Psychological Effects on Healthcare Workers during the COVID-19 Outbreak: A Single-center Study at a Tertiary Hospital in Tokyo, Japan

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Abstract:
Objective  The present study analyzed the psychological status of healthcare workers in Japan and the influencing factors during the 2019 coronavirus disease pandemic.
Methods  An online survey was conducted from July 22 to August 21, 2020. A total of 328 of the 1,029 medical staff members in our university hospital participated in the study. Their mental health was assessed using the 12-item General Health Questionnaire. A multivariate regression analysis was performed to identify the factors associated with the mental health outcomes.
Results  Of the respondents, 78.0% reported psychological distress. Overall, we found that women, non-physicians, those who lived alone, and younger respondents had significantly greater psychological distress than their counterparts. The multivariate regression analysis showed that four factors were extracted as independent 12-item General Health Questionnaire-related factors: the lack of a sense of mission as a medical professional, the burden of the change in the quality of work, the lack of understanding about virus infectivity, and a strong sense of duty.
Conclusion  In summary, we found a high prevalence of psychological distress among healthcare workers during the 2019 coronavirus disease outbreak in Japan. Independent risk factors for psychological distress were the burden of the change in the quality of work, the lack of understanding about virus infectivity, a sense of responsibility, and the lack of a strong motivation and drive to help.

Key words: COVID-19; healthcare workers, psychological distress, 12-item General Health Questionnaire, health survey

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Introduction

Since its initial outbreak in China in December 2019, coronavirus disease 2019 (COVID-19) has spread rapidly across the globe. Healthcare workers (HCWs) are particularly exposed to the threat of transmission because of their frontline work with patients with high viral loads. Severe stress, a high emotional load, long working hours, concerns of being infected or infecting their family, a lack of adequate support in the working environment, and a lack of adequate personal protective equipment (PPE) can also affect HCWs’ mental health. Reports on the COVID-19 pandemic from China, the USA, and Europe have already found

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that HCWs have significant levels of self-reported anxiety, depression, and even symptoms of post-traumatic stress disorder (1-7).

Our hospital is a tertiary hospital with 450 beds in Tokyo, Japan. In April 2020, as the number of patients increased, a dedicated 20-bed COVID-19 ward was created, and staff members were recruited from every department. On April 17, the hospital confirmed the infection of five staff members, which was reported to the media as a nosocomial infection. Those who had close contact with positive staff members and patients were ordered to quarantine at home, and the burden on the remaining staff sharply increased. Therefore, when facing this critical situation, HCWs on the frontline who are directly involved in the diagnosis, treatment, and care of patients with COVID-19 are at risk of developing psychological distress and other mental health symptoms.

The psychological health status of HCWs has been examined in previous studies; however, it has not been adequately explored among HCWs in Japan. Understanding the psychological health status of HCWs and the influencing factors is particularly important as hospitals develop and implement support measures for them.

The present study therefore analyzed the psychological status of HCWs and the influencing factors in Japan during the COVID-19 pandemic.

**Materials and Methods**

**Sample and design**

All 1,029 full-time employees of the hospital (277 men, 752 women) were included in the study. This study was a cross-sectional online study that used Google Forms (Google LLC, Mountain View, USA). Invitations to participate in the study were sent via email and posted on a bulletin board. The survey began with information about providing consent to take part in the study. The participants were required to read the informed consent text and choose the “agree” option to start completing the questionnaire, otherwise it could not be accessed. The participants’ anonymity was protected. The submission of the e-questionnaire was allowed only if all questions were answered. The e-questionnaire link was restricted so that an individual’s internet protocol address could be used only once in order to avoid the questionnaire being repeated. This survey was conducted from July 22 to August 21, 2020, when the first wave of the pandemic was ending and the second wave was about to begin.

**Instrument**

The online survey consisted of items concerning participants’ social demographic information, occupation, and work history; the 12-item General Health Questionnaire (GHQ-12); and COVID-19-related questions. The participants’ mental health was measured using the GHQ-12 (8), which is a self-assessment screening tool. The threshold value was derived by scoring the “not at all” and “no more than usual” responses as 0 and the “rather more than usual” and “much more than usual” responses as 1. These were summed to produce a total score (range 0-12). The cut-off for the threshold value was a score of 4 or more. The validity and reliability of the Japanese version have been confirmed (9-11).

The COVID-19-related questions were as follows: anxiety about being infected; anxiety about infecting family members; anxiety about being infected when commuting; lack of knowledge about infectiousness and virulence; lack of knowledge about prevention and protection; feeling of being protected by the national and local government; feeling of being protected by the hospital (including taking all reasonable precautions to prevent illness, providing care for those who do become ill, reducing malpractice threats against those working in high-risk emergency situations, providing reliable compensation for the families of those who die while fulfilling this duty, and relieving the hospital workers of their duties, etc.); anxiety about compensation; the burden of the increasing quantity of work; the burden of the change in the quality of work; the feeling of being avoided by others; the feeling of having no choice but to work due to a sense of obligation; and the burden of childcare, including the lack of a nursery (only for those with children). These questions were essential items that had been identified in previous studies of the 2009 H1N1 pandemic (12). The respondents used a 7-point Likert scale (1=“strongly disagree,” 2=“disagree,” 3=“somewhat disagree,” 4=“neither agree or disagree,” 5=“somewhat agree,” 6=“agree,” and 7=“strongly agree”) to indicate how they felt about the 18 items. These questions were asked in Japanese; English versions are provided in Supplementary material 1.

**Statistical analyses**

Gender, age, years of experience, marital status, number of family members living together, and occupation were all treated as categorical variables and were included as dummy variables in the multivariate analysis. First, the relationship between the gender, age, years of experience, marital status, number of family members living together, occupation, and the GHQ-12 score was examined using a t-test. Second, a multiple regression analysis was performed with the above-mentioned factors and COVID-19-related questions as the explanatory variables, and the GHQ-12 score was used as the objective variable. The explanatory variables to be included in the model were selected via the following procedure: First, a simple regression analysis was performed that used each question related to gender, age, years of clinical experience, marital status, number of family members living together, and occupation as well as the COVID-19-related questions as the explanatory variables. The variables were selected by omitting both the explanatory variables that were not related to the objective variable and the questions that overlapped with the depressed state as represented by the
GHQ-12 score, such as anxiety and alcohol intake, from the multiple regression model.

The significance level was set at 5%. The JMP Pro Version 15 software program (SAS Institute, Cary, USA) was used for the statistical analyses.

### Table 1. Basic Characteristics of the Health Care Workers and Their Level of Psychological Distress.

| Variable | n (%) |
|----------|-------|
| Gender   |       |
| Female   | 237 (72.2) |
| Male     | 91 (27.8)  |
| Age (Years) |       |
| 20-29    | 94 (28.6)  |
| 30-39    | 101 (30.8) |
| 40-49    | 66 (20.1)  |
| 50-59    | 43 (13.1)  |
| Over 60  | 24 (7.4)   |
| Years worked |       |
| 0-3      | 82 (25.0)  |
| 4-6      | 40 (12.2)  |
| 7-9      | 39 (11.9)  |
| 10-15    | 51 (15.5)  |
| Over 16  | 116 (35.4) |
| Marital status |       |
| Single   | 171 (52.1) |
| Married  | 147 (44.8) |
| Other    | 10 (3.1)   |
| Living alone |       |
| Yes      | 114 (34.8) |
| No       | 214 (65.2) |
| Job title |       |
| Nurse    | 125 (34.9) |
| Physician| 101 (30.8) |
| Clerical staff | 30 (9.2) |
| Pharmacist| 16 (4.9)  |
| Laboratory technician | 15 (4.6) |
| Radiological technician | 11 (3.4) |
| Other    | 30 (9.2)   |
| Days working with PPE |       |
| 0        | 140 (42.7) |
| 1-10     | 91 (27.7)  |
| 11-20    | 22 (6.7)   |
| Over 21  | 75 (22.9)  |
| Number of COVID-19 patients involved |       |
| 0 (No suspicious cases) | 69 (21.0) |
| 0 (Suspicious cases only) | 118 (36.0) |
| 1-10     | 80 (24.4)  |
| 11-20    | 11 (3.4)   |
| Over 21  | 50 (15.2)  |
| GHQ-12 score |       |
| ≥4       | 256 (78.0) |
| <3       | 72 (22.0)  |

PPE: personal protective equipment, COVID-19: coronavirus disease 2019, GHQ-12: 12-item General Health Questionnaire

### Results

#### Socio-demographic variables

Three hundred and twenty-eight responses were received from the HCWs. The response rate was 31.9%. There was no significant difference in the response rate between men and women. The basic characteristics of the participants are shown in Table 1. The largest age group was those in their 30s (30.8%). Most of the participants were women (72.2%). Eighty-two (25.0%) participants had engaged in clinical work for less than 3 years. Regarding the marital status, 52.1% were single, 44.8% were married, and 3.1% responded “other.” In terms of their profession, 125 (34.9%) participants were nurses, 101 (30.8%) were physicians, 30 (9.2%) were clerical staff, 16 (4.9%) were pharmacists, 15 (4.6%) were laboratory technicians, and 30 (9.2%) responded “other.” Seventy-five (22.9%) had used PPE for more than 21 days, and 50 (15.2%) had been involved with more than 21 patients with COVID-19 during their work.

#### Psychological variables

The mean GHQ-12 score was 6.28 (95% confidence interval: 5.94-6.62). Of the 328 HCWs, 256 (78.0%) were identified as experiencing psychological distress. Regarding the responses to each of the GHQ-12 questions, it is worth noting that 120 participants (36.6%) had sleeplessness, and 292 (88.7%) were stressed.

Table 2 shows the results of the GHQ-12, which was used to explore differences in the frequency of psychological distress. The mean GHQ-12 score was higher for women (6.51±0.20) than for men (5.67±0.32) and higher in the youngest age group (20-29 years: 7.02±0.32) than in the older age groups (50-59 years: 5.16±0.47, ≥60 years: 5.58±0.63) as well as for single residents (6.80±0.29) compared to non-single residents (6.00±0.21). Pharmacists had the highest score (7.19±0.77), and nurses had the second-highest score (7.06±0.27), whereas physicians had the lowest score (5.28±0.30). No significant differences were noted based on marital status.

The amount of work increased for 216 people (65.8%), and the quality of work changed for 231 people (70.4%). One hundred and forty-one people (43.0%) agreed with the item “I felt highly motivated and a strong drive to help. I found the work very rewarding,” while 108 people (32.9%) agreed with the item “I felt a sense of responsibility. I felt it was more my duty than something that I chose to do” (Figure). Among the COVID-19-related questions, the strong motivation to help, time spent with family, and time for hobbies showed a negative correlation with the GHQ-12 score. The percentage of people who felt protected by the government or hospital was very low and did not correlate with the GHQ-12 score.

Table 3 shows the results of the multivariate regression analyses that explored the effects of the socio-demographic
characteristics and COVID-19-related questions on the GHQ-12 scores. A multiple regression analysis of the COVID-19-related questions that excluded anxiety, the amount of alcohol consumed, the amount of smoking, time spent on hobbies, and other questions that may result from mental ill health showed that “a strong motivation and the drive to help” has a negative contribution, while “the burden of the change in the quality of work,” “a sense of responsibil-  
ity,” and “lack of understanding about virus infectivity” had a positive contribution. A significant regression equation was found (F(10, 317)=13.260, p<0.001), with an adjusted R-square of 0.273.

### Discussion

The present findings revealed that 78.0% of the HCWs experienced psychological distress, as evidenced by their GHQ-12 scores. The prevalence of psychological distress among the HCWs in this study was much higher than the rate of 54.7-68.8% (13, 14) reported for HCWs in Japan before the COVID-19 outbreak. However, studies in other countries during the COVID-19 pandemic have reported a lower prevalence of psychological distress as measured by GHQ-12 scores, such as 25.1% in China (7). Reports from Japan show a tendency toward a high GHQ-12 score. Therefore, cultural differences may exist.

Consistent with previous research, women, younger individuals, and single residents were significant predictors of general psychiatric disorders (15, 16). Younger age groups are significantly more likely to develop psychiatric disorders than older ones, perhaps because younger people’s economic and social lives are more strongly disrupted by a public health crisis (17).

Contrary to expectations, the number of COVID-19 patients whom the HCWs were in contact with and the number of days of wearing PPE were not correlated with the GHQ-12 score. Since this study was conducted three months after the nosocomial outbreak of COVID-19 in our hospital, this finding may have been due to the fact that all of the staff in our hospital were facing unprecedented amounts of COVID-19-related psychological stress across professional and personal domains.

Many respondents were worried about being infected or infecting others. To avoid potential infection, most of the HCWs were shunned by their families, friends, and colleagues. Thus, they had to deal not only with the COVID-19 pandemic but also their concern for their family and stigmatization by the public. This may also have led to psychological distress.

During the H1N1 pandemic in Japan, 94.1% of respondents answered that the protection by the national and local government was weak; 79.7% answered that the protection by the hospital was weak. The workers that were more hesitant about working were anxious about being infected and wanted compensation in case they were infected (12). Similar results were shown in this study. A systematic review indicated that trust encourages social interaction and cooperation among health professionals. Trust has been shown to help improve retention, motivation, performance, and quality of care (18). During a pandemic, feeling exhausted and isolated and worrying about becoming infected is, to some degree, inevitable. The government and hospital managers should develop plans to compensate and treat workers that become infected and to help workers meet their obligations.

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**Table 2. The Score of the 12-item General Health Questionnaire According to the Health Care Workers’ Demographic Characteristics.**

| Variable                        | GHQ-12 score (mean±standard deviation) | p      |
|---------------------------------|----------------------------------------|--------|
| **Gender**                      |                                        |        |
| Female                          | 6.51±0.20                              | 0.029  |
| Male                            | 5.67±0.32                              |        |
| **Age (Years)**                 |                                        |        |
| 20-29                           | 7.02±0.32                              | 0.017  |
| 30-39                           | 6.24±0.31                              |        |
| 40-49                           | 6.27±0.38                              |        |
| 50-59                           | 5.16±0.47                              |        |
| Over 60                         | 5.58±0.63                              |        |
| **Years of clinical work**      |                                        |        |
| 0-3                             | 6.91±0.35                              | 0.190  |
| 4-6                             | 6.60±0.49                              |        |
| 7-9                             | 6.00±0.50                              |        |
| 10-15                           | 6.16±0.44                              |        |
| Over 16                         | 5.87±0.29                              |        |
| **Marital status**              |                                        |        |
| Single                          | 6.57±0.24                              | 0.210  |
| Married                         | 5.95±0.26                              |        |
| Other                           | 6.10±0.99                              |        |
| **Living alone**                |                                        |        |
| Yes                             | 6.80±0.29                              | 0.029  |
| No                              | 6.00±0.21                              |        |
| **Job title**                   |                                        |        |
| Nurse                           | 7.06±0.27                              | 0.001  |
| Physician                       | 5.28±0.30                              |        |
| Clerical staff                  | 6.07±0.56                              |        |
| Pharmacist                      | 7.19±0.77                              |        |
| Laboratory technician           | 7.00±0.79                              |        |
| Radiological technician         | 6.64±0.92                              |        |
| Other                           | 5.63±0.56                              |        |
| **Days working with PPE**       |                                        |        |
| 0                               | 6.38±0.27                              | 0.532  |
| 1-10                            | 5.97±0.33                              |        |
| 11-20                           | 5.86±0.67                              |        |
| Over 21                         | 6.60±0.36                              |        |
| **Number of COVID-19 patients involved** |                   |        |
| 0 (No suspicious cases)         | 5.72±0.38                              | 0.218  |
| 0 (Suspicous cases only)        | 6.36±0.29                              |        |
| 1-10                            | 6.09±0.35                              |        |
| 11-20                           | 6.91±0.94                              |        |
| Over 21                         | 7.02±0.44                              |        |

GHQ-12: 12-item General Health Questionnaire, PPE: personal protective equipment, COVID-19: coronavirus disease 2019
This will also increase the feeling of being protected by the hospital and the various levels of government.

A multiple regression analysis showed that, after controlling for confounders, four factors were extracted as independent GHQ-12-related factors: the lack of a strong motivation and drive to help, the burden of the change in the quality of work, the lack of understanding about virus infectivity, and the sense of responsibility. The most significant predictor was the lack of motivation and drive to help as a healthcare provider, which suggests that personal characteristics should be taken into account when considering psychological distress. Some of the HCWs volunteered to work on the frontline, but the majority were compelled to do so. The current study did not investigate whether their position was voluntary or not, but it is likely that working against one’s will could lead to psychological distress. We believe that having a strong motivation to work, acquiring accurate knowledge about viruses, and voluntarily working on the frontline are factors that prevent mental problems.

As the COVID-19 outbreak continues to spread, our findings will help with the early detection of psychological distress and provide important guidance for the development of psychological support strategies for Japan and other affected areas.

Several limitations associated with the present study warrant mention. First, the GHQ-12 is a screening tool, and although its score correlates strongly with the presence of mental illness as well as a future clinical diagnosis of a psy-
chiastic disorder, and a high score threshold was applied (four or more) for the analysis of the prevalence, it is not a clinical assessment. This limitation means that the finding that a notable proportion (78%) of medical staff had clinically significant scores should be interpreted with caution and does not mean that they require treatment for a mental illness. Second, this study did not cover non-permanent staff, and the sample size was relatively small, with a relatively low response rate (31.9%); this might have added to the possibility of a response bias. Third, we did not measure the psychological impact before the pandemic. Therefore, we cannot exclude effects caused by non-pandemic factors. Finally, as this study was conducted in a single institution, the findings may not be generalizable to other regions. Further longitudinal studies are needed to investigate the predictors of psychological distress among HCWs.

**Conclusion**

In summary, we found a high prevalence of psychological distress in HCWs during the COVID-19 outbreak in Japan. The independent risk factors were the burden of the change in the quality of work, the lack of understanding about virus infectivity, the sense of responsibility, and the lack of a strong motivation and drive to help.

This study was performed in accordance with the Declaration of Helsinki and was approved by the ethics committee of Tokyo Women’s Medical University. All persons gave their informed consent prior to their inclusion in the study.

**The authors state that they have no Conflict of Interest (COI).**

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