ABSTRACT

The educational institution is sometimes deemed not a very attractive workplace, which could affect its employees’ happiness. This research aims to qualitatively identify the state of happiness and its determinants factors including its association with digital technology among lecturers. Digital technology is considered important in the educational area because it helps lecturers to effectively share information, materials, and class management. The research was conducted at Institut Teknologi Bandung (ITB) since it is a university with a technology base. Results of study indicate a high level of happiness among lectures, especially in pleasant and good life but not a meaningful life. There are several determinant factors of happiness identified which are related to interpersonal and intrapersonal relationships. Lectures reported positive and negative impacts of digital technology and happiness. In conclusion, lecturers perceived ITB as their source of happiness, especially in providing freedom and opportunity to share knowledge and values.

Keywords: lecturer, digital technology, happiness, qualitative, determinant factors

ABSTRAK

Institusi Pendidikan seringkali diindikasikan sebagai lingkungan kerja yang kurang menarik. Padahal, lingkungan kerja dapat menjadi salah satu faktor yang memengaruhi tingkat kebahagiaan karyawan. Penelitian ini bertujuan untuk mengidentifikasi secara kualitatif tingkat kebahagiaan karyawan dan faktor penentunya, serta mengaitkannya dengan teknologi digital. Teknologi digital menjadi sebuah aspek penting dalam dunia pendidikan karena dapat membantu para dosen dalam berbagi informasi, materi, dan pengaturan kelas secara efektif. Penelitian dilakukan di ITB sebagai salah satu universitas berbasis teknologi. Hasil penelitian menunjukkan bahwa adanya tingkat kebahagiaan yang tinggi di antara para dosen di ITB. Terdapat beberapa faktor penentu dalam menentukan tingkat kebahagiaan tersebut yang terkait dengan hubungan interpersonal dan intrapersonal. Para dosen melaporkan adanya dampak positif dan negatif yang dirasakan dengan penggunaan teknologi digital. Kesimpulan yang diperoleh dalam penelitian ini adalah para dosen di ITB menganggap bahwa lingkungan ITB sebagai sumber kebahagiaan mereka terutama dalam memberikan kebebasan dan kesempatan untuk berbagi ilmu dan nilai-nilai.

Kata Kunci: dosen, teknologi digital, kebahagiaan, kualitatif, faktor penentu
INTRODUCTION

One crucial goal of educational practice is to promote community wellbeing (Craig & Mayo, 1995; Merriam & Kee, 2014). This goal is even more demanding in higher education settings or universities where they need to do more than just academic education. In other words, universities are demanded to implement their programs for the community, society, country, and even the world. Such demands on higher education as an organization will eventually affect lecturers—as they are not only tasked with educating students but also, to the very least, nurture those to become agents toward the betterment of society.

However, working toward community well-being is not an easy task. One of the many requirements needed is individual well-being (Haworth & Hart, 2007). This means; an individual should first feel somewhat well before he/she can bring positive impacts on others. One major question that arose from that claim, is how do we become well? In this context, how do these lecturers become well? Many experts (see: Diener & Suh, 1997; Kasser & Ryan, 1999; Dockery, 2010) have proposed a lot of external factors affecting an individual’s wellbeing. Consistently, this study aims to theoretically elaborate this topic in the higher education context—specifically in Bandung Institute of Technology (Institut Teknologi Bandung, ITB). As one prestigious state university in Indonesia focusing on technology and its implementation, we would also discuss this technological context along with our discussion.

According to Seligman (2011), happiness is the foundation of well-being, which is indicated by pleasure, harmony, and meaning. To be subjectively well-being, individuals should experience happiness first to some extent. In ITB, for example, it is not easy to recruit and make retention for young potential and creative lecturers. Most of them do not have the interest to be lecturers in ITB and they tend to make choices to work in other universities, even in other countries. This might be related to the facilities that encourage happiness provided by ITB because career choice is related to an individual’s perception of emotional experiences and how these emotions could be facilitated by the workplace (Emmerling & Cherniss, 2003). Generally, employees will stay in their workplace if they feel happy (Maertz & Griffeth, 2004). This statement is supported by the fact that a generation gap in ITB has occurred where 74% of their population are lecturers older than 40 years old.

The development of science and technology requires individuals who are mentally and socially adaptable. As the number one technological-based educational institution in Indonesia, ITB focuses their research and education on digital technology, climate changes, as well as energy, to become an entrepreneurial university. For the lecturers in ITB, digital technology might be their source of happiness and even unhappiness. Using the Internet, smartphone, and multimedia might help lecturers in ITB to do their job, but those technologies might cause addictions and interrupt interpersonal relationships as well as personal well-being. Kavetsos and Koutroumpis (2011) found out that telephone, both fixed and mobile, music players, computer, and multimedia, including the Internet, were associated with higher levels of happiness. Even Penard and Poussing (2011) found that individuals who are not involved in digital technology, e.g., the internet is less satisfied in their life compared with individuals who are involved in digital technology. In contrast, research conducted at Illinois University suggested using digital technology in the long term would give negative effects on mental health, such as depression and anxiety (Panova & Lleras, 2016). Most of those above-mentioned studies used questionnaires which might be biased with social desirability. By using qualitative methods, such as interviews, Diener (2000) believed research on happiness would be more accurate.

The use of happiness as a construct of wellness is coherent with a lot of other research where happiness is seen as the subjective factor of well-being (see Headey & Wearing, 1992; Eid & Larsen, 2008; Diener et al, 2009). Of course, different theorists would define happiness differently. However, there are three components usually present in defining happiness; those are
positive feelings, permanent state, as well as totality and subjectivity.

The first component of happiness is positive feelings. In this context, we emphasized the positive adjectives toward an individual’s life associated with feelings such as satisfaction, loving life, enjoyment, content, and so on. This component is consistent across many theories of happiness where each of those put high regards on the positive state of mind (e.g.: Diener, 2000; Ryan & Deci, 2001; Lyubomirsky, 2005; Cohn et al, 2009). However, positive feelings alone cannot be concluded as happiness. This feeling must be rather permanent across a lot of life experiences, which leads us to the second component of happiness.

In the case of happiness, permanent does not necessarily mean constant and always (e.g.: Lyubomirsky, 2005; Seligman, 2012; Veenhoven, 2013). Permanent positive feeling means that negative feelings tend to not last forever, or that despite everything bad they might feel, individuals can still feel good about themselves and the totality of life they live in.

Lastly, the third component of happiness is totality and subjectivity (e.g: Diener, 1984, 2000; Wright, 2000; Elliott & Coker, 2008; Seligman, 2012). The concept of happiness refers to the totality of life; it talks about how positive we feel toward life as a whole instead of one-by-one experiences we encounter (Larsen et al, 2001). Given that exposition, happiness can be defined as a somewhat positive and permanent mental state subjectively felt by everyone toward life.

In the higher education context, we first need to address that lecturers’ job demands are not easy. This claim is supported by many experts, Chotivanich (2017), for example, concluded five types of lecturers’ workloads, which are: teaching, research, and academic, academic outreach, cultural, and others. The ITB’s lecturers are required to teach classes, conduct research and other academic activities, promote community wellbeing as well as integrate cultural demands in their activities. Moreover, some lecturers even must do all of those while acting as deans, heads of the department, or any other structural positions.

In this part, we would elaborate on how their job affects their happiness. This is important to discuss because as adults, we spend a lot of time working and, in many ways, jobs or professions can be a huge part of our identity (Christiansen, 1999; Laliberte-Rudman, 2002). Given its significance in one’s life, it would be safe to assume that an individual’s job can also affect an individual’s happiness or unhappiness. That assumption is supported by many other experts concluding that job-satisfaction can predict an individual’s happiness (see: Michalos, 2003; Piccolo et al, 2005).

Digitally speaking, many experts have started to differentiate generations based on the involvement of technology in an individual’s life (e.g.: Bayne, 2011, Wang et al, 2013). Prensky (2001) even went further on naming these generations as digital natives and digital immigrants. As the younger generation falls into the digital native category—as they grow up with digital technology such as the Internet; the older generation, the category our respondents fall into, had not met the Internet until they were older, hence the term digital immigrant as they were ‘coming’ there instead of born there. It does not necessarily mean that digital immigrants are not tech-savvy; it is just these tech natives are more fluent and have more access to learn from a young age, which often gives them more expertise (Prensky, 2009).

In an educational context, especially for lecturers, components are crucial to bringing positive impacts for their students. For example, Seligman proposed the PERMA model in which happiness is the result of positive emotion, engagement, positive relationship, meaning, and accomplishment. However, due to our qualitative approach, we have not assessed specific factors from any theories. Instead, we asked our participants to explain what contributed to their wellness. Using the PERMA model we can see that a positive relationship is something external while the others are internal factors, despite both constantly affecting each other.
Material factors refer to the fulfillment of life needs or money. This is consistent with a lot of existing models stating how materials affect an individual’s general life satisfaction (see: Diener & Suh, 2000; Diener & Oishi, 2000; Boyce et al, 2010). Other facets included in the intrapersonal factors are freedom and opportunity for self-development, security, and health. Freedom here refers to the degree to which an individual can express and make choices for him/herself. Coherent with some other research, we conclude that some degree of freedom is essential because it creates a wider range of choices an individual can take (Veenhoven, 2000; Verme, 2007; Inglehart et al, 2008).

Another sub-factor in intrapersonal factors is security. Security becomes significant for individuals as it includes many things, from an environmental job, to legal security. It refers to some belief that an individual is protected or that no harm will happen to him/her (Leonard, 2008). Security becomes a significant factor in happiness because it makes individuals less worrying which contributes to more opportunities for self-development. Health is another crucial facet of happiness as it will affect their freedom of conduct.

The interpersonal factor includes positive relationships with others and significance. Positive relationship refers to conditions in which individuals can build and maintain a warm and fulfilling bond with others, including friends, family, and intimate relationships (Ryff, 1989; Camfield et al, 2009). This is an important determinant of happiness because humans, as social beings, cannot live without others. Others provide support in many ways, from emotional to physical; hence, individuals who perceive that they can always have others, on whom they are interdependent, will have more sense of security (Kitayama & Markus, 2000). Significance, on the other hand, refers to an individual’s perception of how important or contributing they are for others (Uchida et al, 2004). Some sub-factors associated with significance are, contributions, prestige and recognition, and usefulness.

Research on happiness among lecturers in ITB has not been done and how happiness associated with digital technology would be important information for ITB to achieve their vision as a research-based entrepreneurial university. Using qualitative methods, this study aimed to investigate the level of happiness and its determinant factors including its association with digital technology among lecturers in ITB. The determinant factors would be focused on external (e.g., sociocultural and working environment) and internal (e.g., personality and demographic characteristics).

**METHOD**

As a preliminary study, we used a qualitative approach in addressing this topic because the objective of the research is to know the overview of lecturer happiness in ITB. The research process began by collecting open-ended question forms for 39 participants along with a consent form. In this stage, we asked the participants to rate their level of wellness on a scale of 1-10. Open-ended questions were also presented assessing the reason for their giving such rate as well as what their jobs meant for them and their wellbeing. The results were coded, and a set of interview questions were generated. This is used for the same 39 participants. Following that, an in-depth interview was conducted with each of those participants. These participants were ITB lecturers with at least 5 years of experience (N = 18; Mean Age = 40.94 years old, SD = 9.23; average of experience = 13.77years, SD = 10.27). Each of them represented one faculty or school in ITB. As much as 75% of participants were male, consistent with the proportion of lecturers there. Open and axial coding were
conducted, and interrater reliability analysis was done toward the interview transcript.

RESULTS AND DISCUSSION
Results indicate that most of the lecturers experience a high level of happiness in terms of the feelings of enjoyment, fun, trust, and harmony. From our single question of happiness rating, we found that most respondents claimed to be good. A total of 17 out of 18 respondents rated 7 to 10, and the other one rated 5 (five). It indicated that our respondents tended to do somewhat extremely well. From the open-ended questions, the word happy, its derivatives (e.g., happiness, happily), and words similar in meaning to it (e.g., enjoy, satisfaction) were frequently found. Based on that finding, we consistently use the word happiness throughout this paper when we refer to the state of wellness.

From the interview result, the author found that determinant factors from ITB as a workplace were related to interpersonal and intrapersonal. Internal factors include personal characteristics (e.g., age, gender, ethnicity, personality), education, attitude toward circumstances, and trust. Additionally, participants claimed more general intrapersonal determinant factors of happiness which include being creative and innovative, optimizing another potential, working hard, being religious, flexible, and eager to cooperate, humble, and honest. These more general intrapersonal factors of happiness might explain the happiness status of the lecturers who could not gain happiness from ITB.

Our results also suggest positive and negative impacts of digital technology on happiness. The negative effect of digital technology might isolate individuals from the real world or make people more depressed and feel lonely (Kraut, et al, 1998). Current studies (e.g., Nimrod, 2013) demonstrate that people who have frequent online communication with others through the Internet may be very helpful. Such communication with others who can understand what they are going through may redeem users of the isolation that often accompanies depression, make them realize that they are not alone, and empower them.

Based on our interview, we concluded that our respondents were happy—or at least, somewhat happy. This finding is consistent with the rating they provided before the interview. Most of them reported positive feelings—other than happy—as enjoyment, fun, trust, harmony, ease. They reported that these feelings were not intense or constant, but steady and over-all. These respondents believed that these feelings help them to be grateful for life and what they have and do in life.

Some of these participants also stated that sometimes, life could be stressful and full of problems. However, despite what they felt toward one particular problem—such as anger or disappointment—those negative feelings tend to be specifically directed toward that particular problem alone. What it explicates is that these participants still felt that life was good even when things went wrong; and even when they did not feel good about something, those negative feelings were not directed toward everything else in life. For example, a lecturer might just get his funding denied and feel upset about it, but, he would not be upset toward his students or family at home.

Many admitted that being a lecturer is a life-calling; that it is not a job where they can expect to be rich or successful. What successful meant in the previous sentence is the general conception of success that is usually associated with wealth, fame, and power. From our interview, we found that these ITB lecturers defined success when they could provide for their family, help students to excel, and when students can use the knowledge they taught. When such occurrences happen, they would experience elatedness that tends to last quite some time.

Given that, we asked them to explain the meaning of both ITB and their job. Regarding ITB, all but one participant stated that they felt ITB gave them meaningful work. From the other outlier, he stated that he did not consider ITB to be meaningful, hence, he would not take his employment here as something meaningful. Personally, for that particular individual, ITB is just a place of work. It is not clear whether his perception toward ITB and job are what makes
him less happy in life or the other way around;
however, it was indicated that he was both less
happy and dissatisfied about his job and ITB.

From others that claimed ITB to be
meaningful, they signified that their job
provided more meaning for them. In this case,
they experienced more happiness through
teaching, as they had the opportunity to share
their knowledge and values with their students
while given enough freedom to explore their
expertise and pursue their projects of interest.
They felt that they had the opportunity to give
something back to society while making a name
for themselves. This suggests that workloads
associated with lecturers’ jobs are seen rather
positively by these lecturers. In that sense,
specifically for this sample, the job demands are
seen as opportunities to flourish. Nevertheless,
these participants also stated how some
regulations felt as if threatening their happiness.

Despite most respondents declaring to be
happy, there is a recurrent theme of happiness
detected here. They indeed defined success as a
teacher is when they can become an inspiration
for their students in the sense that their students
can be successful in school and life. It is also true
that they acknowledged teaching as a calling.
However, they also emphasized the importance
of prestige and fame—such as making a name
for themselves, having more time to do his/her
projects, having more leisure time, and so on. It
seems that these lecturers are still using a more
hedonistic approach to happiness where they
signified pleasure, which means, there is some
incoherence with their previous claims of what
their profession meant for them.

As stated earlier in this paper, as a
technology-oriented school, it would be wise to
put into account the role of technology on ITB’s
human capital. At the moment, digital technology
has influenced a significant part of our life that
in a way it can affect the perception toward life,
including happiness. This digital technology
would also affect lecturers in at least one way.
These lectures are expected to be technologically
capable in a way they can provide enough digital
technological support for their students. At the
same time, most of these lecturers are not even
from the digital native generation. In another
word, they are pressured to not only adapt but
also help the generation that is more digitally
adapted than they are which is not an easy task.

We asked our respondents’ feelings
regarding digital technology and how it affects
their perception of life. In general, these
participants seemed to perceive digital technology
as favorable in their life as they found it helpful
in accessing information and eliminating or at
least lowering errors crucial for their job. They
also admitted that this technology helps them to
be more creative, to build networking, to keep in
touch with people, to be more organized, and to
follow trends.

However, participants have also
claimed that digital technology is to blame for
individuals, unhappiness, as it makes us more
individualistic, dependent, and lazy. They
believe that the younger generations—the digital
natives—are not as happy as them because of
their dependency on digital technology. They
were also expressing their concern about these
digital natives’ social life and productivity that
were a lot affected by digital technology such as
the Internet, games, and gadgets.

Despite their positive attitude toward
digital technology, there is also an indication
of intergenerational prejudice related to the
same technology. We suspect this is the result
of their mistrust of the technology. Even though
they acknowledged the positive side of digital
technology as they enjoyed using it, they were
still experiencing dissonance due to a high degree
of awareness of their insufficient understanding
of the technology. As they believed that digital
technology cannot be understood nor controlled,
they saw it to be a risky and unstable system.
Digital technology was considered to be easy
to manipulate, used for negative purposes,
expensive, and potentially unethical as it might be
against individuals’ privacy and confidentiality.

Each of our participants has different
answers to this question. However, after
doing categorical coding, we concluded that
for our participants, happiness came from
both their environment—including ITB as an
organization—as well as themselves. Despite
not being explicitly stated by many experts, this result is consistent with a lot of empirical models of happiness (e.g: Lyubomirski et al, 2005; Lucas & Donnellan, 2007; Seligman, 2004, 2011). Given the context, determinant factors from ITB were related to the material, intrapersonal, and interpersonal factors (see Figure 1).

These participants stated that despite the fact that money mattered, they also felt that the reason money mattered was because of the wellbeing of their family. They also believed that to be productive for society, they would have to have their life needs fulfilled. With those statements, we argue that material factors do not affect happiness directly, but through the other two factors. Another example, material factor affects the intrapersonal factors through job security and family, in a sense that when an individual is sure that his/her job is not threatened and that he/she will always have the income to support his/her family. That way, he/she will not worry as much and can spend more time and effort doing other things that would be positive for others.

We also postulate that freedom is closely related to the opportunity for self-development. It might happen because freedom resulted in possibilities of choices, hence individuals would need the right condition to both flourish and eventually be happy. Condition expected here includes challenges—where the situation provides enough pressure but not crippling (Argyle et al, 1995; Nakamura & Csikszentmihalyi, 2009). This will affect happiness as it will drive individuals toward his/her goal without giving up or getting bored as they are expected to be more innovative, creative, and productive for themselves.

Our interview suggested that our older respondents were more concerned about health, consistent with their developmental task, demanding them to make peace and adjustment to the bodily changes experienced as they age (Bowling & Dieppe, 2005, Leonard, 2008). Another important finding here is that religiosity was frequently mentioned by our participants as the source of their happiness. Although a lot of research showed that religiosity can be a significant source of meaning that would eventually lead to happiness (e.g Francis et al, 2000; Lewis & Cruise, 2006), we do not quite agree with that. There are a lot of factors in religiosity itself, from social membership to a sense of security (Ysseldyk et al, 2010).

The generational gap between academics can also become a problem, especially as we begin to shift our perspective on happiness. According to Seligman (2011), to be truly happy, we should have a sense of meaning toward something bigger than ourselves, to be involved in life, and to be able to enjoy life. While these lecturers asserted teaching as meaningful, they seemed to be more concerned with pleasure where they directed their passion and effort toward that pleasurable life.

This statement needs to be taken seriously here as there are more indications that ITB is deemed not attractive enough for young talents. SWOT analysis conducted by ITB strategic management (Renstra ITB 2016 – 2020) showed significant age discrepancy between staff. As much as 74% of staff are at least 40-years old and only 3.53% are less than 30-years old. The same study also concluded that some young lecturers moved to other universities—both local and overseas. This could potentially become a significant problem for the ITB community later on when the older talents are retiring. An argument needed to discuss here is the fact that young adults tend to signify work as the source of their happiness and they would stay in an organization as long as they feel happy (see: Goffee & Jones, 2013; Maertz & Griffeth, 2004). This career choice is influenced by an individual’s perception of the organization, emotional experiences, and thoughts of emotional problems potentially occurred (Emmerling & Cherniss, 2003). Hence, given that quite some young talents leave ITB despite being one of the most prestigious universities in the country, it indicates that they are not happy with the organization.

Digital Technology has a slightly beneficial impact on people’s sociability, connections with others, and sense of well-being, just as O’Brien (2016) said that well-being embraces
the appropriate use of the broad continuum of technology. Barman and Choudhury (2014) mention some impacts that technology brings to well-being due to technology: psychological well-being (enhanced human intelligence, positive outlook/confidence, greater life satisfaction), physical well-being (light and portable gadget, ATM’s and e-payment, online shopping), social well-being (social networking, video conferencing, better life quality), and spiritual well-being (stronger relational bond, commemorating past event through a digital image, quick fulfillment of work, compliance to human welfare).

ITB facilitated happiness for its faculty staff as long as it provided freedom and opportunity to share knowledge and values. ITB should socialize regulation with a better strategy so that faculty staff would not feel that it is a threat to their freedom.

Besides ITB as a workplace, there were several determinant factors of happiness identified, including positive and negative effects of digital technology. Even though those factors were in line with previous findings, another study using quantitative methods is needed in a larger sample to confirm those factors. Nevertheless, this study might suggest an insight into the strategic management in ITB to make a better plan in maintaining happiness among faculty staff.

CONCLUSION

Most of the lecturers experience a high level of happiness in terms of feeling of enjoyment, fun, trust, and harmony. Our results show determinant factors of happiness both from ITB and individuals among participants. Determinants factors from ITB as a workplace were related with interpersonal and intrapersonal. Internal factors were including personal characteristics (e.g., age, gender, ethnicity, personality), education, attitude toward circumstances, and trust. Intrapersonal determinant factors of happiness which include being creative and innovative, optimize other potential, work hard, religion, flexible, eager to cooperate, humble, and honest. These more general intrapersonal factors of happiness might explain the happiness status of the lecturers who could not gain happiness from ITB. Nevertheless, this study might suggest an insight into strategic management in ITB to make a better plan in maintaining happiness among faculty staff.

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