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COST-EFFECTIVENESS AND POPULATION STRUCTURE IN CATTLE BREEDING PROGRAMMES (1)

E. P. CUNNINGHAM

The Agricultural Institute,
Department of Animal Breeding et Genetics,
Dunsinea, Castleknock, Co. Dublin,
Ireland

SUMMARY

Cost-effectiveness requires that a breeding programme be both genetically and economically well-planned. Planning consists of deciding between alternative courses of action. These decisions arise at both the strategic and tactical level. The point is made that the tactical choices have been well served by science, but that the more important strategic ones have not been.

A formal framework is described in which the sequence of decision-making required for an animal breeding programme is treated systematically. Current work in the genetic/economic planning of cattle breeding schemes is reviewed. The interaction of breeding programmes and population structure is dealt with in some detail.

INTRODUCTION

The contribution which the science of animal genetics makes to the practice of animal breeding is to provide a basis for rational decision-making. That is to say that from a reasonably well-established knowledge of how inheritance works (both in individuals and in populations), we can select between individuals, strains and mating systems and predict with reasonable accuracy the genetic consequences of our decisions. If the economic cost of the alternative courses of action can be measured, and if their results can also be expressed in monetary terms, it becomes possible to calculate the cost-effectiveness of a breeding programme. This is to state

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in very broad and simple terms, what can be an extremely complex situation. The following factors may all interact to produce this complexity:

- multiplicity of breeding goals,
- presence of both additive and non-additive genetic variation,
- variation in production systems,
- structure of the animal population concerned,
- structure of the human organization concerned.

However, the basis of any breeding programme remains the physical fact of Mendelian inheritance, and we can perhaps order this complexity best by letting the biology lead the way.

THE GENERAL STRATEGY OF LIVESTOCK IMPROVEMENT

There is a natural sequence of decisions which must be made in the logical development of any livestock improvement programme. I have attempted to describe them schematically in figure 1.

![General strategy of livestock improvement](image)

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**Fig. 1. — General strategy of livestock improvement**

Stratégie générale de l'amélioration du bétail
In the first place, we need an agreed choice of breeding goals. The practice has too frequently been to aim for an ill-defined mixture of aesthetic and economic merit. In fact it is probably fair to say that most of the dialogue between breeders in the traditional sense and scientists involved in breeding has never progressed beyond this initial question.

Given that agreed objectives are possible, the next problem is that of measuring them. This poses no difficulty for some traits like backfat thickness or litter size, but can be a real obstacle for others, such as conformation, meat quality or disease resistance. The obstacle may not be solely the technical difficulty of measurement, but, as in the case of carcass composition in cattle, the cost. Associated with this complex of defining and measuring the selection goals is the question of placing economic values on them.

With agreed and measurable goals it is reasonable to ask next whether genetic improvement is possible. We look first for additive genetic variation so that we can estimate the probable response to selection.

More scientist man years have been devoted to heritability estimation than to any other aspect of animal genetics. This was necessary in the same sense as map-making is necessary. For the future, periodic revision of the genetic parameters studied should be an almost automatic part of any well-designed breeding scheme. If the goals are sufficiently heritable, selection will be effective. If heritability is low, selection will not be effective. However, in this situation, evolution has frequently provided enough non-additive variation to make the exploitation of heterosis worthwhile. With complex goals, it may even be necessary to pursue both selection and heterosis responses. In general, the traits of major economic importance in cattle are sufficiently heritable to call for the selection alternatives. This is fortunate, because selection responses are cumulative, in contrast to those from heterosis, and in addition do not incur the extra costs which are sometimes required to support a population structure designed for crossing.

If the genetic architecture of the population indicates that neither additive nor heterotic responses can be expected, then either a change of breeding goals or a change of population is needed before genetic improvement is possible. If usable heterosis is present, then one is faced with the choice of crossing system and its components to maximize the heterotic effect. This involves the testing of strains (perhaps natural strains, such as breeds of cattle, or artificial lines as are used in poultry), and of mating systems. This could conceivably be the end point of a breeding programme, with perhaps nothing further to do but continue strain testing and replacement where indicated. However, the more usual situation is that heterotic effects are important only for part of breeding goal, and that the exploitation of heterosis for some traits is accompanied by continued selection within strains for other traits.

The construction of a selection programme to exploit additive variation is now supported by a great deal of theoretical and experimental work. The first question that arises within the selection scheme is whether it contains inherent antagonisms. If not, that is if there are no serious negative genetic correlations between the elements of the selection goal, then it merely remains to optimize the selection scheme. In the strictly technical sense of maximizing the total economic value of genetic gain using given information this is achieved by using a selection index. However,
when the cost of the information used in the index is taken into account, a new
dimension is added. Most of the work on cost effectiveness in cattle breeding seems
to concern a particular case of this problem — reconciling costs and selection gains
for dairy bulls used in AI.

If there are unfavourable genetic correlations, two courses of action may be
possible. The first is to proceed with index selection. A case in point is the problem
of improving milk yield and composition. Here one is forced to select in the face
of difficult correlations, because the yield of a cow cannot be separated from the
composition of her milk. The alternative course of action is to make two groups
of the components of the total genotype and to pursue each group separately by
selection in males or in females, in other words, to begin separate sire and dam line
development. This idea has come to be fairly well accepted in pig breeding where
it is now common to pursue heterotic effects in a hybrid female line, while improving
the mainly additive performance and carcass traits by selection in a male line. It
offers considerable possibilities in cattle populations also, and I would like to develop
this idea in a later section. If the choice is for separate sire and dam lines, then the
operational problems are first to choose and evaluate the potential lines, and secondly
to optimize selection within lines.

This outline presents in broad terms the full spectrum of possibilities that our
current knowledge of inheritance offers to livestock improvement. One can distin-
guish the strategic decisions that it contains — choice of breeding goal, choice of selec-
tion or crossing systems, choice of breeds, strains, or indeed populations. At a lower
level are the tactical decisions concerned mainly with the optimization of operations
within a given breeding structure. I believe that in cattle breeding, as in many
other areas of human activity, we have tended to concentrate effort on the tactical
choices, to the neglect of the strategic ones.

I would like first to review some work on cost effectiveness in the only area of
cattle breeding where it has been studied to any extent — AI bull selection. I also
wish to discuss the way in which the breeding programme interacts with the popu-
lation structure and to indicate what appear to me to be some strategic options
that have not been greatly appreciated.

COST EFFECTIVENESS IN AI BREEDING SCHEMES

*Genetic optimization for dairy traits*

The optimization of decision-making in dairy-cattle breeding, using Mendelian
inheritance as a basis, can be said to have begun with the simple indexes described
by Lush (1945). The spread of artificial insemination in the 1940's introduced a new
phase of interest. The wide-spread use of a bull in AI made it both possible and
imperative to estimate his genetic merit with increased accuracy. This immediately
concentrated attention on the efficient use of progeny testing. Early work was
concerned mainly with balancing the accuracy and intensity of progeny test selection
of bulls so as to maximize the rate of genetic gain for milk yield (Robertson, 1954).
With a limited pool of recorded cows in the population progeny group sizes, and
therefore progeny test accuracy, can be increased only by reducing the number of bulls tested.

The main factors affecting this balance are the heritability, number of progeny records available \((N)\), number in each progeny test \((n)\), number of bulls tested \((N/n)\), number required \((S)\), and proportion selected \((uS/N)\). Robertson (1957) simplified the relationships between these factors by defining a testing ratio \(K = N/S\). He was then able to describe algebraically population structures that maximized genetic gain largely as functions of Skjervold (1964b) developed these ideas further, and mapped the approaches to maximum gain for varying selection intensities, population sizes, heritabilities and inbreeding effect. Robertson (1954), Skjervold (1963), and Skjervold and Langholz (1964a) looked at the way in which selected bulls affect the population via their sons and daughters, and at the relative use of young and proven bulls. Their general conclusions were:

1. The main agency for population change is selection intensity among young bulls.
2. To keep this high, a large proportion of services should be carried out by young bulls.
3. Very high selection intensity should be used for sires of bulls.
4. Approaches to maximum rates of genetic gain are fairly gradual, so that considerable variation in breeding structure is possible, while still maintaining a high proportion of maximum gain.

These studies provided an adequate basis for rational decisions on the physical structure of AI breeding operations. Since they were published, two developments have reinforced their general conclusions. The first is that as selection schemes became more effective, particularly in the choice of sires and dams of bulls, the genetic merit of young bulls began to be as good as that of the previous generation of proven bulls, so that the emphasis on use of young bulls carries even greater weight. The second is the development of semen freezing and dilution techniques which have greatly extended the potential use of individual bulls, thereby making possible high selection intensity without a corresponding increase in the scale of the operation as a whole.

**Genetic and economic optimization for dairy traits**

The first systematic extension of these ideas to include financial considerations was by Porteous and Vissac (1962). They set out to find the breeding structure that would maximize the total return on expenditure. They succeeded in writing a formula (25) for the cost-effectiveness of the programme as a whole. This formula contains sixteen parameters describing the physical, economic and genetic structure of the population. They chose to concentrate on progeny group size and level of bull selection, and found that the values of these variables which maximized cost-effectiveness depended in turn on the costs per progeny recorded and per bull maintained. In general, their results suggested milder intensities of bull selection than the previous studies. Their paper introduced several new elements into this area of work: consideration of the multi-generation effects of an insemination, of population structure and of interest rates and discounting procedures to allow for the spread in time of costs and returns.
VAN VLECK (1964) constructed an algorithm which traced the cumulative gain in genetic merit in young and selected bulls from the start of a dairy progeny testing and selection programme. From this, it was possible to calculate the total gain from testing for any particular population. CUNNINGHAM and CLEAVES (1965) used this method to calculate the annual genetic gains over 20 years for a range of programmes in which number of insemination per bull, proven versus young bull usage, level of progeny recording and bull selection intensity were varied. CUNNINGHAM (1966) added costs and calculated returns, demonstrating that the same programme is seldom optimum in both genetic and economic terms. Indeed in several situations, genetically optimum schemes cost more than the predicted return. For many combinations of structure however, the return on expenditure exceeded 10:1. BRASCAMP (1972) used discounting procedures to standardize the long-term effects of genetic improvement in milk yield through the four possible paths linking parents and offspring. His results showed that the path sire-son is less important from an economic than from a purely genetic point of view.

**Genetic and economic optimization for beef and dairy traits**

The extension of the basic model to include a measure of meat production in addition to milk immediately introduces several new dimensions to the problem of both genetic and economic optimization. SOLLER et al. (1966) adopted a selection index approach to the calculation of genetic gain in milk yield and liveweight from various combinations of performance and progeny testing. To allow for the differential expression of bull merit for milk and beef traits, they introduced the idea of the composition of his average offspring, i.e. the proportion of his progeny in which the different products are obtained. They used quite detailed calculations to arrive at the net discounted value of gains in liveweight. They also studied variation in the relative economic values of milk and liveweight. Their general conclusions were that this ratio is relatively stable, and that under reasonably general conditions, the returns from dairy progeny testing are much greater than from beef testing. Beef performance testing is likely to be quite cost-effective, but beef progeny testing less so.

LINDHE (1968) studied the genetic and economic gains from beef performance testing followed by dairy progeny test selection of bulls. He introduced a new variable variable: the usage level for each bull selected, which becomes more a manageable factor with frozen semen. He looked first at the effect of five levels of prior selection on beef performance test on gains in milk. The effect was negligible, since the traits were assumed uncorrelated and the only interaction is in the need to use a larger number of bull dams to allow for culling fo their sons on performance test. He ordered the more than 10 000 alternative programmes possible by limiting consideration to those with a marginal return on capital exceeding 10 p. 100. Among these, five alternatives covering the range of 20 000 to 40 000 doses of semen per bull were studied in detail. The higher levels of bull usage were more cost effective, but not greatly so. Average returns on capital for the programme as a whole were about 130 p. 100. Return on capital for the beef performance test alone was about 30 p. 100.

HINKS (1970 a, b) looked at costs and returns in bull testing and selection,
first for dairy traits alone, and then with a beef performance test included, with
the requirements of the British Milk Marketing Board’s AI service particularly
in view. He concluded that on the dairy programme, greater use of selected bulls,
through frozen semen, would give substantial benefits, and that the costs involved in
a policy of slaughtering bulls after 10-15 000 semen doses had been collected were
too high for it to be recommended. His results also suggested that moderate selection
intensities (up to 1 in 7) were desirable. He found that performance, but not pro-
geny testing for beef traits in dairy bulls could be justified in terms of return on
capital. However, even performance testing gave a lower return than did marginal
investment in the dairy progeny testing programme. It would require an increase
in the relative values of meat and milk from 7 : 1 to 12 : 1 to justify the diversion
of investment to performance testing in these circumstances. In a further paper
(HINKS, 1971) he looked at the longer-term consequences of alternative dairy pro-
grammes, using as a measure of cost-effectiveness the discount rate at which a par-
ticular programme recovered its total costs a specified number of years the conclu-
sion was that the main factors of importance were the bull selection intensity and
the marginal profitability of milk production.

HILL (1971) treated in detail the financial appraisal of alternative breeding
programmes for meat production from a dairy population. In particular, he compa-
rred the returns from performance test selection in the dairy population and in a
purebred beef population producing bulls for crossing on dairy cows. He gave particu-
lar attention to the use of discounted cash flow techniques and to the effect of
varying discount rates. He concluded that investment in the production of beef
breed bulls is better than investment in dairy bull performance testing, though
the latter would also be profitable at interest rates up to 15 p. 100.

MCCLINTOCK and CUNNINGHAM (1972) pointed out that since the unit of use of a
selected bull is an insemination, and since the costs of the breeding programme are
usually carried on the insemination charge, both costs and returns should be calcu-
lated per insemination. They developed a « discounted gene flow » method which
adjusts the genetic effects of an insemination for the number of descendants it
involves, their relationship to the animal being evaluated, and the time interval
separating the insemination from its economic consequences. Using this method,
they were able to define a milk plus beef breeding objective which maximizes the
economic value of the genetic merit conferred by an insemination. Using an index
selection of bulls for this aggregate genotype, they demonstrated that for a wide
range of conditions the most cost-effective element in an integrated breeding scheme
is the dairy progeny test, with beef performance testing on a lower level and beef
progeny testing even less valuable.

The discounted gene flow method depends on the probability that an insemi-
nation will result in a dairy cow. This probability in turn depends on several
parameters of population structure: reproductive rate, cow turnover rate and rate
of crossing with beef breed bulls. CUNNINGHAM and MCCLINTOCK (1972) pursued
the effects of variation in these parameters, since as they vary, so does the selection
objective for which dairy or dual-purpose bulls should be chosen, and with it the
whole breeding strategy that should be followed. It emerged that the rate of beef
crossing in particular had a large effect. As beef crossing increases, the balance in
the breeding objective moves towards milk, and so the relative cost-effectiveness

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MATHEMATICAL FORMULATION OF THE PROBLEM

The mathematical formulation of the problem of optimal allocation of resources in
the breeding programmes was based on the following assumptions:

1. The objective was to maximize the economic value of the genetic merit
   conferred by an insemination.

2. The breeding objective was defined as the sum of the economic values of
   the genetic merit of each offspring, weighted by the number of descendants it
   involves.

3. The economic value of the genetic merit of an offspring was calculated
   using a discounted cash flow technique, taking into account the time interval
   separating the insemination from its economic consequences.

4. The selection of bulls was based on an index selection method, which
   takes into account the relationship between the animal being evaluated and
   its descendants.

5. The costs of the breeding programme were calculated per insemination,
   including both the costs of the breeding programme and the insemination
   charge.

6. The probabilities of an insemination resulting in a dairy cow were
   calculated using a population structure model, which takes into account
   reproductive rate, cow turnover rate, and rate of crossing with beef breed
   bulls.

The mathematical formulation of the problem was then solved using a non-linear
programming algorithm, which took into account the constraints imposed by the
availability of resources and the economic objectives of the breeding programme.

The results of the mathematical formulation showed that the most cost-effective
element in an integrated breeding scheme is the dairy progeny test, with beef
performance testing on a lower level and beef progeny testing even less valuable.

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crossing in particular had a large effect. As beef crossing increases, the balance in
the breeding objective moves towards milk, and so the relative cost-effectiveness
of dairy and beef testing and selection also moves in favour of milk. With high beef crossing, the probability that a dairy insemination will lead to a dairy cow is greatly increased. As a result, the total genetic and economic consequences of the insemination are increased. This means that for a given expenditure on testing and selection the return can be increased by promoting beef crossing. They concluded therefore that the cost-effectiveness of dairy breeding programmes is greatly improved by the parallel use of beef breed bulls. This conclusion is dealt with again in the next section.

Genetic and economic optimization for beef traits

Few studies have been done on the cost-effectiveness of schemes for beef alone. Mocquot and Foulley (1973) compared selection on performance test, on progeny test, and on a two-stage use of both types of test for a beef breed used as a sire line for suckled veal production. They discounted costs and returns and made allowance for the reduction of variation due to prior selection in the two-stage case. They considered discount rates, duration of pay-off period, usage of selected bulls and variation in genetic parameters. They concluded that two-stage selection was best.

Other studies on economic optimization for beef cattle include that of Leigh et al. (1972) who used linear programming methods to compare crossbreeding strategies. Their criterion was overall financial benefit of each programme, and this was influence by breed combination, size of cow, level of reproduction performance and farm size. The British M. L. C. Scientific Study Group Report (1971) includes cost-effectiveness considerations of beef breed substitution, selection for beef in dairy cattle and selection in beef breeds.

POPULATION STRUCTURE AND GENETIC EFFICIENCY

Basic structures

Consider first the simplest of structures in which we have a single population with a common breeding goal. Such might be the Dutch Friesian, New Zealand Jersey, American Hereford or French Charolais populations. The goal may be beef, dairy or dual purpose. In each case the population structure is such that both the bulls and cows used for breeding are produced within the population. Because of the large number of new females needed each year to maintain population size, these replacement heifers will be bred throughout the population.

In a population of traditional structure, the males used for breeding are produced by a relatively small subsection of the population. These bull-breeding herds usually, through not always, consist of pedigree cattle. In some countries this traditional structure is given a legal basis, with laws prohibiting the use of any but pedigree bulls. This type of structure undoubtebly was useful a century ago when the problem of improvement was seen as one of extending the use of improved strains through a largely non-descript unimproved population. It may even have merit today in some populations, since the elite nucleus of herds may be the only ones in which
recording is carried on, and therefore the only ones in which objective selection can
be practised. However, in a modern population this kind of structure does impose
a restraint on the rate of genetic improvement, since it automatically excludes from
the breeding programme males from most of the population. Since outstanding
females can make a substantial mark on the population only through widely used
sons, it also eliminates many of them.

This kind of structure was practically universal in European cattle populations
until recent years. The spread of AI has levelled out genetic differences between herds.
and in several countries the bulls used for breeding are now produced throughout the
population. This may require that formal breed boundaries be disregarded, as in the
Norwegian dairy population (Skjervold, 1972) or in a French beef population
(Rondeau, 1972). A modern breeding structure of this kind does not support an elite
of breeders, and so in general needs to be pioneered and promoted by an AI organi-
zation. Its most necessary feature is a means of identifying potential bull mothers
in the population at large. Probably the most extensive such enterprise is the Ameri-
can cow indexing system (Dickinson et al., 1971), through the methods are quite
well developed elsewhere (e.g. Burnsides, 1970). Considering the substantial gains
possible from every simple bull dam selection (Henderson, 1964), it seems that
all populations served by AI will eventually tend to this type of structure.

**Beef crossing in dairy populations**

Whether the basic structure of a dairy cattle population is traditional or modern,
it may be altered in another direction by the use of a certain amount of beef bulls,
Beef crossing superimposed on such populations is illustrated in figure 2. The beef
bulls have no permanent effect on the population since all their progeny are slaughte-
red. The extent of beef crossing possible is determined mainly by the rate of cow
turnover: the more lactations per cow, the fewer replacements needed annually and
the more beef crossing can be practised. The limits to beef crossing, assuming that
35 animals of breeding age are produced per 100 cows per year, are:

| No. of lactations per cow | Percent of beef crossing possible |
|---------------------------|---------------------------------|
| 3                         | 21.6                             |
| 4                         | 41.2                             |
| 5                         | 52.9                             |
| 6                         | 60.8                             |

In fact beef crossing is practised to any considerable extent only in Britain and
Ireland, where the percentages of dairy cows mated to beef bulls on 1970 were 38
p. 100 and 54 p. 100, and in France where on 1965 16 p. 100 of Friesian, 21 p. 100 of
Normandy and 26 p. 100 of Montbéliarde cows were lated to beef bulls.

The advantages of a certain amount of beef crossing are as follows:

- It allows for specialized selection for beef traits in the beef line and dairy traits
  in the female line, thus permitting faster genetic improvement in each set of traits.
- It increases the possibility that a dairy insemination will result ultimately
  in a milking cow, and thus increases the net return to the farmer from that insemina-
tion. This effect also increases (up to double) the return to the industry as a whole for money spent on dairy testing and selection.

- Since fewer dairy bulls are required, it allows the scale of the dairy testing to be reduced, while maintaining a given level of quality in the bulls selected.
- It forces the farmer to exercise more selection in the dams of this replacement heifers than might otherwise be the case. Each time he breeds a cow, he must decide if she is good enough for a dairy insemination.
- It provides a supply of beef × dairy heifers which can be used as replacement cow for beef herds.
- If dairy heifers are mated to bulls of a specially selected beef breed calving problems can be minimized, and dairy inseminations can be concentrated on those cows which have completed at least one lactation.
- It allows the exploitation of whatever direct heterosis there is for beef traits. For growth alone, this can amount to 8.5 p. 100 between beef breeds (Gregory, 1970) and at least 6 p. 100 in beef × dairy crosses (M. L. C., 1971).

There are some disadvantages to beef crossing:
- It reduces the amount of culling that the farmer can practise among both incoming heifers and cows already in the herd. However, Syrstad (1972) has shown that while the maximum gain in current herd mean production from cow culling is 7 p. 100,
the genetic effect on the herd is negligible. Few farmers can practise theoretically maximum rates of culling, and the selective mating of good cows to dairy bulls will tend to offset the effect of reduced culling levels. It appears therefore that the total adverse effect of beef crossing through reduced opportunities for cow culling will be small. A contrary view is taken by VAN VlECK (1972).

- If beef crossing near the limit is practised some herds may not have enough heifers for replacement in some years. This problem will be most acute in small herds, where variation in the sex ratio will be greatest. In these circumstances, a reduced level of beef crossing may be called for (LINDSTRÖM, 1970). The alternative is to develop a method for the exchange of heifer calves between farms.

The balance of advantage and disadvantage therefore seems to favour maximizing beef crossing. For a dairy population not already practising beef crossing, such a change in strategy will have widespread effects on the breeding programme. In the first place, some effort must be devoted to the testing and improvement of potential beef lines or breeds. Secondly, the balance of dairy and beef traits which are expressed through each insemination by a dairy bull becomes such that bull testing and selection programme should overwhelmingly emphasize dairy traits. This means that large investments, and intensive culling, for beef traits in dairy bulls are not worthwhile. The rising demand for the more extreme dairy types of Holstein-Friesian in some European countries whose populations have in the past been firmly dual-purpose, indicates that milk producers are already seeking more specialized cattle in any case.

Crossbreeding structures for single-goal populations

The advantages of systematic breed crossing in populations of specialized beef cattle have been very adequately demonstrated. Literature summaries by MASON (1966) and CUNDIFFE (1970) and the report of a recent large trial by GREGORY (1970) all indicate that the cumulative advantages of crossbreeding can amount to 20-25 p. 100 in terms of weight of calf weaned per cow per year. Despite this, little systematic stable beef crossing is done in the major beef producing countries. No doubt are there physical deterrents to crossbreeding under ranching conditions. However, it seems likely that the trend will be to greater use of crossbreeding in these countries (CARTWRIGHT, 1970). In European countries, beef production from pure beef breeds is found on a substantial scale only in France. While crossing among the French beef breeds is little practised, the large experiment at Bourges (LEFÈVRE and DARDE, 1971) may lead to developments in this direction.

The advantages of crossbreeding among dairy or dual purpose breeds is less well documented. However, the review by PEARSON and McDOWELL (1968) of seven large experiments indicated heterosis for survival rates, growth rates and milk production. Again, despite apparently worthwhile advantages, little systematic breed crossing is to be found in practice. Such crossing as does take place is largely in the form of «croisement d’absorption» in which males of one breed are used continuously on another breed so that a breed change takes place. Once the change is complete, the structure reverts to one of those described in figure 2.

Since most European cattle populations are dairy or dual purpose, we can discuss possible crossbreeding structures for this kind of situation, through much
of what follows could also relate to a specialized beef or indeed any single-goal population. The main questions which arise are:

- Whether a crossbreeding structure is preferable to a simple within-population selection structure.
- What kind of crossbreeding structure is best.

On the first question, generalization is difficult because of the scarcity and variability of experimental results to-date, and because of the complexity of any measure of dairy merit. However, the review of Pearson and McDaniell (1968) indicated heterotic gains averaging over 5 p. 100 for milk yield. McDowell and McDaniel (1969) showed a crossbred advantage for total economic dairy merit, and Horn (1971) found crossbred cows more productive than purebreds in a dual-purpose situation. These results must be qualified by the statement that in general the crosses involving Holstein-Friesian do not outproduce the pure Holstein-Friesian. However, the evidence does suggest that the cumulative heterotic advantages of crossbreeding are worth pursuing.

Assuming that this is the case, what structure best serves this end? Hill (1971) has thoroughly discussed the theoretical aspects of alternative crossbreeding structures. In cattle populations, certain practical factors limit the range of possibilities. To be useful, the structure must,

1. Be stable, i.e., maintain a constant genetic composition in the population.
2. Allow female replacements to be generated throughout the population.
3. Effectively exploit heterosis.
4. Not interfere with selection for additive traits.

Of the alternatives listed by Hill (1971), only rotational crossbreeding fulfills these requirements. The options can be further narrowed to a comparison of two- and three-breed rotational crossing, since anything more complex is likely to be impractical in cattle.

Five of the experiments reviewed by Pearson and McDowell included 3-way crosses. In two of them the 3-way crosses showed more, and in the other three, less, heterosis than the 2-way crosses for milk production. So in general one might suppose equal heterosis effect. This, of course, refers only to the first generation. After about 3 generations of either two- or three-breed rotational crossing, the genetic composition of the population stabilizes with 86 p. 100 of maximum heterozygosity in the case of the 3-breed, and 66 p. 100 of maximum heterozygosity for the 2-breed structure. The question therefore is whether these two structure are likely to differ in heterotic effect. We have no experimental evidence on this in cattle. However, Skarman’s (1965) experiments with pigs show that backcrosses (with only 50 p. 100 of maximum heterozygosity) showed as much heterotic effect as the initial crosses. It is reasonable to theorize that the effects of heterosis lay not be a linear function of the degree of the heterozygosity and that the increase from 66 p. 100 to 86 p. 100 of maximum heterozygosity is unlikely to be worth pursuing in cattle.

Two-breed crossing has some practical advantages over the use of 3 breeds. It is simpler to operate. Each herd contains just two types of cow: those to be mated to sires of line A and those to be mated to line B. Paralleled selection in two lines is likely to be more effective than in three. The cost to the population of maintaining two
sire lines is less than for three. In general, therefore, it appears that the choice of a crossbreeding structure for a dairy or dual-purpose cattle population should involve just two breeds.

This kind of structure is illustrated in figure 3. The mating plan can be called reciprocal back crossing (RBC). The main cow population consists entirely of crossbred cows. After the first few generations, every cow has a genetic constitution which is either AAB or ABB, i.e. on average two-thirds of her loci contain genes from both A and B lines, while the remaining third contain genes of either the A or the B line. The mating rule is simple: if a cow’s sire was from line A, she is mated to a bull of line B, and vice versa. A simple ear-notching convention could make this foolproof in practice.

The approximate conditions which are necessary for such a crossbreeding structure to be worthwhile can be summarized follows:

1. A = B (for additive merit)
2. AAB = ABB = AB (for heterotic merit)
3. AAB, ABB ≥ A, B (for additive merit)
4. AAB, ABB ≥ A, B (for heterotic merit)

The first condition says that the sire lines must be of roughly equal merit. If they are not, producers will continue crossing to the better line, as usually happens at present where one of the lines is Holstein or Friesian. In dairy cattle, therefore, a prerequisite for this kind of structure is the development of a strain genetically distinct form, but of equal additive merit to the Friesian. At least one attempt is currently being made (Teverson, 1970) to produce such a line based on the red dairy breeds of Europe.

The second condition says that two-thirds of maximum heterozygosity should give approximately the same heterotic effect as full heterozygosity. The third and fourth conditions say that the 2/3 crossbreeds should not be inferior to the purebreds for additive traits, and that the must be some heterosis worth pursuing in the first
place. In our present cattle populations, these seem reasonable, if not yet fully sup-
ported by experimental evidence.

Such a structure is operable only in a population served by AI. In one sense, it
reverts to the traditional structure, since bull production is now confined to two
small purebred sub-populations. However, if their absolute size is reasonable (say 10,000 cows each) then bull dam selection efficiency might be kept at much the same
level as in a population of modern structure. Sire selection would, of course, be based
on progeny testing carried out as before in the main population. One of the side advan-
tages of such a system is that inbreeding in the main population need no longer be of
any concern. However, it is concentrated in the sire lines, so that, depending on their
size, some degree of planed mating to minimize its effects might be necessary.

There is a further, if somewhat hypothetical advantage to such a structure. Bulls in lines A and B would be selected largely on additive merit based on their
progeny test on crossbred daughters. If non-additive effects contributed to their
progeny test, then the bulls selected in line A would be chosen in part for their genetic
dissimilarity from line B. Thus the long-term effects of paralleled selection in the two
lines would be for genetic divergence, and hence the enhancement of heterosis between
them.

Beef crossing can of course be superimposed on a two-breed crossbreeding dairy
population. This structure is also shown in figure 3. The use of a beef line here could
be even more advantageous than in a conventional dairy population, since it would
reduce the number of bulls to be supplied by lines A and B and thus reduce the mini-
imum size that these lines must achieve to keep inbreeding under control.

Crossbreeding structures for two-goal populations

In Ireland, 28 p. 100 of the cow population consists of beef cows. In Scotland the
figure is 57 p. 100, in England 19 p. 100, and in France 21 p. 100. In other European
countries, numbers of specialized beef cows are small, but growing. The two popu-
lations — of beef and dairy cows — may occupy geographically distinct areas, as
in France, or they may also be intermingled, as is common in Britain and Ireland. In
either case, their physical proximity to one another is close enough for an exchange
of stock. This contrasts with the situation in most of the other major beef producing
countries, whose dairy and beef populations may be very far removed form each
other.

Whatever the structure in the dairy cow population, a certain amount of cross-
ing with beef on dairy cows offers the opportunity for a very efficient link between
the breeding structures of the two populations. All the evidence (e.g. CUNDIFFE,
1960) suggests that beef cows should be crossbreds. British figures (M. L. C., 1971)
show that the growth of beef calves out of beef × dairy cows exceds that of progeny
of traditional beef type cows, with the advantage being greatest in good farming
conditions. This suggests that the cows in the beef population could be bred in part 2
of the dairy population. This, in fact, in dairily commonly the practice in the British
Isles. Using this source of replacement females for the beef population has the fo-
lowing advantages:

— They should be available at a lower cost than females from within the beef
population.
If the beef crossing line used on the dairy herd is of an early maturing type (Hereford or Angus), the mature bodyweight of cows in the beef herd can be kept down. This can be quite important, since, for example, it has been calculated that in an Angus cow herd producing calves for sale at 6 months, 87 p. 100 of the total feed input to the herd is required for the maintenance and growth of the breeding animals (Long and Fitzhugh, 1969).

It permits the exploitation of the full effects of crossbreeding in the female: complementarity of beef and dairy characteristics, together with the full effects of heterosis for maternal traits.

The choice of terminal size line can be made to give further complementarity (large size in the male, moderate in the female) together with whatever further heterosis is achieved by the use of a third breed.

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In figure 4 I have illustrated this structure linking a dairy and a beef population. The dairy population is shown as having basically a two-line reciprocal back crossing structure, though it could equally have any of the other structures already described. One consequence of this general kind of population structure is that it puts great importance on the choice of beef sire lines. In populations served by AI, and this is likely to be feasible in beef populations before long, the purebred nuclei from which these lines are drawn become extremely important sources of genetic improvement. A great deal of investment will therefore be justified in the formation and testing of specialized beef sire lines.

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RESUMÉ

RENTABILITÉ ET PROGRAMMES DE ŒLÉCTION BOVINE

Afin que les investissements soient productifs, il faut que les programmes d'utilisation des reproducteurs soient planifiés de façon appropriée du point de vue génétique aussi bien qu'économique. La planification consiste à choisir entre deux différents types d'action. Les décisions à prendre surgissent au niveau stratégique aussi bien qu'à celui tactique. La recherche a bien analysé les choix tactiques mais, en ce qui concerne les choix stratégiques, les plus importants, il reste encore beaucoup à faire.

Un schéma précis avec la succession des décisions à prendre pour un programme d'amélioration génétique est traité systématiquement. On examine aussi les travaux en cours concernant la planification génétique et économique de la sélection bovine. On parle également, de façon assez détaillée, de l'interaction entre de tels programmes d'amélioration génétique et la structure de la population.

ZUSAMMENFASSUNG

KOSTEN-NUTZEN-VERHÄLTNISSE UND POPULATIONSSTRUKTUR IN RINDERZUCHTPROGRAMMEN

Günstige Kosten-Nutzen-Verhältnisse verlangen dass ein Zuchtprogramm sowohl genetisch wie ökonomisch gut geplant wird. Die Planung besteht im Entscheiden zwischen alternativen Vorgehen. Diese Entscheide stellen sich auf strategischer und taktischer Ebene. Es wird hervorgehoben, dass die Wissenschaft viele Arbeiten über die Wahl taktischer Verfahren geliefert hat, während dies den wichtigeren strategischen Verfahren nicht zutrifft.

Ein formelles Vorgehen wird beschrieben in welchem die Reihenfolge der notwendigen Entscheidungen für ein Zuchtprogramm systematische aufgeführt sind. Die aktuelle Literatur über genetisch-ökonomische Planung in Rinderzuchtprogrammen ist zusammengefasst. Die Beziehungen zwischen Zuchtprogrammen und Populationsstrukturen werden in mehreren Details dargestellt.

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