The Impact of the Greek Economic Crisis on the Greek Construction Companies. Back to Basics: The Statistical Cost Accounting Model

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ABSTRACT

This study applies to the statistical cost accounting model to capture the impact of the Greek economic crisis on the returns of the Greek construction sector using the published financial statements of the construction firms listed on the Athens Exchange during 2005-2011. The evidence from our analysis suggests that the construction sector has been affected by the Greek crisis since there is a great decrease of the construction activities. According to our results, our findings support the theoretical model and reveals that there is a negative impact on the earnings due to the underemployment of the fixed assets. Additionally, we find that the cash and cash equivalent items do not actually help our sample firms to produce profit and the most expensive item of the balance sheet is the non financial short term liabilities.

Keywords: Construction Sector, Liabilities, Operating Income

1. INTRODUCTION

In an uncertain economic environment, where everything is reconsidered and reconstructed, there are massive losses by the existing companies and some great opportunities for those, which either will manage to survive or invest just after the trough stage of the economy. Following the global financial crisis and the lack of confidence in the global financial system (De Grauwe, 2010) the problem focused to the most weaken countries, such as Greece (Hardouvelis, 2011). The Greek economic crisis, which started as a financing problem, revealed the country’s inadequacy to produce surplus. As a result the economic activity in Greece felt sharply. In numbers (BOG, 2012), the Greek GDP changed from +4.6% in 2008 to -0.5% in 2009, -1.9% in 2010, -5.4% in 2011 and is expected to be at -5.4% by the end of 2012. These facts had a negative result on the Greek consolidated debt, which has been increased from 107.5% of GDP in 2007 to 165.3% in 2011 (For an extensive research see Kouretas and Vlamis, 2010).

The Greek crisis has a great impact on all country’s economic activities. One of the sectors which mostly have been affected is the construction sector. After the great expand of the general construction industry, due to Olympic Games in 2004 in Athens, the production index of construction (BOG, 2012; 2008) decreased by -38.8% for the year 2005, whereas for the next three years recovered by increasing 6.94%, 23.4% and 7.8% per year respectively. On the contrary, when the Greek crisis began the production index of construction decreased by -17.6% for the year 2009, -29.2% for 2010 and -28.8% for 2011.

Our analysis focuses on the impact of the Greek economic crisis on the construction sector of the listed firms in Athens Exchange. In particular, we test the crisis...
impact on the profits (or losses, especially after 2008) of
these firms by the dynamic use of their assets and
liabilities. Based on our recent experience from the
Greek economy, during a crisis, simple (or basic)
models work better, since they can easily depict the
key forces of the economy, which are responsible for
the main trend, ignoring marginal factors that play
major role in mature economies. We conducted our
research using accounting figures and models.
Specifically, we use the statistical accounting model,
first introduced by Meyer and Kraft (1961).
The structure of this study is as follows; the next section
presents the theoretical background of the statistical
cost accounting model. In section three we present our data
and some necessary descriptive statistics. In section four we
present the results of our model estimation and finally, in
section five we present our conclusion.

2. MATERIALS AND METHODS

The Statistical Cost Accounting Model is designed to
assess the costs and revenues generated by the dynamic
use of firms’ liabilities and assets respectively. The main
idea is that firms use their assets in order to produce
income, whereas they have to pay the cost of holding
debt (in the form of liabilities). Thus, under normal
circumstances the assets affect positively and the
liabilities negatively the firms’ final results.

The Statistical Cost Accounting Model was first
applied in the transportation sector by Meyer and Kraft
(1961). In their research they estimated a model which
expresses the firm’s earnings that are affected by the
weighted average cost of debt and the weighted average
income of assets. Few years later, Hester and Zoellner
(1966) applied the statistical cost accounting approach in
banking. The empirical analysis of Hester was based on a
sample of commercial banks operating in the United
States and India. By applying this method, Hester
estimated marginal rates of return and costs of bank
portfolios. The statistical cost accounting technique
revealed profitability differences among banks according
to their operating activities and examined the
performance of banks over time (Vasiliou, 1998).

This model was first introduced in the Greek
economy by Vasiliou (1993) and applied successfully on
the Greek Banking sector. It is true that models such as
the Statistical Cost Accounting Model are general
models, which capture the main forces of the economy.
Whereas, in developed economies sophisticated models
are necessary to be used and models like the Statistical
Cost Accounting Model might be characterized as “too
simple”; in economies under crisis, where serious
changes occur and the basic economic functions are the
only ones that can help the economy to outperform the
trough stage, models like the Statistical Cost Accounting
Model are appropriate to help us not only to understand
the problems of the economy, but to find suitable
methods to overcome the shrinking problem.

The Statistical Cost Accounting Model is an
empirical model based on the accounting equation as
well as on the basic assumptions and principles of
accounting. This model uses balance sheet and income
statement items in order to interpret differences in
companies’ returns according to their capital structure
by regressing accounting earnings on firms’ assets and
liabilities. In particular, a variable representing the net
results from the income statement is used as a
dependent variable, while the balance sheet items are
used as earnings explanatory variables. The same logic
is applied in our methodology where we explain the
performance of the Greek construction companies
based on their sources of cost (i.e., liabilities) and
income (i.e., assets). In its simplest representation the
profit/loss function (1) assumes a multivariate linear
form of the assets and liabilities (Vasiliou, 1998):

\[ Y = f(E, \Pi)Y = b_iE_i + b_jE_j + \ldots + c_m\Pi_m \]

where, \( E_i \) the \( i^{th} \) asset element with \( i \in [1, M] \), \( \Pi_j \) the \( j^{th} \)
liabilities element with \( j \in [1, N] \) and \( b_i, c_j \) their
their corresponding coefficients.

Although the assets’ values differ from company to
company, it is reasonable to claim that the net rate of
return on these elements may be about the same
regardless of the companies’ size. This claim is based
upon the view that variations in rates of return on income
and individual costs have opposite directions and thus
cancel each other out (Hester and Zoellner, 1966). As a
result, the net income of a construction company can be
expressed as the weighted sum of its various assets and
liabilities and the weights are the revenue and cost of
each balance sheet item, respectively:

\[ Y = \sum_{i=1}^{M} b_iE_i + \sum_{j=1}^{N} c_j\Pi_j \]

where, \( Y \) is the net operating income of a construction
company (total revenue less total cost), \( E_i \) the \( i \) asset
element with \( i \in [1, M] \) and \( \sum_{i=1}^{M} E_i = \text{Total Assets, } \Pi_j \) the
The econometric method used to estimate the parameters of the model is the method of least squares, which is usually applied to a cross sectional sample of businesses. The first fundamental issue to be identified is the possible existence of heteroscedasticity (This refers to a violation of the assumption that the error term observations are based on identical distributions and therefore the error term has constant variance. The errors resulting from the estimation of the model reflect the influence of the parameters on the dependent variable and probably they contain information which was not taken into account due to potential omission of explanatory variables. Thus, the variance of the errors can vary systematically with the explanatory variables or vary over time, especially with cross sectional samples that are typically used in the statistical cost accounting models). Most of the statistical cost accounting studies claim that the variance of the error term is linked to an independent variable such as the company size. As a result, most researchers in order to eliminate the problem of heteroscedasticity suggest the removal of the company size effect by dividing each element of function (5) by the total assets for a given period of time (Vasiliou, 1998). Thereby, the resulting function is the following, where \( \sum E_{k,t} \) is the total asset of company \( k \) at time \( t \):

\[
\frac{Y_{lt}}{E_{k,t}} = \frac{a}{\sum E_{k,t}} + \frac{\sum b_i E_{i,k,t}}{\sum E_{k,t}} + \frac{\sum c_j \Pi_{j,k,t}}{\sum E_{k,t}} + \frac{e_{k,t}}{\sum E_{k,t}}
\]

Beyond heteroscedasticity, another equally significant issue is that of collinearity. The transformed function, resulting after the division, has an exact linear relationship among the explanatory variables and thus the estimated variances of the estimators are infinite. This violates the constant variance assumption used in the model. In particular, in the statistical cost accounting model there is a perfectly linear relationship among the explanatory variables derived from the fact that the sum of assets equals the sum of liabilities and equity of the entity. That is, Assets = Liabilities + Shareholder’s Equity.

The equation for assets and liabilities items is Equation 2 and 3:

\[
\sum_{i=1}^{M} E_{i} \sum_{j=1}^{N} \Pi_{j}
\]

While the equation for assets and liability proportions related to the working capital of a construction company is:
The perfect collinearity in function can be eliminated by excluding an asset and/or a liability item and adding a constant term, which represents the effects of these items (Vasiliou, 1998). The results of these transformations is a function which contains no independent variables linearly related to each other. So, the new function has eliminated the collinearity problem. Based on related researches, we correct the collinearity problem by erasing the shareholders’ equity, considering that the cost of shareholders’ equity is represented by the dependent variable, i.e., the results of the firm which have already been scaled by the total assets of the firm. By doing this, the final model estimates the impact on shareholders’ return, expressed as return on total assets, from the firm’s financing and investing policy.

Our sample is consisted of a panel of data covering the last seven years of the Greek firms listed in the Athens Exchange. We consider a big advantage in our estimation process the combined use of time series and cross section data, since it gives us the opportunity to examine differences among companies within our sample (Our analysis is based on Green (2002)). In other words, panel data takes into account the particular cross sectional characteristics of each group of items or each item individually.

In this study we are dealing with published accounts of construction companies and even though all companies are listed in the same sector each one has distinct investment scheme and capital structure. As a result, the yields and costs of each company’s assets and liabilities are affected according to the firm’s specific characteristics. Using panel data models, we try to isolate the specific characteristics of each company and estimate the average total return of each asset item and the average total cost of each liability item. Thus, we first estimate our model, under the hypothesis that there are no firm’s individual characteristics, using the following model specification, where we include a dummy variable that captures the affection, if there is any, of the Greek economic crises on the construction industry (model 1):

\[ Y_{i,t} = a_0 + a_1 X_{1,i,t} + a_2 X_{2,i,t} + a_3 X_{3,i,t} + a_4 X_{4,i,t} + \ldots + a_n X_{n,i,t} + c_{i,t} \]

where, \( i \) is the firm, \( t \) is the time, \( Y_{i,t} \) is the Net Revenues, \( \frac{Total Revenues_{i,t}}{Total Assets_{i,t}} \) is the constant term, \( X_{1,i,t} \) is the Total Fixed Assets \( \frac{Total Assets_{i,t}}{Total Assets_{i,t}} \), \( X_{2,i,t} \) is the Receivables \( \frac{Total Assets_{i,t}}{Total Assets_{i,t}} \), \( X_{3,i,t} \) is the Long Term Liabilities \( \frac{Total Liabilities_{i,t}}{Total Liabilities_{i,t}} \), \( X_{4,i,t} \) is the Other Short Term Liabilities banks \( \frac{Total Liabilities_{i,t}}{Total Liabilities_{i,t}} \), \( c_{i,t} \) is the dummy variable and \( e_{i,t} \) is the error term. Where, the dummy variable takes the value of 0 before the economic crises and 1 after it.

Additionally, we estimate the model under the fixed effects hypothesis (We also tried the random effects model and its hypothesis, which seems not to be the appropriate one for our model and data estimation), where we measure differences in intercepts for each firm. The approach is also called “Least Squares Dummy Variable” method because the differences are calculated using a separate dummy variable for each firm. The fixed effects model represents the observed quantities in terms of explanatory variables that are treated as if the quantities were non-random. This is basically an OLS model with dummy variables to control group or individual differences, assuming constant coefficients for independent variables and constant variance across groups or individuals. The specification of the model differs slightly in the last case, with \( a_0 \) the constant term representing the general constant estimation and the \( a_{i,t} \) term the individual’s firm adjustment to the general constant term (model 2):

\[ Y_{i,t} = a_0 + a_{i} + a_1 X_{1,i,t} + a_2 X_{2,i,t} + a_3 X_{3,i,t} + a_4 X_{4,i,t} + \ldots + a_n X_{n,i,t} + c_{i,t} \]

3. THE INDUSTRY, OUT DATA AND SOME BASIC DESCRIPTIVE STATISTICS

3.1. The Industry

It is true that the growth of a company depends on the economic environment, where the firm produces and sells its products. Thus, the construction industry growth...
is directly related to the domestic economic prospects. It is intuitive that the existence of a healthy economy with good infrastructure increases productivity and reduces production costs for each production sector. In Greece, the construction sector from 1994 up to 2005, recorded fast increasing rates with the highest point just before 2004 due to the Athens 2004 Olympic Games. After the last quarter of 2006 the Greek construction sector started to slow down and finally, by the end of 2008 the construction activity decreased sharply.

The current Greek economic environment can be characterized as the riskiest one in the euro zone, in which the Greek construction companies face intense competition that force them to restructure, merge or form strategic alliances. According to the (FEIR, 2011), the successful absorption of EU funds, the development of private construction activity and the progressive realization of public and private collaborations, are the main factors that expect to establish the future development for the Greek construction industry. According to its findings, there are two crucial types of problems related to the Greek construction industry. The first type of problem refers to the institutional framework concerning the undertaking of public and private projects. The most important problems of this category are the complexity and over-regulation, the lack of National Land Planning and the bureaucratic delays of the National Land Registry Offices. The second type of problem includes problems associated with the prevailing competitive practices in the market, such as unfair competition and biased public projects biddings. Solutions proposed by FEIR refer to actions which need to be made by both the state and the private sector.

### 3.2. The Sample

The Greek construction industry was widely developed in the period 2000-2004, while from 2008 there is a continuous steep decline of building activity with new lower levels recorded constantly. The sample of companies includes the construction businesses which operate in the Greek market and traded in the Athens Stock Exchange between 2005 and 2011. The total number of firms used in our empirical analysis is fifteen, since we had to exclude two firms that stopped trading at Athens Exchange in 2008.

The main reason using the firms listed on the Athens Exchange is that they operate under specific standards and regulations, ensuring the consistency of the recorded and used data. Additionally, all the firms listed on Athens Exchange publish their accounting records according to IAS providing a uniform information presentation for our sample. Our sample data used for our model estimation are based on the public financial statement of the construction section of the firms listed on the Athens Exchange. These data have been organized as follows: the assets presented on the balance sheet are separated to four categories, the fixed assets (including tangible and intangible assets), the inventories, the accounts receivables and the cash and cash equivalents. The liabilities of the firm are categorized into four categories too, including the long term liabilities, the provisions of the long term liabilities, the financial short term liabilities and the other short term liabilities. Finally, the net profit or losses of the firms are used to create the dependent variable, the profit and loss statements. The yearly average values of the above accounts for the sampled firms in accordance with the shareholders’ equity are expressed as the percentage of the total assets and are presented in the following Table 1. Based on the results presented in Table 1 there is an obvious decrease in the participation of current assets of the total assets of the firm, due to the reduction of the total capital used by the firm. In an environment where the rate of construction is falling rapidly, there are no investments and thus no inventories and accounts receivables. On the contrary there is an increase of the participation of the fixed assets and the cash equivalent accounts on the total capital of the firm. This happens since the fixed assets remaining on the firms’ possession, are waiting for the recovery and the cash accounts are used to maintain the firms’ survival in the tough Greek economic environment. As far as the liabilities are concerned, there is a decrease in the long term debt, since there is a reduction on the constructions’ firms financing, an increase to provisions due to the financial crisis and an increase to short term debt to banks which now try to collect their money from the firms. Finally, there is a decrease in the shareholders’ equity due to the negative results of the firms.

### 4. RESULTS AND DISCUSSION

Our empirical findings proved to be very interesting since both models are statistically significant, the estimated coefficients are close to the cost accounting model hypothesis and the dummy variable is also statistically significant. The estimated $R^2_{adj}$ highly denote that the 57% and the 58% of the variation of our dependent variable can be explained by model 1 and model 2 respectively.
Table 1. Statistics

| Year | Total fixed assets (%) | Inventories (%) | Accounts receivables (%) | Cash and cash equivalents (%) | Long term liabilities (%) | Provision liabilities to banks (%) | Short term liabilities (%) | Other short term liabilities (%) | Shareholders (%) | Profits/losses (%) |
|------|------------------------|----------------|--------------------------|-------------------------------|--------------------------|-----------------------------------|--------------------------|-------------------------------|-----------------|---------------------|
| 2005 | 48.98                  | 5.87           | 22.46                    | 22.69                         | 10.44                    | 0.04                              | 15.73                    | 20.77                         | 53.02           | 0.93                |
| 2006 | 50.34                  | 4.78           | 22.55                    | 22.33                         | 14.05                    | 0.22                              | 12.57                    | 20.29                         | 52.87           | 1.24                |
| 2007 | 52.28                  | 4.11           | 21.11                    | 22.50                         | 13.95                    | 2.31                              | 11.51                    | 20.07                         | 52.16           | 0.24                |
| 2008 | 52.92                  | 3.16           | 21.46                    | 22.46                         | 11.07                    | 7.34                              | 12.00                    | 21.04                         | 48.55           | -9.27               |
| 2009 | 51.89                  | 3.22           | 21.19                    | 23.70                         | 9.68                     | 6.60                              | 15.48                    | 17.96                         | 50.28           | -1.90               |
| 2010 | 54.81                  | 2.60           | 19.00                    | 23.59                         | 7.18                     | 6.17                              | 17.11                    | 19.87                         | 49.67           | -5.20               |
| 2011 | 56.95                  | 2.70           | 17.79                    | 22.56                         | 7.60                     | 4.46                              | 18.49                    | 23.34                         | 46.11           | -7.95               |

Table 2. Results

| Coeff. | Value | T-stat. | Prob. | Value | T-stat. | Prob. |
|--------|-------|---------|-------|-------|---------|-------|
| $a_0$  | 0.075 | 6.154   | 0.000 | 0.067 | 1.943   | 0.055 |
| $a_{ij}$ | -     |         |       | See Table 3 |         |       |
| $a_1$  | -0.039| -2.016  | 0.046 | -0.033| -3.1031 | 0.003 |
| $a_2$  | 0.281 | 3.671   | 0.000 | 0.372 | 2.9020  | 0.005 |
| $a_3$  | 0.106 | 4.250   | 0.000 | 0.163 | 6.7550  | 0.000 |
| $a_4$  | 0.054 | 1.443   | 0.152 | 0.055 | 1.6020  | 0.113 |
| $a_5$  | -0.079| -3.163  | 0.002 | -0.147| -3.5960 | 0.001 |
| $a_6$  | -0.217| -7.085  | 0.000 | -0.234| -11.0100| 0.000 |
| $a_7$  | -0.260| -2.089  | 0.039 | -0.231| -2.6260 | 0.010 |
| $a_8$  | -0.268| -4.056  | 0.000 | -0.352| -2.7800 | 0.007 |
| $a_9$  | -0.029| -3.414  | 0.000 | -0.018| -2.1650 | 0.033 |
| $R^2$  | 0.605 |         | 0.000 | 0.570 | 0.581   | 0.000 |
| $R^2$-adj. | 0.570         | 0.581   | 0.000 |
| F-stat. | 17.370 | Prob. | 0.000 | 7.157 | Prob. | 0.000 |
| D.W.   | 1.392 | 1.774   |       |       |         |       |

The estimated constant term $a_0$ is statistically significant for the first model and hardly rejected by the second model, with probability just above the 5% (5.5%). Its value (in both models) is positive and represents the average return of a firm based on the sector’s dynamics. All variables, representing the long and short term liabilities, are negative and statistically significant, for both models, representing the average cost of using debt in the form of $x_5, x_6, x_7$ and $x_8$ variables as defined in section two. The highest cost of liabilities holdings is the short term liabilities to non-financial creditors ($x_8$ variable) and the lowest cost is the long term liabilities ($x_5$ variable).

The assets variables estimated in both models represent the returns of the average firm from its investments. All asset variables, with exception the cash and cash equivalent items, are statistically significant. The non-significance of the cash and cash equivalent was expected since there is no direct return from holding cash items. Holding cash increases the firms’ liquidity and provides it with working capital, thus it increases the investment perspectives of the firms having an indirect and long run impact on the firms’ returns. The asset item with the highest estimated return is the firms’ inventories and the second ranked item is the accounts receivables; this result is consistent to the financial and accounting theory, since the former is the main source of income and the later represents the interest earned from the credit sales. As far as the fixed assets coefficient is concerned, our findings provided us with opposite to the theory sign, since they have negative mark for both models estimations. Even though this is a bizarre finding, it is consistent with the theory that the cost statistical model is based on. As we saw earlier on, in section one, Greek economy faces one of the most intense recessions in its history with tremendous impact on its all economic activities, including the construction sector. Thus, the negative sign estimated in both models reflects the fact that the fixed assets of the construction companies in Greece cost more than what they actually produce, something which is true since the fixed assets of these firms are underemployed. Finally, crisis dummy variable has a statistically significant negative sign denoting the negative effect of the Greek economic crisis on the average returns. The following Table 2, presents a summary of our empirical findings.
Table 3. Results

| Firm i | $a_{0,i}$ | Firm i | $a_{0,i}$ | Firm i | $a_{0,i}$ |
|--------|-----------|--------|-----------|--------|-----------|
| A      | 0.0059    | F      | 0.0066    | K      | 0.0308    |
| B      | -0.0058   | G      | 0.0103    | L      | -0.0030   |
| C      | -0.0096   | H      | 0.0276    | M      | 0.0177    |
| D      | 0.0148    | I      | -0.1561   | N      | 0.1306    |
| E      | -0.0012   | J      | 0.0236    | O      | -0.0450   |

5. CONCLUSION

In this study, the statistical cost accounting model has been used to capture the impact of the Greek economic crisis on the Greek construction sector. The evidence from our analysis suggests that the construction sector has been affected by the Greek crisis since there is a great decrease of the construction activities. According to our findings the theory supports the Statistical Cost Accounting Model and reveals that there is a negative impact on the earnings of the construction firms that comes from the underemployment of their fixed assets, which, under the Greek crisis, cost more than what they actually produce. Additionally, we found that the cash and cash equivalent items do not actually help our sample firms to produce profit and the most expensive item of the balance sheet is the non financial short term liabilities.

Our analysis focuses in one sector of the Greek economic activity and reveals the main negative forces of the construction sector. The truth is that Greek economy suffers not only on its macroeconomic level but on the microeconomic as well, where there are different sectors facing problems due to different causes. The Statistical Cost Accounting Model helped us to detect some of them in the construction sector and it may be useful to be tested in other sectors of the economy as well.

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