Evaluation of the Scale-up and Implementation of Mind, Exercise, Nutrition...Do It! (MEND) in British Columbia: A Hybrid Trial Type 3 Evaluation

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Abstract

Background The Mind, Exercise, Nutrition...Do it! (MEND) childhood obesity intervention was implemented in British Columbia (B.C.), Canada from April 2013 to June 2017. The study objective was: a) to describe and explore program reach, attendance, satisfaction, acceptability, fidelity, and facilitators and challenges to implementation during scale-up and implementation of MEND in B.C. while b) monitoring program effectiveness in improving children’s body mass index (BMI) z-score, waist circumference, dietary and physical activity behaviours, and psychological well-being.

Methods This prospective, pragmatic implementation evaluation (Hybrid Type 3 design) recruited families with children aged 7-13 with a BMI ≥ 85th percentile for age and sex. The 10-week MEND B.C. program was delivered in 27 sites, throughout all five B.C. health regions (Northern, Interior, Island, Fraser, and Vancouver Coastal) over four years. A mixed-method approach was used to collect and analyze the data. Evaluation measures included: program reach, attendance, fidelity, acceptability, satisfaction, facilitators and challenges to implementation, and effectiveness (change in children’s BMI z-score, physical activity, screen-time, eating behaviours, self-esteem and emotional distress).

Results 136 MEND B.C. programs were delivered over four years. The program reached 987 eligible children. 755 (76.5%) children completed the program. The average program attendance was 81.5%. Parents reported the program content was easy to understand, culturally suitable for their family, respectful of their family's financial situation and provided adequate information to build a healthy lifestyle. Children achieved significant positive changes across all four evaluation years in BMI z-score, nutrition behaviours, physical activity levels, hours of screen time per week and emotional distress (p<0.05). Challenges to continued program implementation included: recruitment, resource requirement for implementation and the need to tailor the program locally to be more flexible and culturally relevant.

Conclusions Scaling up efficacious childhood obesity interventions into real-world settings is critical to combat the obesity epidemic. Future family-based childhood obesity management interventions need to explore strategies to enhance program delivery flexibility while optimizing the use of health care
Contributions To The Literature

“Scaled-up” family-based childhood obesity interventions are critical to extending the program reach, and this is one of the first scale-up studies of the MEND childhood obesity intervention in B.C. Canada. The study demonstrated ways to actively engage with multilevel stakeholders and delivery agents to successfully scale-up and implement a family-based childhood obesity management interventions over a four year period. Our findings also highlight the need for future interventions to explore strategies to enhance program delivery flexibility while optimizing the use of health care resources.

Introduction

Obesity in childhood has reached epidemic levels in North America[1-4]. Children who are overweight or obese (<17 years) have almost double the rates of high blood pressure, elevated lipid profiles and glucose intolerance as their healthy-weight peers[4, 5]. Obesity in childhood is also associated with a higher risk for poor psychosocial health, self-esteem and lower levels of self-confidence[2, 4]. Unfortunately, most children do not outgrow childhood obesity, and many continue to gain excess weight[6, 7]. Consequently, preventing obesity in childhood has become a significant priority for public health agencies and health care providers.

The prevalence of obesity has tripled in the last 15 years in Canada[3]. Over 25% of children have overweight or obesity in British Columbia (B.C.), Canada[1]. In many jurisdictions across B.C., families with children (7-13 years of age) who are overweight have limited access to interventions that help to improve families’ lifestyle behaviours[2]. Thus, the B.C. Ministry of Health introduced the Mind, Exercise, Nutrition…Do it! (MEND) program from April 2013 to June 2017 to reduce this service gap.

MEND B.C. is an evidence-based multi-component, healthy lifestyle intervention that includes behavioural, nutrition, and physical activity sessions delivered in community settings. MEND was extensively adapted for the Canadian population and was further localised for the B.C. population. MEND is based on principles of nutritional and exercise science plus it draws from psychology, learning, and social cognitive theories and the study of therapeutic processes[8-10]. Previous randomized controlled studies as well as large-scale community-based trials have shown that the MEND intervention significantly improves children’s body mass index (BMI) z-score, waist circumference, cardiovascular fitness, physical activity, sedentary behaviours, and self-esteem...
Family-based lifestyle interventions, such as MEND, are one of the principal approaches for achieving long-term weight control in children[2]. International recommendations coincide stating that the core elements of any intervention to address obesity in childhood should involve the whole family and include nutrition education, behaviour modification, and physical activity promotion[4, 6]. Encouraging the whole family to make behavioural changes decreases the focus placed on the overweight child's dietary and physical activity behaviours and instead focuses on providing a supportive environment for making lifestyle modifications in the home setting[4, 10].

In order to achieve population-wide health improvement, these family-based childhood obesity intervention programs need to be ‘scaled-up’; extending the program reach[13]. Scaling up refers to the efforts to increase the impact of successfully tested health interventions to benefit more people and to foster policy and program development on a lasting basis[14–16]. Scaling up evidence-based childhood obesity interventions is a critical stage in translating evidence into practice. Currently, there are few scale-up studies in Canada and globally, particularly childhood obesity interventions using a Hybrid Type 3 design[17, 18]. Thus, the primary study objective was: a) to describe and explore program reach, attendance, satisfaction, acceptability, fidelity, and facilitators and challenges to implementation during scale-up and implementation of MEND B.C. while b) monitoring program effectiveness in improving children’s body mass index (BMI) z-score, waist circumference, dietary and physical activity behaviours, and psychological well-being.

**Methods**

**Study design**

The MEND B.C. scale-up and implementation project was a prospective, pragmatic implementation evaluation that used a Hybrid Type 3 evaluation design [19]. This type of design enables researchers to evaluate intervention implementation strategies while observing and gathering information on clinical intervention and related outcomes. MEND B.C. was a 10-week family-based childhood obesity intervention program for children aged 7–13 with a BMI ≥ 85th percentile for age and sex, and their parents or caregivers living in B.C. MEND B.C. programs were delivered in 27 rural and urban sites.
throughout all five B.C. health authority regions (Northern, Interior, Island, Fraser, and Vancouver Coastal) over four years (April 2013 to June 2017). The program demonstration phase took place in year 1 (April 2013 to June 2014) to establish program infrastructure and capacity before scale-up in years 2–4 (July 2014 to June 2017). Overall, 136 MEND B.C. programs were delivered over four years (Table 1). The study was approved by the University of Victoria Human Research Ethics Board (#13-117) and the University of British Columbia Children and Women’s Research Ethics Boards (#H13-01115).

Participants

*Children* were eligible to participate if they were between 7–13 years old, with a BMI ≥ 85th percentile for age and sex and had no contraindications for participating in physical activity or group sessions. MEND B.C. was a self-referral program. At least one parent or caregiver had to attend the sessions. Families were excluded if medical clearance was needed and not obtained for the child to participate in physical activity. Provincial and local recruitment strategies included advertisements in schools, community and recreation centers, libraries, general practitioners, pediatricians, local media, social media, word of mouth, and self-referrals. Each MEND B.C. program had the capacity to accommodate up to 15 families per program delivery cycle.

Stakeholders included MEND B.C. program delivery teams, which consisted of a programmer, theory leader, exercise leader and program assistant. In some cases, one individual performed more than one role e.g., a programmer who also served as theory leader. Program-wide stakeholders included Childhood Obesity Foundation, provincial level delivery partners (British Columbia Recreation and Parks Association [BCRPA] and YMCA of Greater Vancouver), B.C. health authority regions (Northern, Interior, Island, Fraser, Vancouver Coastal) and local host agencies that delivered MEND B.C. such as YMCA and BCRPA member recreation centres.

Intervention: MEND

MEND was originally developed and extensively evaluated in the United Kingdom (U.K.)[8–10] and subsequently has been adapted and evaluated in Australia, the USA, Canada and the Netherlands. The MEND U.K. curriculum was thoroughly adapted to align with Canadian nutrition and physical
activity guidelines[20, 21]. MEND B.C. was delivered in association with Healthy Weight Partnership, Inc. (HWP), the exclusive representative of MEND programs in North America (https://healthyweightpartnership.org/). The Childhood Obesity Foundation was funded by the Province of B.C. and licensed by HWP to establish, manage and deliver MEND in B.C. The Childhood Healthy Weights Intervention Initiative was considered to be a Demonstration Project in Year 1 (April 2013 to June 2014). At the end of the Demonstration phase responsibility for MEND operations and delivery was transferred to the Provincial Health Services Authority (PHSA) and implemented under the leadership of the Childhood Obesity Foundation in partnership with the Province of B.C.

MEND B.C. was offered for free to eligible families and delivered by trained leaders with recreation and health backgrounds. The programs ran for 10 weeks and were delivered throughout B.C. by local teams out of venues such as recreation centres. MEND included two weekly in-person group sessions (20 sessions in total over the 10 weeks) that occurred on weekday evenings and weekends. Improving family’s knowledge, attitudes, social support and self-efficacy was the aim of the sessions. Sessions promoted behaviour change focusing on increasing physical activity, reducing sedentary behaviours and promoting healthy eating and used practical and engaging activities to deliver information. After program completion, participating families were given free three-month passes to their local recreation centres. Families were also given two-year access to "MEND World", an online resource for maintaining and creating new healthy lifestyle changes after finishing the program.

The MEND B.C. scale-up could be described as a guided expansion of the same program to variety of different sites (or a horizontal scale-up strategy) [14]. The scale-up strategy was centrally driven, phased and involved multiple stakeholders in delivery of a standard intervention package supported by a dissemination approach that could be described as capacity-building[22]. A Provincial Stakeholder Advisory and a Management group were formed to guide dissemination and reflect the B.C. context in planning. MEND B.C. was managed by a MEND Provincial Manager and two Regional Coordinators (provided by stakeholders BCRPA and the YMCA of Greater Vancouver). Site level training was led by HWP and technical support was provided by the Regional Coordinators; including cross-site sharing meetings.
Outcomes

Reach: Program staff used feedback surveys at baseline to document the number of families enrolled, their demographic characteristics, and how families heard about MEND. Program staff also tracked the strategies used to promote programs in their communities, and the number of documented inquiries received that translated to enrollment.

Attendance: The program staff used a weekly survey to track the number of sessions each family attended and reasons for missing classes and dropping out. Drop-out was defined as a child who has attended < 5 of the 20 sessions inclusively. Attendance was calculated excluding children classified as drop-outs.

Fidelity: Weekly MEND sessions were assessed for delivery fidelity. At each site, the program staff indicated whether they were able to (yes/no) deliver all the required program content at each session from 2013 to 2016 (years 1 to 3). From 2016–2017 (year 4), the program staff used a five-point Likert scale to evaluate the quality of delivery (i.e. whether each lesson was delivered in a manner appropriate to achieving lesson objectives; 1 = very poor to 5 = very good) [23].

Program acceptability: Parents completed anonymous feedback surveys (Likert scale: 1 = not at all, and 5 = definitely) following the program to evaluate the following areas of program acceptability: whether the information given in the sessions was easy to understand, culturally suitable, respectful of the family's financial situation, and adequate to build a healthy lifestyle.

Program satisfaction: Parents and children completed anonymous feedback surveys to assess whether they enjoyed attending the weekly sessions and learned about healthy living. Program satisfaction was measured using a five-point Likert scale (1 = not at all, and 5 = a lot or definitely). Opened-ended questions were used to identify particular aspects of the program that the families enjoyed.

Facilitators and challenges to implementation: The implementation facilitators and challenges were identified from stakeholder interviews (completed in the fall 2016 and winter 2017), leader feedback surveys (July 2014 through March 2017), document review (from July 2016 through March 2017), and participant feedback surveys (July 2014 through March 2017).
Effectiveness: Change in children's BMI z-score (calculated based on the World Health Organization criteria) following the 10-week program[24]. Waist circumference was also measured using standardised procedures. Children's cardiovascular fitness was measured using heart rate recovery 1 minute after a validated 3-minute step test[25]. Physical activity and sedentary behaviours were measured using the validated Physical Activity Questionnaire for Children (PAQ-C) and parent reports (hours of physical activity per week)[26]. Children's dietary behaviours were evaluated using the MEND nutrition questionnaire [10]. This five-point Likert-scale questionnaire assessed the consumption frequency of sugar-sweetened drinks, whole grains, fast food, non-processed food, fruits and vegetables, family meals, and cooking from scratch. An overall dietary score was then computed. Children's psychological well-being was evaluated by measuring emotional distress (Strength and Difficulties Questionnaires)[27] and children's self-esteem (Rosenberg Self-esteem Scale)[28].

Statistical Analysis
A mixed-method approach was used to analyze the data. Descriptive statistics were used to summarize responses to the survey items to evaluate program reach, attendance, acceptability and satisfaction. Per-protocol analysis using paired t-tests compared mean changes in children's BMI z-score, waist circumference, dietary and physical activity behaviours, and psychological well-being pre and post the MEND intervention. All quantitative data were analyzed using STATA version 13 (College Station, TX).

Open-ended questions from feedback surveys, and stakeholder interviews were qualitatively analyzed for common themes. We used a framework analysis approach to analyze the content [29]. First, we used a coding system that was deductively developed based on a preliminary framework of categories generated by the evaluation team. We used this coding system to describe, sort, and analyze the interviewee's quotes. Following the initial application of the themes, we modified the coding to include any missing themes that were not included in the initial scheme. Final presented themes were generated by integrating themes from all sources.

Results

Program Reach
Recruitment activities led to a total of 987 eligible children participating in MEND B.C. over the four years. Most of the participants heard about MEND B.C. from posters and flyers (year 1: 29%; year 2: 52%; year 3: 48%; Year 4: 40%) and referrals (year 1: 13%; year 2: 12%; year 3: 25%; Year 4: 28%) were the most common source of recruitment. Other sources of recruitment included word of mouth (year 1: 5%; year 2: 12%; year 3: 9%; Year 4: 12%), Internet (year 1: 3%; year 2: 6%; year 3: 3%; Year 4: 5%), social media (year 1: 11%; year 2: 4%; year 3: 6%; Year 4: 4%).

Targeted recruitment activities were evaluated in-depth from September 2016 to January 2017 (during year 4). During this period, MEND B.C. information was delivered through 8,900 engagements in the health sector, 2,400 engagements in the physical activity and sport practitioner sector and 3,500 engagements in the education sector.

During three program delivery cycles in year 4, program staff documented 415 participant families had contacted them. Out of those documented inquiries, at least 137 inquiries (33%) registered in a MEND B.C. program. Reasons for not registering in MEND B.C. included 1) not meeting the inclusion criteria (n = 52), schedule conflicts (n = 42), loss of interest or did not respond to follow-up calls or emails (n = 59).

The participants recruited came from diverse educational, ethnic and socioeconomic backgrounds (Table 2). Although MEND B.C. was targeted towards children who are just departing from the healthy weight trajectory, the vast majority (year 1: 87%; year 2: 88%; year 3: 75%; Year 4: 77%) of participating children's BMI-for-age was above the 97th percentile with a smaller proportion (year 1: 13%; year 2: 12%; year 3: 25%; Year 4: 23%) between the 85th and 97th percentile.

**Program Attendance**

755 (76.5%) children completed the program. The average program attendance was 81.5%. The reasons for families not continuing the program include: not the right time for the family (19.3%), other priorities (11.7%), sickness (10.3%), change in family circumstance (10.3%), not the right program (4.8%), program too intensive (4.1%) Time not convenient (4.1%), and too difficult to get to (3.4%).

**Program Fidelity**
The program staff rated whether they were able to deliver all the required program content at each session from 2013 to 2016 (years 1 to 3). The proportion of the sessions where all program content was delivered during year 1 (April 2014- June 2015), year 2 (July 2015- June 2016) and year 3 (July 2015- June 2016) were 93%, 95% and 95%, respectively. During year 4 (June 2016- July 2017), when program staff used a Likert scale to evaluate the quality of delivery (1 = very poor to 5 = very good) 78% of all the lessons delivered were rated 4 or above and 21% had a rating of 3, with only 1% having a rating of 2.

**Program Acceptability**

676 parents completed the program acceptability survey over the 4-year assessment period. Program acceptability results are presented in Table 3. Over 90% of the parents surveyed post-program found the information to be easy to understand, culturally suitable for their family, respectful of their family's financial situation, and provided adequate information to build a healthy lifestyle.

**Program Satisfaction**

676 parents and 708 children completed the program satisfaction survey. Program satisfaction results are presented in Table 4. Overall, the majority (> 80%) of the parents and the children found MEND B.C. satisfactory. Qualitative analysis of the parents' feedback questionnaire revealed that they particularly enjoyed the following aspects of the weekly sessions: program content (e.g., MEND's approach of combining psychology, behaviour change, exercise and nutrition content), program components (e.g., family physical activity sessions, specific sessions such as the grocery store tour, parent discussion sessions), program structure (e.g., group-format, family-based approach) and group dynamics (e.g., group discussion, group atmosphere, supportive, non-judgemental environment). Qualitative analysis of the children’s questionnaire revealed that the children particularly enjoyed some of the program components, specific sessions, interacting with the group facilitators, being with friends and making new friends.

**Facilitators and Challenges to Implementation**

The facilitators and challenges to implementing the program identified by stakeholders, program staff, and participants are summarized in Table 5.
Program Effectiveness

The effectiveness of MEND in changing anthropometric, lifestyle behaviour and psychological outcomes are shown in Table 6. Children achieved significant positive changes across all four evaluation periods in BMI z-score, nutrition behaviours, children's physical activity, hours of screen time per week and emotional distress (p < 0.05). Child waist circumference was significantly decreased in years one, two and three (p < 0.05). Cardiovascular fitness was significantly improved in year two and year four (p < 0.05). Self-esteem was significantly improved in years one, two and three (p < 0.05).

Discussion

This study aimed to evaluate the implementation and scale-up of MEND in B.C., Canada. Scale-up of family-based childhood obesity intervention programs is likely a key component of strategies to combat the upward trends in childhood obesity[13]. MEND B.C. was an example of how a cross-sectoral partnership can work together to implement and scale-up a comprehensive family-based behavioural health program over four years. The program reached a broad demographic of children in both urban and rural areas in B.C. At scale, MEND B.C. was effective in improving BMI z-score, lifestyle behaviours and psychological well-being among children. However, we also identified several challenges to continuing the implementation of MEND, which included in B.C., targeting a program to overweight and obese children, program resource requirements, stakeholder need for more program delivery flexibility and tailoring the program to indigenous and non-traditional families.

Scaling up efficacious interventions into real-world settings is critical to prevent delays in community access to effective health services[16]. The method of MEND B.C. implementation and scale-up followed the best-practices and strategies identified to support the scale-up of public health initiatives[14, 16]. The main strategies that supported the successful MEND B.C. scale-up were active engagement with multilevel stakeholders (e.g., B.C Ministry of Health, Childhood Obesity foundation) and delivery agents: YMCA of Greater Vancouver and BCRPA, PHSA) to implement and evaluate the program and enabling the stakeholders to work together to tailor the scale-up approach to the B.C.
context. Other facilitators included: highly qualified and motivated staff with strong community connections, staff continuity, highly responsive external support (Regional Coordinators) and strong centralized training.

Our recruitment strategies enabled our team to reach families that were characteristic of British Columbian families. According to a recent census of all B.C. families with children at home, 27% were single-parent families[30], which was similar to participating MEND B.C. families. Similarly, according to the latest National Household Survey, 27% of British Columbians were members of visible minorities[31], which was comparable to MEND B.C. families. Participating MEND families of Aboriginal identity were more represented in the program than amongst the general B.C. population. According to the National Household Survey's B.C. population subset, five percent were of Aboriginal identity, lower than MEND B.C. families[32]. Our successful recruitment effort could be attributed to the wide variety of strategies to raise awareness about MEND B.C. in their communities, and each site's recruitment strategy was tailored to its community.

The effectiveness of the MEND B.C. scale-up trial in improving BMI z-score and lifestyle behaviours were similar to the previous MEND studies[8-12, 33]. However, the magnitude of change in BMI z-score and lifestyle behaviours were slightly smaller compared with the MEND U.K. randomized control trial[10]. A previous MEND program delivered in community settings in the United Kingdom also reported a smaller magnitude of improvements in children's BMI z-score relative to the MEND randomized controlled trial[10]. This has been described as the ‘scale-up penalty’; with scaled up childhood obesity interventions in a recent systematic review achieving 75% or less than original efficacy studies[34]. The reduced magnitude of physiological and lifestyle behaviour may also be attributed to the longer follow-up time in the randomized controlled trial (24 weeks vs. 10 weeks in this study). Although our primary outcome (BMI z-score) significantly reduced in all program delivery years, some secondary outcomes (e.g. sedentary behaviours, psychosocial outcomes) were not significantly changed in some of the program delivery years. The lack of improvement in these outcomes in some program years may be attributed to sample size, group dynamics or wider environmental factors that impair successful weight management.
The overall family-based approach used with MEND was perceived as positive by those families that participated. However, after four years provincial stakeholders suggested that several important program challenges needed to be addressed in order for them to sustain delivery of the program. First, they identified a need to address the disconnect among stakeholders as to whether the program should be treated as a targeted intervention program for overweight or obese children or a more inclusive community-based family healthy living program without BMI restrictions. With the BMI criteria in place, program staff and partners faced challenges around what language to use when speaking with parents about their child’s weight. This contributed to recruitment challenges. Second, that future programs needed to incorporate cultural and determinants of health lenses in order to enhance program relevance to population subgroups such as Indigenous families and those experiencing the impacts of poverty; and reduce deterrents for these subgroups participating (e.g. moving beyond free programming). Third, stakeholders wanted greater local program delivery flexibility and had concerns about the resources needed to run the program. With the advancement in Internet-enabled digital devices (e.g., smartphones, tablets, computers, wearables) and improved access to the Internet, there is emerging evidence these innovative digital technologies can help deliver population-based chronic disease prevention programs without overtaxing health-care resources[35–37]. Future studies need to examine the effectiveness, implementation and scale-up of these Internet-based interventions aimed to manage childhood obesity.

There were several limitations to this study. First, as a Type Three hybrid design the primary focus was on evaluating implementation with a secondary objective of monitoring program outcomes[19], thus there was no control group. Thus, confounding factors may be responsible for the scale-up outcomes observed. Second, there were no follow up measurements beyond the 10-weeks program duration. Therefore, it is unknown if changes observed and reported during the program were maintained after families completed MEND B.C. Third, families who withdrew did not complete program acceptance and satisfaction feedback forms at the end of the program. Some families who did not meet the study inclusion criteria also completed the MEND B.C. program and their responses
were included in the program feedback survey. It is impossible to know if families that withdrew or families that did not meet the study inclusion criteria would have responded differently than families that were retained.

Conclusion
MEND B.C. was successfully scaled-up and implemented in B.C., Canada from 2013–2017. The scale-up initiative was founded on cross-sectoral partnerships and reached communities and families across British Columbia; with 987 overweight and obese children and their families provided with extensive lifestyle intervention support. MEND. B.C. ‘at scale’ remained effective in improving BMI z-score, lifestyle behaviours and psychological well-being among children. Families were highly satisfied with the program delivery and found the program met their needs. However, recruitment was challenging over all four years of implementation. In addition, the resource requirement for implementation and the need to tailor the program locally to be more flexible and culturally relevant for B.C. were challenges to continued program implementation.

Abbreviations
B.C.
British Columbia
BMI
Body Mass Index
MEND
Mind, Exercise, Nutrition…Do It!
PAQ-C
Physical Activity Questionnaire for Children

Declarations
Ethics approval and consent to participate
The study was approved by the University of Victoria Human Research Ethics Board (#13-117) and the University of British Columbia Children and Women’s Research Ethics Boards (#H13-01115).

Consent for publication
No identifiable data were published in the manuscript

Availability of data and materials
The datasets used and/or analysed during the current study are available from the corresponding
author on reasonable request.

**Competing interests**

Joy Weismiller, Juniper Consulting was an external evaluator hired by the Childhood Obesity Foundation to work with the Evaluation Sub-committee and plan and implement the evaluation. Dr. Patti-Jean Naylor serves on the Board of the Childhood Obesity Foundation and was bought out of 1 course/term to oversee the evaluation. Lisa Forster-Coull was B.C. Ministry of Health staff seconded to the Childhood Healthy Weights Intervention Initiative and oversaw stakeholder relations and implementation of MEND B.C., Shapedown BC and the HealthLink BC Eating and Activity Program for Kids. Jennifer Bradbury is the Executive Director of Childhood Obesity Foundation and Dr. Tom Warshawski is the President of the Board. Dr. Karen Strange was paid as the MEND B.C. Provincial Operations Manager.

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**Authors’ contributions**

SL, PJN, JW contributed data analysis, interpretation and manuscript writing. JY, KS, LFC, JB, TM, PJN, contributed in study design, data collection and analysis. All authors read and approved the final manuscript.

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Tables

Table 1: MEND B.C. programs delivered from April 2013 to June 2017

|                      | Year 1 April 2013 - June 2014 | Year 2 July 2014 - June 2015 | Year 3 July 2015 - June 2016 | Year 4 July 2016 - June 2017 | Total |
|----------------------|--------------------------------|-------------------------------|-------------------------------|-------------------------------|-------|
| Northern (3 sites)   | 4                              | 1                             | 3                             | 1                             | 9     |
| Interior (6 sites)   | 7                              | 5                             | 11                            | 6                             | 29    |
| Island (5 sites)     | 8                              | 8                             | 7                             | 5                             | 28    |
| Fraser (9 sites)     | 9                              | 9                             | 18                            | 15                            | 51    |
| Vancouver Coastal (4 sites) | 5                  | 4                             | 6                             | 4                             | 19    |
| **Number of programs delivered per year** | **33** | **27** | **45** | **31** | **136** |

Table 2: Participant Demographic (N= 987)
|                          | Year 1 |       | Year 2 |       | Year 3 |       |
|--------------------------|--------|-------|--------|-------|--------|-------|
|                          | n=329  | %     | n=185  | %     | n=304  | %     |
| **Child Gender**         |        |       |        |       |        |       |
| Male                     | 155    | 47.1% | 93     | 50.3% | 153    | 50.3% |
| Females                  | 174    | 52.9% | 92     | 49.7% | 151    | 49.7% |
| **Child Ethnicity**      |        |       |        |       |        |       |
| Caucasian                | 180    | 57.3% | 110    | 60.1% | 153    | 52.6% |
| First Nations            | 35     | 11.1% | 15     | 8.2%  | 25     | 8.6%  |
| South and West Asians    | 26     | 8.3%  | 16     | 8.7%  | 27     | 9.3%  |
| Latin American           | 7      | 2.2%  | 4      | 2.2%  | 12     | 4.1%  |
| East and Southeast Asians| 15     | 4.8%  | 12     | 6.6%  | 22     | 7.6%  |
| Mixed                    | 41     | 13.1% | 16     | 8.7%  | 36     | 12.4% |
| Other (Arab, Black)      | 10     | 3.2%  | 10     | 5.5%  | 16     | 5.5%  |
| **Household Income**     |        |       |        |       |        |       |
| < $28000                 | 58     | 21.6% | 32     | 19.8% | 38     | 15.3% |
| $28000 - $40999          | 41     | 15.3% | 26     | 16.0% | 50     | 20.2% |
| $41000 - $58999          | 62     | 23.1% | 32     | 19.8% | 47     | 19.0% |
| ≥ $59000                 | 107    | 39.9% | 72     | 44.4% | 113    | 45.6% |
| **Single Parent**        |        |       |        |       |        |       |
| Non-single parent family | 216    | 70.6% | 134    | 76.6% | 196    | 71.0% |
| Single parent family     | 90     | 29.4% | 41     | 23.4% | 80     | 29.0% |
| **Parent Education**     |        |       |        |       |        |       |
| High school or less      | 82     | 27.7% | 7      | 4.9%  | 7      | 3.3%  |
| Community college, trade school | 123 | 41.6% | 87 | 61.3% | 126 | 59.7% |
| University or above      | 91     | 30.7% | 48     | 33.8% | 78     | 37.0% |

Note: 

- Child ethnicity missing or undisclosed data: year 1: n=15, year 2: = 2, year 3: n=13, year 4: n=21;
- Household Income missing or undisclosed data: year 1: n=61, year 2: = 23, year 3: n=56, year 4: n=36;
- Single parent missing or undisclosed data: year 1: n=23, year 2: = 10, year 3: n=28, year 4: n=23;
- Parent education missing or undisclosed data: year 1: n=33, year 2: = 30, year 3: n=62, year 4: n=28.
Table 3: Parents reported acceptability with the information provided by MEND B.C. (n=676).

|                                             | Low to moderate levels of acceptability | High levels |
|---------------------------------------------|----------------------------------------|-------------|
|                                             | n           | %            | n       |
| Adequate amount of information to help families build a healthy lifestyle | 61   | 9.1%        | 61 |
| Respectful of family’s financial situation  | 48   | 7.1%        | 62 |
| Information was culturally suitable for the families                       | 44   | 6.5%        | 63 |
| Information provided was easy to understand                                   | 30   | 4.5%        | 64 |

Note: Includes eligible and non-eligible child participants as the surveys are anonymous. Therefore this 676 is not a sub-set of the 987 but of a more widely defined base. aLow to moderate levels of acceptability group consists of combining values 1 and 3 combined - on a 5-point scale where 1 = “low”, 3 = “moderate” and 5 = “high satisfaction”. b High levels of acceptability group consists of combining values 4 and 5 combined - on a 5-point scale where 1 = “low”, 3 = “moderate” and 5 = “high acceptability”.

Table 4: Families reported program satisfaction (Parents n = 676; Children n= 708)

|                                             | Low to moderate levels of satisfaction | High levels of sa |
|---------------------------------------------|---------------------------------------|-------------------|
|                                             | n           | %            | n       |
| Parents found the information was easy to act upon     | 80   | 11.9%        | 596|
| Children enjoyed attending the weekly sessions     | 138  | 19.6%        | 570|
| Children had fun interacting with the facilitators | 54   | 7.6%         | 654|

Note: Includes eligible and non-eligible child participants as the surveys are anonymous. Therefore the 676 and 708 are not a sub-set of the 987 but of a more widely defined base (e.g., including
siblings). \(^a\) Low to moderate levels of satisfaction group consists of combining values 1 and 3 combined - on a 5-point scale where 1 = “low”, 3 = “moderate” and 5 = “high satisfaction”. \(^b\) High levels of satisfaction group consists of combining values 4 and 5 combined - on a 5-point scale where 1 = “low”, 3 = “moderate” and 5 = “high satisfaction”.

Table 5: Implementation Facilitators and Challenges

| Facilitators                  |
|------------------------------|
| Recruitment                  |

Promotions to families who have already identified their need for child weight management support, for example, those:

- With children who have a BMI-for-age above the 97th percentile and/or having experienced a triggering situation or event
- Talking with family physicians/pediatricians or going online to look for programming
- Contacting their local recreation centres or providers to look for physical activity or nutritional programming – or going looking for information on these topics
- Connecting with (former) MEND parents

Promotions to intermediaries in contact with multiple families with eligible children, for example, those:

- Who are family physicians or pediatricians, in schools, in recreation centres or other physical activity or nutrition advice providers
- By mail/email out, webinar, newsletter and/or at a conference

Promotions which use a multi-pronged and coordinated approach (at the neighbourhood/community, municipal and provincial levels) are well-branded, use key messages which resonate well, are boosted by champions, are ongoing, are synchronized with schedules (e.g., for newsletters) and are sufficiently funded.

Using a combination of promotions which are more widespread, though with lower levels of conversions (e.g., posters/flyers and media), and promotions which have a narrower spread but have higher levels of conversion (e.g., referrals).
Program delivery elements which encourage recruitment include - program content, ability to meet eligibility criteria (e.g., age, BMI and/or risk factors criteria), convenience of location, free (no cost), timing/schedule, inclusion of siblings.

Knowing your communities - what works in one community may not work at all in another.

**Delivery**

An overall approach which combines nutrition, exercise and psychology. One which is group-based (providing discussion, interpersonal connections/friendships and culturally diverse). One which is family-based – involving parents (or other care providers) as well as children.

Highly qualified, skilled, motivated, enthusiastic, well-prepared staff with strong community connections. Staff continuity where the organizational staffing structure is not based on short-term contracts. Strong centralized training, responsive external support for staff (i.e. Regional Coordinators) and the sharing of resources among facilitators/teams.

Program sessions on nutrition and healthy eating as well as engaging physical activity sessions, especially games. Activities which are interactive, hands on, (age-) appropriate and fun.

Delivery elements and logistics such as good venue facilities and spaces. Accessible session times and program lengths. and communicating clear expectations around behaviour. Using specific retention strategies (emails between sessions, families with poor attendance, promote future sessions in current sessions, fun/engaging sessions). Having committed/engaged families.

**Outcomes**

Short-term outcomes:

- families that are satisfied with the program and making lifestyle changes while they are in it
- statistically significant positive changes in measures consistently achieved across all four evaluation time periods

**Challenges**
Recruitment

Connecting with communities when there is:

- Lack of community size/awareness/interest and/or
- Lack of program staff time and/or available promotional materials

The BMI eligibility criterion and the challenges faced by delivery team staff and partners around what language to use with parents about their child’s weight

Program delivery elements (twice a week, inconvenient locations or session times)

Lack of clear and direct communication with sites about provincial level recruitment activities so that site staff are aware of activities and can leverage them through complementary local promotions.

Delivery

A disconnect in the overall approach among stakeholders as to whether the program should be treated as a medical intervention program or a community healthy living program. This results in some confusion and communication challenges between stakeholders and can contribute to difficulty recruiting participants.

The effects of programs not running - on facility bookings, staff turnover, smaller group dynamics (as a result of low attendance).

Within programs - participant behavioural issues, broad age groupings, the strong facilitation skills required, content issues (weight-focused language, multicultural content needs, lack of cultural relevance for First Nation families, recent/updated content needs and/or more time on physical activity relative to classroom time), twice a week delivery (rather than once delivery) and data collection issues (missing or un-entered data and the high number of questionnaires).

Outcome

Long-term outcomes - the lack of follow up or maintenance activities means nothing is in place after the program. Thus,
way to support changes over time and/or to confirm long-term impacts e.g., the extent to which recreation passes are being used and whether changes made continue or whether new changes are being made.

Table 6. MEND B.C. Program Effectiveness Outcomes

|                       | Year 1  | Year 2  | Year 3  |
|-----------------------|---------|---------|---------|
|                       | Baseline Mean (SD) | Follow-up Mean (SD) | Δ (95CI) | Baseline Mean (SD) | Follow-up Mean (SD) | Δ (95CI) | Baseline Mean (SD) | Follow-up Mean (SD) | Δ (95CI) |
| **BMI z-score**       | 2.82 (0.85) | 2.71 (0.84) | -0.11* (-0.13, -0.08) | 3.02 (1.12) | 2.85 (1.06) | -0.16* (-0.19, -0.13) | 2.55 (0.95) | 2.43 (0.95) |
| **Waist circumference (cm)** | 89.5 (0.8) | 88.6 (1.8) | -0.9* (-1.3, -0.5) | 89.4 (1) | 88.2 (1.5) | -1.2* (-1.7, -0.7) | 83.7 (0.8) | 83.1 (1.3) |
| **Nutrition score (0-28)** | 17.6 (4.3) | 21.7 (6.9) | 4.1* (3.5, 4.6) | 18.7 (4.4) | 22.1 (6.4) | 3.4* (2.8, 4) | 18 (4.1) | 21.1 (6.6) |
| **Physical activity (hours/week)** | 10.4 (6.2) | 14.1 (6.9) | 3.7* (2.8, 4.7) | 10.3 (5.9) | 13.2 (8.2) | 2.9* (1.7, 4.2) | 11.2 (5.7) | 13.1 (7.2) |
| **PAQ-C (1-5)**      | 2.67(0.63) | 2.95 (0.75) | 0.27* (0.19, 0.35) | 2.76(0.63) | 2.89 (0.69) | 0.13* (0.03, 0.23) | 2.71(0.61) | 2.88 (0.62) |
| **Recovery heart rate (beats/minute)** | 105.1 (18.3) | 103.1 (17.5) | -2 (-4.3, 0.3) | 109.8 (18.1) | 105.8 (18.8) | -3.9* (-6.4, -1.5) | 101.5 (19.1) | 101.1 (16.8) |
| **Hours screen time/week** | 13.7 (9) | 9.8 (6.9) | -3.9* (-5, -2.8) | 12 (9) | 9.2 (8.2) | -2.7* (-4.6, -0.8) | 11 (7.3) | 9.6 (7.2) |
| **Emotional Distress (0-40)** | 11.3 (6.2) | 9.7 (6.2) | -1.6* (-2.3, -1) | 10.7 (5.9) | 9.2 (5.9) | -1.5* (-2.4, -0.7) | 11.5 (6) | 10.5 (6.1) |
| **Self-esteem score (0-30)** | 20.8 (0) | 21.6 (0) | 0.8* (0.2, 1.5) | 21.6 (0) | 23 (0) | 1.4 (0.6, 2.1) | 21.1 (5.8) | 22.5 (6.1) |

Note: *p<0.05

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