Health Coaching to Improve Hypertension Treatment in a Low-Income, Minority Population

David Margolius, MD
Thomas Bodenheimer, MD
Heather Bennett, MD
Jennifer Wong, BA
Victoria Ngo, BA
Guillermo Padilla, BA
David H. Thom, MD, PhD

Department of Family and Community Medicine, University of California, San Francisco, California

ABSTRACT
PURPOSE Poor blood pressure control is common in the United States. We conducted a study to determine whether health coaching with home titration of antihypertensive medications can improve blood pressure control compared with health coaching alone in a low-income, predominantly minority population.

METHODS We randomized 237 patients with poorly controlled hypertension at a primary care clinic to receive either home blood pressure monitoring, weekly health coaching, and home titration of blood pressure medications if blood pressures were elevated (n = 129) vs home blood pressure monitoring and health coaching but no home titration (n = 108). The primary outcome was change in systolic blood pressure from baseline to 6 months.

RESULTS Both the home-titration arm and the no–home-titration arm had a reduction in systolic blood pressure, with no significant difference between them. When both arms were combined and analyzed as a before-after study, there was a mean decrease in systolic blood pressure of 21.8 mm Hg (P < .001) as well as a decrease in the number of primary care visits from 3.5 in the 6 months before the study to 2.6 during the 6-month study period (P < .001) and 2.4 in the 6 months after the study (P < .001). The more coaching encounters patients had, the greater their reduction in blood pressure.

CONCLUSIONS Blood pressure control in a low-income, minority population can be improved by teaching patients to monitor their blood pressure at home and having nonprofessional health coaches assist patients, in particular, by counseling them on medication adherence. The improved blood pressure control can be achieved while reducing the time spent by physicians.

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INTRODUCTION
One-half of patients in the United States with hypertension have poorly controlled blood pressures. To understand why, consider usual care for hypertension. Patients are followed in 15-minute visits that include other medical issues, and they often leave the visit without knowing their blood pressure level or goal. Physicians may not address elevated blood pressures because of competing demands, a phenomenon called clinical inertia.

Failures in hypertension management can be attributed to 4 factors: poor patient understanding of physician instructions, lack of patient participation in decision making, low medication adherence, and clinical inertia. Fifty percent of patients leave the physician visit not understanding physician instructions, patients rarely participate in clinical decisions, and those who do have better outcomes; only 36% to 39% of underserved patients adhere to antihypertensive medications, and these medications are increased in only 13% of visits in which blood pressure is elevated. Furthermore, because 79% of hypertension visits occur in pri-
mary care, the shrinking primary care workforce may exacerbate these shortcomings.9

Home blood pressure monitoring has been shown to improve hypertension control.10 When compared with usual care, the combination of home monitoring with home titration of antihypertensive medications is associated with better blood pressure control.11 Using nurses or pharmacists to coach patients and assist in home titration reduces blood pressure compared with usual care,12-13 but these changes involve expensive health care professionals rarely present in primary care.

The innovation described here involves a nonlicensed health team member, the health coach. Health coaches are language-concordant personnel—often medical assistants with extra training—who help patients gain the knowledge, skills, and confidence to achieve health goals.19 The combination of home monitoring with health coaching addresses the first 3 barriers above by encouraging patients to be informed, activated participants in their care. To address the fourth barrier, clinical inertia, health coaches using physician-approved protocols can assist patients in home titrating antihypertensive medications. To evaluate the feasibility and impact on blood pressure control of adding home titration to home blood pressure monitoring with health coaching by nonprofessionals, we conducted a randomized controlled trial in low-income patients with hypertension.

METHODS

Overview

We compared home blood pressure monitoring, health coaching, and home titration of antihypertensive medications (home-titration arm) with home monitoring and health coaching alone (no–home-titration arm). We did not include a usual care arm because it had already been demonstrated that home monitoring, a feature of both our study arms, improves hypertension compared with usual care.10 The primary outcome was change in systolic blood pressure (SBP) after 6 months. The study was approved by the Committee on Human Research at the University of California, San Francisco (UCSF). A detailed study protocol, published elsewhere,20 is summarized here.

Setting and Population

The study was conducted between January 2009 and January 2010 in a family medicine residency clinic at a public hospital serving low-income, largely minority patients. Almost all patients are empaneled to a clinician, and the health coaches are an integral part of the clinic.

Eligibility

Patients were eligible if they had blood pressures of at least 145 systolic or at least 90 diastolic mm Hg, measured by the medical assistant at the enrollment visit and at least 1 previous visit in the last 12 months (based on chart review). Exclusion criteria were an age of younger than 30 years; not speaking English, Spanish, Cantonese, or Vietnamese; a creatinine level of greater than 1.5 mg/dL; New York Heart Association class III or IV heart failure; a life expectancy of less than 1 year, or being identified by one’s primary care clinician as unable to follow instructions because of physical or cognitive disability, psychiatric illness, or other reasons.

Health Coaches

The health coaches were 10 UCSF employees and volunteers with bachelor’s degrees. None were physicians, midlevel practitioners, nurses, pharmacists, or other licensed clinicians. The coaches received 16 to 20 hours of training on hypertension and its medications, and on lifestyle behavior change including medication adherence counseling. The coaches, whose case loads varied from 5 to 25 patients, focused on building trusting relations with patients and counseling them on the importance of blood pressure control and medication adherence. Situated within the clinic, coaches could easily interact with clinicians by e-mail or face-to-face discussion.

Enrollment and Randomization

Patients were referred by their primary care clinicians or clinic medical assistants, or recruited by language-concordant health coaches at their office visit. Patients interested in participating were asked if they planned to continue coming to the clinic for the next year, had a telephone, would check their blood pressure at least twice a week, and were willing to change blood pressure medicines at home if enrolled in the home-titration arm. Patients answering yes to these questions were given informed consent and enrolled. All study participants received, and were trained to use, a home blood pressure monitor (Omron HEM-711AC) and a log book to record blood pressures. Study arm assignments were randomly ordered and enclosed in sealed, consecutively numbered envelopes. After enrollment, participants were assigned to one of the study arms by opening the next sealed envelope.

Intervention

Clinicians of patients in the home-titration arm completed an algorithm of antihypertensive medication adjustments.20 Health coaches made weekly telephone calls to participants in both study arms to discuss overall well-being, adherence to action plans, and blood
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pressure values. Patients in the home-titration arm who reported blood pressure greater than 140 mm Hg systolic or greater than 90 mm Hg diastolic and excellent medication adherence could choose to increase their antihypertensive medication regimen according to the algorithm without a clinician appointment. In those cases, health coaches notified a physician investigator to fax the prescription to the pharmacy. Clinicians were notified of medication changes by e-mail, and health coaches entered the change in the electronic health record. The duration of the intervention was 6 months.

Data Gathering
Baseline blood pressure was the blood pressure measured and recorded in the chart by the medical assistant during the office visit at which the patient was enrolled. At 6 months, the patient was asked to come to the clinic, and blood pressure was again measured by the medical assistant using the same standard procedures as at baseline: patients were seated at the nurse station for at least 5 minutes before blood pressures were measured with an automated machine on 1 arm. Patient demographics and blood pressure medications were recorded at enrollment. For each patient encounter by telephone or in person, health coaches recorded the number of days in the past week patients reported checking their blood pressure and having missed taking a blood pressure medication, progress on existing action plans, and formulation of new action plans. Six months after study completion, patients’ electronic health records were reviewed for the number of blood pressure medications at enrollment and at 6 months, and for the number of medications added and stopped during that period. Electronic records were also used to ascertain the number of primary care visits made by each patient in the 6 months before enrollment, the 6 months during the study, and the 6 months after the study.

Statistical Analysis
The primary outcome was change in SBP. Secondary outcomes included change in diastolic blood pressure, percent of patients at Joint National Committee-7 blood pressure goals (<130/80 mm Hg for diabetic patients, <140/90 mm Hg for nondiabetic patients), and primary care visit frequency. Baseline characteristics and intervention variables (eg, number of coaching encounters, number of medication changes) were compared between study arms using a t test for continuous variables and a χ² test for categorical variables. Changes in systolic and diastolic pressure and in number of primary care visits were compared by study arm using a t test with the standard deviation for differences computed as the sum of the squares of the standard deviations for baseline (S₁) and 6 months (S₂) divided by the square root of the sum of the S₁ and S₂: S_{(t-2)} = (S₁^2 + S₂^2) / \sqrt{(S₁ + S₂)}). The change in proportion of patients at goal for blood pressure was compared by study arm using a χ² test. Analyses were also conducted to look for evidence of effect modification by prespecified subgroups: starting SBP (≥160 vs <160 mm Hg), English as primary language (yes vs no), diabetes (yes vs no), sex, race/ethnicity (black vs other, Latino vs other, Asian vs other), and number of baseline medications (0-1 vs ≥2). In addition, we analyzed the data as for an observational study by combining both arms in order to examine predictors of change in SBP using t tests for dichotomous predictor variables and analysis of variance for categorical predictor variables.

RESULTS
Baseline Characteristics
Of 241 eligible patients approached for enrollment into the study, 4 declined to participate and 237 received informed consent and enrolled. Figure 1 displays the number of patients randomized to each arm: 129 in the home-titration arm and 108 in the no–home-titration arm. The number of patients included in the final analysis of the home-titration arm was 110, and the number of patients included in the final analysis of the no–home-titration arm was 94.
arm. Of the 237 enrolled patients, 9 dropped out and 24 were lost to follow-up, leaving 204 for analysis. There were no significant differences in attrition rates between the 2 groups. Patients who dropped out or were lost to follow-up did not differ significantly from patients who completed the study.

We found no significant differences between the 2 study arms in any of the baseline characteristics assessed (Table 1). Participants’ mean age was 60 years, almost two-thirds (64%) were women, and more than 90% were racial or ethnic minorities. Fifty-two percent identified a primary language other than English. The mean SBP at enrollment was 160 mm Hg for the home-titration arm and 158 mm Hg for the no–home-titration arm.

**Intervention**

The 204 patients had a total of 1,932 health coach encounters. The number of encounters ranged from 0 to 27 for individual patients; 192 patients (94%) had at least 1 encounter. Ninety-two percent of encounters were by telephone, with the remainder taking place in person during a clinic visit. The mean number of health coach encounters per patient was 10.4 in the home-titration arm vs 10.8 in the no–home-titration arm (a nonsignificant difference). There were no significant differences between the arms in the mean number of medication changes per patient (1.5 and 1.4, respectively).

Of the 166 medication changes among 68 patients in the home-titration arm, 135 (81%) were made by clinicians. Only 31 medication titrations occurred at home, among 20 patients. The mean number of days in the past week on which patients reported having missed a medication dose increased slightly between the first and last coaching encounters for both arms (0.35 days in the home-titration arm and 0.33 days in the no–home-titration arm).

**Outcomes by Study Arm**

SBP decreased by 23.9 mm Hg in the home-titration arm and 19.3 mm Hg in the no–home-titration arm during the 6-month intervention period (Table 2). The difference of 4.6 mm Hg in favor of the home-titration arm was not statistically significant. Diastolic blood pressure decreased by 5.9 mm Hg in the home-titration arm and 5.4 mm Hg in the no–home-titration arm, also not significant. There was no significant

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### Table 1. Baseline Characteristics for All Participants With Blood Pressure Data at 6 Months, by Study Arm

| Characteristic                      | All (N = 204) | Study Arm       |                   |                   |
|------------------------------------|---------------|-----------------|-------------------|-------------------|
|                                    |               | Home Titration* | No Home Titration* |
|                                    |               | (n = 110)       | (n = 94)           |
| Age, mean ± SD, y                  | 60.4 ± 12.1   | 60.7 ± 12.6     | 60.1 ± 11.4        |
| Sex, %                             |               |                 |                   |                   |
| Women                              | 63.2          | 62.7            | 63.8              |
| Men                                | 36.8          | 37.3            | 36.2              |
| Race, %                            |               |                 |                   |                   |
| White non-Hispanic                 | 8.3           | 9.1             | 7.4               |
| Black/African American             | 10.8          | 10.0            | 11.7              |
| Latino                             | 45.6          | 51.8            | 38.3              |
| Asian                              | 34.8          | 28.2            | 42.6              |
| Diabetic, %                        | 33.3          | 34.5            | 31.9              |
| Primary language, %                |               |                 |                   |                   |
| English                            | 48.0          | 47.3            | 48.9              |
| Spanish                            | 36.3          | 40.0            | 31.9              |
| Cantonese                          | 10.3          | 8.2             | 12.8              |
| Vietnamese                         | 5.4           | 4.5             | 6.4               |
| SBP, mean ± SD, mm Hg              | 159.3 ± 15.3  | 160.3 ± 16.1    | 158.2 ± 14.0       |
| DBP, mean ± SD, mm Hg              | 86.0 ± 12.2   | 85.1 ± 13.3     | 89.9 ± 10.8        |
| Creatinine, mean ± SD, mg/dL       | 0.80 ± 0.19   | 0.80 ± 0.20     | 0.80 ± 0.18        |
| Number of blood pressure medications, mean ± SD | 2.2 ± 1.2 | 2.3 ± 1.2       | 2.2 ± 1.2          |

DBP = diastolic blood pressure; SBP = systolic blood pressure.

* There were no significant differences between study arms.
difference in the proportion of patients at their Joint National Committee-7 blood pressure goal at 6 months between the arms (47.3% vs 43.6%). Additionally, we found no significant difference in outcomes between arms in any of the prespecified subgroups (baseline SBP, diabetes, English speaking, sex, race/ethnicity, or number of medications at baseline). There was also no difference in the change in number of primary care office visits between arms, with participants in both arms having an average of 0.91 fewer office visits during the study period.

Outcomes for Both Arms Combined
Because only 20 patients in the home-titration arm received home titration and there was no significant difference in the change in SBP by study arm, we further analyzed the data as a nonrandomized, uncontrolled, before-after study by combining both arms (Table 3). For the entire group of 204 patients, all of whom had before-after study by combining both arms (Table 3).

Outcomes for Both Arms Combined
Because only 20 patients in the home-titration arm received home titration and there was no significant difference in the change in SBP by study arm, we further analyzed the data as a nonrandomized, uncontrolled, before-after study by combining both arms (Table 3). For the entire group of 204 patients, all of whom had health coaching, mean SBP decreased by 21.8 mm Hg between baseline and 6 months (P <.001). The mean number of primary care office visits decreased from 3.46 in the 6 months before the start of coaching to 2.55 during the 6 months of coaching in both arms combined (P <.001). The mean number of visits in the 6 months after the end of the intervention period was 2.38.

Predictors of Change in Blood Pressure for Both Arms Combined
We also analyzed our combined data as observational study data to investigate the association between baseline and process variables and change in SBP (Table 4). Higher SBP at baseline was significantly associated with larger reductions in SBP both when dichotomized at less than 160 or greater than or equal to 160 mm Hg (P <.001) and when kept as a continuous variable (Pearson correlation coefficient = −0.50, P <.001). No significant associations were found for other subgroups with other baseline characteristics. There was a significant positive association for number of health coach encounters, trichotomized into 3 approximately equal groups, and SBP reduction. Number of changes of antihypertensive medications—either by clinician titration or home titration—was not associated with change in SBP, but there was a trend for an increase in the number of medications and reduction in SBP (P = .065). The change in the number of missed medication days between the first and last coaching encounters was not significantly associated with change in SBP. In multivariate analysis, the number of coaching encounters remained significantly associated with reduction in SBP after controlling for baseline SBP and change in number of medications (P = .03).

DISCUSSION
In this trial comparing health coaching with vs without home titration, both arms had nearly identical, clinically meaningful SBP reductions. The feasibility of home titration remains uncertain, as less than one-fifth of patients in that arm actually undertook an adjustment of their antihypertensive medication at home.

When data were analyzed as before-after study data with both arms combined, patients experienced a mean SBP decrease of nearly 22 mm Hg. Although there was no control group, this magnitude is greater than the SBP reductions in control groups of 7 other studies using health coaching, which ranged from 2 to 14 mm Hg. Patients had an average of 0.9 fewer primary care office visits in the 6-month study period compared with the 6 months before the study, and this difference was maintained in the 6 months after the study.

Our findings support 3 take-home points for improving blood pressure treatment in primary care. First, the more health coach encounters patients had, the greater their reduction in SBP, suggesting that increasing doses of health coaching are associated with lower blood pressures. Likely, health coaching works through improving patients’ diet, exercise, medication adherence, and overall engagement with their disease.

Second, blood pressure control was achieved without added physician time, in fact, the number of physician visits for study patients dropped in the 6 months during and after the intervention. With these interventions, blood pressure can thus be improved without increasing demand on physician time.

Third, nonprofessional caregivers can contribute importantly to hypertension management. Unlicensed health care workers with relatively minimal training can coach patients with hypertension, focusing on medication adherence. Seven recent trials involving health coaching depended on health professionals.
generally having higher salaries, specifically pharma-
cists\textsuperscript{12,13,15,18} and registered nurses.\textsuperscript{14,16,17} The SBP reduc-
tions found in our study are similar to those found in
the coaching arm of those trials, which ranged from
13 to 28 mm Hg. Participants in the 2 studies with
coaching-group SBP reductions greater than 20 mm
Hg had higher socioeconomic levels than our study
participants.\textsuperscript{12,17} In our study, primary care clinicians
were enthusiastic about the participation of health
coaches.\textsuperscript{21} The clinical outcomes achieved suggest that
redesigning primary care for hypertension care does
not require high-cost professionals.

This study had several limitations. A usual-care arm
would have been helpful to further substantiate the
improvement in SBP found in both
intervention arms. In recent stud-
ies involving patients with elevated
baseline SBP levels, however, levels
dropped by 2, 6, 7, 10, 12, and 14
mm Hg with usual care, reductions
considerably smaller than the approxi-
mately 20-mm Hg SBP reduction in
both groups of our study.\textsuperscript{11-18}

In an effort to pattern our study
intervention to standard clinical care,
we used blood pressures measured
by medical assistants at the offi
cice visit. This approach may have intro-
duced more random error creating a
bias toward not fi
ding a difference
between study arms. It is unlikely that
it affected the result to the point of
masking a true signifi
cant difference,
however. The potential impact on the
before-after analysis would be toward
the null hypothesis, making our results
a conservative estimate of actual
change from baseline to 6 months.

The association between num-
ber of coaching encounters and SBP
reduction, while supportive of a true
effect of health coaching, relied on
observational data and could refl
confounding by unmeasured variables.

Although we expected health
coaching to improve medication
adherence, self-reported adherence
decreased over the course of the
study. Two factors may explain this
seemingly paradoxical finding. First, on
the basis of coaches’ reports, many
patients at baseline did not know their
medications well enough to accurately
report adherence. Second, patients
may have become more truthful as
they developed trusting relationships
with their coaches. Also, self-reported
adherence correlates poorly with
more objective adherence measures.

Evidence is accumulating that
team-based interventions can improve

\begin{table}
\centering
\begin{tabular}{|l|c|c|c|c|}
\hline
\textbf{Measure} & \textbf{Mean SBP} & \textbf{Change} & \textbf{P} \\
 & \textbf{Baseline} & \textbf{6 Months} & \\
\hline
\textbf{Diabetes} & & & \\
Yes (n = 68) & 161.0 & 139.5 & –21.5 \\
No (n = 136) & 158.5 & 136.5 & –22.0 & NS \\
\textbf{English speaking} & & & \\
Yes (n = 98) & 160.9 & 140.0 & –20.9 \\
No (n = 106) & 157.9 & 135.2 & –22.7 & NS \\
\textbf{Black} & & & \\
Yes (n = 22) & 159.2 & 137.3 & –21.9 \\
No (n = 182) & 160.4 & 139.6 & –20.8 & NS \\
\textbf{Latino} & & & \\
Yes (n = 93) & 161.0 & 140.0 & –21.0 \\
No (n = 111) & 157.4 & 134.6 & –22.7 & NS \\
\textbf{Sex} & & & \\
Female (n = 129) & 158.6 & 136.4 & –22.2 \\
Male (n = 75) & 160.6 & 139.4 & –21.2 & NS \\
\textbf{SBP at baseline} & & & \\
≥160 mm Hg (n = 77) & 174.6 & 143.7 & –30.9 \\
< 160 mm Hg (n = 127) & 150.1 & 133.8 & –16.3 & <.001 \\
\textbf{Number of blood pressure} & & & \\
medications at baseline & & & \\
0 or 1 (n = 55) & 153.2 & 134.4 & –18.8 \\
2 (n = 75) & 160.9 & 136.6 & –24.4 \\
≥3 (n = 74) & 162.3 & 140.9 & –21.5 & NS \\
\textbf{Number of coaching encounters} & & & \\
1-5 (n = 62) & 157.8 & 140.6 & –17.2 \\
6-12 (n = 68) & 158.8 & 137.2 & –21.6 \\
>12 (n = 74) & 161.1 & 135.2 & –25.9 & .008 \\
\textbf{Number of medication changes} & & & \\
0 (n = 83) & 156.5 & 136.2 & –20.3 \\
1 (n = 50) & 159.4 & 137.4 & –22.0 \\
≥2 (n = 71) & 162.6 & 139.1 & –23.5 & NS \\
\textbf{Change in number of medications} & & & \\
from baseline to 6 months & & & \\
Fewer medications (n = 27) & 160.4 & 145.0 & –15.3 \\
No change (n = 136) & 157.9 & 135.6 & –22.3 \\
More medications (n = 41) & 163.5 & 138.9 & –24.6 & .065 \\
\textbf{Change in number of days missed} & & & \\
blood pressure medication from & & & \\
baseline to 6 months & & & \\
Fewer missed days (n = 21) & 159.5 & 141.6 & –18.0 \\
No change (n = 119) & 159.4 & 137.2 & –22.2 \\
More missed days (n = 27) & 161.3 & 136.7 & –24.7 & NS \\
\hline
\end{tabular}
\caption{Table 4. Association Between Baseline Patient Characteristics, Process Variables, and Change in SBP for All Participants}
\end{table}
hypertension control. The results of our trial suggest that delegating hypertension care to nonprofessional staff trained as health coaches, giving each patient a home blood pressure monitor, and creating home-titration medication algorithms are innovations that can improve care while saving physician time.

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Key words: hypertension; primary care; health coaching; medication adherence; medication therapy management; practice-based research

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