Healthcare Worker Mental Health After the Initial Peak of the COVID-19 Pandemic: a US Medical Center Cross-Sectional Survey

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BACKGROUND: There is a paucity of data on the mental health impact of the Coronavirus disease 2019 (COVID-19) pandemic on United States (US) healthcare workers (HCWs) after the first surge in the spring of 2020.

OBJECTIVE: To determine the impact of the pandemic on HCWs, and the relationship between HCW mental health and demographics, occupational factors, and COVID-19 concerns.

DESIGN: Cross-sectional survey in an urban medical center (September–November 2020) in Baltimore, MD, in the United States.

PARTICIPANTS: A total of 605 HCWs (physicians, nurse practitioners, nurses, physician assistants, patient care technicians, respiratory therapists, social workers, mental health therapists, and case managers).

MAIN MEASURES: Measures of mental health (Patient Health Questionnaire-2, Generalized Anxiety Disorder-7, PROMIS Sleep Disturbance 4a, Impact of Event Scale-Revised, Maslach Burnout Inventory-2 item, Connor-Davidson Resilience Scale-2 item), demographics, occupational factors, and COVID-19 related concerns.

KEY RESULTS: Fifty-two percent of 1198 HCWs responded to the survey and 14.2% reported depression, 43.1% mild or higher anxiety, 31.6% sleep disturbance, 22.3% posttraumatic stress symptoms, 22.3% depersonalization, 46.0% emotional exhaustion, and 23.1% lower resilience. Relative to HCWs providing in-person care to COVID-19 infected patients none of their working days, those doing so all or most days were more likely to experience worse depression (adjusted odds ratio, 3.9; 95% CI, 1.3–11.7), anxiety (aOR, 3.0; 95% CI, 1.4–6.3), possible PTSD symptoms (aOR, 2.6; 95% CI, 1.1–5.8), and higher burnout (aOR, 2.6; 95% CI, 1.1–6.0). Worse mental health in several domains was associated with higher health fear (aORs ranged from 2.2 to 5.0), job stressors (aORs ranged from 1.9 to 4.0), perceived social stigma/avoidance (aORs ranged from 1.8 to 2.9), and workplace safety concerns (aORs ranged from 1.8 to 2.8).

CONCLUSIONS: US HCWs experienced significant mental health symptoms eight months into the pandemic. More time spent providing in-person care to COVID-19-infected patients and greater COVID-19-related concerns were consistently associated with worse mental health.

KEY WORDS: Severe acute respiratory syndrome coronavirus 2 (SARS-CoV-2); COVID-19; Healthcare workers; Mental health; Pandemic.

INTRODUCTION

The human toll of the Coronavirus disease 2019 (COVID-19) has been staggering, with over 200 million infections and 4 million deaths globally as of August 2021, and the largest proportion of these from any single country has come from the USA. This has placed significant stress on the US healthcare system and the healthcare workers (HCWs) who constitute its backbone, and will likely continue to do so as the country struggles to vaccinate all Americans amidst new virus variants. The stakes are undoubtedly high as poor HCW well-being and burnout are associated with impaired cognitive function, depersonalization, dropout from work, and medical errors.

As the pandemic has become more widespread, there has been a growing literature capturing the detrimental mental health impact on HCWs globally, but relatively fewer studies have come from the US, where the burden of physical...
illness has been disproportionately high. US studies have described the initial impact of COVID-19 on HCW mental health, including depression, anxiety, stress, and burnout. Risk factors associated with poor US HCW mental health have included higher frequency of exposure to infected patients, being a woman, younger age, and previous psychiatric history.

Several gaps exist in the literature studying the mental health impact of COVID-19 on HCW. First, most of the studies are from outside the US or describe HCW mental health during the first peak of new cases and deaths in the US between March and May 2020. As the pandemic has persisted and HCWs have had to adapt, understanding how mental health has been impacted beyond the initial months, as well as between peak periods, is needed. Second, while some existing studies have examined risk factors for poorer mental health, there is a need to further investigate these associations.

The present study sought to capture the mental health impact of COVID-19 on an intentionally diverse sample of HCWs 8 months into the pandemic and during a trough of new cases and deaths. It also examined the relationship between HCW mental health and demographics, occupational factors, and COVID-19 concerns. We hypothesized that more frequent occupational exposure to COVID-19 would be associated with worse mental health. Moreover, following Maunder et al., which found domains of HCW concerns to be associated with worse mental health during the SARS-CoV1 pandemic, we hypothesized that similar domains would be associated with HCW mental health during the COVID-19 pandemic. As the pandemic has persisted, understanding these factors is key to developing targeted interventions that best support the most vulnerable HCWs.

**METHODS**

**Study Design**

This cross-sectional survey was e-mailed via Qualtrics to 1198 HCWs within a large urban medical center in Baltimore, Maryland, from 9/9/2020 to 11/26/2020, at which time there was a city mask mandate and many businesses allowed 50% capacity (Appendix 1). All department managers were contacted and HCW e-mails provided were invited, including those in the emergency room, intensive care units, intermediate medical care units, inpatient psychiatry, medical surgical floors, outpatient clinics, environmental services, and food services. Consent consisted of a response to the survey invitation. Seven e-mail reminders were sent. The study occurred between the July 2020 and January 2021 peaks of the second and third surges in Maryland. All responses were deidentified. The Johns Hopkins Medicine Institutional Review Board approved this protocol (IRB00246458).

**Survey Components**

**Demographic and Occupational Factors.** Respondent demographics included age, gender, race, and living situation. Occupational factors included role, setting, and amount of time providing in-person (e.g., in physical presence) care to COVID-19-infected patients.

**Measures of Mental Health.** Six measures were administered: the Patient Health Questionnaire-2 (PHQ-2) (0–6, ≥ 3 indicates a likely positive screen for depression), the Generalized Anxiety Disorder-7 (GAD-7) (0–21, 0–4: minimal anxiety, 5–9: mild anxiety, 10–14: moderate anxiety, 15–21: severe anxiety), the Adult PROMIS Short From v.1.0—Sleep Disturbance 4a (t-score from 32 to 73.3, 32–54: within normal limits, 55–60: mild, 61–70: moderate, 71–73.3: severe) measured sleep disturbance, the Impact of Event Scale-Revised (IES-R) (0–88, higher = more symptoms) measured posttraumatic stress (PTSD), the Maslach Burnout Inventory 2-item (MBI-2) (depersonalization, emotional exhaustion; each question range of 0–6, higher = more symptoms) measured burnout, and the Connor-Davidson Resilience Scale 2-item (CD-RISC-2) (0–8, higher = more resilience) measured resilience.

**Measures of COVID-19-Related Concerns.** Three yes/no statements adapted from Maunder et al. were used to assess three domains of HCW concern: health fear, job stressors, and perceived social stigma and avoidance (Fig. 1). A response of “yes” was coded as 1 and “no” as 0, and responses were summed across the three statements (range of 0–3) in each domain, with higher scores representing a higher degree of concern.

To assess workplace safety concerns on a five-point Likert scale (definitely yes, probably yes, might/might not, probably no, definitely no), two statements were adapted from Maunder et al. Responses were coded 0 (definitely yes), 1 (probably yes), 2 (might/might not), 3 (probably no), and 4 (definitely no), and responses were summed across the two statements (range of 0–8), with higher scores representing higher concern.

**Statistical Analysis**

To examine the relationship between mental health and HCW demographics, occupational factors, and COVID-19 concerns, logistic regression was used to estimate adjusted odds ratios and 95% confidence intervals (significance level of p < 0.05). Adjusted odds ratios reflect analyses which controlled for age, gender, race, living situation, occupational role, setting, and COVID-19 work exposure.

All measures of mental health were dichotomized guided by a goal of approximating meaningful screening cutoffs delineating symptomatic from non-symptomatic: PHQ-2 (≥ 3 indicating likely depression vs. below 3), GAD-7 (≥ 5 indicating likely anxiety vs. below 5), and PROMIS Sleep Disturbance 4a (≥ 4 indicating moderate to severe sleep disturbance vs. mild to no sleep disturbance).
Adult PROMIS Short Form v1.0—Sleep Disturbance 4a (within normal limits vs. any sleep disturbance;28–30) IES-R (≥ 22 indicating clinical concerns of PTSD vs. less than 22;35 MBI-2 (low burnout: answering less than once a week on both questions vs. high burnout: answering once a week or more on either question;36) and the CD-RISC-2 (lower resilience: < 6 vs. higher resilience: ≥ 6.34).

For measures of health fear, job stressors, and perceived social stigma/avoidance, responses were dichotomized into “low” and “high” using a cutoff of 1 or below for “low” and 2 or above for “high,” the latter indicating responding “yes” to a majority (at least 2 out of 3) of the concerns in the domain. For the measure of workplace safety concern, whose statements had different response options than those in the other domains, a score of 3 or above was considered “high,” (< 3 = “low”) indicating any disagreement in perceived efficacy of either of the two institutional safety precautions.

Demographics were categorized as follows: age (19–39 vs. 40 +), gender (men vs. women), race (White, Black/African American, Asian, other), living situation (alone vs. with others), occupational role (categorized by work task similarity: medication prescribers (physicians, residents, physician assistants, nurse practitioners), non-prescribing psychosocial health providers (social workers, mental health therapists, case managers, other related), non-prescribing physical health providers (nurses, patient care techs, respiratory therapists)), work setting (outpatient, emergency room, inpatient, multiple), and COVID-19 occupational exposure (collapsed into three groups based on the question, “During the COVID-19 pandemic, how often (working days) do you provide in-person clinical care to patients with the diagnosis of COVID-19?”: None/Does not apply, Some/About half, and All/Most). Data not reported was excluded from analyses. Analyses were conducted using STATA version 13 (StataCorps, TX).

RESULTS
A total of 605 HCWs (52% of e-mailed HCWs responded) were included in the analysis (Table 1). Using measures (Table 2), 14.2% of HCWs reported depression, 43.1% mild or higher anxiety, 31.6% any sleep disturbance, 22.3% PTSD symptoms, and 23.1% lower resilience. On the burnout measure, 21.6% reported depersonalization and 46.0% reported emotional exhaustion at least a few times a month (Table 2).

Mental Health and Demographics
HCWs 40 years or older were less likely than those younger than 40 to report mild or higher anxiety (aOR, 0.5; 95% CI, 0.3–0.8) (Table 3). Asian HCWs were less likely than white HCWs to report sleep disturbance (aOR, 0.4; 95% CI, 0.2–0.8). Finally, HCWs who lived with someone were less likely to report depression (aOR, 0.3; 95% CI, 0.2–0.6) and lower resilience (aOR, 0.5; 95% CI, 0.3–0.9) compared to HCWs who lived alone.

Mental Health and COVID-19-Related Occupational Factors
HCWs who spent all/most their working days providing in-person care to COVID-19 patients were more likely to report depression (aOR, 3.9; 95% CI, 1.3–11.7), mild or higher
Table 1 Healthcare Worker Demographics and Occupational Factors (n = 605)

| Demographic/occupational factor                  | N (%)                  |
|------------------------------------------------|------------------------|
| Age (years)                                      |                        |
| 19–29                                           | 139 (23.0)             |
| 30–39                                           | 170 (28.1)             |
| 40–49                                           | 124 (20.5)             |
| 50 +                                            | 158 (26.1)             |
| Not reported                                    | 14 (2.3)               |
| Gender                                          |                        |
| Men                                             | 108 (17.9)             |
| Women                                           | 475 (78.5)             |
| Prefer to self-identify                         | 2 (0.3)                |
| Not reported                                    | 20 (3.3)               |
| Race                                            |                        |
| White                                           | 350 (57.9)             |
| Black/African American                          | 92 (15.2)              |
| Asian                                           | 99 (16.4)              |
| American Indian/Alaska Native                   | 2 (0.3)                |
| Native Hawaiian/Pacific Islander                | 21 (3.3)               |
| Other                                           | 29 (4.8)               |
| Not reported                                    | 12 (2.0)               |
| Living situation                                |                        |
| Alone                                           | 86 (14.2)              |
| With someone                                    | 507 (83.8)             |
| Not reported                                    | 12 (2.0)               |
| Occupational role                              |                        |
| Non-prescriber psychosocial health providers    |                        |
| Social worker/mental health therapist/case manager/other | 166 (27.4)             |
| Medication prescribers                          |                        |
| Physician/resident/physician assistant/nurse practitioner | 139 (23.0)             |
| Non-prescriber physical health providers        |                        |
| Nurse/patient care tech/respiratory therapist   | 283 (46.8)             |
| Not reported                                    | 17 (2.8)               |
| Work setting (not mutually exclusive)           |                        |
| Inpatient                                       |                        |
| Medical surgical floor                          | 214 (35.4)             |
| Intensive care unit                             | 85 (14.1)              |
| Intermediate care unit                          | 80 (13.2)              |
| Inpatient psychiatry                            | 36 (6.0)               |
| Emergency room                                  | 141 (23.3)             |
| Outpatient                                      | 134 (22.2)             |
| Not reported                                    | 114 (18.4)             |
| Time providing in-person care to COVID-19-infected patients |            |
| All/most of the working days                    | 147 (24.5)             |
| Some/About half the working days                | 214 (35.4)             |
| None of the working days/Does not apply         | 164 (27.1)             |
| Not reported                                    | 80 (13.2)              |

Table 2 Mental Health Impact of the COVID-19 Pandemic on Healthcare Workers (n = 605)

| Measure of mental health                      | N (%)                  |
| PHQ-2*                                        |                        |
| Yes                                            | 86 (14.2)              |
| No                                             | 475 (78.5)             |
| Not reported                                   | 44 (7.3)               |
| GAD-7†                                         |                        |
| Minimal                                        | 299 (49.4)             |
| Mild                                           | 162 (26.8)             |
| Moderate                                       | 68 (11.2)              |
| Severe                                         | 31 (5.1)               |
| Not reported                                   | 45 (7.4)               |
| PROMIS Sleep Disturbance‡                     |                        |
| Within normal limits                           | 369 (61.0)             |
| Mild                                           | 109 (18.0)             |
| Moderate                                       | 75 (12.4)              |
| Severe                                         | 7 (1.2)                |
| Not reported                                   | 45 (7.4)               |
| IES-R§                                         |                        |
| Yes                                            | 135 (22.3)             |
| No                                             | 409 (67.6)             |
| Not reported                                   | 61 (10.1)              |
| MBI-2|||                                   |
| Depersonalization                              |                        |
| Never                                          | 178 (30.9)             |
| A few times a year or less                     | 88 (14.9)              |
| Once a month or less                           | 45 (7.9)               |
| A few times a month                            | 37 (6.2)               |
| Once a week                                    | 21 (3.6)               |
| A few times a week                             | 26 (4.3)               |
| Every day                                      | 14 (2.3)               |
| Not reported                                   | 45 (7.9)               |
| Emotional exhaustion                           |                        |
| Never                                          | 51 (8.5)               |
| A few times a year or less                     | 87 (14.5)              |
| Once a month or less                           | 62 (10.3)              |
| A few times a month                            | 73 (12.1)              |
| Once a week                                    | 41 (6.8)               |
| A few times a week                             | 50 (8.3)               |
| Every day                                      | 45 (7.9)               |
| Not reported                                   | 45 (7.9)               |
| CD-RISC-2¶                                     |                        |
| ≥ 6                                            | 405 (66.9)             |
| < 6                                            | 140 (23.1)             |
| Not reported                                   | 60 (9.9)               |

*Yes (≥ 3 indicates a likely positive screen for depression) †minimal (0–4), mild (5–9), moderate (10–14), severe (15–21) ‡within normal limits (32–34), mild (35–60), moderate (61–70), severe (71–73.3) §yes (≥ 22, PTSD could be a clinical concern) ||each question ranges from 0 to 6 (0 = Never to 6 = Every day) ¶higher (≥ 6), lower (< 6)

Overall, 72.4% of HCWs reported high health fear, 50.1% high job stressors, 33.6% high perceived social stigma and avoidance, and 33.6% high workplace safety concern (Fig. 1). HCWs reporting high health fear were more likely than those reporting low fear to report depression (aOR, 5.0; 95% CI, 1.5–16.8), mild or higher anxiety (aOR, 3.9; 95% CI, 2.1–7.0), sleep disturbance (aOR, 2.2; 95% CI, 1.2–3.9), PTSD symptoms (aOR, 5.7; 95% CI, 2.3–13.8), high burnout (aOR, 2.5; 95% CI, 1.3–5.0), and lower resilience (aOR, 2.8; 95% CI, 1.4–5.7) (Table 4). Similarly, those reporting high (relative to role, with non-prescribing physical health providers less likely to report anxiety than non-prescribing psychosocial health providers (aOR, 0.3; 95% CI, 0.1–0.9).

Mental Health and COVID-19-Related Concerns

anxiety (aOR, 3.0; 95% CI, 1.4–6.3), PTSD symptoms (aOR, 2.6; 95% CI, 1.1–5.8), and higher burnout (aOR, 2.6; 95% CI, 1.1–6.0) compared to those who spent none of their days doing so (Table 3). Similarly, HCWs who spent half/some of their days were more likely to report anxiety (aOR, 2.1; 95% CI, 1.1–4.1) than those who did none. Anxiety was the only mental health domain that was associated with occupational
Table 3: Associations Between Healthcare Worker Demographics/Occupational Factors and Mental Health (Adjusted Odds Ratios (aOR) and 95% CI)

| Healthcare worker demographics and occupational factors | Measure of healthcare worker mental health | aOR 95% CI | aOR 95% CI | aOR 95% CI | aOR 95% CI | aOR 95% CI | aOR 95% CI | aOR 95% CI |
|--------------------------------------------------------|------------------------------------------|------------|------------|------------|------------|------------|------------|------------|
| Depression (PHQ-2) (Ref = Unlikely depression) | | 0.6 (0.3–1.1) | 0.5 (0.3–0.8)* | 0.7 (0.5–1.1) | 0.9 (0.5–1.4) | 0.7 (0.5–1.2) | 0.7 (0.4–1.1) |
| Anxiety (GAD-7) (Ref = Minimal) | | 0.9 (0.4–1.9) | 1.3 (0.7–2.2) | 0.9 (0.5–1.7) | 1.4 (0.7–2.7) | 1.7 (0.8–3.4) | 0.7 (0.4–1.3) |
| Sleep disturbance (PROMIS) (Ref = Within normal limits) | | 1.3 (0.6–2.7) | 0.6 (0.3–1.1) | 0.8 (0.4–1.4) | 0.6 (0.3–1.2) | 0.7 (0.3–1.3) | 0.5 (0.2–1.1) |
| Posttraumatic stress (IES-R) (Ref = Unlikely PTSD) | | 0.6 (0.2–1.4) | 0.8 (0.5–1.5) | 0.4 (0.2–0.8)* | 0.6 (0.3–1.3) | 0.7 (0.4–1.4) | 1.2 (0.7–2.3) |
| Burnout (MBI-2) (Ref = Low burnout) | | 0.2 (0.02–1.6) | 0.5 (0.2–1.3) | 0.9 (0.4–2.3) | 1.6 (0.7–4.1) | 1.1 (0.4–3.1) | 1.0 (0.4–2.5) |
| Lower resilience (CD-RISC-2) (Ref = Higher resilience) | | 0.3 (0.2–0.6)* | 0.9 (0.5–1.6) | 0.7 (0.4–1.3) | 0.7 (0.4–1.3) | 0.8 (0.4–1.5) | 0.5 (0.3–0.9)* |

- *p < 0.05; Adjusted odds ratios (aOR) controlled for age, race, gender, living situation, occupational role, work setting, and COVID-19 work exposure
- §High burnout (aOR = 4.8)
- †Non-prescriber physical health providers: Nurses, patient technicians, respiratory therapists

HCWs who reported high (relative to low) perceived social stigma and avoidance had a higher likelihood of sleep disturbance (aOR, 2.1; 95% CI, 1.3–3.3), PTSD symptoms (aOR, 4.0; 95% CI, 2.3–6.9), high burnout (aOR, 4.0; 95% CI, 2.3–7.0), and lower resilience (aOR, 1.9; 95% CI, 1.2–3.0).

Table 4: Associations Between Healthcare Worker COVID-19-Related Concerns and Mental Health (Adjusted Odds Ratios (aOR) and 95% CI)

| Healthcare worker concerns | Measure of healthcare worker mental health | aOR 95% CI | aOR 95% CI | aOR 95% CI | aOR 95% CI | aOR 95% CI | aOR 95% CI | aOR 95% CI |
|----------------------------|------------------------------------------|------------|------------|------------|------------|------------|------------|------------|
| Depression (PHQ-2) (Ref = Unlikely depression) | | 5.0 (1.5–16.8)* | 3.9 (2.1–7.0)* | 2.2 (1.2–3.9)* | 5.7 (2.3–13.8)* | 2.5 (1.3–5.0)* | 2.8 (1.4–5.7)* |
| Anxiety (GAD-7) (Ref = Minimal) | | 2.5 (1.3–4.8)* | 2.8 (1.8–4.3)* | 2.1 (1.3–3.3)* | 4.0 (2.3–6.9)* | 4.0 (2.3–7.0)* | 1.9 (1.2–3.0)* |
| Sleep disturbance (PROMIS) (Ref = Within normal limits) | | 1.4 (0.8–2.6) | 1.4 (0.9–2.2) | 1.8 (1.1–2.8)* | 2.2 (1.3–3.5)* | 2.9 (1.7–4.9)* | 1.5 (0.9–2.4) |
| Posttraumatic stress (IES-R) (Ref = Unlikely PTSD) | | 1.8 (1.02–3.3)* | 1.8 (1.2–2.7)* | 1.5 (0.95–2.3) | 2.5 (1.5–3.9)* | 2.8 (1.7–4.7)* | 1.3 (0.9–2.1) |

- *p < 0.05; adjusted odds ratios (AOR) controlled for age, race, gender, living situation, occupational role, work setting, and COVID-19 work exposure
disturbance (aOR, 1.8; 95% CI, 1.1–2.8), PTSD symptoms (aOR, 2.2; 95% CI, 1.3–3.5), and high burnout (aOR, 2.9; 95% CI, 1.7–4.9). Respondents reporting high (relative to low) workplace safety concern were more likely to report depression (aOR, 1.8; 95% CI, 1.02–3.3), anxiety (aOR, 1.8; 95% CI, 1.2–2.7), PTSD symptoms (aOR, 2.5; 95% CI, 1.5–3.9), and high burnout (aOR, 2.8; 95% CI, 1.7–4.7).

DISCUSSION

To date, the present study is one of the first to describe the mental health impact of the COVID-19 pandemic on a diverse sample of US HCWs after the initial surge. Eight months into the pandemic, HCWs experienced significant depression, anxiety, sleep disturbance, posttraumatic stress, burnout, and lower resilience. Irrespective of age, gender, race, occupational role, work setting, and living situation, more time spent providing in-person care to COVID-19 patients was consistently associated with worse mental health. Furthermore, this is one of the first studies to report associations between grouped domains of HCW’s COVID-19 concerns and their mental health.

The prevalence of depression in our study was comparable with that of larger multi-regional US studies\(^8,14,15\) at the first peak of the pandemic ranging from 13.9 to 17.0%, but lower than a New York City sample\(^12\) of 48.0%. Similarly, 16.3% of present HCWs reporting moderate or higher anxiety was comparable with two US studies reporting from 15.6 to 16.1%,\(^8,14\) but lower than 33.0% reported in two other studies.\(^14,15\) Although the present study was unable to assess symptom levels prior to the pandemic, it is plausible they worsened over time given that depression prevalence increased from 8.7% in 2018 to 14.4% in April 2020 in the adult general population,\(^33\) and studies have found higher symptom rates in HCWs relative to the general population prior to the pandemic.\(^38-42\) While our survey was administered between surges of new cases in Maryland, stress on the healthcare system was still significant. During the survey period, hospitals in Maryland met or exceeded 85% capacity of staffed intensive and acute care beds, a benchmark used to gauge stress on the healthcare system\(^43\) (Appendix 2). Additionally, with the prediction of an upcoming surge in December 2020, it is likely that fear of rising hospitalizations impacted the mental health of HCWs.

We found that being 40 or older, Asian, and living with someone might place HCWs at lower risk for some mental health symptoms. Similar findings during COVID-19 related to age have been reported in other US studies, with higher anxiety\(^7-9,15\) and stress\(^9,20\) associated with younger age. Previous experience in a public health emergency is protective against distress,\(^44\) and younger HCWs might be less likely to have experienced such an emergency. Younger HCWs might also spend more time on social media which might increase exposure to COVID-19-related news, including misinformation, and subsequently increase the likelihood of anxiety\(^14\) and sleep disturbance. Presently, Asian HCWs were less likely to report sleep disturbance, but there were no significant associations with other mental health domains based on race. Other US studies have found that non-white HCWs were less likely to report anxiety\(^13,14\) and depression.\(^9\) These findings are notable given that racial and ethnic minorities have been at higher risk for worse COVID-19-related health outcomes.\(^35-48\) Even pre-pandemic, however, non-whites have reported lower levels of anxiety\(^49\) and sleep disturbance\(^50\) than whites, possibly related to differential comfort expressing mental health or measurement factors. Regarding living situation, being in a committed relationship\(^51\) is protective for HCWs, and a higher degree of social support is associated with lower stress and depression in the general population.\(^52\) Higher resilience and lower depression associated with living together might be explained by easier access to in-person emotional support, which may have benefits over support via virtual means (e.g., Zoom).

In the present study, HCW occupational role was not associated with mental health, except for anxiety. Non-prescribing physical health providers in the present sample were less likely than non-prescribing psychosocial health providers to report anxiety. Our findings diverge from previous studies\(^12,14,44,53,54\) where nurses have been more likely to experience worse mental health. Many outpatient mental health providers, who largely constituted the group more likely to report anxiety, had to abruptly adapt to practicing remotely, were redeployed, had work hours reduced, and feared layoffs. Additionally, it is possible that HCWs providing direct COVID-19 treatment had habituated after many months to higher work anxiety.

The present study demonstrated that HCWs providing care to COVID-19 patients all/most days of the week reported worse outcomes in all mental health domains, except sleep disturbance and resilience, compared to those providing it none of their days. Similar findings have been reported in other studies globally\(^53,55-57\) and in the US, where more frequent occupational exposure to COVID-19 patients has been associated with depression,\(^7,13\) anxiety,\(^7,13,16\) posttraumatic stress/stress,\(^7,13,16\) and burnout.\(^22\) We also found a higher likelihood of anxiety among those who spent some/half of their days caring for COVID-19 patients compared to those who spent none of their days doing so. A difference between these two exposure groups, however, did not exist with other mental health domains. This suggests that there may be threshold levels of exposure when the effect on mental health becomes most detrimental. Moreover, mental health domains may have different thresholds, as anxiety was affect- ed at lower exposure levels while resilience and sleep disturbance were not associated with exposure. These findings suggest a two-pronged approach for healthcare systems: providing broad supports to all HCWs to prevent adverse mental health outcomes, and providing targeted support interventions for HCWs informed by exposure level.
Our study identifies HCW concerns associated with worse mental health outcomes. Although we are unable to establish causality, Beck’s cognitive model suggests that these concerns are one primary mechanism through which emotional, physiological, and behavioral symptoms arise. Fear of becoming infected, infecting family members, concerns are one primary mechanism through which emotional, physiological, and behavioral symptoms arise. Fear of becoming infected, infecting family members, and perceived healthcare worker stigma have been identified in other samples. The majority (86.9%) of HCWs in the present sample reported a high degree of concern on at least one of the four domains, and more concerns within domains were associated with worse health. HCWs may have reported high health fear related to predicted holiday-related case surges. Work stressor concerns conceivably stemmed from constant changes to job descriptions, uncertainty of roles, and staffing constraints. Avoidance of co-workers among some HCW may have emerged from knowledge of transmission risk, particularly prior to widespread vaccine availability. As such, hospital systems should assess HCW concerns regularly to guide interventions, adjust efforts dynamically, and engage in transparent communication of plans and policies, which may ultimately improve mental health outcomes.

Although the present study has multiple strengths, several limitations must be acknowledged. First, this was a single-center study which may limit the applicability of its results at other institutions. Nevertheless, our study had over 40% non-white participants and purposefully sought to represent a diverse group of HCWs. Second, given the nature of survey studies, there is always a possibility of non-response bias. To maximize wide HCW response, initial outreach was done with each surveyed department to increase engagement, and e-mail reminders were sent to HCWs over the course of the study period. Third, given the cross-sectional nature of the study, it is impossible to establish causal relationships between the risk factors and mental health domains. Finally, this cross-sectional survey did not account for baseline HCW mental health history, or the presence of symptoms or concerns prior to COVID-19.

The present study demonstrates that the COVID-19 pandemic continued to adversely affect the mental health of many US HCWs several months in and between surges of the pandemic. Both occupational factors and HCW concerns were associated with poorer mental health. Understanding these factors provides a basis for healthcare systems to develop and inform targeted evidence-based interventions, such as virtual town halls, scheduled weekly briefings, and check-ins with staff, to best support HCWs. Studies should further investigate the mental health impact of COVID-19 longitudinally, as well as the acceptability and efficacy of occupational mental health interventions for HCWs.

**Supplementary Information** The online version contains supplementary material available at [https://doi.org/10.1007/s11606-021-07251-0](https://doi.org/10.1007/s11606-021-07251-0).
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