The Production Function of the Hospitals in Iran: A Systematic Review

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Abstract

**Context:** Hospitals are the most important section in relation to health economy, accounting for 50-80% of the health budget in developing countries.

**Objectives:** The present study aimed to estimate the production functions of the hospitals in Iran.

**Data Sources:** This systematic review was conducted via searching in the international databases of Scopus, ISI, PubMed and Persian databases of IDML, SID, MagIran for access to data in 2019 with no time limits using keywords such as hospitals, hospital performance, hospital performance assessment, production function estimation, and Iran. The required data on the authors, year of publication, language of publication, and number of hospitals were extracted from the articles using a checklist. The extracted data were categorized and interpreted in the Excel software.

**Results:** The initial search yielded 334 articles, which were extracted and reviewed based on their title, abstract, and elimination of the duplicates. In total, 12 articles were obtained for the final analysis. The mean elasticity of the inputs for physicians, nurses, active beds, and other staff was 0.22, 0.55, 0.64, and 0.36, respectively. In addition, the marginal production of the factors for physicians, nurses, active beds, and other staff was 53.22, 32.56, 41.10, and 38.56, respectively. The marginal production of all the inputs was positive.

**Conclusions:** Considering the positive marginal production of all the inputs, it is suggested that the utilization of the inputs increase due to their elasticity in order to improve efficiency, which is a priority for using active hospital bed. It is also advisable to assess various sections of each hospital rather than on a hospital level and evaluate productivity and efficiency.

**Keywords:** Hospital, Hospital Function, Hospital Performance, Production Function Estimation, Iran

1. Context

Health economics is an important and expanding area of economics, with the health sector constituting a significant share of the national economy. Health levels have increased mainly through improving productivity and reducing service insurance costs. In most developing countries, approximately 5% - 10% of the government expenditure is allocated to the health sector. Lack of efficiency and productivity in this sector leads to the loss of workforce, capital, equipment, and management. Furthermore, inefficiencies reduce productivity in the other sectors of the economy and social welfare, thereby giving rise to political issues (1).

As in other businesses, hospitals produce and deliver particular services and are governed by the standards and principles of other firms (2). Hospitals are the most costly and important sections of the healthcare system, accounting for 50% - 80% of the health sector budget in developing countries (3, 4). Meanwhile, the share of hospitals in health expenditure does not exceed 40% in developed countries.

Considering the economic use of production resources, hospitals are among the most significant concerns for health policymakers and managers in every country. Among various components of the health sector, hospital services are the major contributor to the capital growth in many countries, which is remarkably higher in the public sector despite the large volume of the resources allocated to hospitals. However, there is a gap between the growth of accessible resources and their effective use in terms of the needed resources. The high operating costs of hospitals and inefficiency of healthcare systems challenge the way hospitals spend their resources (5).

Hospitals cannot fully control their production level, but rather respond to the demand for hospital services. Although most hospitals do not maximize profits, some hospitals may operate for profitability with the aim of selecting a specific production level (4). Knowledge of the correlations between various production factors (physicians, nurses, active beds, and other staff) and hospital production (number of inpatients) is essential to determining the
optimal production.

For hospitals to use their resources more efficiently and effectively, they must also be aware of the correlations between the inputs and outputs; a practical approach in this regard involves the use of economic tools and analysis for production efficiency. Production efficiency is defined as the correlation between inputs and outputs over a given period for the production of a product by an organization. In the health sector, the concept refers to the use of the factors affecting production and service delivery (4, 6). The studies focused on the hospitals in Iran have yielded different results, and to date, no systematic reviews have been conducted regarding hospital production function to make policymakers more confident with an overall conclusion on the status of the production function and impact of each input on hospital output.

2. Objectives

The present study aimed to estimate the production functions in the hospitals in Iran through a systematic review and meta-analysis during 1995 - 2018 to assist hospital managers in responding to regular the demand that is irregularly applied to hospital services.

3. Data Sources

This systematic review was performed to assess the production function of the hospitals in Iran. The main research question and objective was to determine whether among various factors and inputs of hospitals, any has the maximum effect on hospital output and could increase productivity. The required data were collected via searching in international databases such as Scopus, PubMed, ISI and Persian databases of MagIran, IDML, and SID. To increase the number of the related articles, a manual search was performed using the references of the selected articles. In order to collect the required data, the PICOTS keyword was used as an effective strategy. PICOTS is the first letter of various words, with P referring to the population and area of the performed studies (our study was focused on the public hospitals in Iran), I referring to interventional factors (physicians, nurses, active beds, and other staff) with no comparison factor, O referring to the study outcomes, productivity, and number of the patients of the hospital involved in the outcomes, T referring to time (all the articles were performed during 1995 - 2018), and S referring to the methodology of the study (systematic review).

A researcher-made checklist was also used to collect the data on the authors, year of data collection, year of publication, physicians, nurses, active beds, hospital staff, other staff, marginal production, average production of the inputs, and marginal substitution rates. All the hospitals were public, and the study variables were physicians, nurses, hospital beds, other staff, technology, and virtual variables. The coefficients of determination and efficiency were compared with the scale.

The inclusion criteria of the study were as follows: (1) studies conducted in the hospitals in Iran; (2) original articles; (3) articles available in full text; (4) articles containing the required data; (5) publications in Persian or English and (6) investigation of more one hospital. The exclusion criteria were publications in both Persian and English (only the English version was selected. Article and letter should review to editor). The extracted data were the selected articles were analyzed using the Excel software.

The main research objective was the production function of the hospitals in Iran in the form of a systematic review. Furthermore, the review had an analytical objective, which was the review of the elasticity of all the hospital inputs, such as the elasticity of physicians, nurses, active beds, and other staff. The descriptive research objective was also focused on the marginal production and average production of all the inputs.

4. Results

Initially, 334 articles were found, and based on the criteria for the review of the titles and abstracts, avoidance of duplicates, and similarity of the contents, 12 articles were selected for the final analysis. Figure 1 shows the flowchart of the database search and selection of the final articles.

Table 1 shows the average elasticity of the inputs of physicians, nurses, active beds, other staff, technology, and virtual variables in the selected studies. The elasticity in the logarithmic functions indicated that per one percent of change in the explanatory variable, the dependent variable changed by a few percent. For instance, the elasticity of physicians showed that if the number of physicians changed by 1%, to which extent the output change of the hospital would change. The physician input elasticity was estimated at 0.22, and the nurse input elasticity was estimated at 0.55. In other words, per every 1% increase in the physician input, a 22% increase would occur in hospitalizations. In addition, the number of hospitalized patients increased by 55% with the employment of more than one nurse. The active bed input elasticity was estimated at 0.64, and per every 1% increase in the bed input, patient admission would increase by 64%. The average elasticity of other staff, technology, and virtual variables were estimated at 0.36, 0.0004, and 0.047, respectively.

Table 2 shows the reported marginal production and average production of the production inputs in the hospital.
Number of articles were researched = 334

38 articles were removed due to duplication content

Number of articles were remained: 296

234 articles were removed based on title (have a title similarity)

Number of articles were remained: 62

49 articles were removed based on abstract (abstract was not related)

Number of articles were remained: 13

4 articles were removed based on content similarity

Number of articles were remained: 9

9 articles + 3 articles were entered to the study through manually reviewing the reference lists of all initially retrieved articles

Figure 1. Flow chart of systematic search and studies selection

tals in Iran in the reviewed studies. Average production is defined as the average output of each unit of labor per unit of time. According to the findings, the average number of the hospitalized patients per each physician was 219.63, and the average number of the hospitalized patients per each nurse was 50.38. In addition, the average production of the active bed inputs and other staff was estimated at 43.06 and 37.76, respectively.
According to the obtained results, the highest rate of average production belonged to the physician input (219.63), and the lowest rate belonged to the other staff input (37.76). Table 2 also shows the marginal production of the factors of hospital production for all the inputs. Marginal production is defined as the ration of change in total production per unit of additional labor per unit of time. For instance, the marginal production of physicians was the ration of change in the total hospital production per unit of additional physicians per unit of time.

According to the findings, the marginal production of the physician input was 53.22 as with the employment of one more physician unit, the total number of the inpatients (total hospital production) increased by 53.22 units. The marginal production of nurses was 32.56 as with the employment of one more nurse, hospitalization (total productivity) increased by 32.56 units. Furthermore, the marginal production of the active bed and other staff inputs was 41.10 and 38.56, respectively, and the highest rate of marginal production belonged to physicians (53.22).

In the reviewed studies, the marginal rate of technical substitution (MRTS) of the inputs was also reported in Mashhad (1), Qazvin (6), Ahwaz (7), Iran (2), social security organization hospitals (12), and the general hospitals affili-
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ated to Iran University of Medical Sciences (13), as well as in Isfahan (5), Urmia (3), Kurdistan (8), Yazd (9), Kermanshah (10), and social security hospitals (11). For instance, in Kermanshah (10), the MRTS for physicians and active beds was 0.95, which indicated that a physician is replaced with 0.95 beds, and the production level remains constant. However, the MRTS for nurses-physicians was 0.26 and if a nurse is replaced by 0.26, the level of production remains constant. The MRTS for physicians-other staff, nurses-active beds, nurses-other staff was estimated at 10.96, 0.25, and 2.86, respectively.

The results of the review regarding the production function indicated that the production factors of elasticity were 0.64, 0.55, 0.36, 0.22, 0.047, and 0.0004 for active beds, nurses, other staff, physicians, virtual variable, and technology, respectively. Compared to the other inputs, active beds had the maximum effect on the hospital output as per a 1% increase in the number of the active beds, the number of patients increased by 64%. On the other hand, technology had the minimum effect on the hospital output as per a 1% increase in the number of technology, the number of patients increased by 0.04%.

The total elasticity of the production factors was estimated at 1.76, and the efficiency to the scale increased in this review. In addition, the physician input had the highest level of marginal production (53.22), and the nurse input had the lowest level of marginal production (32.56). The maximum and minimum levels of average production were 219.636 and 37.76 in physicians and other staff, respectively.

5. Discussion

Extensive research has been focused on the output of hospitals by means of production function. The data in this regard have been estimated for 193 English maternity hospitals. Among various inputs, the number of active beds and nurses seem to be the significant factors, while returns to the scale in maternity services may be constant at best (14).

In the acute care hospitals covered by Taiwan national health insurance system, a correlation has been reported between nurse staffing and patient mortality. Furthermore, the findings in this regard indicated that the mortality rate of patients depends on the proportion of nurses to patients as the higher ratio lowers the mortality rate. Therefore, it could be stated that lower nurse staffing than the standard level in intensive care hospitals is associated with increased mortality, and policymakers should consider healthcare policies that matches staffing with the needs of patients for nursing care through setting a shift-based, minimum patient-to-nurse ratio from the perspective of maintaining the quality of patient care (15).

The impact of health information technology on hospital productivity has also been investigated as in whether IT health information could be a tool used to change the delivery of health care. Unlike end products, the overall benefits of expanding the use of IT are moderate, and the doubling of the IT capital could increase the total added value by less than 1% (16).

In Shenzhen city (China), a research was performed during 2006 - 2010 to survey the trends of the efficiency and quality of hospitals and determine whether there is a trade-off between efficiency and quality in hospital production (17). In the mentioned study, the estimates of the returns to medical care in addition to more intensive care depended on factors such as the unmeasured differences in patient intensity and productivity of healthcare providers (18).

5.1. Limitations of the Study

One of the limitations of this review was the inability to access the financial data and cost-income of the hospitals, which could be an important input to the production function of every hospital. Moreover, data on the number of patients in hospitals, hospital beds, nurses, and physicians could not be easily accessed as they were mostly confidential and could not be estimated.

6. Conclusion

The recommendations of this review have been classified into two categories of executive suggestions and research suggestions, as follows:

• Executive Suggestions
  Considering the positive marginal production of all the inputs, it is suggested that the utilization of all inputs increase owing to their elasticity in order to improve the efficiency of the inputs, which is a priority for the use of active inputs.

• Research Suggestions
  Instead of hospital-level studies, the sections of each hospital should be surveyed, along with the evaluation of the production functions, productivity, and efficiency of hospitals.

Footnotes

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