Interaction between Tourism Carrying Capacity and Coastal Squeeze in Mazatlan, Mexico

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Abstract: While many coastal areas are affected by coastal squeeze, quantitative estimations of this phenomenon are still limited. Ambiguity concerning the degree of coastal squeeze, combined with a lack of knowledge on its interaction with human activities may lead to inadequate and unsuccessful management responses. The objective of the present research was to quantify the degree of coastal squeeze on the highly urbanized coast of Mazatlan, Mexico, and to investigate the relationship between the development of tourism and coastal squeeze from various time perspectives. The Drivers, Exchanges, States of the environment, Consequences, and Responses (DESCR) framework was applied to identify the chronic, negative consequences of dense tourism in the area, together with the assessment of coastal squeeze. A Tourism Load Capacity (TLC) estimation was made and correlated with the DESCR results, showing that coastal squeeze is inversely correlated with tourism load in Mazatlan. The medium-intensity coastal squeeze currently experienced in Mazatlan requires interventions to avoid severe degradation of the ecosystem on which the local tourism industry relies, for which immediate, long-term, and administrative recommendations are given.

Keywords: coastal squeeze; tourism carrying capacity; coastal management; DESCR; urbanized coasts

1. Introduction

Loss of coastal territory as a result of natural or human activities is a situation faced by most countries with ocean boundaries (Silva et al.) [1]. This threat is the subject of much ongoing research, since it affects both ecosystems and human activities. The intrinsic vulnerability of any coastal zone is undeniable, as these are the most dynamic environments on Earth—the only places where the terrestrial environment, atmosphere, seawater, and freshwater all interact (Silva et al.) [2]. The coastal zone can be delimited as the area between the oceanic boundary of the continental shelf and the first significant topographic change above the maximum storm surge elevation (USACE) [3]. The adaptability of coastal areas, together with the dynamics of the ecosystems they host (wetlands, dunes, and beaches), allow them to control the energy of marine hydrometeorological events and thus, one of the primary services they provide is protection (Silva et al.) [1].

Coastal areas in Europe have always struggled against the loss of territory, particularly in England, where the term coastal squeeze was born (Doody, Tros de Ilarduya) [4–6]. This term was initially used to describe the loss of coastline and habitats to sea defences (Pontee et al.) [7]. In general, coastal squeeze has been understood as the process in which hydrometeorological hazards threaten coastal ecosystems through the combination of sea-level rise (SLR) and the presence of rigid barriers which prevent the ecosystems’ adaptation, such as human infrastructure. This situation impedes the terrestrial migration of ecosystems and species as the coast moves inland, and thus they are exposed to local extinction (Martinez et al.) [8]. Natural processes that trigger coastal squeeze include the natural variability in sea level, extreme cyclical events (e.g., storm surges and flooding), and inland landscape morphology, which can function as a static ecological barrier to species migration (Doody) [5]. Known factors contributing to coastal squeeze include
global and local climate change and local effects of poorly planned coastal infrastructure (Doody, Pontee et al.) [4,5,7]. The present research considers coastal squeeze as a process in which rising sea levels and other factors, such as hard infrastructure, cause a loss of space in land and sea, and where the ecosystems no longer have the necessary conditions to maintain their essential functions (Silva et al.) [2].

Given its importance and impact on the coasts of many countries, the evaluation of coastal squeeze has been the subject of numerous research efforts. Notable works include those by Jackson et al., Mazaris et al., and Schleupner et al. [9–11], who developed methodologies and spatial models to quantify habitat loss. They explained the responses of coastal ecosystems in different study sites (wetlands, mangroves, sea turtle populations, and intertidal organisms). Another example is Torio et al. [12], who developed a coastal squeeze index from a spatial model that can be used along the boundaries of a single wetland and ranks threats faced by multiple wetlands. Coastal squeeze in the state of Veracruz, Mexico, was investigated by Martinez et al. [8]. They considered urban expansion along the coast, an analysis of coastal geodynamics, and a projection of the potential effects of sea-level rise and the distribution of two focal plant species that are endemic to the coastal dunes in Mexico. Using systematic spatial planning, Mills et al. [13] assessed the optimal configuration and the trade-offs involved in SLR adaptation, incorporating spatial models of inundation, urban growth, and ecosystem migration. None of these works included efforts to forecast coastal squeeze, apart from considering some sea-level-rise scenarios. Hildinger and Braun [14] proposed a methodology that considers three main aspects determining the dynamics of coastal squeeze: the geosphere, the biosphere, and the anthropogenic impact. They conducted a small- and large-scale risk analysis to regulate land use, but did not present any quantification or forecast. Luo et al. [15] combined the coastal squeeze index (CSI) and the assessment method proposed by Torio et al. [12] to evaluate the coastal squeeze potential of the Yellow River Delta coastal wetlands in future SLR scenarios. They focused on the effects of slope and impervious surfaces on adjacent uplands with regard to potential wetland migration. This study was applied to a wetland area but not to urbanized coasts. Luo et al. and Ramirez-Vargas et al. [15,16] developed fuzzy-logic-based coastal squeeze indexes to quantify coastal squeeze intensity. They included ecological, geomorphological, and socioeconomic variables. Silva et al. [2] developed the DESCR (Drivers, Exchanges, States, Consequences, and Responses) framework, which examines the relationships between drivers, exchanges, and environmental states to subsequently assess chronic and negative consequences and determine potential responses to combat coastal squeeze. A recurrent gap in all of the cited work is the assessment of coastal squeeze along with possible response actions, including an evaluation of tourism carrying capacity (Cifuentes) [17].

Three main aspects have increased the rise in consciousness regarding coastal erosion: (a) the continuous growth of human coastal settlements, (b) the lack of knowledge on coastline behavior in the short and medium term and (c) the inefficient regulation of coastal urbanization (Silva et al.) [1]. In Mexico, the federal government has expressed interest in developing a strategy to manage all coastal zones and solve the problems faced there. Unfortunately, they have not yet successfully implemented integrated management, so the issues have been addressed individually: that is, in response to the specific needs, or emergencies, of owners or concessionaires (Cortes-Macias et al., Escofet) [18,19]. For the last 50 years, the Mexican coast, particularly along the Caribbean and the Central Pacific, has hosted tourism, residential, and industrial developments. In this time, countless structures have been built with inappropriate designs and with severe impacts on coastal dynamics. The lack of specific regulatory criteria has meant it is impossible to stop or improve poorly planned developments (Silva et al.) [1]. Unfortunately, most anthropic activities affect the coast, directly or indirectly, causing negative consequences on it (Petrişor et al., Senouci and Taibi) [20,21]. The transcendence of the phenomenon means it is a critical issue; it is induced by the lack of public policies and specific programs to protect and sustain the coastal zone (Huang et al.) [22]. There is an urgent need to establish programs to control,
monitor, and predict the behavior of coasts, in order to minimize the physical, ecological, and socioeconomic consequences of their deterioration under different scenarios (natural and anthropogenic).

Given predictions of current and future climate change scenarios and the continuous modification of coastal ecosystems (urbanization), there has been a growing interest in the study of coastal squeeze assessment (Lithgow et al.) [23]. This paper evaluates and quantifies the degree of coastal squeeze occurring at Mazatlan, Mexico. The initial approach to a coastal squeeze intensity forecast was conducted using available historical data and linear models. Next, the tourist carrying capacity was estimated, and a forecast is provided to correlate its evolution with that of the intensity of coastal squeeze. The study site was modeled under different scenarios (past, present, and future) to seek alternatives to reverse the negative trends found. Recommendations for coastal tourism management to avoid increasing coastal squeeze in Mazatlan are proposed.

In Section 2 the methods used are presented, including the study site description and the data sources; Section 3 shows the results of coastline evolution, estimation of maximum water elevation, and the assessment of coastal squeeze and tourism carrying capacity in Mazatlan. The discussion and conclusions of our findings are given in Section 4.

2. Methods
2.1. Study Site Description

The coastal unit of Mazatlan, a municipality in Sinaloa, Mexico, is bordered to the north by San Ignacio Municipality and the state of Durango, to the east by Concordia Municipality, to the south by Rosario Municipality, and to the west by the Pacific Ocean (Figure 1). Mazatlan is located between the coordinates 105°46′23″ and 106°30′51″ W and 23°04′25″ and 23°50′22″ N. According to the 2010 census by INEGI [24], Mazatlan has a population of 500,000 and an area of 3068 km² [25].

Figure 1. Geographic location of Mazatlan in Sinaloa, Mexico.

Mazatlan is one of the chief ports on the Mexican Pacific due to its maritime conditions, celebrated fishing activity, and tourist activities (it was the sixth national “sun and sea” destination in 2014 according to DATATUR [26]). In 2015, Mazatlan received more than 2,177,000 visitors, an 8% growth compared to 2014. The economic revenue from tourism increased 9% from 2014 to 2015, with over 1 billion USD in revenue from domestic and international tourism and the cruise-ship sector [26]. Apart from the direct economic benefits of the Mazatlan coast (i.e., recreational and tourism activities), port activities and transportation, resource extraction (fishing and aquaculture), education, and scientific research can also be considered local economic drivers.
The Mazatlan coastline is 80 km long and features coastal lagoons, rivers, and streams, with gently rolling hills (formed by wind and marine deposits) with elevations scarcely higher than 50 m above mean sea level. There are no deltas or alluvial plains, but there are sand dunes on the backshore area. According to Fredrickson [27], the coastal strip of Mazatlan is formed by a combination of igneous and volcanic rocks from the Miocene. These rocks underlie a wide layer of alluvial fine and coarse sand. The climate is warm, ranging from 10 to 40 °C (50 to 104 °F) with an annual precipitation average of 722 mm. The monthly average wind speed ranges from 1.4 m/s to 6.6 m/s, with the overall average being 3.5 m/s. The prevailing wind directions along the year are WNW, N, and NNW (Mexican CONAGUA) [28].

The main problems found on the coast of Mazatlan are related to human interventions. Arguably, the most detrimental actions were expanding the boardwalk on the seafront and the modernization of some sections of the area known as the Golden Zone. The former, carried out between Rafael Buelna Avenue and Gutierrez Najera Avenue (see Figure 2), destabilized the beach and destroyed 80% of the coastal dunes. The modernization consisted of dredging and the construction of breakwaters to keep the mouth of the marina open and navigable all year round (see Figure 2). This interrupted the sedimentary longshore balance, producing deficits in some areas and accumulations in others (Oyedutun et al.) [29].

Other actions with negative consequences were the construction of apartments and a shopping center on the shrimp lagoon (a wetland) and the dredging and expansion of Jabalines Creek, for which many mangroves were cut down. In addition, in some parts of the Golden Zone, the construction of buildings very close to the sea has also altered the natural dynamics of the beaches, in most cases narrowing them. To recover the beach width, the owners of the buildings constructed breakwaters and walls without carrying out sufficient studies. The result was inadequate designs and construction work that affected...
the landscape and caused erosion in nearby areas (Oyedutun et al.) [30]. Figure 2 contains images of some areas in a critical state along the coast of Mazatlan.

2.1.1. Characterization of Marine Climate

Wave data were obtained from the ERA5 reanalysis [31]. The model output contains hourly data of significant wave height (Hs), mean period (Tm), and wave direction for 1979–2020. The data were downloaded for the point located at 23° N 106.5° W (approximately 120 m depth). Figure 3 shows the annual average rose diagrams for significant wave height and mean period. Waves from the SSW clearly govern the marine climate.

![Figure 3. Significant wave height and mean period annual rose diagrams for Mazatlan (1979–2020).](image)

The tidal regime at Mazatlan is microtidal, with a range of 0.44 m at neap tide and 0.55 m at spring tide. These values and the tide levels shown in Table 1 were taken from the Mexican Servicio Mareográfico Nacional [32].

**Table 1. Tide levels at Mazatlan [32].**

| Elevation                    | Meters above the Mean Sea Level |
|------------------------------|---------------------------------|
| Maximum registered height    | 1.462                           |
| Highest astronomical tide    | 1.127                           |
| Mean higher high water       | 0.528                           |
| Mean high water              | 0.455                           |
| Mean sea level               | 0.000                           |
| Mean low water               | −0.444                          |
| Mean lower low water         | −0.616                          |
| Lowest astronomical tide     | −1.250                          |
| Minimum registered height    | −1.342                          |

Together with human activity, the Mazatlan coast is threatened by sea-level rise (SLR). In this work, SLR was characterized for four scenarios: 1999, 2019, 2059, and 2100. The past and future mean sea levels were estimated by linearly adjusting the IPCC 2014 [33] prediction of a 0.98 m rise for 2100. To estimate the highest water elevations in front of the coast, the Delft 3D model was run for each SLR scenario. The numerical domain was generated by combining a Digital Elevation Model (DEM) of 20 m resolution, the Nautical Chart 363.3 from the Mexican Secretaria de Marina and a topo-bathymetric survey from 2019. The digitizing was carried out with Autodesk Civil 3D software, and the processing and interpolation were performed with Surfer® software to a maximum depth of 85 m. A regular mesh of 272 × 227 nodes in the X and Y directions was set. The mesh contained...
61,744 squared cells of 36 m in length. Figure 4 shows the bathymetry obtained for Mazatlan Bay, where a very regular seafloor can be seen, except for some islands.

Figure 4. Bathymetry of the study area, soundings in meters.

2.1.2. Coastline Evolution

The Mazatlan coastline has been reported to be rapidly retreating landward in recent years [29]. The analysis presented here was conducted using the Digital Shoreline Analysis System (DSAS), version 4.3 [34] and satellite images available on Google Earth PRO. The shoreline studied comprises the upper limit of the swash zone seen in the available satellite images. The area is delimited by Punta Cerritos and Punta Tiburon (see Figure 5).

The digitized shorelines (the wet/dry lines of the images were manually extracted) and a fixed landward baseline were the inputs to the DSAS. The domain was divided into 278 transects, 50 m apart. The DSAS outputs considered in this research were the Net Shoreline Movement (NSM) and the End Point Rate (EPR). The NSM gives the distance between the oldest and most recent shorelines, regardless of whether they coincide with the positions of the most erosional or cumulative shorelines. The EPR is the NSM value divided by the number of years in each period, giving an annual rate of movement in m/year.

2.1.3. Urban Growth

Urbanization of the Mazatlan coast has increased rapidly since 1999. To characterize this and quantify its growth over time, the urban area of Mazatlan was extracted from Google Earth PRO images for 1999, 2004, 2010, 2015, and 2019. The area was obtained using the semi-automatic classification plugin for QGIS following Chapa et al. [35]
2.1.4. Extreme Events

For the present work, the extreme events considered included all categories of tropical storms. According to Hernández et al. [36], 21 tropical storms made landfall close to the Mazatlan area between 1921 and 1999. Hurricanes induce human and material losses, while the rains accompanying these natural phenomena generally cause flooding and the strong winds, intense waves, and storm surge can produce temporal or permanent coastal erosion. The information on extreme weather events was obtained by combining data from a variety of sources: IMPLAN [37], the Mexican National Centre for Disaster Prevention [38] and the National Weather Service and NOAA [39]. On average, 1.7 events occur near Mazatlan per year, and the year with most events was 1981, with 5 (Hernández et al.) [36]. The full list of hurricanes that affected Mazatlan from 1950 to 2019 is shown in Appendix A.

2.1.5. Storm Surge

The water elevation due to storm surge was computed following Villatoro et al. [40], who developed a parametric model of sea surface elevation in front of the coast as a function of wind fields (intensity and direction), given by Equation (1).

\[
\eta_s = \alpha V + \beta V
\]

\[
\text{with}
\]

\[
\alpha = a + b\theta + c\theta^2
\]

\[
\beta = d + e\theta + f\theta^2
\]

where \(\eta_s\) is the maximum storm surge, \(V\) is the wind velocity in km/h, \(\theta\) is the wind direction (0° coming from the west and increasing positively, counterclockwise), and \(\alpha\) and \(\beta\) are best fit parameters, for which the coefficients \(a, b, c, d, e\) and \(f\) were obtained and validated by Villatoro et al. [40] from hydrodynamic modeling with MATO [41]. The values of coefficients \(a–f\) for Mazatlan are shown in Table 2.

Figure 5. Aerial views of the shoreline in 2004 and 2019, showing the locations of transects 1–2 and 275–278.
Table 2. Values of the coefficients for storm surge estimation in Mazatlan.

| a    | b             | c             | d             | e             | f             |
|------|---------------|---------------|---------------|---------------|---------------|
| −0.027 | 0.00025       | −0.00000049   | −0.00037      | 0.0000035     | −0.00000007  |

Wind data for the calculation of the storm surge was obtained from the NCEP/NCAR [42] database. The wind intensity time series covered 1949 to 2009. Figure 6 shows the annual rose diagram of wind velocity and direction (incoming) for Mazatlan.

![Wind rose diagram](image1)

**Figure 6.** Wind rose diagram for Mazatlan from 1949 to 2009 with data from NCEP/NCAR [42].

Figure 7 shows the yearly maximum values for storm surge (water elevation in front of the coast) obtained from Equation (1).

![Storm surge values](image2)

**Figure 7.** Yearly maximum values of storm surge obtained from Equation (1).
As shown by the data in Figure 7, the mean of the yearly maximum values was 0.39 m and the standard deviation was 0.23 m. The Gumbel probability distribution for a 61-point data sample is

\[
x = -\ln(-\ln(f(x))) \times \alpha + \mu
\]

\[
\alpha = \frac{S_x}{1.1759}
\]

\[
\mu = \bar{x} - (0.5524 \times \alpha)
\]

where \(x\) is the value to be exceeded, \(f(x)\) the probability (inverse of the return period), \(S_x\) the standard deviation, and \(\bar{x}\) the mean of the sample. From Equation (2), the storm surge values for return periods of 50 and 91 years (i.e., the storm surge elevations for 2059 and 2100) yielded 1.04 m and 1.16 m, respectively.

2.2. Coastal Squeeze Assessment

The coastal squeeze assessment presented by Schleupner et al. [11] was used in this work. The variables were ranked and organized following Saaty [43]. This methodology, known as AHP, solves complex problems with multiple criteria in the following way: the problem is classified according to its causes and solved separately; the solutions are evaluated and ordered in a hierarchical model; and finally, the values are homogenized in order to compute a single value for each scenario (past, present, and future).

The normalization and hierarchization process begins with the construction of a parallel comparison matrix, \(A\). This is a squared matrix in which the variables inducing coastal squeeze are placed in a row and in a column. The elements of \(A\) correspond to a comparative relevance value between variables, following the scale shown in Table 3.

| Comparative Relevance                        | Value |
|----------------------------------------------|-------|
| Equal importance                             | 1     |
| Moderate importance                          | 3     |
| Strong importance                            | 5     |
| Very strong, demonstrated importance         | 7     |
| Extremely strong importance                  | 9     |

The comparative relevance values are placed in the upper diagonals of \(A\), and the bottom diagonals are filled with the multiplicative inverses of the comparative values, yielding

\[
A = \begin{bmatrix}
1 & a_{1,2} & \ldots & a_{1,n} \\
1/a_{1,2} & 1 & \ldots & 1/a_{1,n} \\
\vdots & \vdots & \ddots & \vdots \\
1/a_{1,n} & 1/a_{2,n} & \ldots & 1
\end{bmatrix}
\]

The second step is the construction of a normalized matrix \(M\), for which the elements of \(A\) are added, column by column, and then each element is divided by the sum of its corresponding column, that is

\[
M = \begin{bmatrix}
\frac{1}{S_1} & \frac{a_{1,2}}{S_2} & \ldots & \frac{a_{1,n}}{S_n} \\
\frac{1}{a_{1,2}} & \frac{1}{S_2} & \ldots & \frac{1}{S_n} \\
\vdots & \vdots & \ddots & \vdots \\
\frac{1}{a_{1,n}} & 1/a_{2,n} & \ldots & 1/S_n
\end{bmatrix}
\]

\[
S_j = \sum_{i=1}^{n} a_{i,j}
\]
The AHP ends with computation of the weight vector, $W$, the elements of which are the average of the rows of matrix $M$ as seen in Equation (5).

$$W = \begin{bmatrix}
\frac{1}{n} \sum_{j=1}^{n} m_{1,j} \\
\frac{1}{n} \sum_{j=1}^{n} m_{2,j} \\
\vdots \\
\frac{1}{n} \sum_{j=1}^{n} m_{N,j}
\end{bmatrix}$$

(5)

Given that the weights obtained from AHP are already hierarchized and homogenized, the intensity of coastal squeeze ($ICS$) can be obtained as the sum of the value of each particular variable (in its native units), multiplied by its corresponding AHP weight, that is

$$ICS = \sum_{i=1}^{n} w_i C_i$$

(6)

where $w$ is the weight and $C$ the characteristic value of each variable inducing coastal squeeze. The result of Equation (4) can be divided by 100 to provide the $ICS$ as a percentage.

2.3. Tourist Load Capacity

Tourism is the main economic activity in Mazatlan; thus, its environmental impact should be systematically monitored. As stated by Fisher et al. [44], a method to quantify whether a tourist resort is negatively impacting the coast is by estimating the Tourist Load Capacity ($TLC$). The $TLC$ is the maximum number of visitors that an area can accommodate without exceeding the maximum environmental stress, while at the same time maintaining the quality of their experience (Dias et al.) [45]. If the $TLC$ is consistently exceeded, both the tourism industry and the environment begin to degrade.

The methodology used in this work to assess the $TLC$ was that of Cifuentes [17], which consists of calculating the physical carrying capacity ($PCC$) as

$$PCC = \frac{Sv}{A}$$

(7)

where $S$ is the beach area available, $v$ is the average time a tourist stays on the beach, and $A$ is the beach area occupied by a visitor (~2 to 4 $m^2$).

The current carrying capacity ($CCC$) is calculated by applying a local factor ($TCF$) to the $PCC$. The correction coefficients include environmental, social, and economic aspects that may prevent tourists from staying on the beach for the expected time or even from visiting it.

$$CCC = PCC \times TCF$$

$$TCF = \prod_{i=1}^{n} FC_i$$

(8)

where $FC$ is the correction coefficient, expressed as a percentage, due to aspect $i$.

The $TLC$ of effective carrying capacity is obtained by multiplying the $CCC$ by a management capacity coefficient ($MC$). The management capacity is defined as the best state or conditions that the administration of a protected area can maintain, if it is to carry out its activities and achieve its objectives. Personnel, infrastructure, and equipment variables are used to measure management capacity.

$$TLC = CCC \times MC$$

(9)

$MC$ is expressed as a percentage of functionality, with the value being set according to the experience of the administrators of the tourist resort.
3. Results

In this section, the characterization of drivers (SLR, extreme events, and urban growth) is presented. In turn, the exchanges through hydrodynamics and coastline evolution are assessed and the consequences, understood as the intensity of coastal squeeze and impact of tourism, are evaluated.

3.1. Highest Water Elevation in Front of the Coast

3.1.1. Astronomical Tide Level

The input data for each numerical scenario are summarized in Table 4. The wave data taken from ERA5 did not show any increasing trend, so the same conditions were used for all the scenarios. Given that the only bathymetric survey available was for 2019, the mean sea level for this year was taken as a reference, i.e., MSL = 0. The conditions selected coincided with those producing the highest water levels (spring tide and large wave periods) throughout the year.

Table 4. Inputs per numerical simulation scenario.

| Year | MSL (m) | Astronomical tide          | Wind               | Wave               |
|------|---------|----------------------------|--------------------|--------------------|
| 1999 | MSL = −0.064 m | October 18 to 25 | Speed: 4.72 m/s | Hs: 0.92 m | Tp: 14.3 s | Direction: 225° |
| 2019 | MSL = 0.0 m   | October 18 to 25       | Speed: 4.72 m/s | Hs: 0.92 m | Tp: 14.3 s | Direction: 225° |
| 2059 | MSL = 0.45 m  | October 18 to 25       | Speed: 4.72 m/s | Hs: 0.92 m | Tp: 14.3 s | Direction: 225° |
| 2100 | MSL = 0.98 m  | October 18 to 25       | Speed: 4.72 m/s | Hs: 0.92 m | Tp: 14.3 s | Direction: 225° |

Figure 8 shows the free surface elevation results of the two-dimensional (vertically averaged) numerical modeling. The modeled time for the coupled tide–wave–wind simulation was 7 days for each scenario, with a calculation time step of 1 min and results recorded every 15 min. The moments of maximum water elevations for the years 1999, 2019, 2059, and 2100 are shown in Figure 6.

Figure 8. Numerical results for free surface elevations at high tide for 1999 (top left), 2019 (top right), 2059 (bottom left), and 2100 (bottom right).
Table 5 summarizes the elevations at high tide and the maximum water elevations for each scenario, obtained from the numerical modeling (Figure 8).

|                | 1999  | 2004  | 2010  | 2015  | 2019  | 2059  | 2100  |
|----------------|-------|-------|-------|-------|-------|-------|-------|
| MSL (m)        | −0.064| −0.048| −0.029| −0.013| 0.000 | 0.450 | 0.980 |
| High tide (m)  | 0.97  | 1.09  | 1.05  | 1.01  | 0.82  | 1.07  | 1.19  |
| Max elevation (m) | 1.034 | 1.138 | 1.079 | 1.022 | 0.820 | 1.520 | 2.170 |

3.1.2. Storm Surge Water Level

The storm surge elevations for the years of interest in this study are summarized in Table 6. The years after 2009 were estimated by Gumbel fit to maximum yearly storm surge values, which gives a worst-case prediction.

Table 6. Storm surges for the years of interest.

|                | 1999  | 2004  | 2010  | 2015  | 2019  | 2059  | 2100  |
|----------------|-------|-------|-------|-------|-------|-------|-------|
| Storm surge (m)| 0.28  | 0.28  | 0.39  | 0.61  | 0.72  | 1.04  | 1.15  |

The total maximum water elevation considers the worst case possible: that is, the simultaneous occurrence of a storm and high tide during the highest spring tides of the year. This is summarized in Table 7.

Table 7. Total maximum water elevation.

|                        | 1999 | 2004 | 2010 | 2015 | 2019 | 2059 | 2100 |
|------------------------|------|------|------|------|------|------|------|
| Total maximum water elevation (m) | 1.314| 1.418| 1.469| 1.632| 1.54 | 2.56 | 3.32 |

3.2. Coastline Evolution

Transects 177 and 179 had the greatest beach retreats, as shown in Figure 9.

Figure 9. Locations of the transects with greatest retreats on the beach in the Golden Zone.
Figure 10 shows the results of the NSM and the EPR in the left and right panels, respectively. Positive values represent coastline displacement seawards and negative values represent displacement landwards. It can be seen that although the general trend is one of erosion, a small area, near the central part of the beach, was found to be accumulative. Analysis of its evolution from 2004 to 2019 showed an average retreat (erosion) of 23.5 m, with the greatest loss being 2.5 m per year.

![Net Shoreline Movement (NSM) and End Point Rate (EPR)](image)

**Figure 10.** Evolution of the coastline between 2004 and 2019, showing the net shoreline movement (NSM) and the end point rate (EPR) (left and right panels, respectively).

In this work, the average NSM along the Mazatlan coast was considered as the variable representing the coastal squeeze process. From the DSAS results and fitting of a linear model for the future scenarios, Table 8 shows the values of shore movement for the years considered.

| Year | 1999 | 2004 | 2010 | 2015 | 2019 | 2059 | 2100 |
|------|------|------|------|------|------|------|------|
| Average net shoreline movement (m) | 1.1  | 6.7  | 13.4 | 19.0 | 23.5 | 68.3 | 114.2|

### 3.3. Urban Growth

Figure 11 shows the urban area obtained from the satellite images available. With the four available areas, a linear model was fitted to get the areas for 1999, 2059, and 2100. The results are shown in Table 9, where it can be seen that the average urban growth rate is 1.82 km² per year.

| Year | 1999 | 2004 | 2010 | 2015 | 2019 | 2059 | 2100 |
|------|------|------|------|------|------|------|------|
| Urban area (km²) | 40.4 | 48.6 | 58.4 | 65.1 | 73.2 | 133.1 | 195.5 |
3.3. Urban Growth

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Table 9. Evolution of the Mazatlan urban area.

| Year  | Urban area (km²) |
|-------|------------------|
| 1999  | 40.4             |
| 2004  | 48.6             |
| 2010  | 58.4             |
| 2015  | 65.1             |
| 2019  | 73.2             |
| 2059  | 133.1            |
| 2100  | 195.5            |

3.4. Coastal Squeeze Assessment

Table 10 shows the hierarchical ranking and weighting of the elements that cause coastal squeeze in Mazatlan. The comparative relevance values were obtained using the authors’ experience and personal communication with other experts. The normalized matrix was obtained from Equation (4) and the weight vector from Equation (5).
Table 10. Results of hierarchical analysis and weighting of drivers causing coastal squeeze.

| Drivers       | Urban Area | Water Elevation | NSM  | Extreme Events | Normalized Matrix | W   |
|---------------|------------|-----------------|------|----------------|-------------------|-----|
| Urban area    | 1          | 7               | 5    | 9              | 0.69              | 0.84| 0.45| 0.38| 0.59 |
| Water elevation | 1/7        | 1               | 5    | 7              | 0.10              | 0.12| 0.45| 0.29| 0.24 |
| NSM           | 1/5        | 1/5             | 1    | 7              | 0.14              | 0.02| 0.09| 0.29| 0.13 |
| Extreme events | 1/9        | 1/7             | 1/7  | 1              | 0.08              | 0.02| 0.01| 0.04| 0.04 |
| Total         | 1.45       | 8.34            | 11.14| 24             |                   |     |     |     |     |

The result was a total coastal squeeze value for each scenario. Table 11 shows the results obtained for each driver and the final coastal squeeze value for 1999, 2004, 2010, 2015, 2019, 2059, and 2100.

Table 11. Degree of coastal squeeze for each scenario.

| Scenario                  | 1999 | 2004 | 2010 | 2015 | 2019 | 2059 | 2100 |
|---------------------------|------|------|------|------|------|------|------|
| Urbanization of the coast | 40.4 | 48.6 | 58.4 | 65.1 | 73.2 | 133.1| 195.5|
| Maximum water elevation   | 1.314| 1.418| 1.469| 1.632| 1.54 | 2.56 | 3.32 |
| Coastline evolution       | 1.1  | 6.7  | 13.4 | 19.0 | 23.5 | 68.3 | 114.2|
| Extreme events            | 1    | 0    | 1    | 2    | 1    | 1    | 1    |
| Coastal squeeze intensity  | 0.24 | 0.30 | 0.37 | 0.41 | 0.47 | 0.88 | 1.31 |

Table 12. Degree of coastal squeeze, taken and modified from [17].

| Degree of Coastal Squeeze | Value |
|---------------------------|-------|
| No coastal squeeze        | 0     |
| Very low                  | 0.00–0.20|
| Low                       | 0.20–0.40|
| Medium                    | 0.40–0.60|
| High                      | 0.60–0.80|
| Very high                 | 0.80–1.00|

As can be seen in Tables 11 and 12, up to 2010 Mazatlan had low-intensity coastal squeeze; since then, up to the current scenario for 2019, the degree of coastal squeeze has been medium, and for 2059 and beyond, the intensity is forecast to be very high.

3.5. Tourist Load Capacity

Table 13 shows the results obtained for Mazatlan for each of the years considered in this study. The beach area was obtained by digitizing the satellite images available in Google Earth PRO and fitting a linear model as done for the urban area. Using survey data from other Mexican beaches, the time per visitor was set to 1.66 h and the area used per person to 4 m² (Quijano) [46]; using these values and Equation (7), the PCC was obtained. TLC was determined using Equation (9).
The linear model for the beach area gave null values for 2100 as this reflects the “do-nothing” scenario. The present research seeks to motivate actions that will avoid this scenario. The values of TCF and MC were 0.143 and 0.6, respectively, as detailed in Appendix B. In the absence of historical information and data to perform any forecast, TCF and MC were considered constant in time.

It was observed that the TLC in Mazatlan decreased, to the extent that by 2019 it had a value of 9841 people, compared to 13,829 people in 1999. For the 2059 scenario, there was a TLC forecast of only 1573 people, and for 2100, the tourist load capacity was null. This does not mean that no people will visit the resort, but that offering a high-quality tourist experience will not be possible.

Table 14 compares coastal squeeze and TLC, showing that as coastal squeeze increases, the TLC decreases. The main trigger for the fall in TLC is the loss of beach area.

In order to avoid the gloomy future predicted for Mazatlan and shown in Table 10, immediate, long-term actions are needed. These are detailed in the following section.

### 4. Discussion

The methodology to assess coastal squeeze applied in this work was based on the works by Martinez et al., Schleupner et al., and Ramírez-Vargas et al. [8,11,16], who considered qualitative and quantitative variables. The main differences between this research and the above are the multicriteria evaluation and decision method, and the Hierarchical Analysis Process developed by Saaty [43], which was used to hierarchize and homogenize the values of the drivers that induce coastal squeeze. The DESCR framework was used (Drivers, Exchanges, and States of the environment to subsequently evaluate the chronic, negative Consequences and determine possible Responses), following Silva et al. [2]. Finally, a Tourist Load Capacity (TLC) assessment (Cifuentes) [17] was carried out to verify the results. The Tourist Load Capacity evaluation took into account environmental, social, and economic aspects; therefore, the work presented here is a step closer to the development of an integrated management framework, rather than only an assessment of coastal squeeze.

In the last decade, it has been recognized that some coasts are subject to the phenomenon of coastal squeeze (Schlacher et al.) [47]. With increasing urbanization and human-induced modifications of the coastal zone, the capacity of beaches to change shape and extent in response to storms and SLR is hindered (Nordstrom) [48]. Although studies on coastal squeeze abound, they have rarely been related to increased coastal tourism activity (Lithgow et al.) [23].
In the municipality of Mazatlan, there is no legal framework to regulate and protect the use of the beaches, nor is there any program for their recovery and restoration. For this reason, technical elements are needed to develop criteria for the regulation and sustainable management of new developments. As the oceanographic and topographic data obtained in the field were not available in sufficient quality or quantity, this research also highlights the need for systematic and permanent monitoring of the Mazatlan coast.

The results indicate that this coast is experiencing a coastal squeeze process of 0.47 (medium degree). This means that the sea and land space are already being reduced, and so the beaches and associated ecosystems may disappear if no action is taken. While it is true that the growth in urbanization and the intense expansion of the tourism industry have had positive impacts on the Mazatlan economy, the cost in terms of environmental degradation may be unacceptably high. These developments pose a risk to many coastal and marine recreational activities, and may reduce the attractiveness of the area for tourists.

It was also seen that there is a close link between tourism development and coastal squeeze along the Mazatlan coast, as shown in Table 14, where tourism load capacity and coastal squeeze were found to be inversely correlated.

4.1. Possible Responses

Natural processes that affect coastal stress in Mazatlan include the natural variability in sea level, extreme cyclical events (storm surges and flooding), and inland landscape morphology. Anthropogenic factors causing coastal squeeze include the effects of global and local climate change (sea-level rise and increased frequency and intensity of storms) and the local effects of poorly planned coastal infrastructure. The combination of all the drivers mentioned above has caused a loss of sea and land space (coastal squeeze) to a medium degree, but worsening with time, degrading both the tourism industry and the remaining coastal ecosystems. However, there is still time to halt this trend. From the knowledge gained in this research and following Martínez-López et al. and Chávez et al. [49,50], we offer some recommendations to tackle the coastal squeeze identified in Mazatlan.

4.1.1. Immediate Actions

- Design a permanent coastal unit surveillance program. Continuous monitoring of the coastal zone will produce reliable information, reduce uncertainties, and ensure appropriate actions are taken.
- Make an inventory of urban and coastal areas that are suitable as territorial reserves for coastal protection and, most importantly, stop constructions being built on the beach.
- Carry out an immediate urban densification plan to promote the reuse of lost or forgotten spaces. Given that urbanization is expanding towards the periphery, or the coast, appropriate urban rearrangement may mean Mazatlan is better prepared to face climate change and the challenges of coastal squeeze that will very soon affect the tourism industry there.
- Maintain an updated municipal risk atlas with the detailed information needed for a vulnerable coastal zone.

4.1.2. Long-Term Actions

- Plan new tourist developments and regulations, taking into consideration the dynamics expected, based on the results obtained in the present research regarding SLR.
- Alter or remove infrastructure where necessary; some buildings, roads, etc. were designed without taking environmental sustainability into account. In other cases, infrastructure can be altered, for example by lifting structures off the ground on stilts or pillars.
Control human migration into the area to reduce urban growth. Proper, long-term planning will enable the authorities to provide tourist services of good quality.

4.1.3. Management and Administration Actions

- Any intervention or construction in the coastal area must demonstrate how it synchronizes with local natural cycles.
- Update land use regulations, to include climate change and SLR information, and review them periodically.
- Implement mitigation plans to address coastal squeeze and establish strategies that respond quickly and effectively to these emerging issues.
- Develop building regulations for the municipality and adapt building codes and urban and coastal infrastructure for safety and sustainability.

5. Conclusions

The methodology developed in this work for measuring the degree of coastal squeeze can be easily applied on a large scale and in other sites. For the case of Mazatlan, it will support municipal, state, and national coastal resource managers in making decisions. The main goal was to provide sufficient technical elements for the development of regulations and sustainable management criteria to design and implement regeneration and restoration projects. It is essential to mention that it is a valuable tool in implementing integrated coastal zone management at a low cost. Likewise, recommendations for coastal tourism management were conceptualized in order to mitigate coastal squeeze, as it has been found to be a direct risk for the tourism industry.

The definition of coastal squeeze has permeated coastal managers’ decision-making and disaster risk reduction strategies. Therefore, further work is needed to improve methodologies and disseminate them on a large scale. Policy and decision makers at all levels of government should act together to promote the improvement and care of coastal zones worldwide.

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Appendix A

Table A1 presents the most extreme meteorological events that impacted Mazatlan from 1950 to 2019, giving the name, date, and the maximum sustained wind speed for each event.
Table A1. Extreme weather events from 1950 to 2019.

| Name          | Date       | Max Wind Speed (km/h) | Name          | Date       | Max Wind Speed (km/h) |
|---------------|------------|-----------------------|---------------|------------|-----------------------|
| (No name)     | 19 June 1950 | 139                   | Naomi         | 29 October 1976 | 56                    |
| (No name)     | 4 July 1950  | 139                   | Paul          | 26 September 1978 | 61                    |
| (No name)     | 13 September 1951 | 83                  | Irwin         | 29 August 1981  | 65                    |
| (No name)     | 30 November 1951 | 83                  | Knut          | 21 September 1981 | 69                    |
| (No name)     | 16 September 1953 | 139                 | Lidia         | 7 October 1981  | 69                    |
| (No name)     | 2 October 1955  | 83                   | Norma         | 12 October 1981 | 167                   |
| (No name)     | 21 September 1957 | 83                  | Otis          | 30 October 1981  | 83                    |
| (No name)     | 20 October 1957 | 139                 | Paul          | 29 September 1982 | 176                   |
| (No name)     | 22 October 1957 | 154                  | Adolph        | 28 May 1983    | 65                    |
| (No name)     | 15 June 1958  | 54                    | Tico          | 19 October 1983 | 111                   |
| (No name)     | 11 September 1958 | 83                  | Waldo         | 9 October 1985  | 56                    |
| (No name)     | 30 October 1958 | 46                   | Newton        | 22 September 1986 | 120                   |
| (No name)     | 12 June 1959  | 83                    | Paine         | 2 October 1986  | 148                   |
| (No name)     | 9 September 1959 | 139                 | Roslyn        | 22 October 1986 | 78                    |
| (No name)     | 21 October 1959 | 83                   | Eugene        | 26 July 1987   | 37                    |
| Bonny         | 25 June 1960  | 83                    | Kiko          | 25 August 1989  | 80                    |
| Diana         | 19 August 1960 | 139                  | Douglas       | 23 June 1990   | 65                    |
| Hyacinth      | 23 October 1960 | 120                  | Rachel        | 2 October 1990  | 94                    |
| Valerie       | 25 June 1962  | 124                   | Calvin        | 8 July 1993    | 89                    |
| Doreen        | 4 October 1962 | 139                  | Lidia         | 13 September 1993 | 157                   |
| Lillian       | 28 September 1963 | 83                  | Rosa          | 14 October 1994 | 144                   |
| Mona          | 18 October 1963 | 70                   | Henrietta     | 4 September 1995 | 139                   |
| Natalie       | 7 July 1964   | 83                    | Ismael        | 14 September 1995 | 130                   |
| Hazel         | 26 September 1965 | 83                  | Isis          | 2 September 1998 | 119                   |
| Annette       | 22 June 1968  | 46                    | Madeline      | 19 October 1998 | 83                    |
| Hyacinth      | 18 August 1968 | 83                   | Greg          | 8 September 1999 | 102                   |
| Naomi         | 20 September 1968 | 139                | Norman        | 22 August 2000  | 46                    |
| Emily         | 23 August 1969 | 93                    | Nora          | 9 October 2003  | 46                    |
| Glenda        | 10 September 1969 | 117                 | Lane          | 16 September 2006 | 185                   |
| Jennifer      | 11 October 1969 | 102                 | Rick          | 21 October 2009 | 91                    |
| Eileen        | 29 June 1970  | 99                    | Norman        | 28 September 2012 | 95                    |
| Helga         | 19 July 1970  | 56                    | Manuel        | 17 September 2013 | 75                    |
| Ionei         | 25 July 1970  | 65                    | Vance         | 5 November 2014  | 65                    |
| Katrina       | 11 August 1971 | 91                   | Sandra        | 28 November 2015 | 75                    |
| Nanette       | 7 September 1971 | 137                 | Javier        | 8 August 2016   | 100                   |
| Priscilla     | 12 October 1971 | 93                   | Pilar         | 25 September 2017 | 75                    |
| Orlene        | 23 September 1974 | 135                 | Willa         | 23 October 2018  | 240                   |
| Olivia        | 25 October 1975 | 185                  | Lorena        | 19 September 2019 | 140                   |
| Liza          | 30 September 1976 | 222                 | Narda         | 30 September 2019 | 95                    |

Appendix B

This section shows the procedure for the estimation of the TCF and MC factors used in Table 9.

Appendix B.1. Correction Coefficient (TCF)

Following Cifuentes [17], TCF is a limiting coefficient which includes three categories of possible limitations to optimal tourist operation regarding environmental, social, and economic issues. TCF is defined as

\[ TCF = EF \times SF \times EC \quad (A1) \]

where EF, SF, and EC are the environmental, social, and economic factors, respectively. Each factor is formed by the product of the local limiting subfactors and each subfactor is defined as
\[ SF_i = 1 - \frac{Ml_i}{Mt_i} \]  

where \( SF \) is the subfactor, \( Ml \) the limited value, and \( Mt \) the unconstrained value of element \( i \). The second term of the left-hand side of Equation (A2) is called the comparative ratio. Each factor in \( TCF \) is expressed as a percentage that reduces the physical tourism capacity.

Appendix B.1.1. Environmental Factors

Erodibility

This is the limitation for tourism activities due to beach erosion. Erodibility can be assessed as a function of beach slope and soil texture. Table A2 summarizes the erodibility evaluation in terms of risk levels.

**Table A2. Erodibility risk levels.**

| Sediment          | Beach Slope |
|-------------------|-------------|
|                   | <10%        | 10–20% | >20%   |
| Sand or gravel    | Low         | Medium | High   |
| Silt              | Low         | High   | High   |
| Clay              | Low         | Medium | High   |

To assess erodibility, the comparative ratio is the sum of medium- and high-risk beach areas by the total available area. In the case of Mazatlan, given that the mean beach slope is less than 10%, the erodibility subfactor is 1.0.

Accessibility

This is a measure of the ease of transit along the beach. Beach slopes of less than 10% are classified as low difficulty, 10–20% as medium difficulty, and above 20% as high difficulty. Given that Mazatlan beaches have a slope of 5%, the accessibility subfactor value is 1.0.

Rain

Rain may prevent visitors spending the average length of time on the beach or even from visiting it at all. In Mazatlan, the rainy season is from July to September (90 days). Considering 6 h of rain as limiting beach visits, the rain subfactor is

\[ SF_r = 1 - \frac{540 \times (limiting \ hours)}{4380 \times (available \ hours)} = 0.88 \]  

(A3)

Note that the total available hours consider only 12 h a day that visitors will go to the beach.

Perturbation to Fauna

Under optimal beach management for Mazatlan, the reproductive season of the Golfina turtle (Lepidochelys olivacea) should be considered for a low-tourism season. This season is from July to November; so, the corresponding subfactor is

\[ SF_f = 1 - \frac{5 \times (limiting \ months)}{12 \times (total \ months)} = 0.58 \]  

(A4)

From Equations (A3) and (A4), the environmental factor is

\[ EF = 0.88 \times 0.58 = 0.51 \]  

(A5)
Appendix B.1.2. Social Factors
Visitor Satisfaction

This is addressed via survey results and is a measure of the overall quality of the tourist resort. The information used in this work was obtained from [51,52]. In this survey, the visitors were asked to evaluate several characteristics of the tourist experience, using the following scale: 1 = Bad, 2 = Regular, 3 = Good, 4 = Excellent. The survey data are shown in Table A3.

| Survey                                      | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | Avg. | %     |
|---------------------------------------------|---|---|---|---|---|---|---|---|---|----|------|-------|
| Transport in general                        | 4 | 3 | 2 | 4 | 4 | 1 | 4 | 3 | 4 | 2  | 3.1  | 77    |
| Attention from personnel                    | 3 | 4 | 3 | 3 | 2 | 1 | 4 | 3 | 3 | 2  | 2.8  | 70    |
| Quality of food and drink                   | 4 | 3 | 2 | 4 | 4 | 1 | 4 | 3 | 4 | 3  | 3.2  | 80    |
| Quality of service                          | 4 | 3 | 2 | 4 | 2 | 1 | 4 | 3 | 3 | 2  | 2.8  | 70    |
| Quality of facilities and infrastructure    | 3 | 2 | 2 | 3 | 3 | 2 | 4 | 3 | 4 | 2  | 2.8  | 70    |
| Services and activities offered             | 3 | 4 | 3 | 3 | 2 | 1 | 4 | 3 | 4 | 2  | 2.9  | 73    |

The visitor satisfaction subfactor is 0.73.

Resident Satisfaction

This was also obtained via surveys, and measures the perception of local inhabitants with respect to the tourist resort. In this work, the data was taken from [51,52]. The inhabitants of Mazatlan were asked to evaluate using the following scale: 1 = Deficient, 2 = Bad, 3 = Regular, 4 = Good, 5 = Excellent. The survey data are shown in Table A4.

| Survey                                      | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | Avg. | %     |
|---------------------------------------------|---|---|---|---|---|---|---|---|---|----|------|-------|
| General opinion of the resort               | 5 | 4 | 3 | 1 | 5 | 5 | 3 | 5 | 3 | 1  | 3.5  | 87    |
| The tourism industry helps preserve local culture? | 5 | 3 | 1 | 1 | 5 | 3 | 3 | 4 | 4 | 2  | 3.1  | 78    |
| The arrival of tourists for your community is: | 5 | 5 | 3 | 1 | 5 | 1 | 3 | 5 | 4 | 5  | 3.7  | 92    |
| The tourist industry provides jobs and wellbeing? | 5 | 5 | 4 | 1 | 5 | 2 | 3 | 5 | 2 | 3  | 3.5  | 88    |
| How is the relationship between tourists and local inhabitants? | 5 | 3 | 1 | 2 | 5 | 2 | 3 | 5 | 3 | 3  | 3.2  | 80    |

The resident satisfaction subfactor is 0.85.

From the above:

\[ SF = 0.73 \times 0.85 = 0.62 \]  \hspace{1cm} (A6)

Appendix B.1.3. Economic Factors
Tourist Expense Perception

This is a measure of the perceived cost–benefit of the resort. For this work, we took the data from [51,52], where the tourists were asked to evaluate using the following scale: 1 = prices are too high or too low; 2 = prices are high or low; 3 = prices are fair. The survey data are shown in Table A5.
The tourist expense perception subfactor is 0.63.

Resident Income Perception

This is the perception of the local inhabitants regarding the income they receive from the tourist industry. In this case, [51,52] used the following scale: 1 = bad income; 2 = moderate income; 3 = good income; 4 = very good income. The survey data are shown in Table A6.

Table A6. Residents’ income perception survey in Mazatlan [51,52].

| Survey                          | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | Avg. | %  |
|---------------------------------|---|---|---|---|---|---|---|---|---|----|------|----|
| Evaluate income related to tourism | 4 | 3 | 4 | 2 | 2 | 3 | 3 | 3 | 4 | 4  | 3.2  | 80  |

The residents’ income perception subfactor is 0.80.

From the above:

\[ EC = 0.63 \times 0.80 = 0.50 \]  \hspace{1cm} (A7)

Substituting the factors (Equations (A5)–(A7)) into Equation (A1):

\[ TCF = 0.51 \times 0.62 \times 0.50 = 0.16 \]  \hspace{1cm} (A8)

Appendix B.2. Management Capacity (MC)

The management capacity is the ability of the administration of the resort to offer visitors an optimal experience. Management capacity is measured by the availability of staff, equipment, and infrastructure. For this work, a survey by [51,52] was used and the percentages of functionality regarding the most relevant facilities were gathered. The survey data are shown in Table A7.

Table A7. Functionality of facilities in Mazatlan [51,52].

| Equipment                                                   | Functionality (%) |
|-------------------------------------------------------------|-------------------|
| Hotel and restaurant facilities available for all economic levels | 80                |
| Efficient distribution of services and travel agencies       | 60                |
| Coordinated intervention of civil protection institutions    | 68                |
| Existence of a tourist police corporation                     | 55                |
| Lifesavers and aquatic security                               | 45                |
| Dressing rooms and showers on beaches                        | 20                |
| Zoning, signs and regulations                                | 40                |
| Sufficient normative tools for proper administration          | 40                |
| International airport                                        | 70                |
| Maritime terminal                                            | 55                |
| Marinas and leisure ports                                    | 70                |
| Terrestrial communication                                    | 80                |
| Urban transport                                              | 80                |
| Health services                                              | 68                |
| Average                                                     | 59                |

The management capacity factor is 0.59.
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