Driven by frequent misinformation about the level of profitability of growing certain medicinal plants, in this paper we presented a cost-benefit analysis based on twenty years of experience in field production. The observed costs and profits for peppermint, chamomile, lemon balm, marshmallow, valerian and pot marigold are based on the average values of production elements within the current prices of labor, energy and raw materials. Fixed costs in this paper were deliberately neglected and the discussion was based on the assumption of the existence and availability of infrastructure. In the cost analysis, we divided them into four main groups, which had different shares in total costs such as labor (45-79 %), drying (5 – 37 %), material (9-16 %) and machinery use (4-13 %). Regarding the level of profitability of cultivation of the six observed medicinal plants valerian was the most profitable with an estimated profit of over 4000 €/ha. Next best earning plants were lemon balm and marshmallow with about 3500 €/ha, while the income from peppermint and chamomile was more than twice lower and it was around 1500 €/ha. The lowest profit was realized by cultivating marigold (about 600 €/ha) due to the high labor consumption on the flower picking operation. In terms of labor consumption marshmallow, pot marigold and valerian are the most demanding with 365, 285 and 150 working days per hectare, respectively. The general conclusion of this observation of the profitability of growing medicinal plants would be that the producer must be aware of the costs and scope of labor engagement which should be expected per unit area before embarking on the calculation of production.

Key words: herbs, medicinal plants, cultivation, economy, cost, benefit, labor

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1. INTRODUCTION

Non-scientific literature and other media information about the profitability of growing medicinal plants can often be too affirmative, bringing a potential new producer into trouble when faced with real production costs. Unlike conventional crops, the cultivation of medicinal plants is characterized by certain specifics that new producers usually do not recognize at the beginning of the production calculation. The main differences are reflected in the amount of labor and drying energy costs (Müller and Heindl, 2006; Raghu, 2018). In addition to this, attention should be paid also to the costs of storage and transport since the raw material of medicinal herbs is bulky (Cunningham, 1994).

Not every medicinal plant on the market is suitable for cultivation. Successful cultivation of alochtonous plants requires information on the adaptation of species to regions outside their natural habitats (Raghu, 2018). Among medicinal plant species that are in use in Europe, only 10 % are commercially cultivated (Lange, 1998; Vines, 2004). Schipmann et al. (2003) stated that the economic calculation is the decisive link to bring a species into cultivation, which is strongly influenced by the price and availability of the same plants in nature. Medicinal plant cultivation benefit is compromised as long as sufficient volumes of plant material can still be obtained at a lower price from wild harvest. Dajić Stevanović and Pljevljakusić (2015) have summarized the most common issues with which the producers of medicinal plants encountered in seven topics such as (i) market, (ii) abundance and accessibility of wild populations, (iii) agro-environmental conditions, (iv) labor availability and costs, (v) investments in machinery, (vi) post-harvest processing, and (vii) rationality of production. In Serbia there are about 2000 ha under cultivation of medicinal plants (CCIS report, 2018).

Market demand fluctuations for specific medicinal plant species are usually affected by species abundance in nature, the population of available collectors, and the profitability of cultivation (Schipmann et al., 2006; Small, 2004). The wildcrafting of medicinal plants have much lower costs compared to expenses that filed production has. Comparing medicinal
plant cultivation costs with wild-craft collector’s lead to the conclusion that the second one is much more profitable if high-quality raw material of plant of interest is abundant in nature (Sheldon et al., 1997). Collector, contrary to the field producer, does not have to rent the land and to perform necessary agricultural practices like obtaining of good quality seeds, seedlings production, deep plowing, fertilizing, soil preparation, planting, watering, hoeing, etc. (Dajić Stevanović and Pljevljakusić, 2015; Raghu, 2018). Nevertheless, cultivation can provide tonal amounts of first-class genetically superior raw material harvested at technological maturity, adequately dried, and properly processed. Since these requirements can hardly be met by wildcrafting, cultivation finds its place in the market. Furthermore, due to over-exploitation, certain habitats are devastated and consequently, protection regulations are issued, which favors cultivation as an instrument for conservation (Chen et al., 2016; Schippmann et al., 2003). Cultivation provides the opportunity to use new techniques to solve problems encountered in the production of medicinal plants, such as toxic components, pesticide contamination, low contents of active ingredients, and the misidentification of botanical origin (Raina et al., 2011).

The aim of this paper is to critically observe the relationship between production costs and profits in the field production of most commonly cultivated medicinal plants in Serbia. The authors have used long term production data to derive conclusions on this cost-benefit analysis. The special ambition of this analysis was to clarify the structure and scope of costs per hectare as a guide for future producers. Lack of information on labor necessity can lead to postponement or interruption of production.

2. MATERIALS AND METHODS

2.1. Locality data

All data were collected in South Banat (Serbia) during 1999-2019 cultivation period. Data for peppermint, chamomile, lemon balm and pot marigold have been collected from the medicinal plants production sector of the Institute for Medicinal Plants Research „Dr. Josif Pančić” at Pančevo (N 44.872162, E 20.699931, 81 m a.s.l., soil type humogley). Data for production analysis of marshmallow cultivation was collected at Banatsko Novo Selo (N 44.956636, E 20.747762, 91 m a.s.l., soil type carbonated chernozem), while for valerian cultivation at Dubovac (N 44.782220, E 21.190558, 65 m a.s.l., soil type humofluvisol). All plants were harvested in the full technological maturity. Harvested plant material was subsequently dried in an industrial dryer at proper temperatures for each kind of raw material.

2.2. Material

Material costs include the costs of seeds and fertilizers. Seed and stolone prices are taken from the price list of the Institute for Medicinal Plants Research „Dr. Josif Pančić”, and fertil-
Table 1. Production calculation of the peppermint (Mentha × piperita) cultivation

| Description          | Unit | Value | Price (€/ha) | Total (€/ha) |
|----------------------|------|-------|--------------|--------------|
| A Production value   |      |       |              |              |
| 1. Peppermint leaf   | kg   | 2500  | 2            | 5000         |
| yield                |      |       |              |              |
| Total A              |      |       |              | 5000         |
| B Costs              |      |       |              |              |
| I Machinery          |      |       |              |              |
| 1. Fallow 15-20 cm   | w.d. | 0.2   |              |              |
| 2. Tillage 30 cm     | w.d. | 0.5   |              |              |
| 3. Fertilization      |      |       |              |              |
| 2 (×)                | w.d. | 0.2   |              |              |
| 4. Soil shredding    | w.d. | 0.3   |              |              |
| 5. Furrow opening    | w.d. | 0.3   |              |              |
| 6. Planting          | w.d. | 0.3   |              |              |
| 7. Inter-row cult. 2 (×) | w.d. | 0.4 |              |              |
| 8. Harvesting        | w.d. | 0.25  |              |              |
| 9. Fresh biomass     | w.d. | 0.2   |              |              |
| transport            |      |       |              |              |
| Total I              |      | 2.65  | 90           | 238.5        |
| II Material          |      |       |              |              |
| 1. Fertilization     | kg   | 500   | 0.4          | 200          |
| (basic)              |      |       |              |              |
| 2. Fertilization     | kg   | 300   | 0.3          | 90           |
| (suppl.)             |      |       |              |              |
| Total II             |      | 290   |              |              |
| III Labor            |      |       |              |              |
| 1. Stolone dig. & plan. | w.d. | 40   |              |              |
| 2. Weeding           | w.d. | 25    |              |              |
| 3. Harvesting        | w.d. | 20    |              |              |
| 4. Drying and        | w.d. | 25    |              |              |
| processing           |      |       |              |              |
| Total III            |      | 110   | 15           | 1650         |
| IV Drying            |      |       |              |              |
| 1. Gas consumption   | m³   | 5000  | 2            | 1250         |
| Total IV             |      | 5000  | 0.25         | 1250         |
| Total B (I+II+III+IV) |      | 3428.5 |         |              |
| Profit (A-B)         |      |       |              | 1571.5       |

* Abbreviation w.d. stands for working day.

Table 2. Production calculation of the chamomile (Chamomilla recutita) cultivation

| Description          | Unit | Value | Price (€/ha) | Total (€/ha) |
|----------------------|------|-------|--------------|--------------|
| A Production value   |      |       |              |              |
| 1. Chamomile flower  | kg   | 450   | 5            | 2250         |
| head                 |      |       |              |              |
| 2. Chamomile pulvis  | kg   | 250   | 2.5          | 625          |
| Total A              |      | 2875  |              |              |
| B Costs              |      |       |              |              |
| I Machinery          |      |       |              |              |
| 1. Fallow 15-20 cm   | w.d. | 0.2   |              |              |
| 2. Tillage 25 cm     | w.d. | 0.4   |              |              |
| 3. Soil shredding    | w.d. | 0.14  |              |              |
| 4. Rolling (2×)      | w.d. | 0.17  |              |              |
| 5. Sowing            | w.d. | 0.2   |              |              |
| 6. Fertilization     | w.d. | 0.1   |              |              |
| 7. Harvesting        | w.d. | 0.35  |              |              |
| 8 Fresh biomass      | w.d. | 0.1   |              |              |
| transport            |      |       |              |              |
| Total I              |      | 1.66  | 90           | 149.4        |
| II Material          |      |       |              |              |
| 1. Seed              | kg   | 20    | 8            | 160          |
| 2. Fertilization     | kg   | 100   | 0.3          | 30           |
| Total II             |      | 190   |              |              |
| III Labor            |      |       |              |              |
| 1. Weeding           | w.d. | 5     |              |              |
| 2. Dryer service     | w.d. | 16    |              |              |
| 3. Processing        | w.d. | 15    |              |              |
| Total III            |      | 36    | 15           | 540          |
| IV Drying            |      |       |              |              |
| 1. Gas consumption   | m³   | 1300  | 0.25         | 325          |
| Total IV             |      | 1300  | 0.25         | 325          |
| Total B (I+II+III+IV)|      | 1204.4|              |              |
| Profit (A-B)         |      | 1670.6|              |              |

* Abbreviation w.d. stands for working day.

izer prices are considered globally universal with minimal fluctuations. The costs of seedling production are included in fieldwork under labor costs. This survey comprises six plants that are commonly grown in the Serbian climate. Those plant species are peppermint (Mentha × piperita), chamomile (Chamomilla recutita), lemon balm (Melissa officinalis), marshmallow (Althaea officinalis), valerian (Valeriana officinalis), and marigold (Calendula officinalis).

2.3. Labor data

Workers on the plots of cultivated medicinal plants are hired as needed. The labor population originated from the Pančevo municipality and consisted mainly of women (80%) ranging in age from 50 to 64. Workers were engaged in three classes of work such as fieldwork (seedling production, planting, and weeding), dryer service (feeding, overturning and retrieval), and processing (superfluous parts of drugs removal). The working wage in the observed period was approximately 15 €/day. This price was used as a standard for labor cost calculation.

2.4. Facilities, fuel and gas

A Belarus 1221 tractor with appropriate attachments was used for soil preparation, while for lighter operations IMT 560 tractor has been employed. The price of the fuel used for further calculations was 1 €/L. The costs of using the machinery are calculated over the price of one working day (w.d.) of the machine. The price of the work of the machine for work of 8 hours plus the per diem for the tractor driver was calculated as 90 €. Different levels in the difficulty of the operation in soil preparation were evaluated differently (0.1 – 0.4 w.d.). Owning a tractor was implied. A specialized harvester (Europrima d.o.o., Serbia) was used to harvest chamomile. An improvised
root-digging tool was used to extract marshmallow roots. Two types of industrial dryers (floor and tunnel) were used equally in the postharvest production. The fuel for the production of thermal energy was natural gas (price 0.25 €/m³).

2.5. Data presentation

Data are presented in a tabular manner with derived summarized descriptive statistics presented in pie-charts and one bar-chart. All data are estimated average values for 20-years field production. For all observed crops, except lemon balm, cost-benefit analyses of the cultivation production were estimated only for first year of cultivation. Although some of them are perennial (peppermint, marshmallow and valerian), we considered as convenient to present the analysis in a one-year cycle due to several aspects of the nature of their cultivation.

3. RESULTS AND DISCUSSION

3.1. Peppermint

Mint propagation is performed by planting stolons (prostrate underground stems) in open furrows and subsequent covering with soil. Planting is a labor-intensive operation that involves the manual laying of stolons, which increases labor costs to an estimated 40 w.d. (Table 1). Since it is a thermophilic plant species, whose period of technological maturity for harvest coincides with the intensive growth of the most noxious weeds, weeding operations require the engagement of the additional labor cca. 25 w.d. Moreover, harvesting is done by mower, but collecting of fresh biomass is usually manual and we estimate that this process requires about 10 workers per hectare. Considering that in a year with normal precipitation values, two mint harvests can be expected, the approximate cost of labor is estimated at 20 w.d. Share of drying costs in total cost is the highest (37 %) compared to all other observed crops (Figure 1).

By reducing this cost, much higher profitability of production could be achieved, but it is extremely difficult to achieve a high-quality raw material of mint leaves by natural drying. Taking into account the high values of labor consumption, mint is certainly a labor-intensive crop, but comparing this cost (110 w.d) with the amount of labor incorporated in the cultivation of marshmallow, and marigold (365 w.d. and 285 w.d., respectively) we may conclude that peppermint is a medium-cost (110 w.d) with the amount of labor incorporated in the harvest of dry raw material. The yield data are in agreement with the literature data must be careful and adapted to the specific case. For instance, Wilson et al. (2011) have reported the initial cost of peppermint plantation establishment of $ 3360, but this calculation included stolone purchase, fixed costs, and insecticide application. On the other hand, Mihajlov et al. (2015) calculated the profit of 1569 € and 8125 € for the first and second years of cultivation, respectively. From our experience, mint plants do not form an adequate habitus in the second year due to soil compaction and energy consumption for underground reproduction. Therefore, in our field practice, we replant the plantation within the crop rotation every year ensuring good plant growth and reduced weeds pressure. Nevertheless, similar to our findings Kumar et al. (2011) also reported that in operational cost, the maximum share was of hired labor.

| Table 3. Production calculation of the lemon balm (Melissa officinalis) cultivation |
|---------------------------------|---------|-------|---------|
| Description                      | Unit\(^a\) | Value per ha | Price [€] | Total [€/ha] |
|---------------------------------|---------|-------|---------|
| A Production value               |         |       |         |
| 1. Lemon balm leaf yield 1\(^st\) | kg      | 1000  | 2.2     | 2200      |
| 2. L. balm leaf yield 2\(^nd\) - 5\(^th\) | kg      | 2500  | 2.2     | 5500      |
| Total A 1\(^st\)                |         |       |         |
| Total A 2\(^nd\) - 5\(^th\)     |         |       |         |
| B Costs                         |         |       |         |
| I Machinery                     |         |       |         |
| 1. Fallow 15-20 cm\(^b\)        | w.d.    | 0.2   |         |           |
| 2. Tillage 30 cm\(^b\)          | w.d.    | 0.5   |         |           |
| 3. Fertilization (2×)\(^b\)     | w.d.    | 0.2   |         |           |
| 4. Soil shredding\(^b\)         | w.d.    | 0.3   |         |           |
| 5. Furrow opening\(^b\)         | w.d.    | 0.2   |         |           |
| 6. Planting\(^b\)               | w.d.    | 0.3   |         |           |
| 7. Inter-row cult. (2×)         | w.d.    | 0.4   |         |           |
| 8. Harvesting                   | w.d.    | 0.6   |         |           |
| 9. Fresh biomass transport      | w.d.    | 0.2   |         |           |
| Total I 1\(^st\)                |         | 2.9   | 90      | 261       |
| Total I 2\(^nd\) - 5\(^th\)     |         | 1.2   | 90      | 108       |
| II Material                     |         |       |         |
| 1. Seed\(^b\)                   | kg      | 0.3   | 130     | 39        |
| 2. Fertilization (basic)\(^b\)  | kg      | 500   | 0.4     | 200       |
| 3. Fertilization (suppl.)\(^b\) | kg      | 200   | 0.3     | 60        |
| Total II 1\(^st\)               |         |       |         |
| Total II 2\(^nd\) - 5\(^th\)    |         | 60    |         |           |
| III Labor                       |         |       |         |
| 1. Seedlings production\(^b\)   | w.d.    | 20    |         |           |
| 2. Planting\(^b\)               | w.d.    | 20    |         |           |
| 3. Weeding                      | w.d.    | 25    |         |           |
| 4. Harvesting                   | w.d.    | 10    |         |           |
| 5. Drying and processing        | w.d.    | 10    |         |           |
| Total III 1\(^st\)              |         | 85    | 15      | 1275      |
| Total III 2\(^nd\) - 5\(^th\)   |         | 45    | 15      | 675       |
| IV Drying                       |         |       |         |
| 1. Gas consumption              | m\(^3\) | 2000  |         |           |
| Total IV 1\(^st\)               |         | 2000  | 0.25    | 500       |
| Total IV 2\(^nd\) - 5\(^th\)    |         | 4000  | 0.25    | 1000      |
| Total B (I+II+III+IV) 1\(^st\)   |         |       |         |
| Total B (I+II+III+IV) 2\(^nd\) - 5\(^th\) |         |       |         |
| Profit (A-B) 1\(^st\)           |         |       |         |
| Profit (A-B) 2\(^nd\) - 5\(^th\) |         |       |         |

\(^a\) Abbreviation w.d. stands for working day.

\(^b\) Costs that are present only in the year of plantation establishment.

3.2. Chamomile

The cultivation of chamomile is most similar to the cultivation of conventional field crops for several reasons. It is an annual

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For the table, the values for lemon balm leaf yield and fresh biomass transport are assumed to be consistent with the literature values. The total cost and profit for each stage of production are calculated, taking into account the specific values and operations for each crop. The data are presented in tabular form, allowing for easy comparison and analysis of the profitability and cost effectiveness of each crop in the cultivation system.
species, which forms a rosette in the fall, and blooms in the spring of the following year when it completes the vegetation. It is sown directly on the rolled surface. Reducing the pressure of weed flora in the chamomile cultivation is usually provided by crop rotation with wheat in full agricultural techniques. Although, chamomile blooms very early in the spring, when aggressive field weeds have not sprouted yet, sometimes hoeing is desirable. The most noxious weeds in the chamomile cultivation are common poppy (Papaver rhoeas), charlock mustard (Sinapis arvensis), creeping thistle (Cirsium arvense) and spontaneously emerged plants of the previous crop such as wheat (Triticum aestivum). Harvesting is done with specialized harvesters, and the harvesting campaign lasts from 15-20 days. Such a short harvest period is a limiting factor in terms of quantities that can be dried well, which requires careful planning of sowing areas for this crop. For drying chamomile flowers, it is necessary to have large drying capacities, since it must be spread out in a thin layer due to the high percentage of moisture (90 %). Post-harvest processing is performed on specialized machines for cutting flower stalks and pulvis sifting.

The production value of chamomile cultivation per hectare has been estimated in Table 2 through two products, the yield of flower heads (450 kg) and yield of pulvis (250 kg), with different market prices (5 € and 2.5 €, respectively). Our estimated production value and yields are not always in accordance with the literature data. Marković et al. (2014) reported a total production value of 2545 €/ha, while Ivanović et al. (2014) estimated total products yield to nearly 900 kg/ha. Economic analysis of chamomile cultivation in Turkey showed that total variable costs are in the range of 1504-2638 €/ha and an estimated net profit of 1908-8400 €/ha, depending on cultivar, row spacing, and sowing time (Arslan et al., 2019). Nevertheless, the fact that the total yields of flower heads and pulvis together are around 700 kg per hectare has been confirmed by many literature references (Dachler and Pelzmann, 1999; Jánosné, 1990; Kišgeci, 2002; Stepanović, 1998), while Bernáth and Németh (2005) estimated total flower production of 100 – 500 kg/ha.

By analyzing the costs of chamomile cultivation, we can conclude that labor costs share is relatively high (45 %) even if labor engagement in working days (36 w.d.) is the lowest among the other cultivated species (Figure 1 and 2). The reason for this discrepancy lies in the disproportion of the total costs of chamomile in relation to other observed crops. Drying costs in chamomile cultivation are among the highest since the drying ratio of flowerheads in the bulk raw material from the field is about 1:10. Although the cost review shows that labor engagement in chamomile cultivation is the lowest of all observed plants, this calculation lacks in fixed costs analysis. In order to achieve high automation of field production of chamomile, it is necessary to invest in specialized harvesters, large drying capacities, and machines for post-harvest processing. Such investments can only pay off in production over on 10 ha (Grozdanić, N. Euro Prima d.o.o – personal communication).

### 3.3. Lemon balm

Unlike for other observed crops, an overview of lemon balm cultivation costs has been presented in a two-year manner considering that in the first year, due to the high costs of plantation establishment, production is not profitable and that this is a perennial crop that remains on the same plot for several years. Seedlings production and planting are, besides weeding, most labor-demanding operations, which are present only in the year of plantation establishment (Table 3).

Due to the convenience of presentation, only the costs of the first year of cultivation are presented in Figure 1, so this graph should be taken with a grain of salt, where an idea of the share of costs in the subsequent years can be observed in Table 3. We estimated the costs in the first year at 2335 €, while the costs in the subsequent years is estimated at 1843 €. This consequently causes a discouraging negative profit in the year of establishment (-135 €), while in the second and subsequent years, thanks to increased leaf yield and reduced planting costs, a profit of 3657 € per hectare can be expected. Even though labor consumption determines the profitability of lemon balm cultivation, this crop belongs to the group of less labor-demanding species among all observed medicinal plants in this study (Figure 2). In general, the cost of maintaining a lemon balm plantation after the first year can be equated with the cost of maintaining a peppermint plantation. This

### Table 4. Production calculation of the marshmallow (Althea officinalis) cultivation

| Description | Unit | Value | Price | Total |
|-------------|------|-------|-------|-------|
| A Production value | | | | |
| 1. Marshmallow root cube yield | kg | 1500 | 7 | 10500 |
| Total A | | | | 10500 |
| B Costs | | | | |
| I Machinery | | | | |
| 1. Fallow 15-20 cm | w.d. | 0.2 | | |
| 2. Tillage 30 cm | w.d. | 0.5 | | |
| 3. Fertilization (2 × ) | w.d. | 0.2 | | |
| 4. Soil shredding | w.d. | 0.3 | | |
| 5. Inter-row cult. (2 × ) | w.d. | 0.4 | | |
| 6. Sowing | w.d. | 0.3 | | |
| 7. Root digging | w.d. | 0.6 | | |
| 8. Fresh biomass transport | w.d. | 0.2 | | |
| Total I | 2.7 | 90 | 243 | |
| II Material | | | | |
| 1. Seed | kg | 6 | 110 | 660 |
| 2. Fertilization (basic) | kg | 500 | 0.4 | 200 |
| 3. Fertilization (suppl.) | kg | 200 | 0.3 | 60 |
| Total II | 920 | | | |
| III Labor | | | | |
| 1. Weeding | w.d. | 25 | | |
| 2. Root digging | w.d. | 30 | | |
| 3. Peeling and chopping | w.d. | 300 | | |
| 4. Drying and processing | w.d. | 10 | | |
| Total III | 365 | 15 | 5475 | |
| IV Drying | | | | |
| 1. Gas consumption | ³ | 1200 | | |
| Total IV | 1200 | 0.25 | 300 | |
| Total B (I+II+III+IV) | | | | 6938 |
| Profit (A-B) | | | | 3562 |

* Abbreviation w.d. stands for working day.
Table 5. Production calculation of the valerian (Valeriana officinalis) cultivation

| Description          | Unita | Value [€] | Price [€/ha] | Total (€/ha) |
|----------------------|-------|-----------|--------------|-------------|
| A Production value   |       |           |              |             |
| 1. Valerian root yield | kg    | 1500      | 5            | 7500        |
| Total A              |       |           |              | 7500        |
| B Costs              |       |           |              |             |
| I Machinery          |       |           |              |             |
| 1. Fallow 15-20 cm   | w.d.  | 0.2       |              |             |
| 2. Tillage 30 cm     | w.d.  | 0.5       |              |             |
| 3. Fertilization (2×) | w.d.  | 0.2       |              |             |
| 4. Soil shredding    | w.d.  | 0.3       |              |             |
| 5. Planting          | w.d.  | 0.3       |              |             |
| 6. Inter-row cult. (2×) | w.d. | 0.4     |              |             |
| 7. Root digging      | w.d.  | 0.6       |              |             |
| 8. Fresh biomass transport | w.d. | 0.2   |              |             |
| Total I              | 2.7   | 90        | 243          |             |
| II Material          |       |           |              |             |
| 1. Seed kg           |       | 0.5       | 130          | 65          |
| 2. Fertilization (basic) kg |       | 500      | 0.4          | 200         |
| 3. Fertilization (suppl.) kg |       | 200      | 0.3          | 60          |
| Total II             |       |           | 325          |             |
| III Labor            |       |           |              |             |
| 1. Seedlings production | w.d. | 20       |              |             |
| 2. Planting          | w.d.  | 20        |              |             |
| 3. Weeding           | w.d.  | 25        |              |             |
| 4. Root collecting   | w.d.  | 20        |              |             |
| 5. Washing and cutting | w.d. | 60       |              |             |
| 6. Drying and processing | w.d. | 5       |              |             |
| Total III            | 150   | 15        | 2250         |             |
| IV Drying            |       |           |              |             |
| 1. Gas consumption m3 |       | 1200      |              |             |
| Total IV             | 1200  | 0.25      | 300          |             |
| Total B (I+II+III+IV) |       |           | 3118         |             |
| Profit (A-B)         |       |           | 4382         |             |

Abbreviation w.d. stands for working day.

would be one of the most promising medicinal plant crops if the market for leaf raw material was stable for a long period. The problem arises in years when the market is saturated and when there is no demand for lemon balm leaf. Similar lemon balm leaf yields as in our survey have been reported previously, where yields ranged from 600 – 1000 kg/ha and 1500 – 3000 kg/ha in the first and second year of cultivation, respectively (Filipović and Ugrenović, 2019; Hornok and Lenchés, 1990a; Kišgeci, 2002; Stepanović, 1998). On the other hand, Bomme et al. (2013) reported much higher yields from 1900 - 4000 kg/ha and 2000 – 4500 kg/ha, in the first and second year of cultivation, respectively. This discrepancy may be due to climatic, genetic, pedological characteristics or, most likely, levels of agronomic inputs.

3.4. Marshmallow

The benefit of marshmallow cultivation is one of the trickiest questions in non-scientific literature and media. Earnings are often overestimated through simply multiplying the root yield by the market price of the raw material. The fact that raw material traded on the market is ‘dry cube’ produced from peeled and chopped roots is most often ignored. While the ratio of fresh biomass to dry raw material in most root-drug medicinal plants is around 3:1, in marshmallow this ratio is 10:1 due to root peeling and cutting off the useless upper part of the root. The truth is that production value per hectare of cultivated marshmallow exceeds 10000 € (Table 4), but according to our findings about 79 % of marshmallow total costs are reserved for labor (Figure 1). New producers should be aware that they need 365 w.d. for the successful production of marshmallow cube from one hectare (Figure 2). We also estimated that the highest labor consumption per operation was 300 w.d. (root peeling and chopping). Fortunately, it is not necessary to dig up and peel all the roots at once. The root harvest can be extended to several months in which there is no frost, and also the dug fresh root can be stored for a longer period until peeling in a cold place. In this way, it is possible to disperse the process to a smaller number of workers over a longer period.

Our best estimate of net profit per hectare is around 3500 €, but due to the large consumption of labor and complicated organization, a small number of producers dared to grow marshmallow on an area of more than 0.1 ha. Cultivation is usually done as a side activity in large families, where the cost of labor remains in-house as income. Similar yields of dry marshmallow root cube have been reported previously (Kišgeci et al., 2009; Lenchés, 1990a; Stepanović, 1998). Since, to the best of our knowledge, no literature source has reported a detailed analysis of labor consumption in the marshmallow production, in this paper we aimed to emphasize the significant share of the labor engaged in peeling and chopping roots.

3.5. Valerian

Valerian is another root-drug medicinal plant with an estimated high production value of about 7500 € (Table 5). The high price of dried valerian root is a consequence of the very difficult adjustment of the producer to meet the three necessary conditions for cultivation, such as fertile soil of lighter mechanical composition, sufficient amount of running water, and the availability of labor. Furthermore, the market for this raw material is sometimes very limited and a good recommendation would be to ensure secure placement before establishing a plantation. Besides marshmallow and marigold, valerian is one of the most labor-demanding medicinal crops (Figure 1). About 40 % of the total labor costs belong to washing and chopping the roots (Figure 2). Although its successful cultivation requires a lot of experience and despite the fact that it is difficult to organize the workforce for chopping and washing, this is one of the most profitable crops for which there is a constant demand on the market. In order to successfully remove soil particles, the rhizome must be cut into several smaller parts, which allows the water to remove dirt. Since removing soil particles from root after drying is inconvenient, washing is a necessary step in the production of quality raw material that meets the quality criteria of the 5 % acid-insoluble ash content (Ph.Eur.8.0., 2014). Therefore, the consumption of 60 w.d. of labor for this operation per hectare of cultivated valerian is rational and justified with the high price of raw material. Among other labor demanding operations, seedlings production takes about 20 w.d. This operation is very sensitive.
The problem arises if the seedlings develop too much in the production is followed by planting operation, which is also year and thus reduce the root yield. This phenomenon can be recognized as labor-demanding (20 w.d). Valerian is usually harvested with potato diggers and other related farm tools, but root collection is most commonly done by hand. Thus, this operation also requires significant labor engagement (20 w.d.).

Our valerian dry root yield estimation of about 1.5 t/ha is in accordance with previously published data (Dachler and Pelzmann, 1999; Douglas et al., 1996; Jánosné, 1978; Kleitz et al., 2003; Wiśniewski et al., 2016; Hornok and Lenchés, 1990b). On the other hand, some literature data estimated a much higher root yield of about 5-6 t/ha (Dambrauskiene et al., 2010; Morteza et al., 2010). Since high water requirement generally is an accepted condition for valerian cultivation (Jánosné, 1978), disagreements in root yield reports could be a consequence of combined irrigation and fertilization treatments. In our assessment of root yield, we were guided by a multi-year average of dry farming.

### 3.6. Marigold

The establishment of the marigold plantation is done by direct sowing, which makes this plant species similar to conventional field crops. The biggest problem in obtaining quality raw material is the harvest, which is done by hand. There have been several attempts to automate harvesting with specially modified harvesters for this purpose (fântschi et al., 2008; Veselinov et al., 2014; Willoughby et al., 2000), but knowing the market situation, these attempts have not resulted in raw material of acceptable quality. Therefore, in our marigold cultivation cost estimation flower picking is far the most labor demanding process (250 w.d). Although marigold flower heads handpicking as an operation regarding maximum consumption of labor comes in second place, just after peeling marshmallow roots (Figure 2), this process is prolonged into four months (May-August), which is the duration of the flowering phase. Weeding and postharvest processing of marigold are processes whose labor requirements are similar to those of other observed species in this study.

Our estimation of marigold flower yields is in accordance with previously published data. Most of the papers dealing with marigold reported yields of dry flowerheads in the range of 750 – 1500 kg (Dachler and Pelzmann, 1999; Lenchês, 1990b; Stepanovic, 1998; Kišgči, 2002). Based on an estimated yield of 1200 kg/ha our best projection of total production value is 6000 € (Table 6). Nevertheless, the total labor costs are so great that only about 10% of the profits remain from this value. In other words, in order to earn 576 €, a producer must be willing to pay marigold flower pickers around 3750 €. For this reason, marigold, similar to marshmallow, is grown in small areas within households where labor per diems remain as in-house profit. Moreover, the market price of this raw material is also significantly affected by the import of low-cost raw material of marigold flowers from African countries, where the daily wage is significantly lower than in Europe. Automation of harvesting in the form of a combine that harvests a flower of high output quality would greatly increase the profitability of marigold production.

### CONCLUSION

Regarding the level of profitability of cultivation of the six observed medicinal plants, we can conclude that valerian is the most profitable with an estimated profit of over 4000 €/ha. Next best earning plants are lemon balm and marshmallow with about 3500 €/ha, while the income from peppermint and chamomile is more than twice lower and is around 1500 €/ha. The lowest profit is realized by cultivating marigold (about 600 €/ha) due to the high labor consumption on the flower picking operation. In terms of labor consumption marshmallow, pot marigold and valerian are the most demanding with 365, 285 and 150 working days per hectare, respectively. This does not mean that the producer has to hire such a large number of workers at the same time, but it indicates the scope of human labor engagement in obtaining the final product. Peppermint, chamomile and lemon balm are less labor-intensive crops with 110, 36 and 85 working days per hectare, respectively. The general conclusion of this observation of the profitability of

### Table 6. Production calculation of the marigold (*Calendula officinalis*)
cultivation

| Description                  | Unit* | Value | Price | Total |
|------------------------------|-------|-------|-------|-------|
| **A Production value**       |       |       |       |       |
| 1. Marigold flower yield     | kg    | 1200  | 5     | 6000  |
| Total A                      |       |       |       | 6000  |
| **B Costs**                  |       |       |       |       |
| I Machinery                  | w.d.  | 0.2   |       | 200   |
| 1. Fallow 15-20 cm           | w.d.  | 0.5   |       | 100   |
| 2. Tillage 30 cm             | w.d.  | 0.2   |       | 100   |
| 3. Fertilization (2 ×)       | w.d.  | 0.3   |       | 300   |
| 4. Soil shredding            | w.d.  | 0.3   |       | 300   |
| 5. Sowing                    | w.d.  | 0.3   |       | 300   |
| 6. Inter-row cult. (2 ×)     | w.d.  | 0.4   |       | 400   |
| 8. Fresh biomass transport   | w.d.  | 0.2   |       | 200   |
| Total I                      |       | 2.1   | 90    | 189   |
| **II Material**              |       |       |       |       |
| 1. Seed                      | kg    | 8     | 35    | 280   |
| 2. Fertilization (basic)     | kg    | 300   | 0.4   | 120   |
| 3. Fertilization (suppl.)    | kg    | 200   | 0.3   | 60    |
| Total II                     |       | 460   |       |       |
| **III Labor**                |       |       |       |       |
| 3. Weeding                   | w.d.  | 25    |       | 250   |
| 4. Flower picking            | w.d.  | 250   |       | 250   |
| 6. Drying and processing     | w.d.  | 10    |       | 100   |
| Total III                    |       | 285   | 15    | 4275  |
| **IV Drying**                |       |       |       |       |
| 1. Gas consumption           | 3     | 2000  | 0.25  | 500   |
| Total IV                     |       | 2000  | 0.25  | 500   |
| **Total B (I+II+III+IV)**    |       | 6424  |       |       |
| Profit (A-B)                 |       | 576   |       |       |

* Abbreviation w.d. stands for working day.
growing medicinal plants would be that the producer must be aware of the costs and scope of labor engagement he expects per unit area before embarking on the calculation of production. The numerical values of the purchase prices of raw materials and workers’ per diems are current and most likely to be variable over time, so that subsequent recalculation is more than recommended.

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