential conflicts of interest with respect to the research, authorship, and/or publication of this article.

Ethical approval
Ethical approval to report these cases was obtained from the Loughborough University Ethical Committee for Research with Human Participants in 2016 (approval number SSEHS-2031).

Funding
The authors disclosed receipt of the following financial support for the research, authorship, and/or publication of this article: The broader PhD study was financially funded by Thrings LLP, a UK legal services firm. The research was supported by the National Institute for Health Research, Leicester Biomedical Research Centre which is a partnership between University Hospitals of Leicester NHS Trust, Loughborough University and University of Leicester.

Guarantor
SH and FM.

Informed consent
Written informed consent was obtained from the participant(s) before the study and for their anonymised information to be published in this article.

ORCID iD
Sally Hemming https://orcid.org/0000-0002-9374-7562

References
1. De Vries HJ, Reneman MF, Groothoff JW, et al. Self-reported work ability and work performance in workers with chronic nonspecific musculoskeletal pain. J Occup Rehabil 2013; 23: 1–10.
2. Heinrichs K, Angerer P, and Loerbroks A. Psychosocial working conditions as determinants of asthma self-management at work: a
3. Varekamp I and van Dijk FJ. Workplace problems and solutions for employees with chronic diseases. Occup Med (Lond) 2010; 60: 287–293.

4. Hibbard J and Gilburt H. Supporting people to manage their health: an introduction to patient activation. London: The King’s Fund, 2014.

5. Harvey L, Xi M, Bloom CT, et al. Measuring self-management of patients’ and employees’ health: further validation of the patient activation measure (PAM) based on its relation to employee characteristics. Patient Educ Couns 2009; 77: 116–122.

6. Department for Work and Pensions & Department of Health. Improving Lives. The Future of Work, Health and Disability, 2017.

7. Hemming S. Do workers with long-term health conditions need self-management support at work? (Doctoral dissertation, Loughborough University), https://repository.lboro.ac.uk/articles/thesis/Do_workers_with_long-term_health_conditions_need_self-management_support_at_work/13325912

8. Munir F, Randall R, Yarker J, et al. The influence of employer support on employee management of chronic health conditions at work. J Occup Rehabil 2009; 19: 333–449.

9. Stevenson D and Farmer P. Thriving at work. The Stevenson/Farmer review of mental health and employers. Department for Work & Pensions & Department of Health, London, 2017.

10. Van Houtum L, Rijken M, Heijmans M, et al. Self-management support needs of patients with chronic illness: do needs for support differ according to the course of illness? Patient Educ Couns 2013; 93: 626–632.

11. Munir F, Khan HT, Yarker J, et al. Self-management of health-behaviors among older and younger workers with chronic illness. Patient Educ Couns 2009; 77: 109–115.